



2020

CITY OF KITCHENER

CONSOLIDATED BUDGET
INFORMATION

2020 BUDGET HIGHLIGHTS

Rate Increases Approved During Budget Deliberations and Impact on Homeowner

The rate increases approved by council and the estimated impact on the average homeowner are shown in the table below. Please note that there may be some differences in calculations due to rounding.

Budget	Approved Rate Increase	Annual Impact on Homeowner	Basis for How the Impact on Homeowner is Calculated
Property taxes	2.09%	\$23	Assessment of \$318,000
Storm water utility	5.00%	\$10	Residential single detached - medium
Water utility	2.90%	\$15	Water consumption of 175m ³
Sanitary sewer utility	3.30%	\$25	Water consumption of 175m ³
Total impact		\$103	

Other Budget Highlights

Operating and capital budget approval date: January 20, 2020

Gross operating expenditures (excluding enterprises): \$186,266,073

Gross operating expenditures (including enterprises): \$427,491,407

Approved net tax levy: \$128,858,321

Assessment growth: 1.58%

2020 capital budget: \$120,685,000

2020-2029, 10-Year capital budget and forecast: \$1,386,185,000

Budget reports:

- User fees: FIN-19-077, October 28, 2019
- Operating budget: FIN-19-085, November 25, 2019
- Capital budget: FIN-19-086, December 2, 2019
- Final budget: FIN-20-001, January 20, 2020

Budget Book Overview

This Budget Book provides budget information for the City of Kitchener. Budgets articulate the city's annual financial plan and are reviewed and approved by council annually. The budget process allows council to prioritize the programs and services delivered by the city and sets direction for the work to be completed over the upcoming year, as well as future years considered in the budget forecast.

The Budget Book is divided into four sections, each providing information about a different part of the city's finances. The four sections are:

1. Operating Budget

The operating budget funds the day-to-day costs of the municipality to provide its programs and services. Examples of operating costs include salaries and wages for city employees; utility costs, such as water and electricity; and operating supplies, such as road salt.

2. Capital Budget

The capital budget funds investments in municipal infrastructure (or assets) that provide a long-term benefit to the community. Examples of capital costs include constructing or replacing roads, water mains, vehicles, community centres and parks.

3. User Fees

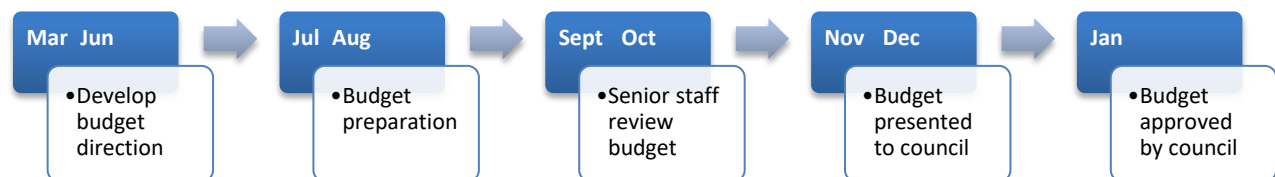
The city charges user fees for programs and services where customers have a choice on whether or not to use them, which reduces dependence on property taxes as a funding source. Examples of user fees include swimming lessons and marriage licenses.

4. Reserve Fund Budgets

Reserve funds are used to set aside funding now to be used for a specific purpose in the future. The city maintains reserves for both operating purposes (e.g. rate stabilization reserve funds), capital purposes (e.g. fleet and equipment reserve fund) and as required by legislation (e.g. federal gas tax reserve fund).

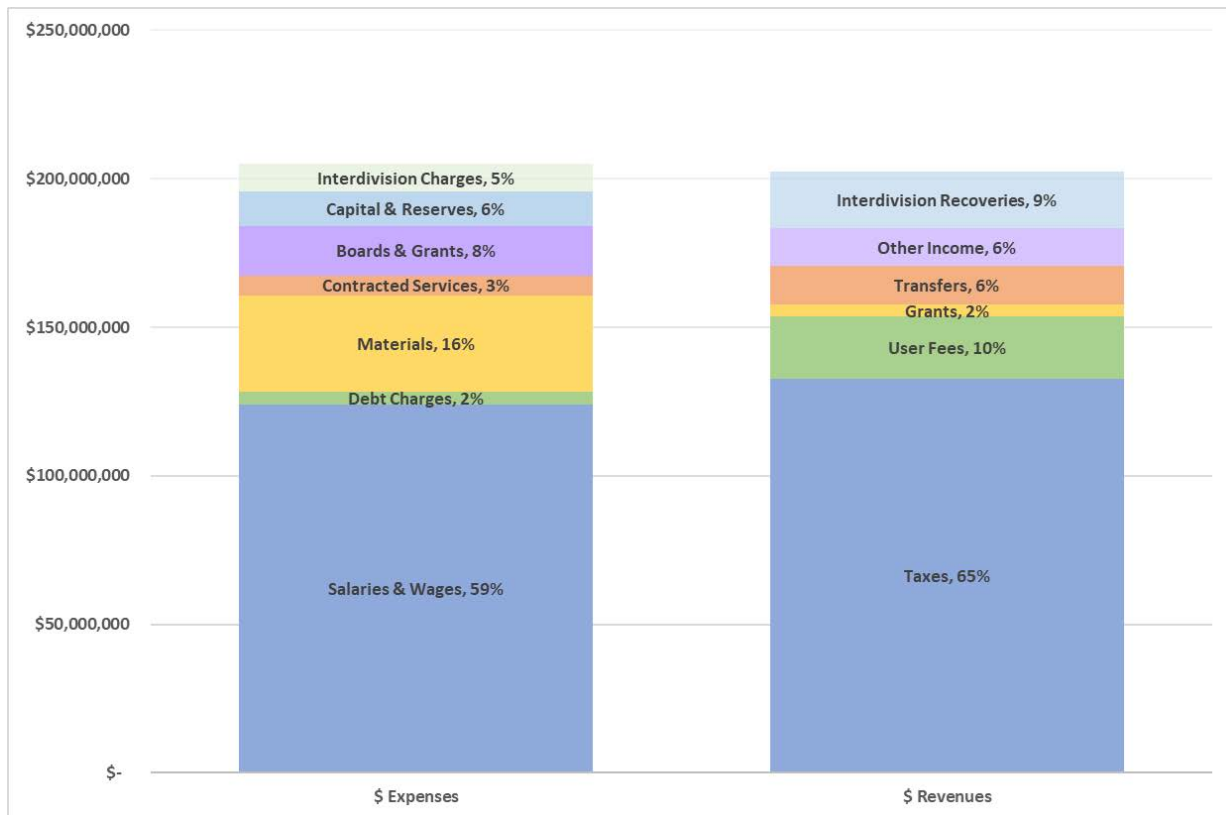
Budget Timeline

While the budget is often seen as a finance exercise, it actually involves staff from across the organization and takes several months to prepare. The graphic below shows the general timeline for the city's budget process.



Tax Supported Services

The majority of city services are tax supported, meaning they are funded, at least in part, by property taxes. Services like fire protection, parks maintenance, community centre operation, bylaw enforcement, road repairs, and snow plowing are all examples of tax-supported services. The graph below outlines how tax supported dollars are spent (left column) and funded (right column).



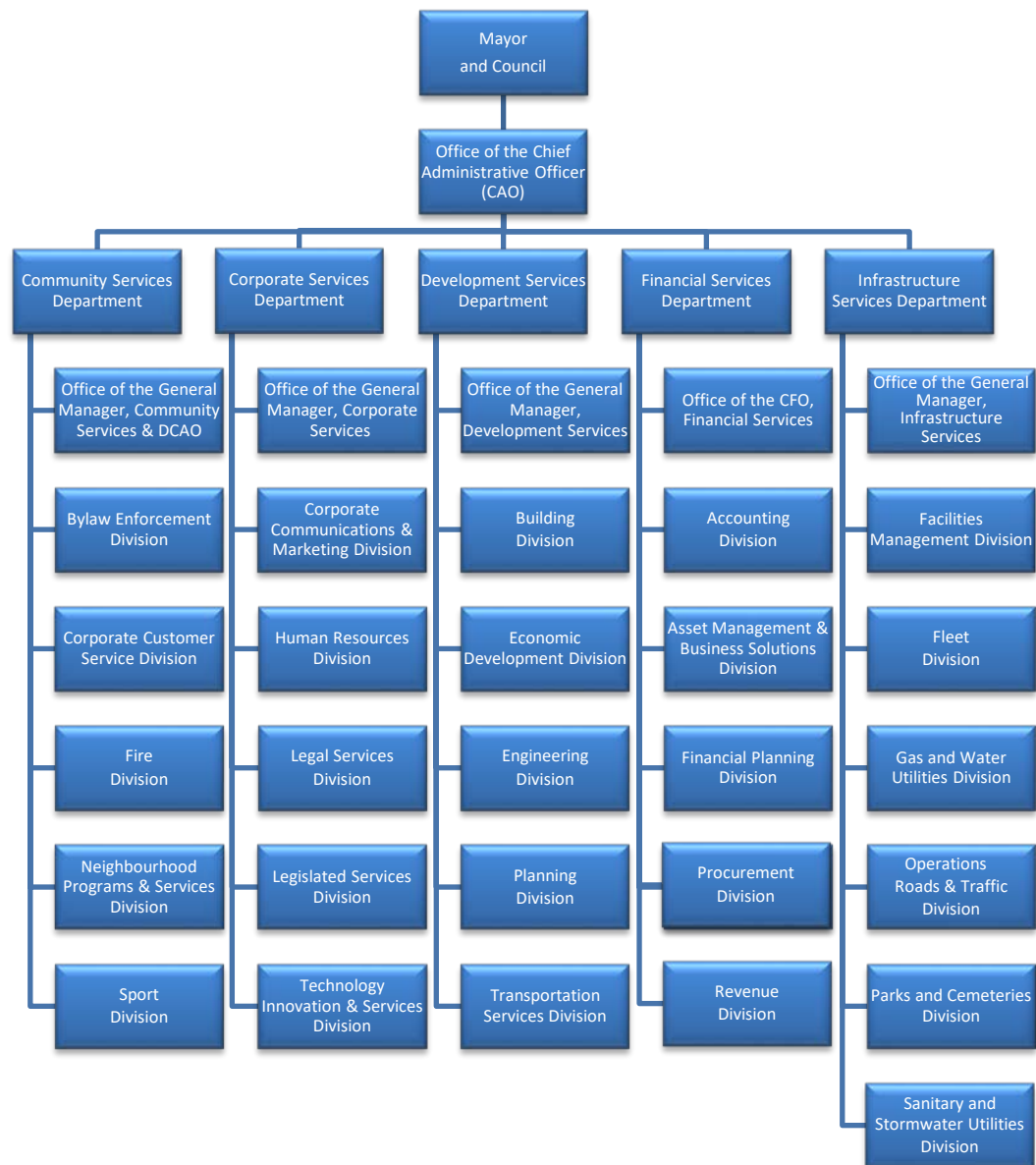
Enterprises

In addition to tax-supported services, the city also operates seven business lines (enterprises) that are funded by their own user rates and not from property taxes. These services are: golf, building, parking, natural gas, water, sanitary sewer, and storm water.

Each enterprise charges customers fees or utility rates that fully cover the costs of providing the service, so no tax dollars are needed to fund these services. In fact, three of the enterprises (golf, parking and natural gas) pay a dividend to the city (the enterprise owner), which help offset the need for property tax increases. The other enterprises are not allowed to pay a dividend to the city based on their governing legislation.

Organizational Structure

The chart below shows the organizational structure of the City of Kitchener.



2020 BUDGET

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**CITY OF KITCHENER
CONSOLIDATED SUMMARY BY OBJECT
EXCLUDING ENTERPRISES**



	2019 Budget	2020 Budget	\$ Variance	% Variance
EXPENSES				
Salaries	82,619,988	87,930,670	5,310,682	6.43%
Wages	34,538,211	36,331,851	1,793,640	5.19%
Administrative Expenses	6,417,156	6,360,325	(56,831)	-0.89%
Equipment Reserve Charges	8,808,824	9,289,983	481,159	5.46%
Boards	12,893,336	13,186,309	292,973	2.27%
Debt Expense	4,007,499	4,119,847	112,348	2.80%
Materials & Supplies	6,039,933	5,972,963	(66,970)	-1.11%
Professional & Contract Services	5,210,365	5,543,764	333,399	6.40%
Rentals & Leases	1,277,901	1,299,700	21,799	1.71%
Grants Paid	3,397,259	3,662,695	265,436	7.81%
Promotional Costs	490,453	547,709	57,256	11.67%
Purchases of Gas/Water/Sewer	14,994	15,279	285	1.90%
Repairs & Maintenance	1,711,166	1,731,911	20,745	1.21%
Utilities/Taxes	8,598,215	8,574,290	(23,925)	-0.28%
Transfers to Other Funds	11,441,728	11,210,842	(230,886)	-2.02%
Internal Charges	8,327,914	9,452,988	1,125,074	13.51%
Internal Recoveries	(16,360,441)	(18,965,054)	(2,604,613)	15.92%
Sub-Total	<u>179,434,501</u>	<u>186,266,072</u>	<u>6,831,571</u>	<u>3.81%</u>
REVENUES				
General Levy	(124,258,929)	(128,858,320)	(4,599,391)	3.70%
Other Taxation	(6,210,965)	(6,534,261)	(323,296)	5.21%
User Fees	(20,214,745)	(20,992,148)	(777,403)	3.85%
Grants Received	(734,556)	(814,766)	(80,210)	10.92%
Received From Other Municipalities	(3,015,203)	(3,173,287)	(158,084)	5.24%
Transfers from Other Funds	(13,284,882)	(13,204,497)	80,385	-0.61%
Sundry Income	(11,715,221)	(12,688,793)	(973,572)	8.31%
Sub-Total	<u>(179,434,501)</u>	<u>(186,266,072)</u>	<u>(6,831,571)</u>	<u>3.81%</u>
NET EXPENSE (REVENUE)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>

**CITY OF KITCHENER
CONSOLIDATED SUMMARY BY OBJECT
INCLUDING ENTERPRISES**



	2019 Budget	2020 Budget	\$ Variance	% Variance
EXPENSES				
Salaries	91,727,738	97,710,960	5,983,222	6.52%
Wages	50,018,907	52,719,854	2,700,947	5.40%
Administrative Expenses	9,635,769	9,590,694	(45,075)	-0.47%
Equipment Reserve Charges	12,692,836	13,335,438	642,602	5.06%
Boards	12,893,336	13,186,309	292,973	2.27%
Debt Expense	4,938,975	5,049,189	110,214	2.23%
Materials & Supplies	12,871,557	12,942,734	71,177	0.55%
Professional & Contract Services	9,234,541	9,631,919	397,378	4.30%
Rentals & Leases	1,751,250	1,935,897	184,647	10.54%
Grants Paid	3,887,259	4,182,695	295,436	7.60%
Promotional Costs	1,042,745	1,099,501	56,756	5.44%
Purchases of Gas/Water/Sewer	91,067,594	91,006,101	(61,493)	-0.07%
Repairs & Maintenance	1,729,719	1,750,464	20,745	1.20%
Utilities/Taxes	10,331,119	10,295,421	(35,698)	-0.35%
Transfers to Other Funds	87,940,492	94,937,354	6,996,862	7.96%
Internal Charges	23,833,568	26,978,760	3,145,192	13.20%
Internal Recoveries	19,735,239	22,420,356	(2,685,117)	13.61%
Sub-Total	405,862,166	423,932,934	18,070,768	4.45%
REVENUES				
General Levy	124,258,929	128,858,320	(4,599,391)	3.70%
Other Taxation	6,210,965	6,534,261	(323,296)	5.21%
User Fees	222,075,010	231,885,265	(9,810,255)	4.42%
Grants Received	734,556	814,766	(80,210)	10.92%
Rec. From Other Municipalities	3,015,203	3,173,287	(158,084)	5.24%
Equipment Reserve Rentals	12,696,105	13,140,469	(444,364)	3.50%
Transfers from Other Funds	13,888,304	13,840,187	48,117	-0.35%
Sundry Income	22,315,230	23,311,609	(996,379)	4.47%
Sub-Total	(405,194,302)	(421,558,164)	(16,363,862)	4.04%
NET EXPENSE (REVENUE)	667,864	2,374,770	1,706,906	255.58%

**CITY OF KITCHENER
NET SUMMARY OF REVENUES AND EXPENSES
EXCLUDING ENTERPRISES**



	2019 Budget	2020 Budget	\$ Variance	% Variance
NET DEPARTMENTAL EXPENDITURES				
General Expenses	31,344,060	31,298,581	(45,479)	-0.15%
Office of the Chief Administrator	1,077,548	1,121,090	43,542	4.04%
Community Services	47,888,091	49,240,646	1,352,555	2.82%
Corporate Services	13,548,252	13,751,731	203,479	1.50%
Development Services	12,576,965	12,748,277	171,312	1.36%
Financial Services	4,050,859	4,507,440	456,581	11.27%
Infrastructure Services	39,549,495	42,699,465	3,149,970	7.96%
Total Net Departmental Expenditures	150,035,270	155,367,230	5,331,960	3.55%
GENERAL REVENUE				
General Levy	(124,258,929)	(128,858,320)	(4,599,391)	3.70%
Other Taxation	(6,210,965)	(6,534,261)	(323,296)	5.21%
Transfer from Other Sources	(12,062,821)	(12,337,581)	(274,760)	2.28%
Sundry Income	(7,502,555)	(7,637,068)	(134,513)	1.79%
Total General Revenues	(150,035,270)	(155,367,230)	(5,331,960)	3.55%
NET EXPENSE (REVENUE)	0	0	0	0.00%

**CITY OF KITCHENER
NET SUMMARY OF REVENUES AND EXPENSES
INCLUDING ENTERPRISES**



	2019 Budget	2020 Budget	\$ Variance	% Variance
NET DEPARTMENTAL EXPENDITURES				
General Expenses	31,344,060	31,298,581	(45,479)	-0.15%
Office of the Chief Administrator	1,077,548	1,121,090	43,542	4.04%
Community Services	47,888,091	49,240,646	1,352,555	2.82%
Golf Courses	(4,118)	0	4,118	-100.00%
Corporate Services	13,548,252	13,751,731	203,479	1.50%
Development Services	11,982,429	12,748,277	765,848	6.39%
Financial Services	4,050,859	4,507,440	456,581	11.27%
Infrastructure Services	40,898,688	42,699,465	1,800,777	4.40%
Total Net Departmental Expenditures	150,785,809	155,367,230	4,581,421	3.04%
GENERAL REVENUE				
General Levy	(124,258,929)	(128,858,320)	(4,599,391)	3.70%
Other Taxation	(6,210,965)	(6,534,261)	(323,296)	5.21%
Transfer from Other Sources	(12,062,821)	(12,337,581)	(274,760)	2.28%
Sundry Income	(7,502,555)	(7,637,068)	(134,513)	1.79%
Total General Revenues	(150,035,270)	(155,367,230)	(5,331,960)	3.55%
NET EXPENSE (REVENUE)	750,539	0	(750,539)	-100.00%

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: GENERAL REVENUE



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	0	0	0	0	0.00
15	WAGES	0	0	0	0	0.00
20	ADMINISTRATIVE EXPENSES	1,469,007	950,000	1,050,000	100,000	10.53
40	MATERIALS & SUPPLIES	0	0	0	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	0	0	0	0	0.00
75	UTILITIES/TAXES	2,219	2,550	2,598	48	1.88
79	TAX REQUISITIONS	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	1,266,423	0	0	0	0.00
85	INTERNAL CHARGES	0	0	0	0	0.00
EXPENDITURES Sub-Total:		2,737,650	952,550	1,052,598	100,048	10.50
01	GENERAL LEVY	(124,258,927)	(124,258,929)	(128,858,320)	(4,599,391)	3.70
02	OTHER TAXATION	(6,786,579)	(6,210,965)	(6,534,261)	(323,296)	5.21
03	USER FEES	(152,126)	(136,428)	(140,548)	(4,120)	3.02
04	GRANTS RECEIVED	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	(12,062,821)	(12,062,821)	(12,337,581)	(274,760)	2.28
08	SUNDRY INCOME	(8,915,253)	(7,366,127)	(7,496,520)	(130,393)	1.77
REVENUE Sub-Total:		(152,175,706)	(150,035,270)	(155,367,230)	(5,331,960)	3.55
GENERAL REVENUE Total:		(149,438,056)	(149,082,720)	(154,314,632)	(5,231,912)	3.51
Totals		(149,438,056)	(149,082,720)	(154,314,632)	(5,231,912)	3.51

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: GENERAL EXPENSES



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	(2,568,640)	(2,000,000)	(2,100,000)	(100,000)	5.00
15	WAGES	26,606	58,934	0	(58,934)	-100.00
20	ADMINISTRATIVE EXPENSES	2,840,954	1,574,565	1,292,036	(282,529)	-17.94
25	EQUIPMENT RESERVE CHARGES	17	0	0	0	0.00
30	BOARDS	12,823,336	12,893,336	13,186,309	292,973	2.27
35	DEBT EXPENSE	3,955,415	4,007,499	4,052,439	44,940	1.12
40	MATERIALS & SUPPLIES	178,011	220,091	220,091	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	1,236,508	1,144,210	1,180,527	36,317	3.17
50	RENTALS & LEASES	648,324	652,235	689,935	37,700	5.78
55	GRANTS PAID	1,574,698	1,670,429	1,751,448	81,019	4.85
60	PROMOTIONAL COSTS	1,703	10,000	10,000	0	0.00
70	REPAIRS & MAINTENANCE	0	0	0	0	0.00
75	UTILITIES/TAXES	567	10,751	10,955	204	1.90
79	TAX REQUISITIONS	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	11,123,567	11,068,154	10,879,777	(188,377)	-1.70
85	INTERNAL CHARGES	544,949	510,417	525,980	15,563	3.05
90	INTERNAL RECOVERIES	(1,054,292)	(1,090,471)	(1,108,440)	(17,969)	1.65
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		31,331,724	30,730,150	30,591,057	(139,093)	-0.45
03	USER FEES	(402,664)	(338,640)	(345,074)	(6,434)	1.90
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	5,021	0	0	0	0.00
REVENUE Sub-Total:		(397,643)	(338,640)	(345,074)	(6,434)	1.90
GENERAL EXPENSES Total:		30,934,081	30,391,510	30,245,983	(145,527)	-0.48
Totals		30,934,081	30,391,510	30,245,983	(145,527)	-0.48

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: OFFICE OF THE CHIEF ADMINISTRATOR



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	998,253	1,016,452	1,056,127	39,675	3.90
15	WAGES	18,199	0	0	0	0.00
20	ADMINISTRATIVE EXPENSES	53,488	56,559	60,600	4,041	7.14
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	4,776	2,615	2,300	(315)	-12.05
45	PROFESSIONAL & CONTRACT SERVICES	0	0	0	0	0.00
50	RENTALS & LEASES	0	0	0	0	0.00
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	0	0	0	0	0.00
70	REPAIRS & MAINTENANCE	0	0	0	0	0.00
75	UTILITIES/TAXES	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
85	INTERNAL CHARGES	11,122	10,755	11,064	309	2.87
90	INTERNAL RECOVERIES	(8,833)	(8,833)	(9,001)	(168)	1.90
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		1,077,005	1,077,548	1,121,090	43,542	4.04
03	USER FEES	0	0	0	0	0.00
04	GRANTS RECEIVED	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	0	0	0	0	0.00
REVENUE Sub-Total:		0	0	0	0	0.00
OFFICE OF THE CHIEF ADMINISTRATOR	Total:	1,077,005	1,077,548	1,121,090	43,542	4.04
Totals		1,077,005	1,077,548	1,121,090	43,542	4.04

121 Group Summary By Dept/Div/Sect (including enterprises)**Department:** OFFICE OF THE CHIEF ADMINISTRATOR**Division:** ADMINISTRATION

GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	998,253	1,016,452	1,056,127	39,675	3.90
15	WAGES	18,199	0	0	0	0.00
20	ADMINISTRATIVE EXPENSES	53,488	56,559	60,600	4,041	7.14
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	4,776	2,615	2,300	(315)	-12.05
45	PROFESSIONAL & CONTRACT SERVICES	0	0	0	0	0.00
60	PROMOTIONAL COSTS	0	0	0	0	0.00
85	INTERNAL CHARGES	11,122	10,755	11,064	309	2.87
90	INTERNAL RECOVERIES	(8,833)	(8,833)	(9,001)	(168)	1.90
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		1,077,005	1,077,548	1,121,090	43,542	4.04
03	USER FEES	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	0	0	0	0	0.00
REVENUE Sub-Total:		0	0	0	0	0.00
ADMINISTRATION Total:		1,077,005	1,077,548	1,121,090	43,542	4.04

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: COMMUNITY SERVICES



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	46,126,120	46,172,838	48,382,985	2,210,147	4.79
15	WAGES	11,492,048	10,427,879	10,873,755	445,876	4.28
20	ADMINISTRATIVE EXPENSES	1,594,509	1,168,969	1,188,487	19,518	1.67
25	EQUIPMENT RESERVE CHARGES	1,052,867	922,817	955,116	32,299	3.50
35	DEBT EXPENSE	(156)	0	0	0	0.00
40	MATERIALS & SUPPLIES	1,604,506	1,608,340	1,680,619	72,279	4.49
45	PROFESSIONAL & CONTRACT SERVICES	1,181,344	1,165,368	1,499,666	334,298	28.69
50	RENTALS & LEASES	319,119	313,208	322,578	9,370	2.99
55	GRANTS PAID	364,456	287,658	458,506	170,848	59.39
60	PROMOTIONAL COSTS	72,283	95,651	144,998	49,347	51.59
65	PURCHASES OF GAS/WATER/SEWER	4,460	0	0	0	0.00
70	REPAIRS & MAINTENANCE	85,693	89,678	103,178	13,500	15.05
75	UTILITIES/TAXES	2,913	3,334	3,397	63	1.89
80	TRANSFERS TO OTHER FUNDS	178,080	0	0	0	0.00
85	INTERNAL CHARGES	2,421,980	2,307,583	2,359,094	51,511	2.23
90	INTERNAL RECOVERIES	(1,806,588)	(1,944,159)	(2,013,963)	(69,804)	3.59
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		64,693,635	62,619,164	65,958,416	3,339,252	5.33
03	USER FEES	(11,235,598)	(10,586,631)	(11,684,452)	(1,097,821)	10.37
04	GRANTS RECEIVED	(786,060)	(639,231)	(717,630)	(78,399)	12.26
05	RECEIVED FROM OTHER MUNICIPALITIES	(138,220)	(138,220)	(140,846)	(2,626)	1.90
07	TRANSFERS FROM OTHER FUNDS	(64,684)	(51,858)	(26,858)	25,000	-48.21
08	SUNDRY INCOME	(4,509,508)	(3,315,133)	(4,147,984)	(832,851)	25.12
REVENUE Sub-Total:		(16,734,069)	(14,731,073)	(16,717,770)	(1,986,697)	13.49
COMMUNITY SERVICES Total:		47,959,566	47,888,091	49,240,646	1,352,555	2.82
Totals		47,959,566	47,888,091	49,240,646	1,352,555	2.82

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: COMMUNITY SERVICES

Division: ADMINISTRATION



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	507,023	493,488	505,609	12,121	2.46
15	WAGES	600	0	0	0	0.00
20	ADMINISTRATIVE EXPENSES	10,749	29,705	28,813	(892)	-3.00
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	8,274	6,500	7,229	729	11.22
45	PROFESSIONAL & CONTRACT SERVICES	0	600	600	0	0.00
50	RENTALS & LEASES	0	0	0	0	0.00
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	0	460	460	0	0.00
65	PURCHASES OF GAS/WATER/SEWER	0	0	0	0	0.00
70	REPAIRS & MAINTENANCE	0	0	0	0	0.00
75	UTILITIES/TAXES	2,913	3,334	3,397	63	1.89
85	INTERNAL CHARGES	222,127	222,973	227,405	4,432	1.99
90	INTERNAL RECOVERIES	(84,919)	(84,919)	(86,532)	(1,613)	1.90
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		666,767	672,141	686,981	14,840	2.21
03	USER FEES	0	0	0	0	0.00
04	GRANTS RECEIVED	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	0	0	0	0	0.00
REVENUE Sub-Total:		0	0	0	0	0.00
ADMINISTRATION Total:		666,767	672,141	686,981	14,840	2.21

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: COMMUNITY SERVICES

Division: SPORT DIVISION



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	3,043,501	3,125,974	3,216,056	90,082	2.88
15	WAGES	6,711,902	6,364,882	6,595,476	230,594	3.62
20	ADMINISTRATIVE EXPENSES	603,681	352,448	365,352	12,904	3.66
25	EQUIPMENT RESERVE CHARGES	409,945	367,589	380,455	12,866	3.50
35	DEBT EXPENSE	(156)	0	0	0	0.00
40	MATERIALS & SUPPLIES	579,235	520,561	514,361	(6,200)	-1.19
45	PROFESSIONAL & CONTRACT SERVICES	816,370	768,466	727,497	(40,969)	-5.33
50	RENTALS & LEASES	89,147	86,500	89,700	3,200	3.70
55	GRANTS PAID	2,500	0	0	0	0.00
60	PROMOTIONAL COSTS	30,358	48,861	88,161	39,300	80.43
65	PURCHASES OF GAS/WATER/SEWER	0	0	0	0	0.00
70	REPAIRS & MAINTENANCE	202	0	0	0	0.00
75	UTILITIES/TAXES	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
85	INTERNAL CHARGES	502,423	343,124	349,843	6,719	1.96
90	INTERNAL RECOVERIES	(12,377)	(12,377)	(12,612)	(235)	1.90
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		12,776,731	11,966,028	12,314,289	348,261	2.91
03	USER FEES	(9,415,707)	(8,962,600)	(9,968,897)	(1,006,297)	11.23
04	GRANTS RECEIVED	(57,727)	(54,404)	(56,602)	(2,198)	4.04
05	RECEIVED FROM OTHER MUNICIPALITIES	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	(20,000)	(20,000)	(20,000)	0	0.00
08	SUNDRY INCOME	(589,760)	(431,295)	(449,041)	(17,746)	4.11
REVENUE Sub-Total:		(10,083,194)	(9,468,299)	(10,494,540)	(1,026,241)	10.84
SPORT DIVISION Total:		2,693,537	2,497,729	1,819,749	(677,980)	-27.14

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: COMMUNITY SERVICES

Division: NEIGHBOURHOOD PROGRAM & SERVICES



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	4,342,197	4,266,907	4,522,576	255,669	5.99
15	WAGES	3,573,441	3,426,234	3,688,235	262,001	7.65
20	ADMINISTRATIVE EXPENSES	292,055	179,078	218,484	39,406	22.00
25	EQUIPMENT RESERVE CHARGES	71	1,026	1,062	36	3.51
40	MATERIALS & SUPPLIES	343,711	268,241	274,575	6,334	2.36
45	PROFESSIONAL & CONTRACT SERVICES	14,523	3,726	3,726	0	0.00
50	RENTALS & LEASES	103,007	111,431	92,101	(19,330)	-17.35
55	GRANTS PAID	361,956	287,658	458,506	170,848	59.39
60	PROMOTIONAL COSTS	5,876	8,203	8,250	47	0.57
65	PURCHASES OF GAS/WATER/SEWER	4,460	0	0	0	0.00
70	REPAIRS & MAINTENANCE	70	0	0	0	0.00
75	UTILITIES/TAXES	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
85	INTERNAL CHARGES	292,146	295,944	300,816	4,872	1.65
90	INTERNAL RECOVERIES	(39,689)	(39,689)	(40,443)	(754)	1.90
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		9,293,825	8,808,759	9,527,888	719,129	8.16
03	USER FEES	(985,993)	(927,818)	(956,535)	(28,717)	3.10
04	GRANTS RECEIVED	(728,333)	(584,827)	(661,028)	(76,201)	13.03
05	RECEIVED FROM OTHER MUNICIPALITIES	(138,220)	(138,220)	(140,846)	(2,626)	1.90
07	TRANSFERS FROM OTHER FUNDS	(12,826)	0	0	0	0.00
08	SUNDRY INCOME	(181,856)	(48,974)	(48,652)	322	-0.66
REVENUE Sub-Total:		(2,047,228)	(1,699,839)	(1,807,061)	(107,222)	6.31
NEIGHBOURHOOD PROGRAM & SERVICES Total:		7,246,597	7,108,920	7,720,827	611,907	8.61

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: COMMUNITY SERVICES
Division: CORPORATE CUSTOMER SERVICE



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	1,508,342	1,516,233	1,580,585	64,352	4.24
15	WAGES	261,973	208,669	212,530	3,861	1.85
20	ADMINISTRATIVE EXPENSES	32,134	29,188	33,364	4,176	14.31
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	3,871	146,836	196,836	50,000	34.05
45	PROFESSIONAL & CONTRACT SERVICES	0	3,000	84,700	81,700	2723.33
50	RENTALS & LEASES	778	0	0	0	0.00
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	0	1,500	1,500	0	0.00
70	REPAIRS & MAINTENANCE	0	0	0	0	0.00
75	UTILITIES/TAXES	0	0	0	0	0.00
85	INTERNAL CHARGES	52,880	53,624	54,758	1,134	2.11
90	INTERNAL RECOVERIES	(1,375,533)	(1,515,019)	(1,574,710)	(59,691)	3.94
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		484,444	444,031	589,563	145,532	32.78
03	USER FEES	0	0	0	0	0.00
04	GRANTS RECEIVED	0	0	0	0	0.00
08	SUNDRY INCOME	(30,000)	(30,900)	(31,487)	(587)	1.90
REVENUE Sub-Total:		(30,000)	(30,900)	(31,487)	(587)	1.90
CORPORATE CUSTOMER SERVICE Total:		454,444	413,131	558,076	144,945	35.08

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: COMMUNITY SERVICES

Division: ENFORCEMENT



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	2,707,593	2,822,523	2,983,579	161,056	5.71
15	WAGES	511,642	380,356	376,614	(3,742)	-0.98
20	ADMINISTRATIVE EXPENSES	283,366	179,884	134,808	(45,076)	-25.06
25	EQUIPMENT RESERVE CHARGES	179,492	143,002	148,007	5,005	3.50
40	MATERIALS & SUPPLIES	51,505	53,364	53,864	500	0.94
45	PROFESSIONAL & CONTRACT SERVICES	6,158	35,826	48,026	12,200	34.05
50	RENTALS & LEASES	2,854	2,500	3,000	500	20.00
60	PROMOTIONAL COSTS	1,007	3,000	3,000	0	0.00
70	REPAIRS & MAINTENANCE	16,285	11,262	24,762	13,500	119.87
80	TRANSFERS TO OTHER FUNDS	178,080	0	0	0	0.00
85	INTERNAL CHARGES	300,661	339,263	354,182	14,919	4.40
90	INTERNAL RECOVERIES	0	0	0	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		4,238,643	3,970,980	4,129,842	158,862	4.00
03	USER FEES	(86,913)	(28,935)	(29,227)	(292)	1.01
07	TRANSFERS FROM OTHER FUNDS	(31,858)	(31,858)	(6,858)	25,000	-78.47
08	SUNDRY INCOME	(2,223,830)	(1,876,691)	(1,988,936)	(112,245)	5.98
REVENUE Sub-Total:		(2,342,601)	(1,937,484)	(2,025,021)	(87,537)	4.52
ENFORCEMENT Total:		1,896,042	2,033,496	2,104,821	71,325	3.51

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: COMMUNITY SERVICES

Division: FIRE



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	34,017,464	33,947,713	35,574,580	1,626,867	4.79
15	WAGES	432,491	47,738	900	(46,838)	-98.11
20	ADMINISTRATIVE EXPENSES	372,523	398,666	407,666	9,000	2.26
25	EQUIPMENT RESERVE CHARGES	463,359	411,200	425,592	14,392	3.50
40	MATERIALS & SUPPLIES	617,912	612,838	633,754	20,916	3.41
45	PROFESSIONAL & CONTRACT SERVICES	344,294	353,750	635,117	281,367	79.54
50	RENTALS & LEASES	123,333	112,777	137,777	25,000	22.17
60	PROMOTIONAL COSTS	35,042	33,627	43,627	10,000	29.74
70	REPAIRS & MAINTENANCE	69,135	78,416	78,416	0	0.00
75	UTILITIES/TAXES	0	0	0	0	0.00
85	INTERNAL CHARGES	1,051,743	1,052,655	1,072,090	19,435	1.85
90	INTERNAL RECOVERIES	(294,070)	(292,155)	(299,666)	(7,511)	2.57
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		37,233,225	36,757,225	38,709,853	1,952,628	5.31
03	USER FEES	(746,984)	(667,278)	(729,793)	(62,515)	9.37
08	SUNDRY INCOME	(1,484,061)	(927,273)	(1,629,868)	(702,595)	75.77
REVENUE Sub-Total:		(2,231,046)	(1,594,551)	(2,359,661)	(765,110)	47.98
FIRE Total:		35,002,179	35,162,674	36,350,192	1,187,518	3.38

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: GOLF COURSES



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	135,445	134,914	137,530	2,616	1.94
15	WAGES	971,005	952,806	979,557	26,751	2.81
20	ADMINISTRATIVE EXPENSES	99,289	62,301	62,301	0	0.00
25	EQUIPMENT RESERVE CHARGES	182,419	232,972	241,126	8,154	3.50
35	DEBT EXPENSE	264,661	264,661	264,274	(387)	-0.15
40	MATERIALS & SUPPLIES	351,432	365,660	365,660	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	560,908	328,317	328,317	0	0.00
50	RENTALS & LEASES	23,846	9,000	9,000	0	0.00
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	0	24,264	24,264	0	0.00
70	REPAIRS & MAINTENANCE	12,214	17,103	17,103	0	0.00
75	UTILITIES/TAXES	114,829	166,214	173,010	6,796	4.09
80	TRANSFERS TO OTHER FUNDS	144,202	143,453	143,453	0	0.00
85	INTERNAL CHARGES	229,749	189,374	193,140	3,766	1.99
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
99	TRANSFER TO/FROM STABILIZATION RESERVE	0	0	14,324	14,324	0.00
EXPENDITURES Sub-Total:		3,090,000	2,891,039	2,953,059	62,020	2.15
03	USER FEES	(3,067,529)	(2,894,681)	(2,952,574)	(57,893)	2.00
08	SUNDRY INCOME	(11,046)	(476)	(485)	(9)	1.89
REVENUE Sub-Total:		(3,078,575)	(2,895,157)	(2,953,059)	(57,902)	2.00
GOLF COURSES Total:		11,425	(4,118)	0	4,118	-100.00
Totals		11,425	(4,118)	0	4,118	-100.00

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: CORPORATE SERVICES



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	13,900,735	14,264,097	15,774,809	1,510,712	10.59
15	WAGES	596,126	258,098	319,789	61,691	23.90
20	ADMINISTRATIVE EXPENSES	927,637	1,026,526	1,040,714	14,188	1.38
25	EQUIPMENT RESERVE CHARGES	5,364	7,219	7,472	253	3.50
40	MATERIALS & SUPPLIES	240,229	209,158	207,908	(1,250)	-0.60
45	PROFESSIONAL & CONTRACT SERVICES	127,563	87,812	150,427	62,615	71.31
50	RENTALS & LEASES	89,737	126,677	96,677	(30,000)	-23.68
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	109,410	104,685	104,625	(60)	-0.06
65	PURCHASES OF GAS/WATER/SEWER	7,402	14,994	15,279	285	1.90
70	REPAIRS & MAINTENANCE	11,742	19,308	19,308	0	0.00
75	UTILITIES/TAXES	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	126,038	124,040	126,521	2,481	2.00
85	INTERNAL CHARGES	476,672	477,634	486,800	9,166	1.92
90	INTERNAL RECOVERIES	(1,703,393)	(1,699,876)	(3,011,361)	(1,311,485)	77.15
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		14,915,260	15,020,372	15,338,968	318,596	2.12
03	USER FEES	(1,351,823)	(1,211,350)	(1,248,638)	(37,288)	3.08
07	TRANSFERS FROM OTHER FUNDS	0	(1,000)	(76,000)	(75,000)	7500.00
08	SUNDRY INCOME	(188,541)	(259,770)	(262,599)	(2,829)	1.09
REVENUE Sub-Total:		(1,540,364)	(1,472,120)	(1,587,237)	(115,117)	7.82
CORPORATE SERVICES Total:		13,374,896	13,548,252	13,751,731	203,479	1.50
Totals		13,374,896	13,548,252	13,751,731	203,479	1.50

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: CORPORATE SERVICES

Division: ADMINISTRATION



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	520,830	431,968	461,700	29,732	6.88
15	WAGES	0	81,038	102,186	21,148	26.10
20	ADMINISTRATIVE EXPENSES	12,723	19,480	17,920	(1,560)	-8.01
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	224	1,295	812	(483)	-37.30
45	PROFESSIONAL & CONTRACT SERVICES	0	0	3,000	3,000	0.00
60	PROMOTIONAL COSTS	0	60	0	(60)	-100.00
85	INTERNAL CHARGES	46,352	46,356	47,551	1,195	2.58
90	INTERNAL RECOVERIES	(149,065)	(149,065)	(151,898)	(2,833)	1.90
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		431,064	431,132	481,271	50,139	11.63
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
REVENUE Sub-Total:		0	0	0	0	0.00
ADMINISTRATION Total:		431,064	431,132	481,271	50,139	11.63

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: CORPORATE SERVICES

Division: COMMUNICATIONS



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	1,355,666	1,494,924	1,508,868	13,944	0.93
15	WAGES	155,007	15,749	16,041	292	1.85
20	ADMINISTRATIVE EXPENSES	134,531	137,442	137,456	14	0.01
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	105,948	87,842	87,842	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	884	0	0	0	0.00
50	RENTALS & LEASES	82,407	90,643	90,643	0	0.00
60	PROMOTIONAL COSTS	51,945	67,336	67,336	0	0.00
65	PURCHASES OF GAS/WATER/SEWER	7,402	14,994	15,279	285	1.90
70	REPAIRS & MAINTENANCE	1,679	8,500	8,500	0	0.00
75	UTILITIES/TAXES	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
85	INTERNAL CHARGES	28,494	28,278	28,526	248	0.88
90	INTERNAL RECOVERIES	(151,831)	(143,314)	(146,036)	(2,722)	1.90
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		1,772,133	1,802,394	1,814,455	12,061	0.67
03	USER FEES	(93,285)	(137,266)	(140,011)	(2,745)	2.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(169,058)	(230,491)	(234,871)	(4,380)	1.90
REVENUE Sub-Total:		(262,343)	(367,757)	(374,882)	(7,125)	1.94
COMMUNICATIONS Total:		1,509,790	1,434,637	1,439,573	4,936	0.34

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: CORPORATE SERVICES

Division: MAYOR & COUNCIL



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	1,186,993	1,196,877	1,220,082	23,205	1.94
15	WAGES	35,684	25,800	36,955	11,155	43.24
20	ADMINISTRATIVE EXPENSES	88,453	116,437	116,438	1	0.00
25	EQUIPMENT RESERVE CHARGES	5,364	7,219	7,472	253	3.50
40	MATERIALS & SUPPLIES	47,155	50,646	50,646	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	10,372	2,840	2,840	0	0.00
50	RENTALS & LEASES	757	800	800	0	0.00
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	22,335	4,100	4,100	0	0.00
85	INTERNAL CHARGES	38,663	32,486	33,149	663	2.04
90	INTERNAL RECOVERIES	(23,273)	(23,273)	(23,715)	(442)	1.90
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		1,412,502	1,413,932	1,448,767	34,835	2.46
03	USER FEES	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	0	0	0	0	0.00
REVENUE Sub-Total:		0	0	0	0	0.00
MAYOR & COUNCIL Total:		1,412,502	1,413,932	1,448,767	34,835	2.46

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: CORPORATE SERVICES

Division: TECHNOLOGY INNOVATION & SERVICES



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	5,856,101	5,852,315	7,292,214	1,439,899	24.60
15	WAGES	29,295	32,232	59,600	27,368	84.91
20	ADMINISTRATIVE EXPENSES	121,758	132,477	155,800	23,323	17.61
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	34,244	12,002	12,002	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	71	0	33,824	33,824	0.00
50	RENTALS & LEASES	0	30,000	0	(30,000)	-100.00
60	PROMOTIONAL COSTS	4,411	6,685	6,685	0	0.00
85	INTERNAL CHARGES	150,627	147,913	150,473	2,560	1.73
90	INTERNAL RECOVERIES	(646,043)	(646,043)	(1,937,602)	(1,291,559)	199.92
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		5,550,464	5,567,581	5,772,996	205,415	3.69
03	USER FEES	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	(75,000)	(75,000)	0.00
08	SUNDRY INCOME	(27)	0	0	0	0.00
REVENUE Sub-Total:		(27)	0	(75,000)	(75,000)	0.00
TECHNOLOGY INNOVATION & SERVICES Total:		5,550,437	5,567,581	5,697,996	130,415	2.34

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: CORPORATE SERVICES

Division: HUMAN RESOURCES



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	2,264,281	2,416,997	2,344,259	(72,738)	-3.01
15	WAGES	117,936	0	0	0	0.00
20	ADMINISTRATIVE EXPENSES	126,916	172,255	172,277	22	0.01
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	32,794	36,254	36,254	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	39,363	0	0	0	0.00
50	RENTALS & LEASES	0	0	0	0	0.00
60	PROMOTIONAL COSTS	8,940	504	504	0	0.00
70	REPAIRS & MAINTENANCE	0	0	0	0	0.00
85	INTERNAL CHARGES	48,401	46,430	47,134	704	1.52
90	INTERNAL RECOVERIES	(323,436)	(328,436)	(334,581)	(6,145)	1.87
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		2,315,196	2,344,004	2,265,847	(78,157)	-3.33
03	USER FEES	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	(1,000)	(1,000)	0	0.00
08	SUNDRY INCOME	0	0	0	0	0.00
REVENUE Sub-Total:		0	(1,000)	(1,000)	0	0.00
HUMAN RESOURCES Total:		2,315,196	2,343,004	2,264,847	(78,157)	-3.34

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: CORPORATE SERVICES

Division: LEGAL SERVICES



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	1,176,560	1,262,987	1,297,939	34,952	2.77
15	WAGES	86,427	0	0	0	0.00
20	ADMINISTRATIVE EXPENSES	96,384	83,769	83,800	31	0.04
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	7,108	4,900	4,900	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	0	0	0	0	0.00
50	RENTALS & LEASES	1,921	1,500	1,500	0	0.00
60	PROMOTIONAL COSTS	564	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	1,998	0	0	0	0.00
85	INTERNAL CHARGES	19,012	19,129	19,308	179	0.94
90	INTERNAL RECOVERIES	(201,552)	(201,552)	(205,381)	(3,829)	1.90
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		1,188,421	1,170,733	1,202,066	31,333	2.68
03	USER FEES	(99,247)	(59,592)	(71,191)	(11,599)	19.46
08	SUNDRY INCOME	0	0	0	0	0.00
REVENUE Sub-Total:		(99,247)	(59,592)	(71,191)	(11,599)	19.46
LEGAL SERVICES Total:		1,089,174	1,111,141	1,130,875	19,734	1.78

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: CORPORATE SERVICES

Division: LEGISLATIVE SERVICES



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	1,540,305	1,608,029	1,649,747	41,718	2.59
15	WAGES	171,777	103,279	105,007	1,728	1.67
20	ADMINISTRATIVE EXPENSES	346,872	364,666	357,023	(7,643)	-2.10
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	12,755	16,219	15,452	(767)	-4.73
45	PROFESSIONAL & CONTRACT SERVICES	76,873	84,972	110,763	25,791	30.35
50	RENTALS & LEASES	4,651	3,734	3,734	0	0.00
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	21,215	26,000	26,000	0	0.00
70	REPAIRS & MAINTENANCE	10,063	10,808	10,808	0	0.00
80	TRANSFERS TO OTHER FUNDS	124,040	124,040	126,521	2,481	2.00
85	INTERNAL CHARGES	145,122	157,042	160,659	3,617	2.30
90	INTERNAL RECOVERIES	(208,193)	(208,193)	(212,148)	(3,955)	1.90
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		2,245,479	2,290,596	2,353,566	62,970	2.75
03	USER FEES	(1,159,291)	(1,014,492)	(1,037,436)	(22,944)	2.26
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(19,456)	(29,279)	(27,728)	1,551	-5.30
REVENUE Sub-Total:		(1,178,747)	(1,043,771)	(1,065,164)	(21,393)	2.05
LEGISLATIVE SERVICES Total:		1,066,733	1,246,825	1,288,402	41,577	3.33

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: DEVELOPMENT SERVICES



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	12,934,426	13,518,727	14,019,592	500,865	3.70
15	WAGES	2,499,768	1,986,611	1,921,184	(65,427)	-3.29
20	ADMINISTRATIVE EXPENSES	529,323	573,377	582,611	9,234	1.61
25	EQUIPMENT RESERVE CHARGES	165,068	135,142	139,872	4,730	3.50
35	DEBT EXPENSE	666,815	666,815	665,068	(1,747)	-0.26
40	MATERIALS & SUPPLIES	290,513	484,493	518,547	34,054	7.03
45	PROFESSIONAL & CONTRACT SERVICES	1,110,650	885,838	1,034,760	148,922	16.81
50	RENTALS & LEASES	364,168	336,176	381,247	45,071	13.41
55	GRANTS PAID	1,430,293	1,431,172	1,444,589	13,417	0.94
60	PROMOTIONAL COSTS	248,017	241,798	247,878	6,080	2.51
65	PURCHASES OF GAS/WATER/SEWER	0	0	0	0	0.00
70	REPAIRS & MAINTENANCE	134,576	111,840	113,597	1,757	1.57
75	UTILITIES/TAXES	1,800,013	2,906,187	2,924,621	18,434	0.63
80	TRANSFERS TO OTHER FUNDS	4,605,626	3,129,960	4,130,978	1,001,018	31.98
85	INTERNAL CHARGES	4,332,481	4,191,900	4,348,847	156,947	3.74
90	INTERNAL RECOVERIES	(2,232,805)	(2,217,678)	(2,318,379)	(100,701)	4.54
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
99	TRANSFER TO/FROM STABILIZATION RESERVE	0	0	(567,671)	(567,671)	0.00
EXPENDITURES Sub-Total:		28,878,932	28,382,358	29,587,341	1,204,983	4.25
03	USER FEES	(21,819,444)	(16,103,447)	(16,573,720)	(470,273)	2.92
04	GRANTS RECEIVED	(78,917)	(1,124)	(1,145)	(21)	1.87
05	RECEIVED FROM OTHER MUNICIPALITIES	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	(27,431)	(109,500)	(141,558)	(32,058)	29.28
08	SUNDRY INCOME	(381,433)	(185,858)	(122,641)	63,217	-34.01
REVENUE Sub-Total:		(22,307,225)	(16,399,929)	(16,839,064)	(439,135)	2.68
DEVELOPMENT SERVICES Total:		6,571,707	11,982,429	12,748,277	765,848	6.39
Totals		6,571,707	11,982,429	12,748,277	765,848	6.39

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: DEVELOPMENT SERVICES

Division: ADMINISTRATION



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	550,333	581,165	602,456	21,291	3.66
15	WAGES	0	0	0	0	0.00
20	ADMINISTRATIVE EXPENSES	17,173	40,992	40,997	5	0.01
40	MATERIALS & SUPPLIES	13,140	2,550	2,550	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	1,628	29,640	29,640	0	0.00
60	PROMOTIONAL COSTS	1,615	6,503	6,503	0	0.00
80	TRANSFERS TO OTHER FUNDS	9,805	0	0	0	0.00
85	INTERNAL CHARGES	13,074	9,436	9,788	352	3.73
90	INTERNAL RECOVERIES	(23,430)	(23,430)	(23,875)	(445)	1.90
EXPENDITURES Sub-Total:		583,337	646,856	668,059	21,203	3.28
03	USER FEES	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	(16,891)	(50,000)	(50,000)	0	0.00
08	SUNDRY INCOME	(3,513)	0	0	0	0.00
REVENUE Sub-Total:		(20,404)	(50,000)	(50,000)	0	0.00
ADMINISTRATION Total:		562,933	596,856	618,059	21,203	3.55

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: DEVELOPMENT SERVICES

Division: ENGINEERING



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	1,251,731	1,549,925	1,689,763	139,838	9.02
15	WAGES	439,516	58,258	59,335	1,077	1.85
20	ADMINISTRATIVE EXPENSES	64,526	78,918	79,473	555	0.70
25	EQUIPMENT RESERVE CHARGES	38,857	20,492	21,210	718	3.50
40	MATERIALS & SUPPLIES	25,802	32,896	32,896	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	0	0	0	0	0.00
50	RENTALS & LEASES	38,826	41,521	41,521	0	0.00
60	PROMOTIONAL COSTS	0	3,000	3,000	0	0.00
65	PURCHASES OF GAS/WATER/SEWER	0	0	0	0	0.00
70	REPAIRS & MAINTENANCE	0	0	0	0	0.00
85	INTERNAL CHARGES	102,634	103,409	105,406	1,997	1.93
90	INTERNAL RECOVERIES	(525,938)	(510,811)	(561,378)	(50,567)	9.90
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		1,435,954	1,377,608	1,471,226	93,618	6.80
03	USER FEES	(1,235,223)	(1,135,081)	(1,273,480)	(138,399)	12.19
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(171,597)	(69,363)	(80,681)	(11,318)	16.32
REVENUE Sub-Total:		(1,406,820)	(1,204,444)	(1,354,161)	(149,717)	12.43
ENGINEERING Total:		29,133	173,164	117,065	(56,099)	-32.40

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: DEVELOPMENT SERVICES
Division: ECONOMIC DEVELOPMENT



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	2,501,804	2,556,163	2,598,580	42,417	1.66
15	WAGES	511,865	425,675	454,798	29,123	6.84
20	ADMINISTRATIVE EXPENSES	112,243	92,291	92,372	81	0.09
25	EQUIPMENT RESERVE CHARGES	9,684	6,817	7,055	238	3.49
40	MATERIALS & SUPPLIES	110,213	342,163	372,163	30,000	8.77
45	PROFESSIONAL & CONTRACT SERVICES	449,627	179,540	179,540	0	0.00
50	RENTALS & LEASES	1,449	887	887	0	0.00
55	GRANTS PAID	1,422,623	1,423,502	1,436,773	13,271	0.93
60	PROMOTIONAL COSTS	211,055	203,648	209,728	6,080	2.99
65	PURCHASES OF GAS/WATER/SEWER	0	0	0	0	0.00
70	REPAIRS & MAINTENANCE	0	5,390	5,390	0	0.00
75	UTILITIES/TAXES	17,036	23,460	23,906	446	1.90
80	TRANSFERS TO OTHER FUNDS	36,886	36,886	37,196	310	0.84
85	INTERNAL CHARGES	1,583,377	1,467,394	1,514,856	47,462	3.23
90	INTERNAL RECOVERIES	0	0	0	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		6,967,862	6,763,816	6,933,244	169,428	2.50
03	USER FEES	(920,580)	(850,092)	(874,096)	(24,004)	2.82
04	GRANTS RECEIVED	(78,277)	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	(10,540)	0	0	0	0.00
08	SUNDRY INCOME	(74,749)	(29,851)	(30,418)	(567)	1.90
REVENUE Sub-Total:		(1,084,146)	(879,943)	(904,514)	(24,571)	2.79
ECONOMIC DEVELOPMENT Total:		5,883,716	5,883,873	6,028,730	144,857	2.46

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: DEVELOPMENT SERVICES
Division: TRANSPORTATION SERVICES



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	1,691,914	1,840,551	1,806,314	(34,237)	-1.86
15	WAGES	1,003,341	866,531	961,581	95,050	10.97
20	ADMINISTRATIVE EXPENSES	170,117	166,929	181,017	14,088	8.44
25	EQUIPMENT RESERVE CHARGES	47,563	43,557	45,081	1,524	3.50
35	DEBT EXPENSE	666,815	666,815	665,068	(1,747)	-0.26
40	MATERIALS & SUPPLIES	111,361	85,369	89,273	3,904	4.57
45	PROFESSIONAL & CONTRACT SERVICES	651,250	667,658	814,170	146,512	21.94
50	RENTALS & LEASES	315,504	288,768	323,739	34,971	12.11
55	GRANTS PAID	7,670	7,670	7,816	146	1.90
60	PROMOTIONAL COSTS	4,025	8,897	8,897	0	0.00
70	REPAIRS & MAINTENANCE	134,576	106,450	108,207	1,757	1.65
75	UTILITIES/TAXES	1,782,977	2,882,727	2,900,715	17,988	0.62
80	TRANSFERS TO OTHER FUNDS	4,168,004	2,952,143	3,835,882	883,739	29.94
85	INTERNAL CHARGES	1,433,484	1,408,613	1,494,349	85,736	6.09
90	INTERNAL RECOVERIES	(1,571,986)	(1,571,986)	(1,619,557)	(47,571)	3.03
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
99	TRANSFER TO/FROM STABILIZATION RESERVE	0	0	(99,944)	(99,944)	0.00
EXPENDITURES Sub-Total:		10,616,615	10,420,692	11,522,608	1,101,916	10.57
03	USER FEES	(7,114,496)	(5,950,089)	(7,028,510)	(1,078,421)	18.12
08	SUNDRY INCOME	(30,765)	(15,497)	(16,637)	(1,140)	7.36
REVENUE Sub-Total:		(7,145,260)	(5,965,586)	(7,045,147)	(1,079,561)	18.10
TRANSPORTATION SERVICES Total:		3,471,355	4,455,106	4,477,461	22,355	0.50

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: DEVELOPMENT SERVICES

Division: PLANNING



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	3,414,631	3,385,464	3,579,918	194,454	5.74
15	WAGES	347,171	376,338	354,647	(21,691)	-5.76
20	ADMINISTRATIVE EXPENSES	63,380	70,606	70,726	120	0.17
40	MATERIALS & SUPPLIES	8,308	7,000	7,000	0	0.00
50	RENTALS & LEASES	5,659	5,000	5,000	0	0.00
60	PROMOTIONAL COSTS	17,590	7,750	7,750	0	0.00
80	TRANSFERS TO OTHER FUNDS	250,000	0	0	0	0.00
85	INTERNAL CHARGES	80,524	84,196	85,418	1,222	1.45
90	INTERNAL RECOVERIES	(111,451)	(111,451)	(113,569)	(2,118)	1.90
EXPENDITURES Sub-Total:		4,075,813	3,824,903	3,996,890	171,987	4.50
03	USER FEES	(2,866,180)	(2,160,694)	(2,393,535)	(232,841)	10.78
04	GRANTS RECEIVED	(640)	(1,124)	(1,145)	(21)	1.87
07	TRANSFERS FROM OTHER FUNDS	0	(59,500)	(91,558)	(32,058)	53.88
08	SUNDRY INCOME	(2,837)	(3,621)	(3,690)	(69)	1.91
REVENUE Sub-Total:		(2,869,657)	(2,224,939)	(2,489,928)	(264,989)	11.91
PLANNING Total:		1,206,156	1,599,964	1,506,962	(93,002)	-5.81

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: DEVELOPMENT SERVICES

Division: BUILDING



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	3,524,014	3,605,459	3,742,561	137,102	3.80
15	WAGES	197,874	259,809	90,823	(168,986)	-65.04
20	ADMINISTRATIVE EXPENSES	101,883	123,641	118,026	(5,615)	-4.54
25	EQUIPMENT RESERVE CHARGES	68,965	64,276	66,526	2,250	3.50
40	MATERIALS & SUPPLIES	21,689	14,515	14,665	150	1.03
45	PROFESSIONAL & CONTRACT SERVICES	8,144	9,000	11,410	2,410	26.78
50	RENTALS & LEASES	2,729	0	10,100	10,100	0.00
60	PROMOTIONAL COSTS	13,732	12,000	12,000	0	0.00
70	REPAIRS & MAINTENANCE	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	140,931	140,931	257,900	116,969	83.00
85	INTERNAL CHARGES	1,119,389	1,118,852	1,139,030	20,178	1.80
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
99	TRANSFER TO/FROM STABILIZATION RESERVE	0	0	(467,727)	(467,727)	0.00
EXPENDITURES Sub-Total:		5,199,351	5,348,483	4,995,314	(353,169)	-6.60
03	USER FEES	(9,682,964)	(6,007,491)	(5,004,099)	1,003,392	-16.70
08	SUNDRY INCOME	(97,972)	(67,526)	8,785	76,311	-113.01
REVENUE Sub-Total:		(9,780,936)	(6,075,017)	(4,995,314)	1,079,703	-17.77
BUILDING Total:		(4,581,585)	(726,534)	0	726,534	-100.00

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: FINANCIAL SERVICES



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	8,504,860	8,937,010	9,211,460	274,450	3.07
15	WAGES	1,142,510	829,717	848,231	18,514	2.23
20	ADMINISTRATIVE EXPENSES	915,482	938,056	1,007,977	69,921	7.45
25	EQUIPMENT RESERVE CHARGES	15,198	25,192	26,073	881	3.50
40	MATERIALS & SUPPLIES	92,627	121,055	127,109	6,054	5.00
45	PROFESSIONAL & CONTRACT SERVICES	584,496	573,835	678,916	105,081	18.31
50	RENTALS & LEASES	4,624	5,000	5,550	550	11.00
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	3,687	1,540	1,540	0	0.00
70	REPAIRS & MAINTENANCE	33,827	37,181	45,758	8,577	23.07
75	UTILITIES/TAXES	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	6,858	6,858	6,858	0	0.00
85	INTERNAL CHARGES	487,129	489,533	780,452	290,919	59.43
90	INTERNAL RECOVERIES	(6,307,944)	(6,600,355)	(7,258,188)	(657,833)	9.97
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		5,483,353	5,364,622	5,481,736	117,114	2.18
01	GENERAL LEVY	0	0	0	0	0.00
02	OTHER TAXATION	0	0	0	0	0.00
03	USER FEES	(837,918)	(777,111)	(864,997)	(87,886)	11.31
04	GRANTS RECEIVED	(83,325)	0	0	0	0.00
06	EQUIPMENT RESERVE RENTALS	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	(464,703)	(464,703)	(27,500)	437,203	-94.08
08	SUNDRY INCOME	(190,530)	(71,949)	(81,799)	(9,850)	13.69
REVENUE Sub-Total:		(1,576,476)	(1,313,763)	(974,296)	339,467	-25.84
FINANCIAL SERVICES Total:		3,906,877	4,050,859	4,507,440	456,581	11.27
Totals		3,906,877	4,050,859	4,507,440	456,581	11.27

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: FINANCIAL SERVICES

Division: ADMINISTRATION



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	334,969	329,930	347,839	17,909	5.43
15	WAGES	0	0	0	0	0.00
20	ADMINISTRATIVE EXPENSES	15,942	17,773	17,778	5	0.03
40	MATERIALS & SUPPLIES	9,142	10,530	10,530	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	0	0	0	0	0.00
60	PROMOTIONAL COSTS	0	540	540	0	0.00
70	REPAIRS & MAINTENANCE	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
85	INTERNAL CHARGES	35,330	35,361	36,137	776	2.19
90	INTERNAL RECOVERIES	(99,796)	(99,796)	(101,692)	(1,896)	1.90
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		295,587	294,338	311,132	16,794	5.71
03	USER FEES	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	3	0	0	0	0.00
REVENUE Sub-Total:		3	0	0	0	0.00
ADMINISTRATION Total:		295,589	294,338	311,132	16,794	5.71

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: FINANCIAL SERVICES

Division: ACCOUNTING



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	1,681,856	1,676,120	1,711,174	35,054	2.09
15	WAGES	76,427	8,125	8,277	152	1.87
20	ADMINISTRATIVE EXPENSES	25,716	29,823	29,831	8	0.03
25	EQUIPMENT RESERVE CHARGES	58	177	183	6	3.39
40	MATERIALS & SUPPLIES	(12,113)	(12,500)	(12,500)	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	54,393	54,393	54,393	0	0.00
60	PROMOTIONAL COSTS	1,047	500	500	0	0.00
85	INTERNAL CHARGES	38,569	35,497	36,290	793	2.23
90	INTERNAL RECOVERIES	(462,332)	(462,332)	(471,117)	(8,785)	1.90
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		1,403,621	1,329,803	1,357,031	27,228	2.05
03	USER FEES	(1,040)	(1,066)	(1,092)	(26)	2.44
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(82,621)	(11,913)	(12,139)	(226)	1.90
REVENUE Sub-Total:		(83,661)	(12,979)	(13,231)	(252)	1.94
ACCOUNTING Total:		1,319,960	1,316,824	1,343,800	26,976	2.05

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: FINANCIAL SERVICES

Division: ASSET MANAGEMENT



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	2,097,252	2,130,151	2,250,887	120,736	5.67
15	WAGES	78,680	0	0	0	0.00
20	ADMINISTRATIVE EXPENSES	25,565	36,616	52,292	15,676	42.81
25	EQUIPMENT RESERVE CHARGES	4,273	9,030	9,346	316	3.50
40	MATERIALS & SUPPLIES	1,758	6,226	13,817	7,591	121.92
45	PROFESSIONAL & CONTRACT SERVICES	0	0	0	0	0.00
50	RENTALS & LEASES	323	500	500	0	0.00
85	INTERNAL CHARGES	51,170	51,950	52,350	400	0.77
90	INTERNAL RECOVERIES	(987,625)	(978,413)	(1,528,137)	(549,724)	56.19
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		1,271,397	1,256,060	851,055	(405,005)	-32.24
04	GRANTS RECEIVED	(83,325)	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	(464,703)	(464,703)	(27,500)	437,203	-94.08
08	SUNDRY INCOME	0	0	(8,415)	(8,415)	0.00
REVENUE Sub-Total:		(548,028)	(464,703)	(35,915)	428,788	-92.27
ASSET MANAGEMENT Total:		723,369	791,357	815,140	23,783	3.01

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: FINANCIAL SERVICES

Division: FINANCIAL PLANNING



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	980,589	976,749	995,685	18,936	1.94
15	WAGES	0	0	0	0	0.00
20	ADMINISTRATIVE EXPENSES	12,783	12,937	12,954	17	0.13
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	1,005	0	0	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	0	0	0	0	0.00
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	0	500	500	0	0.00
85	INTERNAL CHARGES	15,351	15,617	16,152	535	3.43
90	INTERNAL RECOVERIES	(355,522)	(355,522)	(362,277)	(6,755)	1.90
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		654,207	650,281	663,014	12,733	1.96
03	USER FEES	0	0	0	0	0.00
08	SUNDRY INCOME	0	0	0	0	0.00
REVENUE Sub-Total:		0	0	0	0	0.00
FINANCIAL PLANNING Total:		654,207	650,281	663,014	12,733	1.96

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: FINANCIAL SERVICES

Division: PROCUREMENT



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	931,082	1,007,904	1,047,333	39,429	3.91
15	WAGES	745,517	767,619	784,982	17,363	2.26
20	ADMINISTRATIVE EXPENSES	6,510	31,466	29,667	(1,799)	-5.72
25	EQUIPMENT RESERVE CHARGES	10,867	15,985	16,544	559	3.50
40	MATERIALS & SUPPLIES	13,281	58,561	57,024	(1,537)	-2.62
45	PROFESSIONAL & CONTRACT SERVICES	57,062	0	0	0	0.00
50	RENTALS & LEASES	4,301	4,500	5,050	550	12.22
60	PROMOTIONAL COSTS	2,640	0	0	0	0.00
70	REPAIRS & MAINTENANCE	0	0	0	0	0.00
85	INTERNAL CHARGES	222,627	225,960	229,789	3,829	1.69
90	INTERNAL RECOVERIES	(1,520,098)	(1,613,990)	(1,655,655)	(41,665)	2.58
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		473,789	498,005	514,734	16,729	3.36
03	USER FEES	(39,268)	(31,100)	(31,712)	(612)	1.97
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	0	0	0	0	0.00
REVENUE Sub-Total:		(39,268)	(31,100)	(31,712)	(612)	1.97
PROCUREMENT Total:		434,521	466,905	483,022	16,117	3.45

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: FINANCIAL SERVICES

Division: REVENUE



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	2,479,112	2,816,156	2,858,542	42,386	1.51
15	WAGES	241,885	53,973	54,972	999	1.85
20	ADMINISTRATIVE EXPENSES	828,966	809,441	865,455	56,014	6.92
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	79,554	58,238	58,238	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	473,041	519,442	624,523	105,081	20.23
60	PROMOTIONAL COSTS	0	0	0	0	0.00
70	REPAIRS & MAINTENANCE	33,827	37,181	45,758	8,577	23.07
80	TRANSFERS TO OTHER FUNDS	6,858	6,858	6,858	0	0.00
85	INTERNAL CHARGES	124,081	125,148	409,734	284,586	227.40
90	INTERNAL RECOVERIES	(2,882,571)	(3,090,302)	(3,139,310)	(49,008)	1.59
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		1,384,753	1,336,135	1,784,770	448,635	33.58
01	GENERAL LEVY	0	0	0	0	0.00
02	OTHER TAXATION	0	0	0	0	0.00
03	USER FEES	(797,611)	(744,945)	(832,193)	(87,248)	11.71
08	SUNDRY INCOME	(107,911)	(60,036)	(61,245)	(1,209)	2.01
REVENUE Sub-Total:		(905,522)	(804,981)	(893,438)	(88,457)	10.99
REVENUE Total:		479,231	531,154	891,332	360,178	67.81

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: INFRASTRUCTURE SERVICES



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	9,127,565	9,683,700	11,228,457	1,544,757	15.95
15	WAGES	31,276,142	35,504,862	37,777,338	2,272,476	6.40
20	ADMINISTRATIVE EXPENSES	3,296,176	3,285,416	3,305,968	20,552	0.63
25	EQUIPMENT RESERVE CHARGES	11,735,376	11,369,494	12,035,072	665,578	5.85
35	DEBT EXPENSE	12,949	0	67,408	67,408	0.00
40	MATERIALS & SUPPLIES	7,829,388	9,860,145	9,820,500	(39,645)	-0.40
45	PROFESSIONAL & CONTRACT SERVICES	4,024,442	5,049,161	4,759,306	(289,855)	-5.74
50	RENTALS & LEASES	653,806	308,954	430,910	121,956	39.47
55	GRANTS PAID	483,240	498,000	528,152	30,152	6.05
60	PROMOTIONAL COSTS	359,939	564,807	566,196	1,389	0.25
65	PURCHASES OF GAS/WATER/SEWER	93,219,795	91,052,600	90,990,822	(61,778)	-0.07
70	REPAIRS & MAINTENANCE	1,518,979	1,454,609	1,451,520	(3,089)	-0.21
75	UTILITIES/TAXES	6,251,461	7,242,083	7,180,840	(61,243)	-0.85
80	TRANSFERS TO OTHER FUNDS	74,034,502	73,468,027	79,580,474	6,112,447	8.32
85	INTERNAL CHARGES	16,014,388	15,656,372	18,273,383	2,617,011	16.72
90	INTERNAL RECOVERIES	(6,341,375)	(6,173,867)	(6,701,024)	(527,157)	8.54
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
99	TRANSFER TO/FROM STABLIZATION RESERVE	0	0	(1,821,423)	(1,821,423)	0.00
EXPENDITURES Sub-Total:		253,496,773	258,824,363	269,473,899	10,649,536	4.11
02	OTHER TAXATION	0	0	0	0	0.00
03	USER FEES	(197,892,485)	(190,026,722)	(198,075,262)	(8,048,540)	4.24
04	GRANTS RECEIVED	(96,572)	(94,201)	(95,991)	(1,790)	1.90
05	RECEIVED FROM OTHER MUNICIPALITIES	(3,140,224)	(2,876,983)	(3,031,646)	(154,663)	5.38
06	EQUIPMENT RESERVE RENTALS	(6,368,549)	(12,696,105)	(13,140,469)	(444,364)	3.50
07	TRANSFERS FROM OTHER FUNDS	(1,186,029)	(1,198,422)	(1,230,690)	(32,268)	2.69
08	SUNDRY INCOME	(11,005,337)	(11,115,917)	(11,200,376)	(84,459)	0.76
REVENUE Sub-Total:		(219,689,195)	(218,008,350)	(226,774,434)	(8,766,084)	4.02
INFRASTRUCTURE SERVICES Total:		33,807,578	40,816,013	42,699,465	1,883,452	4.61
Totals		33,807,578	40,816,013	42,699,465	1,883,452	4.61

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: INFRASTRUCTURE SERVICES

Division: ADMINISTRATION



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	1,119,832	1,180,812	1,315,902	135,090	11.44
15	WAGES	274,662	136,705	139,235	2,530	1.85
20	ADMINISTRATIVE EXPENSES	33,397	39,557	39,812	255	0.64
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	15,007	23,909	20,990	(2,919)	-12.21
45	PROFESSIONAL & CONTRACT SERVICES	0	0	0	0	0.00
50	RENTALS & LEASES	20,413	12,000	13,956	1,956	16.30
60	PROMOTIONAL COSTS	0	0	0	0	0.00
70	REPAIRS & MAINTENANCE	0	0	0	0	0.00
85	INTERNAL CHARGES	36,545	36,454	37,064	610	1.67
90	INTERNAL RECOVERIES	(932,191)	(923,046)	(941,911)	(18,865)	2.04
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		567,665	506,391	625,048	118,657	23.43
03	USER FEES	(1,320)	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	0	0	0	0	0.00
REVENUE Sub-Total:		(1,320)	0	0	0	0.00
ADMINISTRATION Total:		566,345	506,391	625,048	118,657	23.43

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: INFRASTRUCTURE SERVICES

Division: FACILITIES MANAGEMENT



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	1,531,837	1,287,959	1,451,041	163,082	12.66
15	WAGES	6,215,458	6,316,285	6,680,245	363,960	5.76
20	ADMINISTRATIVE EXPENSES	111,314	129,584	129,486	(98)	-0.08
25	EQUIPMENT RESERVE CHARGES	413,707	356,992	365,405	8,413	2.36
40	MATERIALS & SUPPLIES	462,547	433,630	429,828	(3,802)	-0.88
45	PROFESSIONAL & CONTRACT SERVICES	320,886	321,789	325,304	3,515	1.09
50	RENTALS & LEASES	9,370	7,000	7,000	0	0.00
60	PROMOTIONAL COSTS	1,399	695	695	0	0.00
65	PURCHASES OF GAS/WATER/SEWER	0	0	0	0	0.00
70	REPAIRS & MAINTENANCE	1,454,117	1,454,609	1,443,920	(10,689)	-0.73
75	UTILITIES/TAXES	5,568,762	6,418,125	6,260,143	(157,982)	-2.46
80	TRANSFERS TO OTHER FUNDS	35,701	111,936	66,636	(45,300)	-40.47
85	INTERNAL CHARGES	1,542,785	1,242,325	1,471,981	229,656	18.49
90	INTERNAL RECOVERIES	(3,121,516)	(3,031,927)	(3,353,210)	(321,283)	10.60
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		14,546,367	15,049,002	15,278,474	229,472	1.52
03	USER FEES	(60,190)	(280,007)	(55,146)	224,861	-80.31
04	GRANTS RECEIVED	(96,572)	(94,201)	(95,991)	(1,790)	1.90
05	RECEIVED FROM OTHER MUNICIPALITIES	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(197,496)	(208,112)	(187,168)	20,944	-10.06
REVENUE Sub-Total:		(354,258)	(582,320)	(338,305)	244,015	-41.90
FACILITIES MANAGEMENT Total:		14,192,108	14,466,682	14,940,169	473,487	3.27

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: INFRASTRUCTURE SERVICES

Division: FLEET



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	138,682	1,202,977	1,239,409	36,432	3.03
15	WAGES	(1,167,506)	2,633,399	2,684,592	51,193	1.94
20	ADMINISTRATIVE EXPENSES	337,371	299,708	300,012	304	0.10
25	EQUIPMENT RESERVE CHARGES	127,631	126,173	130,083	3,910	3.10
40	MATERIALS & SUPPLIES	2,158,952	4,257,487	4,407,896	150,409	3.53
45	PROFESSIONAL & CONTRACT SERVICES	22,663	39,500	40,000	500	1.27
50	RENTALS & LEASES	571,313	240,000	360,000	120,000	50.00
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	692	2,000	1,500	(500)	-25.00
65	PURCHASES OF GAS/WATER/SEWER	0	2,594	2,643	49	1.89
70	REPAIRS & MAINTENANCE	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	3,109,673	2,804,704	2,860,798	56,094	2.00
85	INTERNAL CHARGES	1,461,281	1,457,114	1,489,251	32,137	2.21
90	INTERNAL RECOVERIES	(364,617)	(335,871)	(341,362)	(5,491)	1.63
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		6,396,135	12,729,785	13,174,822	445,037	3.50
03	USER FEES	(27,569)	(33,680)	(34,353)	(673)	2.00
05	RECEIVED FROM OTHER MUNICIPALITIES	0	0	0	0	0.00
06	EQUIPMENT RESERVE RENTALS	(6,368,549)	(12,696,105)	(13,140,469)	(444,364)	3.50
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(17)	0	0	0	0.00
REVENUE Sub-Total:		(6,396,135)	(12,729,785)	(13,174,822)	(445,037)	3.50
FLEET Total:		0	0	0	0	0.00

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: INFRASTRUCTURE SERVICES

Division: GAS UTILITY



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	1,431,523	1,227,201	1,436,730	209,529	17.07
15	WAGES	3,784,415	4,046,783	4,189,765	142,982	3.53
20	ADMINISTRATIVE EXPENSES	943,217	876,741	927,975	51,234	5.84
25	EQUIPMENT RESERVE CHARGES	446,620	534,951	553,674	18,723	3.50
40	MATERIALS & SUPPLIES	587,944	562,508	562,508	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	1,131,087	1,404,348	1,398,667	(5,681)	-0.40
50	RENTALS & LEASES	9,879	5,603	5,603	0	0.00
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	274,255	404,000	404,000	0	0.00
65	PURCHASES OF GAS/WATER/SEWER	37,892,732	36,814,082	34,599,088	(2,214,994)	-6.02
70	REPAIRS & MAINTENANCE	130	0	0	0	0.00
75	UTILITIES/TAXES	37,425	40,048	40,817	769	1.92
80	TRANSFERS TO OTHER FUNDS	28,256,944	27,986,111	29,818,914	1,832,803	6.55
85	INTERNAL CHARGES	5,223,580	5,419,219	6,441,422	1,022,203	18.86
90	INTERNAL RECOVERIES	(612,528)	(645,688)	(657,526)	(11,838)	1.83
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
99	TRANSFER TO/FROM STABILIZATION RESERVE	0	0	(2,040,196)	(2,040,196)	0.00
EXPENDITURES Sub-Total:		79,407,222	78,675,907	77,681,441	(994,466)	-1.26
03	USER FEES	(70,303,507)	(66,395,226)	(67,340,598)	(945,372)	1.42
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(10,126,623)	(10,254,361)	(10,340,843)	(86,482)	0.84
REVENUE Sub-Total:		(80,430,130)	(76,649,587)	(77,681,441)	(1,031,854)	1.35
GAS UTILITY Total:		(1,022,908)	2,026,320	0	(2,026,320)	-100.00

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: INFRASTRUCTURE SERVICES

Division: STORM WATER UTILITY



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	607,072	561,743	377,763	(183,980)	-32.75
15	WAGES	1,625,625	1,836,445	2,100,403	263,958	14.37
20	ADMINISTRATIVE EXPENSES	608,483	566,955	597,179	30,224	5.33
25	EQUIPMENT RESERVE CHARGES	1,309,700	1,131,244	1,284,567	153,323	13.55
40	MATERIALS & SUPPLIES	207,342	348,254	309,542	(38,712)	-11.12
45	PROFESSIONAL & CONTRACT SERVICES	83,639	33,386	183,386	150,000	449.29
50	RENTALS & LEASES	850	3,579	3,579	0	0.00
55	GRANTS PAID	475,127	490,000	520,000	30,000	6.12
60	PROMOTIONAL COSTS	10,924	26,400	26,400	0	0.00
70	REPAIRS & MAINTENANCE	521	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	12,716,485	12,732,000	13,658,582	926,582	7.28
85	INTERNAL CHARGES	1,674,154	1,678,544	2,022,641	344,097	20.50
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
99	TRANSFER TO/FROM STABILIZATION RESERVE	0	0	101,925	101,925	0.00
EXPENDITURES Sub-Total:		19,319,921	19,408,550	21,185,967	1,777,417	9.16
03	USER FEES	(19,190,459)	(19,199,546)	(20,508,277)	(1,308,731)	6.82
07	TRANSFERS FROM OTHER FUNDS	(588,549)	(603,422)	(635,690)	(32,268)	5.35
08	SUNDRY INCOME	(37,582)	(39,000)	(42,000)	(3,000)	7.69
REVENUE Sub-Total:		(19,816,589)	(19,841,968)	(21,185,967)	(1,343,999)	6.77
STORM WATER UTILITY Total:		(496,668)	(433,418)	0	433,418	-100.00

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: INFRASTRUCTURE SERVICES

Division: SANITARY SEWER UTILITY



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	552,451	528,138	796,675	268,537	50.85
15	WAGES	1,556,696	1,947,946	2,029,531	81,585	4.19
20	ADMINISTRATIVE EXPENSES	866,928	1,047,756	981,322	(66,434)	-6.34
25	EQUIPMENT RESERVE CHARGES	802,595	915,725	929,348	13,623	1.49
40	MATERIALS & SUPPLIES	572,695	370,288	396,838	26,550	7.17
45	PROFESSIONAL & CONTRACT SERVICES	327,986	440,888	635,468	194,580	44.13
50	RENTALS & LEASES	8,025	831	831	0	0.00
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	6,512	0	0	0	0.00
65	PURCHASES OF GAS/WATER/SEWER	31,847,305	31,635,500	32,873,000	1,237,500	3.91
70	REPAIRS & MAINTENANCE	48,649	0	0	0	0.00
75	UTILITIES/TAXES	395,657	523,864	538,565	14,701	2.81
80	TRANSFERS TO OTHER FUNDS	16,921,194	16,925,711	19,043,845	2,118,134	12.51
85	INTERNAL CHARGES	1,798,962	1,835,409	2,054,617	219,208	11.94
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
99	TRANSFER TO/FROM STABILIZATION RESERVE	0	0	71,112	71,112	0.00
EXPENDITURES Sub-Total:		55,705,655	56,172,056	60,351,152	4,179,096	7.44
02	OTHER TAXATION	0	0	0	0	0.00
03	USER FEES	(58,309,153)	(56,299,265)	(60,226,152)	(3,926,887)	6.98
04	GRANTS RECEIVED	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(112,829)	(116,500)	(125,000)	(8,500)	7.30
REVENUE Sub-Total:		(58,421,982)	(56,415,765)	(60,351,152)	(3,935,387)	6.98
SANITARY SEWER UTILITY Total:		(2,716,327)	(243,709)	0	243,709	-100.00

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: INFRASTRUCTURE SERVICES
Division: OPERATIONS - ROADS & TRAFFIC



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	1,001,943	823,616	955,469	131,853	16.01
15	WAGES	6,502,093	6,672,052	6,736,682	64,630	0.97
20	ADMINISTRATIVE EXPENSES	83,599	70,421	65,921	(4,500)	-6.39
25	EQUIPMENT RESERVE CHARGES	4,036,462	3,956,474	4,144,548	188,074	4.75
40	MATERIALS & SUPPLIES	2,076,804	1,968,972	1,928,075	(40,897)	-2.08
45	PROFESSIONAL & CONTRACT SERVICES	709,457	950,155	686,455	(263,700)	-27.75
50	RENTALS & LEASES	472	350	350	0	0.00
60	PROMOTIONAL COSTS	6,469	25,000	30,000	5,000	20.00
70	REPAIRS & MAINTENANCE	1,117	0	0	0	0.00
75	UTILITIES/TAXES	41,154	40,247	52,003	11,756	29.21
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
85	INTERNAL CHARGES	1,013,342	791,124	1,176,978	385,854	48.77
90	INTERNAL RECOVERIES	(489,269)	(413,875)	(567,909)	(154,034)	37.22
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		14,983,643	14,884,536	15,208,572	324,036	2.18
03	USER FEES	(490,971)	(196,271)	(213,562)	(17,291)	8.81
04	GRANTS RECEIVED	0	0	0	0	0.00
05	RECEIVED FROM OTHER MUNICIPALITIES	(3,140,224)	(2,876,983)	(3,031,646)	(154,663)	5.38
07	TRANSFERS FROM OTHER FUNDS	(597,480)	(595,000)	(595,000)	0	0.00
08	SUNDRY INCOME	(0)	0	0	0	0.00
REVENUE Sub-Total:		(4,228,675)	(3,668,254)	(3,840,208)	(171,954)	4.69
OPERATIONS - ROADS & TRAFFIC Total:		10,754,968	11,216,282	11,368,364	152,082	1.36

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: INFRASTRUCTURE SERVICES

Division: PARKS & CEMETERIES



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	1,735,693	1,819,648	2,419,609	599,961	32.97
15	WAGES	8,765,491	8,217,327	9,015,711	798,384	9.72
20	ADMINISTRATIVE EXPENSES	166,586	116,115	124,179	8,064	6.94
25	EQUIPMENT RESERVE CHARGES	3,715,509	3,512,821	3,763,104	250,283	7.12
35	DEBT EXPENSE	12,949	0	67,408	67,408	0.00
40	MATERIALS & SUPPLIES	999,155	1,060,251	929,977	(130,274)	-12.29
45	PROFESSIONAL & CONTRACT SERVICES	430,750	319,141	327,293	8,152	2.55
50	RENTALS & LEASES	31,611	31,000	31,000	0	0.00
55	GRANTS PAID	8,113	8,000	8,152	152	1.90
60	PROMOTIONAL COSTS	20,686	29,084	25,973	(3,111)	-10.70
70	REPAIRS & MAINTENANCE	12,714	0	7,600	7,600	0.00
75	UTILITIES/TAXES	208,462	219,799	289,312	69,513	31.63
80	TRANSFERS TO OTHER FUNDS	185,221	93,854	93,854	0	0.00
85	INTERNAL CHARGES	834,181	725,215	814,348	89,133	12.29
90	INTERNAL RECOVERIES	0	(2,207)	(2,249)	(42)	1.90
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		17,127,120	16,150,048	17,915,271	1,765,223	10.93
03	USER FEES	(2,689,441)	(2,414,940)	(1,767,295)	647,645	-26.82
04	GRANTS RECEIVED	0	0	0	0	0.00
05	RECEIVED FROM OTHER MUNICIPALITIES	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(400,712)	(374,968)	(382,092)	(7,124)	1.90
REVENUE Sub-Total:		(3,090,153)	(2,789,908)	(2,149,387)	640,521	-22.96
PARKS & CEMETERIES Total:		14,036,967	13,360,140	15,765,884	2,405,744	18.01

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: INFRASTRUCTURE SERVICES
Division: WATER UTILITY



GL Group Code		2019 Actual	2019 Budget	2020 Budget	Variance \$	Variance %
10	SALARIES	1,008,531	1,051,606	1,235,859	184,253	17.52
15	WAGES	3,719,210	3,697,920	4,201,174	503,254	13.61
20	ADMINISTRATIVE EXPENSES	145,281	138,579	140,082	1,503	1.08
25	EQUIPMENT RESERVE CHARGES	883,152	835,114	864,343	29,229	3.50
40	MATERIALS & SUPPLIES	748,942	834,846	834,846	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	997,974	1,539,954	1,162,733	(377,221)	-24.50
50	RENTALS & LEASES	1,874	8,591	8,591	0	0.00
60	PROMOTIONAL COSTS	39,001	77,628	77,628	0	0.00
65	PURCHASES OF GAS/WATER/SEWER	23,479,758	22,600,424	23,516,091	915,667	4.05
70	REPAIRS & MAINTENANCE	1,732	0	0	0	0.00
75	UTILITIES/TAXES	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	12,809,283	12,813,711	14,037,845	1,224,134	9.55
85	INTERNAL CHARGES	2,429,559	2,470,968	2,765,081	294,113	11.90
90	INTERNAL RECOVERIES	(821,253)	(821,253)	(836,857)	(15,604)	1.90
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
99	TRANSFER TO/FROM STABILIZATION RESERVE	0	0	45,736	45,736	0.00
EXPENDITURES Sub-Total:		45,443,045	45,248,088	48,053,152	2,805,064	6.20
03	USER FEES	(46,819,875)	(45,207,787)	(47,929,879)	(2,722,092)	6.02
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(130,077)	(122,976)	(123,273)	(297)	0.24
REVENUE Sub-Total:		(46,949,952)	(45,330,763)	(48,053,152)	(2,722,389)	6.01
WATER UTILITY Total:		(1,506,907)	(82,675)	0	82,675	-100.00



CAPITAL BUDGET 2020 - 2029

**Approved by Council
January 20, 2020**



City of Kitchener Capital Forecast 2020 - 2029

<u>Department</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
GENERAL EXPENSES	441	945	1,299	803	1,827	1,711	1,166	2,695	1,499	1,828	14,214
BOARDS	2,107	5,835	1,175	1,138	1,161	1,185	1,269	1,582	1,256	1,282	17,990
OFFICE OF THE CHIEF ADMINISTRATOR	61	177	64	65	65	190	67	69	70	207	1,035
FINANCIAL SERVICES	839	733	471	363	498	380	716	394	534	408	5,336
CORPORATE SERVICES	1,956	2,464	1,779	1,818	1,663	1,615	2,184	1,741	1,641	1,670	18,531
COMMUNITY SERVICES	5,540	3,768	9,578	12,368	22,167	18,433	11,947	14,886	7,059	4,198	109,944
DEVELOPMENT SERVICES	59,227	51,965	60,960	59,239	69,858	73,986	83,447	81,418	84,329	70,743	695,172
INFRASTRUCTURE SERVICES	50,514	53,018	49,056	54,193	53,427	54,049	51,662	57,207	51,081	49,756	523,963
Grand Totals	120,685	118,905	124,382	129,987	150,666	151,549	152,458	159,992	147,469	130,092	1,386,185

City of Kitchener Capital Forecast 2020 - 2029

<u>Source of Funding</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
C/C	17,154	16,219	18,329	17,313	16,471	14,975	16,505	18,135	16,550	17,889	169,540
DC - DEVELOPMENT CHARGES	12,801	18,477	18,181	20,938	35,304	35,136	36,052	33,881	27,940	7,836	246,546
DEBT - MUNICIPAL DEBT	3,240	0	0	0	0	0	0	0	0	0	3,240
ENT-BLDG - C/C FROM BUILDING	247	0	0	74	0	0	79	0	0	84	484
ENT-DOON - C/C FROM DOON	41	51	46	53	56	58	59	64	67	69	564
ENT-GAS - C/C FROM GAS	11,186	10,923	11,669	11,860	12,087	12,277	12,491	12,655	12,854	13,061	121,063
ENT-PAR - C/C FROM PARKING	1,269	1,363	1,227	1,243	1,281	1,443	1,480	2,066	2,133	1,563	15,068
ENT-ROCK - C/C FROM ROCKWAY	30	38	45	44	52	58	59	62	63	67	518
ENT-SAN - C/C FROM SANITARY	18,986	19,696	20,285	21,061	22,261	23,809	24,858	26,219	27,694	29,263	234,132
ENT-SWM - C/C FROM STORM WATER	13,628	14,309	14,965	16,101	16,848	17,481	18,108	22,106	18,007	21,938	173,491
ENT-WAT - C/C FROM WATER	13,980	14,518	15,178	16,816	18,443	17,631	17,769	17,704	18,221	19,254	169,514
GRANT-DMAF - DMAF GRANT FUNDING	2,321	3,868	6,078	6,264	5,860	5,962	7,235	8,277	4,125	0	49,990
OTHER - OTHER SOURCE OF FUNDING	105	195	900	1,800	0	0	0	0	0	0	3,000
RES-AUDTIC - AUD TICKET SALES RESERVE	177	193	197	201	205	209	213	217	221	226	2,059
RES-BLDG - BUILDING ENTERPRISE CAPITAL	58	0	0	0	0	0	0	0	0	0	58
RES-DCREC - DEVELOPMENT CHARGE RECOVERY	678	1,135	1,060	1,263	1,923	1,227	698	712	0	0	8,696
RES-ECDEV - ECONOMIC DEVELOPMENT RESERVE	880	850	0	0	0	0	0	0	0	0	1,730
RES-EQUIP - EQUIPMENT RESERVE	5,734	5,257	5,534	4,293	7,243	7,991	6,414	6,359	6,527	6,981	62,333
RES-FACIL - FACILITY INFRASTRUCTURE RESERVE	690	1,182	1,677	2,192	2,709	3,206	3,678	4,140	4,588	5,035	29,097
RES-FEDGAS - FEDERAL GAS TAX RESERVE	10,208	7,334	7,266	6,402	9,108	9,008	5,779	6,394	6,004	5,989	73,492
RES-GAS - GAS UTILITY CAPITAL RESERVE	40	500	0	0	0	0	0	0	0	0	540
RES-PAR - PARKING ENTERPRISE CAPITAL	752	706	202	0	0	0	0	0	0	0	1,660
RES-PRKLD - PARKLAND RESERVE FUND	817	791	588	2,069	815	1,078	981	1,001	2,475	837	11,452
RES-SAN - SANITARY UTILITY CAPITAL RESERVE	810	60	555	0	0	0	0	0	0	0	1,425
RES-SWM - STORM UTILITY CAPITAL RESERVE	1,175	0	0	0	0	0	0	0	0	0	1,175
RES-TAXCAP - TAX CAPITAL RESERVE FUND	3,548	590	400	0	0	0	0	0	0	0	4,538
RES-WAT - WATER UTILITY CAPITAL RESERVE	130	650	0	0	0	0	0	0	0	0	780
Grand Totals	120,685	118,905	124,382	129,987	150,666	151,549	152,458	159,992	147,469	130,092	1,386,185

CITY OF KITCHENER

2020 - 2029 CAPITAL FORECAST

Capital Target

(in '000's of dollars)

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
Debenture Issue	6,314	5,106	2,409	2,374	1,946	1,545	2,479	4,207	4,221	3,870	34,471
Capital out of Current	1,621	1,826	2,044	2,275	2,521	2,782	3,059	3,352	3,663	3,993	27,136
	7,935	6,932	4,453	4,649	4,467	4,327	5,538	7,559	7,884	7,863	61,607
Gas Utility Investment Reserve Fund	4,319	5,587	8,851	6,714	6,204	6,298	7,242	6,626	5,766	5,751	63,358
Hydro Investment Reserve Fund	4,900	3,700	5,025	5,950	5,800	4,350	3,725	3,950	2,900	4,275	44,575
	17,154	16,219	18,329	17,313	16,471	14,975	16,505	18,135	16,550	17,889	169,540
Department Requests	17,154	16,219	18,329	17,313	16,471	14,975	16,505	18,135	16,550	17,889	169,540
Available/(Shortfall)	-	-	-	-	-	-	-	-	-	-	-

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550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department GENERAL EXPENSES
Division GENERAL EXPENSES
Section OTHER GENERAL EXPENSES

<u>Project</u>		<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
<u>New</u>	<u>Number</u>													
	070101000		GENERAL CAPITAL CONTINGENCY	191	195	199	203	207	211	216	220	224	229	2,095
☒	070101057		COMMUNITY BENEFIT CHARGE STUDY	150										150
	701201008		ENVIRONMENTAL REMEDIATION	100	750	1,100	600	1,350	1,500	950	2,475	1,275	1,301	11,401
	800401009		DEVELOPMENT CHARGE ACT STUDY					270					298	568
Totals				441	945	1,299	803	1,827	1,711	1,166	2,695	1,499	1,828	14,214

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department BOARDS
Division BOARDS
Section CENTRE IN THE SQUARE

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	350601000		CITS - GENERAL PROVISION	569	580	592	603	616	628	640	653	666	680	6,227
Totals				569	580	592	603	616	628	640	653	666	680	6,227

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department BOARDS

Division BOARDS

Section KITCHENER PUBLIC LIBRARY

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	070401000		LIBRARIES - GENERAL PROVISION	98	100	102	104	106	108	110	113	115	117	1,073
	090102003		LIBRARY TECHNOLOGY UPGRADE	312	294	299	305	311	318	323	330	337	344	3,173
	090102008		WREPNET FIBRE PROJECT	34	34	35	36	36	37	38	39	39	40	368
	090102019	B	COMMUNITY LIBRARY/SOUTH END	954	4,740									5,694
	090102020		CUSTOMER NEEDS SURVEY			58				63				121
	090102028		KPL ACCESSIBILITY FUND	29	29	30	30	31	32	32	33	33	34	313
	090102032		RESOURCES, FURNITURE & EQUIPMENT	111	58	59	60	61	62	63	64	66	67	671
	090102033		AUTOMATED CHECK IN/SORTER REPLACE								350			350
Totals				1,538	5,255	583	535	545	557	629	929	590	602	11,763

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department OFFICE OF THE CHIEF ADMINISTRATOR
Division ADMINISTRATION
Section GENERAL

<u>Project</u>		<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
<u>New</u>	<u>Number</u>													
	150302001		COMPASS KITCHENER COMM ENGAGE		115				124				135	374
	170101001		CORPORATE PLAN	61	62	64	65	65	66	67	69	70	72	661
Totals				61	177	64	65	65	190	67	69	70	207	1,035

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department FINANCIAL SERVICES
Division ASSET MANAGEMENT
Section GENERAL

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	070101052		CITYWORKS SOFTWARE UPGRADE	31	31	31	31	31	31	31	31	31	31	310
	300501005		ENHANCEMENTS TO SAP SYSTEM	583	590	207	216	225	229	234	239	243	249	3,015
	800401004		CONDITION STUDY FOR ROADS/SW	206	93	214	97	223	101	232	105	241	109	1,621
Totals				820	714	452	344	479	361	497	375	515	389	4,946

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department FINANCIAL SERVICES
Division REVENUE
Section PROPERTY TAXES

<u>Project</u>		<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
<u>New</u>	<u>Number</u>													
	300601003		EQUIPMENT AND SOFTWARE UPGRADES	19	19	19	19	19	19	19	19	19	19	190
	300601005		REPLACMENT OF POS							200				200
Totals				19	19	19	19	19	19	219	19	19	19	390

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department CORPORATE SERVICES
Division COMMUNICATIONS
Section GENERAL

<u>Project</u>														
<u>New</u>	<u>Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	150201002		PRINTSHOP EQUIPMENT		460					500				960
	150201004		WEBSITE AND INTRANET REFRESH	312	35				53	98				498
Totals				312	495	0	0	0	53	598	0	0	0	1,458

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department CORPORATE SERVICES
Division MAYOR & COUNCIL
Section GENERAL

		<u>Project</u>													
<u>New</u>	<u>Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>	
	100101001		HOME TECHNOLOGY				58				58			116	
Totals				0	0	0	58	0	0	0	58	0	0	116	

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department CORPORATE SERVICES
Division TECHNOLOGY INNOVATION & SERVICES
Section GENERAL

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	070101003		GEOGRAPHIC INFORMATION SYSTEM	55	68	67	66	65	64	63	62	61	62	633
	401001001		ESRI ENTERPRISE AGREEMENT	168	171	174	178	182	185	189	193	196	200	1,836
	070101028		WEB INFRASTRUCTURE	38	54	56	57	58	59	60	61	63	64	570
	200201000		SOFTWARE		16	14	23	32	30	29	30	30	31	235
	401001002		MS ENTERPRISE AGREEMENT -DESKTOP	310	316	323	329	336	342	349	356	363	370	3,394
	401001003		MS ENTERPRISE SOFTWARE ANNUAL TR	52	54	55	56	57	58	59	60	61	63	575
	200201002		COMPUTER INFRASTRUCTURE PROVISION	301	505	511	567	324	330	337	344	351	358	3,928
	401001004		ORACLE MAINTENANCE	56										56
	401001005		EMAIL SECURITY	78										78
	401001006		INTRUSION DETECTION SOFTWARE	54										54
	300701001		WREPNET FIBRE PROJECT		265	275	278	280	285	290	296	302	308	2,579
	401001007		FIBRE FEES	229										229
	401001008		NOC SUPPORT FEES	31										31
☒	401001009		OFFICE 365	150	150	150	150	150	150	150	150	150	150	1,500
Totals				1,522	1,599	1,625	1,704	1,484	1,503	1,526	1,552	1,577	1,606	15,698

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department CORPORATE SERVICES
Division HUMAN RESOURCES
Section GENERAL

<u>Project</u>		<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
<u>New</u>	<u>Number</u>													
	150401002		MARKET SALARY ANALYSIS		40			40			40			120
	200201003		PEOPLESFT HR/PAYROLL SYSTEM	114	234	117	47	49	50	51	52	54	54	822
Totals				114	274	117	47	89	50	51	92	54	54	942

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department CORPORATE SERVICES
Division LEGISLATIVE SERVICES
Section GENERAL

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	300501006		MAIL SERVICES EQUIPMENT			28		81			29			138
	500105015		RECORDS MANAGEMENT - GENERAL	8	96	9	9	9	9	9	10	10	10	179
Totals				8	96	37	9	90	9	9	39	10	10	317

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department COMMUNITY SERVICES
Division ADMINISTRATION
Section ADMINISTRATION

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	620101004		MASTERPLANS, STUDIES & PROJECTS	67	69	70	72	73	75	76	78	80	81	741
Totals				67	69	70	72	73	75	76	78	80	81	741

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department COMMUNITY SERVICES
Division SPORT DIVISION
Section ADMINISTRATION

		<u>Project</u>												
<u>New</u>	<u>Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
☒	620201002		LEISURE FACILITIES MASTER PLAN				220				243			463
Totals				0	0	0	220	0	0	0	243	0	0	463

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department COMMUNITY SERVICES

Division SPORT DIVISION

Section KMAC & ARENAS

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	601203001		KMAC - GENERAL PROVISION	23	263	269	274	280	536	291	296	302	308	2,842
	620202061		STAGE REPLACEMENT KMAC	250										250
	620202062		TWIN PAD DEHUMIDIFIERS	85										85
	620202063		REFRIGERATION OVERHAUL	50										50
	601302001		ARENAS -GEN RENOV/UPGRADING	100	299	420	311	317	324	330	337	344	350	3,132
	620202064		REFRIGERATION OVERHAULS	94										94
	620202065		DEHUMIDIFIER AT DON MCLAREN	50										50
	620202066		ACTIVA FLOORING	50										50
	601302006		CIVIC SQUARE RINK	15	15	15	16	16	16	17	17	17	18	162
	620202006		CONCESSION UPGRADES/KMAC	59	60	61	62	63	64	65	67	68	69	638
	620202021		EVENT RECRUITMENT	26	26	27	27	28	28	29	30	30	31	282
	620202023		PAVING/CURBING - AUD		10	125	130	10	10	10	135	140	10	580
	620202067		PAVING OF LOT D, E & MILITARY RD	150										150
	620202044		AUD LIGHTING	350										350
	620202058		COMMUNITY ARENA PAVING							110	50			160
☒	620202060		NEW ARENA STUDY		312									312
Totals				1,302	985	917	820	714	978	852	932	901	786	9,187

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department COMMUNITY SERVICES

Division SPORT DIVISION

Section AQUATICS

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	600802000		BREITHAUPT CENTRE	26	27	28	28	29	29	30	30	31	32	290
	600901001	C	NEW INDOOR POOL - SOUTH END		106	617	318	11,599	11,831					24,471
	600901002		AQUATICS - GENERAL PROVISION	51	52	53	54	55	56	57	58	59	61	556
☒	620203005		CAMERON POOL STUDY	128										128
	620308001		KIWANIS PARK GEN PROV	82	84	85	87	89	91	93	95	96	98	900
Totals				287	269	783	487	11,772	12,007	180	183	186	191	26,345

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department COMMUNITY SERVICES

Division SPORT DIVISION

Section SPORT DEVELOPMENT

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	620308002		BUDD PARK INDOOR GEN PROVISION	5	5	5	5	5	5	5	5	5	5	50
	620308004	C	INDOOR TURF FIELD - SOUTH END				110	452	196	6,980	7,120			14,858
	620702001		ACTIVE NET REGISTRATION SYSTEM	14	15	15	15	15	16	16	16	17	17	156
Totals				19	20	20	130	472	217	7,001	7,141	22	22	15,064

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department COMMUNITY SERVICES
Division SPORT DIVISION
Section ROCKWAY

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	680201000		ROCKWAY - GENERAL MTCE	10	12	19	19	21	27	28	31	31	32	230
	680201001		ROCKWAY - COURSE IMPROVEMENTS	20	26	26	25	31	31	31	31	32	35	288
Totals				30	38	45	44	52	58	59	62	63	67	518

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department COMMUNITY SERVICES
Division SPORT DIVISION
Section DOON

<u>Project</u>		<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
<u>New</u>	<u>Number</u>													
	680101000		DOON - GENERAL MTCE	20	28	25	25	31	31	31	32	33	35	291
	680101001		DOON - COURSE IMPROVEMENTS	19	21	20	28	25	27	27	31	33	33	264
Totals				39	49	45	53	56	58	58	63	66	68	555

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department COMMUNITY SERVICES

Division NEIGHBOURHOOD PROGRAM & SERVICES

Section ADMINISTRATION

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	070101013		SAFE & HEALTHY ADVISORY COMMITTEE	11	11	12	12	12	12	13	13	13	14	123
	070101042		COPORATE ACCESSIBILITY FUND	112	115	117	119	122	124	127	129	132	134	1,231
☒	620201001		DOWNTOWN REC. SPACE STUDY		26									26
☒	620301004		LOVE MY HOOD IMPLEMENTATION	150	150	150	150	150	150	150	150	150	150	1,500
	700101009		COMMUNITY DEV INFRASTRUCTURE PROGRAM	12	13	13	13	13	14	14	14	14	15	135
Totals				285	315	292	294	297	300	304	306	309	313	3,015

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department COMMUNITY SERVICES

Division NEIGHBOURHOOD PROGRAM & SERVICES

Section COMMUNITY RESOURCE CENTRES

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	601101010		COMMUNITY CENTRES - GENERAL PROVISION	132	134	137	143	145	148	151	154	157	161	1,462
	601101016	C	ROSENBERG COMMUNITY CENTRE -SOUTH ENI		53	367	2,966	3,026						6,412
	620304006	C	MILL COURTLAND CC ADDITION		365	2,106	2,148							4,619
	620304011	C	ROCKWAY CENTRE REDEVELOPMENT			250	500	3,000	3,000					6,750
	620304012		HURON BRIGADOON COMMUNITY CENTRE	1,479										1,479
☒	620304014		FOREST HEIGHTS CC ADDITION					57	287	151	2,760	2,816		6,071
Totals				1,611	552	2,860	5,757	6,228	3,435	302	2,914	2,973	161	26,793

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department COMMUNITY SERVICES
Division NEIGHBOURHOOD PROGRAM & SERVICES
Section VOLUNTEER RESOURCES

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	600101001		COMMUNITIES IN BLOOM	9	9	9	10	10	10	10	10	11	11	99
	601101011		NEIGHBOURHOOD FESTIVAL DEVELOP	40	40	40	40	40	40	41	42	43	44	410
Totals				49	49	49	50	50	50	51	52	54	55	509

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department COMMUNITY SERVICES
Division CORPORATE CUSTOMER SERVICE
Section GENERAL

<u>Project</u>														
<u>New</u>	<u>Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	150101004		CRM SOFTWARE	95	25	25	25	25	95	25	25	25	25	390
	620401002		CUSTOMER SERVICE STRATEGY	40										40
Totals				135	25	25	25	25	95	25	25	25	25	430

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department COMMUNITY SERVICES

Division FIRE

Section ADMINISTRATION - FIRE

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	400101000		FIRE VEHICLE MTCE	55	56	57	58	59	60	61	63	64	65	598
	400101007		FIRE - MAJOR EQUIPMENT/FLEET	750	550	3,750	2,725	1,700	400	2,180	2,111	1,592	1,624	17,382
	621506003		ADDITIONAL FLEET VEHICLE				974							974
	400101009		FIRE EQUIPMENT HALLS	103	105	108	111	113	115	118	120	122	125	1,140
	400101010		FIRE COMPUTER MTCE	32	33	34	35	35	36	37	38	38	39	357
	400101019		DEFIBRILLATOR AND MEDICAL EXPENSE		75					83				158
	400101022		FIRE RADIO SYSTEM UPGRADE	68	195	75	75	75	77	78	80	81	83	887
	400201000		AERIAL LADDER TESTING	15					16	17				48
	400402001		HAZARDOUS MATERIALS RESPONSE	17	17	18	18	18	19	19	20	20	20	186
	621506002		FIRE COMMUNICATIONS EQUIPMENT	106	72	75	115	117	120	122	124	127	130	1,108
	621506004		FIRE TECHNOLOGY	134	126	128	131	133	136	139	142	144	147	1,360
☒	621506008		DISPATCH SERVER ROOM PROJECT	235										235
	700607003		PERSONAL PROTECTIVE EQUIPMENT	91	168	227	174	178	181	185	189	192	196	1,781
	621506007		BUNKER GEAR	110										110
Totals				1,716	1,397	4,472	4,416	2,428	1,160	3,039	2,887	2,380	2,429	26,324

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department DEVELOPMENT SERVICES
Division ADMINISTRATION
Section GENERAL

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	070101056		DEVELOPMENT PROCESS REVIEW	9										9
	621301003		COMMUNITY CLIMATE ACTION PLAN	28	29									57
	800101003		ENERGY MGMT REVOLVING FUND	200										200
Totals				237	29	0	0	0	0	0	0	0	0	266

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department DEVELOPMENT SERVICES
Division ADMINISTRATION
Section CORPORATE CLIMATE ACTION PLAN

<u>Project</u>		<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
<u>New</u>	<u>Number</u>													
☒	800102001		MID-SIZE SUV HYBRID UPGRADE	25										25
☒	800102002		ELECTRIC VEHICLE UPGRADE	42										42
☒	800102003		INDOOR POOL DESTRATIFICATION FANS	140										140
☒	800102004		BATTERY IDLE-REDUCTION SYSTEM	600										600
☒	800102005		SOLAR IDLE-REDUCTION SYSTEM	70										70
☒	800102006		KOF ELECTRIC CHARGING STATIONS	10										10
☒	800102007		FOREST HEIGHTS POOL SOLAR WALL	80										80
☒	800102008		KOF GEOTHERMAL HYDRONIC IMPVTS	100										100
☒	800102009		GRAND RIVER ARENA UPGRADES-CORCAP	140										140
☒	800102010		BREITHAUPT CC UPGRADES-CORCAP	380										380
☒	800102011		CENTREVILLE CHICOPEE UPGRADES-COR	180										180
☒	800102012		ENERGY RETROFIT RESERVE TRANSFER	233										233
Totals				2,000	0	0	0	0	0	0	0	0	0	2,000

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department DEVELOPMENT SERVICES
Division ECONOMIC DEVELOPMENT
Section ADMIN - ECONOMIC DEVELOPMENT

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	150501001		BROWNFIELD TIG PROGRAM	750	1,000	1,350	1,356	1,163	1,069	701	691	706	721	9,507
	700101015		DOWNTOWN IMPROVEMENTS	63	43	49	88	90	92	94	96	98	99	812
	700101022		DOWNTOWN INCENTIVES FUNDING - DT	93	95	97	99	101	103	105	107	109	112	1,021
Totals				906	1,138	1,496	1,543	1,354	1,264	900	894	913	932	11,340

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City of Kitchener Capital Forecast 2020 - 2029

Department DEVELOPMENT SERVICES
Division ECONOMIC DEVELOPMENT
Section MARKET

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	601201001		KITCHENER MARKET	23	24	24	25	25	26	26	27	27	28	255
Totals				23	24	24	25	25	26	26	27	27	28	255

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Department DEVELOPMENT SERVICES
Division ECONOMIC DEVELOPMENT
Section SPECIAL EVENTS

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	600803000		CITY HALL/VPP PROGRAMMING	39	39	40	40	41	42	43	44	45	46	419
Totals				39	39	40	40	41	42	43	44	45	46	419

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City of Kitchener Capital Forecast 2020 - 2029

Department DEVELOPMENT SERVICES
Division ECONOMIC DEVELOPMENT
Section ARTS & CULTURE

<u>Project</u>														
<u>New</u>	<u>Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	600802001		INDUSTRIAL ARTIFACTS	17	17	18	18	18	19	19	19	20	20	185
	600802002		PUBLIC ART MAINTENANCE	15	15	16	16	16	17	17	17	18	18	165
Totals				32	32	34	34	34	36	36	36	38	38	350

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Department DEVELOPMENT SERVICES

Division ENGINEERING CAPITAL PROJECTS

Section STUDIES

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	701201012		MONITOR/UPDATE PROG - UPPER BLAIR	82	105	107	110	112	114	116	119	121	123	1,109
	800401000		MISC LEGAL SURVEYS	6	6	6	6	6	6	6	6	6	6	60
	800401007		GEN PROV/SMALL PROJECTS & EQUIPMENT	14	14	14	15	15	15	16	16	16	16	151
	800401013		ENGINEERING STUDIES	187	190	194	198	202	206	210	214	219	223	2,043
	901001002		MASTER PLAN/FEASIBILITY STUDIES	76	77	79	80	82	83	85	87	88	90	827
Totals				365	392	400	409	417	424	433	442	450	458	4,190

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Department DEVELOPMENT SERVICES

Division ENGINEERING CAPITAL PROJECTS

Section REGIONAL & CITY FULL RECONSTRUCTION

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	701202004	T	5497-LANCASTER-UNION TO VICTORIA			4,906								4,906
	800402041	T	6134-WEBER ST - BORDEN TO QUEEN - DT	993										993
	801002001	T	5750-COURTLAND AVE - HAYWARD AVE TO XPY		881									881
☒	801002003	T	5699 FAIRWAY RD - MANITOU TO WILSON					2,425						2,425
☒	801002004	T	7432 WEBER ST - BORDEN TO OTTAWA	881										881
	901002001	T	5697-FAIRWAY RD - KING TO OLD CHICOPEE				1,900							1,900
	901002009	T	5702-VICTORIA ST - LAWRENCE TO PAULANDER			806								806
	901002011	T	5649-WEBER ST - MONTGOMERY TO OTTAWA			849								849
	901002012	T	5612-FREDERICK ST - DUKE TO WEBER				368							368
Totals				1,874	881	6,561	2,268	2,425	0	0	0	0	0	14,009

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Department DEVELOPMENT SERVICES
Division ENGINEERING CAPITAL PROJECTS
Section REGIONAL & CITY SURFACE RECONSTRUCTION

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	701202006		5487-KING ST E-SPORTSWORLD DR TO HWY401			50								50
	701202015		5377-OTTAWA - PATTANDON TO IMPERIAL	505										505
	901002004		5658-FREDERICK ST - LANCASTER TO KING				50							50
	901002006		5381-BENTON ST - CHARLES TO COURTLAND			50								50
	901002007		5163-OTTAWA ST - CHARLES TO EXPRESSWAY		1,588									1,588
	901003052		5656-WESTMOUNT RD- S OF VICTORIA TO	30										30
Totals				535	1,588	100	50	0	0	0	0	0	0	2,273

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Section FULL RECONSTRUCTION

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	701205020	T	AVONDALE/DUNBAR			35	680		3,578		131			4,424
	701205048	TS	SPADINA - BELMONT TO PATRICIA			11	213		1,118		48			1,390
	701205050	TS	EARL - GLAS. TO UNION/ROCK - EARL TO		56									56
	701205070	T	CLAREMONT - WESTMOUNT TO BELMONT		25	463		2,436		100				3,024
	701205076	T	DIEPPE / HETT	48										48
	701205077	T	DUNHAM - VICTORIA TO FREDERICK		43									43
	701205078	T	PATRICIA - QUEEN TO HIGHLAND	229		1,203		41						1,473
	701205079	T	GARDEN/VANCAMP	59										59
	701205099	TS	MILL ST / HEIMAN ST	4,159		135								4,294
	701205103	T	MERNER AVE - FREDERICK TO KRUG			400		2,109		83				2,592
	701205113	TS	SHELDON AVE N - KING TO EAST END	62										62
	701205119	T	RUSHOLME RD - WESTMOUNT TO DUNBAR				17	332		1,751		57		2,157
	701205123	T	WOODWARD ST - GUELPH TO FAIRFIELD						1,100		46			1,146
	701205124	T	FLOYD ST - GUELPH TO FAIRFIELD			205		1,078		45				1,328
	701205125	TS	GAGE AVE - BELMONT TO WAVERLY						24	456		2,402		2,882
	701205127	TS	DELAWARE / HIGHLAND	18	345		1,814		80					2,257
	701205129	TS	STIRLING / MAUSSER	55	55									110
	701205150	TS	HILL ST/ HILLVIEW ST /ST. VINCENT ST	83										83
	701205155	TS	NORFOLK / REX / ST. CLAIR	3,646		94								3,740
	701205156	T	ADELAIDE ST / TALBOT ST / PATRICIA AVE	74	74									148
	701205157	T	CRESTWOOD ST - GUELPH TO FAIRFIELD				209		1,100		46			1,355
	800401024	T	WIP ROAD RECONSTRUCTION GENERAL ACCOI	-4,077	-1,058	2,427	1,599	-555	-54	766	-1,810	2,288	300	-174
	800407080	TS	HEBEL/PETER	3,977		54								4,031
	801004001	T	ST. GEORGE ST - QUEEN TO BENTON	5	101		532		19					657

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	801004002	T	KING ST. E - STIRLING TO OTTAWA	30	561		2,948		126					3,665
	801004003	T	DEERPARK CRES - FOREST HILL TO FORE			13	257		1,355		57			1,682
☒	801004004	TS	STEWART ST / JOSEPH ST	418		2,787		61						3,266
☒	801004005	T	SHADYWOOD NEIGHBOURHOOD					109	2,067		10,877		310	13,363
☒	801009030	T	WIP ROAD RECONSTRUCTION GRANT	0	0	0	0	0	0	0	0	0		0
	901003016	T	JACK AVE - BELMONT TO PATRICIA					252		1,329		48		1,629
	901003017	T	SANDRA AVE/ THIRD AVE		90									90
	901003018	TS	SOUTHILL DR /THALER ST / WINDOM ST		2,619		115							2,734
	901003020	TS	JOHNSTON - PATRICK - WELLINGTON		35	657		3,457		162				4,311
	901003023	T	CAMBRIDGE ST - BRUCE TO SHERWOOD		2,277		98							2,375
	901003024	T	FRANKLIN ST N - WEBER TO TRAFALGAR		87									87
	901003027	TS	OXFORD/ ELIZABETH/ BOND	74										74
	901003028	T	SECOND AVE - KINGSWAY TO CONNAUGH		1,603		67							1,670
	901003030	TS	BOEHMER / VALEWOOD		3,110		135							3,245
	901003033	T	FALESY / KRAFT / HAROLD / JEAN			832		4,380		184				5,396
	901003034	TS	FIRST AVE - KINGSWAY TO CONNAUGHT			15	284		1,497		66			1,862
	901003035	TS	CENTREVILLE NEIGHBOURHOOD	4,887	126	126								5,139
	901003036	T	HIGHLAND RD - QUEENS TO SPADINA	22	400		2,106		97					2,625
	901003037	T	METZLOFF DR - BELMONT TO PATRICIA	29										29
	901003038	T	ISLINGTON / ROSEMOUNT / SHERWOOD		423		2,227		94					2,744
	901003039	T	ADMIRAL/MARLBOROUGH/ROXBOROUGH		771		4,059		170					5,000
	901003042	T	FREDERICK ST - BRUCE TO VICTORIA		61	1,158		6,096		313				7,628
	901003043	T	BECKER ST - FIFE TO KRUG		1,565		68							1,633
	901003044	T	EAST AVE - FREDERICK TO KRUG				2,571		123					2,694

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	901003045	TS	VANIER DR - WALTON TO SHELLEY		93									93
	901003046	T	FERGUS AVE - WEBER TO THALER		2,869		120							2,989
	901003047	T	QUEEN'S BLVD - WESTMOUNT TO BELMO			643		3,384		174				4,201
	901003048	T	SCOTT ST - DUKE TO WEBER	91		481		15						587
	901004006	TS	KEHL ST - HEIMAN TO OTTAWA	35										35
	901004007	TS	SHANTZ LANE - WEBER TO ROSS	42										42
	901004010	TS	HOFFMAN - OTTAWA TO E. CUL-DE-SAC	1,861		74								1,935
	901004011	T	SHERWOOD - BECKER TO ROSEMOUNT		784		4,125		174					5,083
	901004012	T	ROSS - WILFRED TO FRANKLIN				17	333		1,756		74		2,180
	901004013	TS	WILSON - NORTH END TO FAIRLAWN	1,094		5,757		238						7,089
	901004014	TS	FAIRMOUNT - SHELDON TO MONTGOMERY		59									59
	901004015	T	GREENFIELD - TRAYNOR		2,136		90							2,226
	901004016	TS	PERTH RD/ CORAL CRES	2,693		61								2,754
	901004017	T	BLUERIDGE - QUEEN TO LAKESIDE		22	430		2,266		100				2,818
	901004018	T	PATTANDON AVE - BORDEN TO OTTAWA		1,523		64							1,587
	901004019	T	SYDNEY ST S - KING TO WEBER		2,400		57							2,457
	901004020	T	MCKENZIE AVE - OTTAWA TO SHELDON	10	188		990		42					1,230
	901004021	T	WESTWOOD CRESCENT	16	297		1,568		65					1,946
	901004022	TS	ROSSFORD CRESCENT		2,057		87							2,144
	901004023	T	RAMBLEWOOD WAY - ELMRIDGE TO BRO				20	387		2,042		86		2,535
	901004026	T	BIRCH - CLIFTON - ASH			45	858		4,519		182			5,604
	901004027	TS	MILL ST - STIRLING TO OTTAWA	2,139	2,139		157							4,435
	901004028	TS	EPHRAIM ST/ ETHEL ST	2,374		71								2,445
	901004029	T	BRUCE ST - FIFE TO HEATHER	246		1,294		46						1,586

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	901004030	T	CHAPEL / MELROSE	22	407		2,145		90					2,664
	901004031	TS	RANDERSON AVE - MCKENZIE TO E. END								22	399		421
	901004032	TS	DELTA -SYDNEY-MAURICE		3,041		126							3,167
	901004033	T	AHRENS ST - HARTWOOD TO GUELPH		39									39
	901004034	TS	STIRLING AVE-MAUSSER TO GREENBROOK	3,354		91								3,445
	901004035	TS	BROADVIEW AVE - S END TO PROSPECT	11	213		1,123		48					1,395
	901004036	TS	OXFORD ST - ELIZABETH TO N END			21	393		2,070		84			2,568
	901004037	T	INDIANA - VICTORIA TO MANSION				9	165		871		35		1,080
	901004038	T	KRUG - BECKER TO SHERWOOD				32	607		3,197		154		3,990
	901004039	T	KINZIE - WEBER TO GUERIN				16	292		1,536		65		1,909
	901004040	T	HEATHER - BECKER TO ETON					23	436		2,297		83	2,839
	901004041	T	ETON - ROSEMOUNT TO KRUG						26	476		2,505		3,007
	901004042	T	BRUCE ST - FREDERICK TO FIFE				9	167		878		36		1,090
	901004044	T	OAKWOOD/RIDGEWOOD/PRUETER/ELMW				46	871		4,587		122		5,626
	901004047	TS	ROLAND ST - W END TO DAVID						12	222		1,163		1,397
	901004048	T	CHARLES ST - OTTAWA TO PRESTON				20	391		2,062		103		2,576
	901004049	TS	WILFRED / EMERALD - WEBER TO PROSP			15	278		1,461		61			1,815
	901004051	TS	STIRLING AVE - GREENBROOK TO AVALON				19	370		1,948		88		2,425
	901004052	T	ST LEGER ST. - UNION TO ELMWOOD				13	252		1,328		52		1,645
	901004053	T	JACKSON AVE - KING TO WEBER			9	159		839		38			1,045
	901004054	TS	BARWOOD - STRASBURG TO STRASBURG				13	256		1,348		54		1,671
	901004055	T	FRANKLIN ST - KINGSWAY TO WILSON	794		4,178		165						5,137
	901004056	TS	DIXON / ROCKWAY			28	522		2,743		130			3,423
	901004057	T	MASSEY AVE - BONIFACE TO VANIER				25	471		2,480		104		3,080

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	901004058	T	CHELSEA RD - SUFFOLK TO BELLEVIEW				16	296		1,556		67		1,935
	901004060	TS	EDWIN ST - LEONARD TO NORTH END						41	782		4,116		4,939
	901004061	TS	EDWIN ST - BLUCHER TO LOUISA	1,884		56								1,940
	901004062	TS	SOUTHDAL AVE - KEHL TO HOFFMAN	357		1,882		68						2,307
	901004064	T	FAIRFIELD AVE - MARGARET TO RIDGEWO		15	276		1,452		61				1,804
	901004065	T	CONWAY DR / WAYNE DR	658		2,915		115						3,688
	901004066	TS	GUELPH ST - MAPLE TO RIVERBEND			33	652		3,261		133			4,079
	901004067	TS	LEONARD / ARNOLD / EDWIN				36	718		3,591		133		4,478
	901004068	T	DUNBAR/BALMORAL/KATHERINE/BRANDO		55	1,051		5,531		219				6,856
	901004069	T	GUELPH ST / ENGLEWOOD PL		2,554		78							2,632
	901004071	TS	GAGE AVE - WESTMOUNT TO BELMONT						38	722		3,803		4,563
	901004072	T	UNION BLVD / GOLFFVIEW PL				22	400		2,107		88		2,617
	901004073	TS	ROLLING MEADOWS NEIGHBOURHOOD						132	2,513		13,232		15,877
	901004074	TS	HILLBROOK CRES / SILVER ASPEN CRES								52	996		1,048
	901004075	TS	CONFEDERATION NEIGHBOURHOOD					129	2,448		12,886		613	16,076
	901004076	T	MONTCALM NEIGHBOURHOOD					144	2,730		14,368		684	17,926
	901004079	T	WESTWOOD DR - GLASGOW TO WESTWO			55	1,033		5,439		229			6,756
	901004080	TS	INVERNESS NEIGHBOURHOOD								58	1,115		1,173
	901004082	T	CROSBY NEIGHBOURHOOD							229	4,351		22,896	27,476
	901004084	T	INWOOD DR / INWOOD CRES						46	870		4,580		5,496
	901004085	T	CONNAUGHT ST - NINTH TO TRAYNOR	14	270		1,423		61					1,768
	901004087	T	OVERLEA NEIGHBOURHOOD							64	1,199		6,308	7,571
	901004088	T	BRADLEY / ASKIN / BRADLEY			41	768		4,042		170			5,021
	901004089	T	OLYMPIC DR - PATTANDON TO HOFFMAN			17	310		1,633		72			2,032

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	901004091	TS	FOREST GLEN NEIGHBOURHOOD							259	4,920		25,894	31,073
	901004092	T	FARRIER NEIGHBOURHOOD						101	1,922		10,113		12,136
	901004095	T	HAZELGLEN DR - MARKWOOD TO VICTORI						57	1,075		5,659		6,791
	901004096	T	OWEN AVE - HALLIWELL TO S BEND OWE				13	233		1,229		52		1,527
	901004097	T	SHELDON AVE S - CHARLES TO KING				4	77		404		17		502
Totals				31,493	34,530	30,139	37,455	39,658	45,048	47,797	50,713	53,806	57,088	427,727

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department DEVELOPMENT SERVICES

Division ENGINEERING CAPITAL PROJECTS

Section SURFACE RECONSTRUCTION

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	701205059		PAVEMENT SURFACE TREATMENT	139	142	145	147	150	154	156	159	163	166	1,521
	800405000		RESURFACING CITY STREETS	2,677	2,417	2,765	2,932	3,085	3,147	3,211	3,274	3,340	3,406	30,254
	800405048		NEW SIDEWALK INFILL	185	189	193	196	200	204	208	212	217	220	2,024
	901004003		LANEWAY REHABILITATION PROGRAM	480	489	499	508	519	529	540	550	562	573	5,249
	901005017	B	QUEEN ST PLACEMAKING	1,871	316	238								2,425
	901005018		ONTARIO ST - KING TO CHARLES	16	103									119
Totals				5,368	3,656	3,840	3,783	3,954	4,034	4,115	4,195	4,282	4,365	41,592

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department DEVELOPMENT SERVICES

Division ENGINEERING CAPITAL PROJECTS

Section BRIDGE REHABILITATION

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	701205023		ROAD BRIDGE REPAIRS		484		503		523		545		567	2,622
	800405002		LEGISLATED BRIDGE INSPECTION	44	44	45	46	47	48	49	50	51	52	476
	801006001		KENT AVENUE CULVERT							60		300		360
	901005006		STIRLING COURTLAND CULVERT - 812	298	120									418
	901006002		DOON VILLAGE RD BRIDGE - 802	70	200	350								620
	901006003		DOON VILLAGE RD BRIDGE - 803	70	200	350								620
	901006005		COUNTRY HILL DR BRIDGE - 834		24		120							144
	901006006		STOKE DR BRIDGE - 842		200									200
	901006007		WILLIAMSBURG RD CULVERT - 837			30		150						180
Totals				482	1,272	775	669	197	571	109	595	351	619	5,640

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department DEVELOPMENT SERVICES
Division ENGINEERING CAPITAL PROJECTS
Section NEW CONSTRUCTION

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	701203021	B	BORDEN GREENWAY TRUNK SAN SEWER						1,003					1,003
	701203025	B	FALCONRIDGE SPS CAPACITY UPGRADES					62	1,152					1,214
	701203026	B	OTTERBEIN SPS CAPACITY UPGRADES					235	4,344					4,579
	701203033	B	OLD MILL ROAD PUMPING STATION	3,060										3,060
	800401003		CITY SHARE SUBDIVISIONS	468	981	1,001	1,021	1,041	1,062	1,083	1,105	1,127	1,149	10,038
	801007005		WEBSTER ST STORM SEWER UPGRADE	500										500
	801007006		FISCHER HALLMAN SAN EXTENSION	75										75
	800401010		INTENSIFICATION ALLOWANCE	321	260	265	270	276	282	287	293	299	305	2,858
	800403006	A	MIDDLE STRASBURG TRUNK SAN SEWER			5,023	5,124	5,226						15,373
☒	801007001	C	BIEHN DR & SAN TRUNK SEWER EXT	565	538	4,007								5,110
☒	801007002	C	BLAIR CREEK DR ROAD & WM EXT			218			184	4,992				5,394
☒	801007003	A	DODGE DR TRUNK SAN SEWER								382	7,084		7,466
☒	801007004	C	DOON SOUTH SPS - FORCEMAIN							119	204	4,428		4,751
	801008001	C	UPPER HIDDEN VALLEY SPS & FORCEMAIN	463						416	11,255			12,134
	901005011	B	HURON RD IMPROVEMENTS & WM EXT						658	12,192				12,850
	901007006	C	AMAND DR ROAD & WM EXT					253	206	5,555				6,014
	901007008	B	STRASBURG ROAD SOUTH & WM EXT				824	8,325	8,491					17,640
Totals				5,452	1,779	10,514	7,239	15,418	17,382	24,644	13,239	12,938	1,454	110,059

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department DEVELOPMENT SERVICES
Division ENGINEERING CAPITAL PROJECTS
Section SANITARY NETWORK REMEDIATION & IMPROVEMENTS

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	701203010		LIFT STATION REPLACEMENT	665	1,730	1,971	1,103	1,125	1,148	1,171	1,194	1,218	1,242	12,567
	801008002		CARSON SPS REHAB	100										100
	801008003		WOOLNER SPS REHAB	200										200
	801008004		SPS SCADA COSTS	300										300
	701203024		SCADA	129	121	123	131	133	136	133	136	139	141	1,322
	800403009		PUMPING STATIONS GENERAL MTCE	109	111	114	116	118	121	123	125	128	130	1,195
	800403017		TRENCHLESS REHABILITATION	422	431	439	448	457	466	476	485	495	505	4,624
	800404022		SUMP PUMP CONNECTIONS	80	82	84	85	87	88	91	92	94	96	879
Totals				2,005	2,475	2,731	1,883	1,920	1,959	1,994	2,032	2,074	2,114	21,187

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department DEVELOPMENT SERVICES
Division TRANSPORTATION SERVICES
Section TRANSPORTATION

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	701206002		TRAFFIC CALMING	254	210	215	220	225	229	234	238	243	248	2,316
	701206013		STREET LIGHTING MAINTENANCE	260	265	271	276	282	287	293	299	305	311	2,849
☒	801101001		CYCLING INFRASTRUCTURE	1,216	1,657	1,402	819	836	853	869	887	904	922	10,365
☒	801101002		GAUKEL STREET CLOSURE	100	100									200
☒	801101003		DECORATIVE LED STREETLIGHT CONVERSION	3,240										3,240
	901005014		INT IMPVT-STRASBURG & HURON RD					678						678
	901101001		SMALL SCALE TRAFFIC CALMING	60	60	60	10	10	10	10	11	11	11	253
	901101002		LED LIGHTING CONVERSION	106	108	110	113	115	117	120	122	124	127	1,162
Totals				5,236	2,400	2,058	1,438	2,146	1,496	1,526	1,557	1,587	1,619	21,063

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department DEVELOPMENT SERVICES
Division TRANSPORTATION SERVICES
Section PARKING

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	500201070		CHARLES BENTON PARKING GARAGE	36	37	38	39	39	40	41	42	43	44	399
	500201080		CIVIC DISTRICT PARKING GARAGE	36	36	37	38	39	39	40	41	42	43	391
	500203001		DUKE & ON PARKING GAR - MTCE	36	37	38	39	39	40	41	42	43	43	398
	500203006		CITY HALL PARKING GARAGE - MTCE	53	54	55	56	57	58	60	61	62	63	579
	701206004	c	INNOVATION DISTRICT PARKING								5,858	5,976		11,834
	701206018		CHARLES & BENTON GARAGE MONITORIN		23			24			25			72
	701206019		CIVIC DISTRICT GARAGE MONITORING	21			23			24			25	93
	701209002		TRANS DEM MGMT INITIATIVES	219	223	227	232	237	241	246	251	256	261	2,393
	800501003		DUKE/ONT GARAGE MONITORING - DT			23			24			25		72
	800501006		CITY HALL GARAGE MONITORING			23			24			25		72
	800501008		PARKING LOT RESURFACING - DT		35	45	40	40	40	20	20	21	21	282
	800501021		PARKING SIGNAGE - DT	20										20
	800501026		MARKET GARAGE MONITORING - DT	21			23			24			25	93
	900303001		STRUCTURAL PROVISION - GARAGES	91	400	1,059	1,069	1,078	508	518	528	539	550	6,340
	801102001		D&O - MEMBRANE & CONCRETE REPAIR	750										750
	801102003		CIVIC DISTRICT - MEMBRANE & CONCRETE	200										200
	901102005		PARKING EQUIPMENT	300	300	100	100	100	100	100	102	104	106	1,412
Totals				1,783	1,145	1,645	1,659	1,653	1,114	1,114	6,970	7,136	1,181	25,400

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department DEVELOPMENT SERVICES

Division PLANNING

Section ADMIN

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	621301001		PLANNING STUDIES - GROWTH	410	446	423	469	428	381	435	455	476	488	4,411
	801301002		DUNDEE N SEC PLAN & STUDIES	403										403
	801301004		FAIRWAY&BLOCK LINE PARTS/SEC PLAN	128										128
	621301002		PLANNING STUDIES - GENERAL	13	14	14	14	14	14	15	15	15	16	144
	700101002		HERITAGE RESOURCES: PLANNING/ASSESSME	19	19	20	20	20	21	21	22	22	22	206
	700101013		HERITAGE RESOURCES: IMPLEMENTATION	14	14	14	14	15	15	15	16	16	16	149
	700101021		COMMUNITY ENVIRONMENTAL IMPROVEMENT (	6	6	6	7	7	7	7	7	7	8	68
	700101029		HERITAGE PROPERTY GRANT PROGRAM	32	33	33	34	34	35	36	37	37	38	349
	700201002		HERITAGE IMPACT ASSESSMENTS	14	12	12	13	14	14	14	15	16	16	140
	700201003		HERITAGE TAX REFUND PROGRAM	5	5	5	6	6	6	6	6	7	7	59
	700201005		URBAN DESIGN IMPROVEMENTS			76	77	78	81	82	84	86	88	652
	700201014		PLANNING AWARDS		15		16		16		17		18	82
	801301001		COMMUNITY ENERGY INVESTMENT STGY	20	21									41
Totals				1,064	585	603	670	616	590	631	674	682	717	6,832

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department DEVELOPMENT SERVICES
Division BUILDING
Section GENERAL

<u>Project</u>		<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
<u>New</u>	<u>Number</u>													
	621401002		TERMITE CONTROL PROGRAM	28										28
	621401003		TECHNOLOGY UPGRADES	58			74			79			84	295
	801401001		BUILDING DIVISION RENOVATIONS	150										150
☒	801401002		CLEVEST MOBILE WORKFORCE MGMT	97										97
Totals				333	0	0	74	0	0	79	0	0	84	570

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department INFRASTRUCTURE SERVICES

Division FACILITIES MANAGEMENT

Section GENERAL

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	500201005		SECURITY/PUNCTURE PROOF VESTS				34					38		72
	500201011		ROOF - GENERAL PROVISION	38	753	768	782	798	814	830	847	864	881	7,375
	900401013	A	ROOF - AUD (KMAC & DOM CARDILLO BOWL)	1,000										1,000
	900401014		ROOF - THE BOATHOUSE	175										175
	900401015		ROOF - VICTORIA HILLS COMM CENTRE	150										150
	900401016		ROOF - THE MUSEUM	50										50
	900401017		ROOF - ROCKWAY GOLF CLUB HOUSE	75										75
	900401018		ROOF - HOMER WATSON GALLERY	100										100
	900401019		ROOF - ROCKWAY COMMUNITY CENTRE	250										250
	900401020		ROOF - DOON GOLF CLUB HOUSE	75										75
	900401021		ROOF - FIRE STATION #4	150										150
	900401022		ROOF - FIRE STATION #5	50										50
	900401023		ROOF - BREITHAUPT POOL ROOF / SKYLIGHT	250										250
	900401024		ROOF - FOREST HEIGHTS POOL	175										175
	900401025		ROOF - CITY HALL ROTUNDA	150										150
	900401026		ROOF - KIWANIS PARK CHANGEROOM & FIRST /	50										50
	500201012		CITY HALL RENOS/GENERAL PROVISION	154	157	166	163	172	170	179	183	186	190	1,720
	500201013		MARKET - MTCE - DT	124	129	131	134	136	139	142	145	148	151	1,379
	500201020		AUDITORIUM - MTCE	196	200	204	208	212	216	220	225	229	234	2,144
	500201022		PARKS GENERAL - MTCE	72	74	75	77	78	80	81	83	85	86	791
	500201023		ARENAS - MTCE	216	220	224	229	232	237	242	247	252	257	2,356
	500201027		CEMETERIES - MTCE	19	20	20	20	21	21	22	22	23	23	211
	500201035		K-W JUDO & GYMNASTICS CLUB	28	28	29	29	30	30	31	32	32	33	302
	500201041		COMMUNITY CENTRES - MAINTENANCE	234	239	244	249	254	259	264	269	275	280	2,567

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department INFRASTRUCTURE SERVICES

Division FACILITIES MANAGEMENT

Section GENERAL

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	500201046		REPLACEMENTS BLDG EXTERIOR COMP	56	57	58	60	61	62	63	64	66	67	614
	500201047		REPLACEMENTS HVAC	57	58	59	61	62	63	64	65	67	68	624
	900401012		HVAC REPLCMNT - BREITHAUPT CENTRE	650										650
	500201048		REPLACEMENTS PLUMBING	29	29	30	30	31	32	32	33	33	34	313
	500201049		REPLACEMENTS ELECTRICAL	5	5	5	6	6	6	6	6	6	6	57
	500201050		REPLACEMENTS FIRE & LIFE SAFETY	16		16		17		17		18		84
	500201051		REPLACEMENTS SITE COMPONENTS	25	25	25	25	25	25	25	26	26	27	254
	500201065		CITY HALL OFFICE FURNITURE	60	62	63	64	65	67	68	69	71	72	661
	500201068		KIWANIS PARK -MTCE	19	20	20	20	21	21	22	22	23	23	211
	500202003		CORPORATE STORAGE - GUELPH ST.	9	9	9	9	10	10	10	10	10	11	97
	500202015		BREITHAUPT CTR - MAINTENANCE	57	58	59	61	62	63	64	66	67	68	625
	500202016		AQUATICS - MAINTENANCE	112	114	116	119	121	123	126	128	131	134	1,224
	500202018		79 JOSEPH ST	6	6	6	6	6	6	7	7	7	7	64
	500203002		KOF MAINTENANCE	123	431	440	446	455	468	478	487	497	507	4,332
	900401008		KOF MTCE - HYDRONIC SYSTEM	225										225
	900401010		KOF MTCE - SALT DOME CAT-WALK REPL	49										49
	900401011		KOF MTCE - FIRE & LIFE SAFETY	49										49
	900401027		EXCESS SOILS - REDUCE, REUSE & RECYCLE F	664										664
	500203005		CITY HALL COMPLEX - MTCE	206	210	214	219	223	228	232	237	241	246	2,256
	500203010		FIRE STATIONS - MTCE	50	51	52	53	54	55	57	58	59	60	549
	500203062		HOMER WATSON HOUSE MAINTENANCE	17	18	18	18	19	19	19	20	20	21	189
	500203084		FACILITIES MANAGEMENT TOOLS	20	20	20	20	20	20	20	20	21	21	202
	900401005	A	CITYHALL OUTDOOR SPACES	3,450	3,150	1,000								7,600
	900401006		SECURITY ASSESSMENT	50										50

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department INFRASTRUCTURE SERVICES
Division FACILITIES MANAGEMENT
Section GENERAL

<u>Project</u>		<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
<u>New</u>	<u>Number</u>													
☒	900401007	B	91 MOORE - SUSTAINABLE BUILDING IMPR	408	416	424	433	442						2,123
☒	900401029		FACILITY INFRASTRUCTURE GAP		1,950	2,547	3,052	3,614	4,129	4,619	5,100	5,567	6,034	36,612
☒	900401030		CENTREVILLE CHICOPEE-SOGR PROJECTS	324										324
☒	900401031		GRAND RIVER ARENA - SOGR PROJECTS	214										214
☒	900401032		BREITHAUPT CC - SOGR PROJECTS	961										961
Totals				11,692	8,509	7,042	6,627	7,247	7,363	7,940	8,471	9,062	9,541	83,494

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department INFRASTRUCTURE SERVICES
Division FLEET
Section GENERAL

<u>Project</u>		<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
<u>New</u>	<u>Number</u>													
	300801001		REPLACEMENT EQUIPMENT	5,754	5,277	5,555	4,314	7,264	8,013	6,436	6,382	6,550	7,005	62,550
	500401000		EQUIP ACQUISITIONS & UPGRADES	1,410	1,039	1,062	1,082	1,103	1,127	1,148	1,172	1,195	1,220	11,558
Totals				7,164	6,316	6,617	5,396	8,367	9,140	7,584	7,554	7,745	8,225	74,108

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department INFRASTRUCTURE SERVICES

Division GAS UTILITY

Section XXWATER

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	701205144	C	HIGHWAY 7 EXTENSION - SECNDRY WATE				2,500							2,500
	870102001		REPLACEMENT WATER METERS	904	921	942	958	978	998	1,017	1,037	1,058	1,079	9,892
	870103000		MINOR EQUIPMENT	52	49	50	51	52	53	54	55	56	57	529
	870103005		LEAD SERVICE REPLACEMENTS	52	52	52	52	52	52	52	52	52	52	520
	870104003		UNCOMMITTED WATER PROJECTS	62	63	64	65	66	67	68	69	70	71	665
	900701005	C	KING STREET - BACKFEED ON RIVER RD E					234						234
	900701025	C	VICTORIA ST - FREDRICK TO BRUCE	550	335									885
	900701041		VALVE REPLACEMENT	575	775	675	675	675	675	675	675	675	675	6,750
	900701044	C	BRIDGE ST - WOOLWICH TO WATERLOO	315	380									695
	900701045	C	OTTAWA - FISCHER HALLMAN TO HOWE		270	250								520
	900701046	C	KENT - HURST AVE TO SCHNIEDER CREEK		65	320								385
	900701053	C	DEERIDGE/SPORTSWORLD BACKFEED		300	1,250	650							2,200
	900701054	C	FAIRWAY RD N - BRIARMEADOW - KING				463	2,264	1,363					4,090
	900701055	C	FISCHER HALLMAN - FOREST HILL EXPRW							1,400				1,400
	900701056	C	HOWE DRIVE				220							220
	900701057	C	OTTAWA ST-FISCHER HALLMAN TRUSSLER	175										175
☒	900701058	C	WESTMOUND RD OTTAWA TO GREENBRO					1,000	800					1,800
☒	900701059	C	HOMER WATSON BLEAMS TO BEASLEY								450			450
☒	900701060	C	TRENCHLESS EASMENTS				285	285						570
☒	900701061	C	STRASBURD RD TEMPLEWOOD TO RUSHE	155										155
☒	900701062	C	MORRISON RD LOOPING	60	245	200								505
☒	900701063	C	RIVER RD EXT	200										200
☒	900701064	C	WATER DISTB MASTER PLAN	100										100

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department INFRASTRUCTURE SERVICES
Division GAS UTILITY
Section XXWATER

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>	
☒	900701065	C	HWY 7 EXT				76							76	
				Totals	3,200	3,455	3,803	5,995	5,606	4,008	3,266	2,338	1,911	1,934	35,516

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department INFRASTRUCTURE SERVICES
Division GAS UTILITY
Section GAS

<u>Project</u>		<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
<u>New</u>	<u>Number</u>													
	870201001		DEMAND SIDE MGMT	340	300	300	300	300	300	300	300	300	300	3,040
	870203000		GAS PIPELINES	8,218	8,399	8,589	8,785	8,987	9,128	9,270	9,415	9,563	9,715	90,069
	870204001		NEW TOOLS	128	122	124	126	129	132	136	139	142	145	1,323
	900702010		REGULATED GATE STATION SECURITY MANAG	25	25	25	25	25	25	25	25	25	25	250
☒	900702024		GAS METER INSTALLATION	2,328	2,365	2,425	2,424	2,422	2,463	2,503	2,551	2,599	2,648	24,728
Totals				11,039	11,211	11,463	11,660	11,863	12,048	12,234	12,430	12,629	12,833	119,410

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department INFRASTRUCTURE SERVICES
Division OPERATIONS - ROADS & TRAFFIC
Section CONCRETE MAINTENANCE

<u>Project</u>														
<u>New</u>	<u>Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	800405003		MAJOR SIDEWALK REPAIR/REPLACE	609	622	634	647	660	673	686	700	714	728	6,673
Totals				609	622	634	647	660	673	686	700	714	728	6,673

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department INFRASTRUCTURE SERVICES
Division PARKS & CEMETERIES
Section PARKS MASTERPLANS

<u>Project</u>		<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
<u>New</u>	<u>Number</u>													
	620910009		NATURAL AREA ACQUISITION FUND	100	100	100	100	100	100	100	100	100	100	1,000
	900617007		GRAND RIVER PARK	500										500
☒	901302001	C	CITYWIDE PARK MSTRPLN IMPLEMENTATI							287	58	2,987		3,332
☒	901302002	C	VIC PARK MSTRPLN IMPLEMENTATION		260	53	2,706							3,019
☒	901302003		OPEN SPACE STRATEGY	179		54								233
☒	901302004		OUTDOOR COURTS STUDY		42									42
Totals				779	402	207	2,806	100	100	387	158	3,087	100	8,126

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department INFRASTRUCTURE SERVICES

Division PARKS & CEMETERIES

Section COMMUNITY TRAILS

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	600609000		COMMUNITY TRAILS GNRL PROVISION		508	422	737	896	1,022	1,050	1,181	1,215	1,289	8,320
	901306002		TRAYNOR TO WILSON TRAIL - PAVING	596										596
	901306003		PED BRIDGES-INSPECT & MTCE	115	66	118	69	120	72	123	75	126	78	962
	901306004		PED BRIDGE 881 - MONTGOMERY CR	20	204									224
	901306006		PED BRIDGE 898 MELITZER CR TRAIL		25	313								338
	901306007		PED BRIDGE 903 IDLEWD CR TRAIL			20	138							158
☒	901306005	C	WALTER BEAN TRAIL	200	200	200	500	500	100	100	100	100		2,000
Totals				931	1,003	1,073	1,444	1,516	1,194	1,273	1,356	1,441	1,367	12,598

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department INFRASTRUCTURE SERVICES
Division PARKS & CEMETERIES
Section NEW NEIGHBOURHOOD PARKS

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	900616002		NEW NEIGHBOURHOOD PARKS	1,197	832	849	866	883	901	919	938	956	976	9,317
Totals				1,197	832	849	866	883	901	919	938	956	976	9,317

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department INFRASTRUCTURE SERVICES

Division PARKS & CEMETERIES

Section PARKS & SPORTSFIELDS

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	620912010		SKATEBOARD PARKS	536										536
	620912016	C	RBJ SCHLEGEL PARK	500	4,806	531	703		2,590		1,406			10,536
	901308003		PARKS & SPORTSFIELDS GEN PRV	355	68	1,498	1,530	1,401	1,429	1,483	1,512	1,542	1,573	12,391
	901308004		BUILDG REPAIRS - WOODSIDE PARK		150									150
	901308005		PARK REHAB - VANIER & WILSON	451										451
	901308006		PRK & PLYGRND REHAB - BRUBACHER	200										200
	901308007		PARK REHAB - WESTWOOD	400										400
	901308009		PARK REHAB - IDLWD/KINZIE/CHICOPEE	85	850									935
	901308010		PARK REHAB - ALPINE	40	400									440
Totals				2,567	6,274	2,029	2,233	1,401	4,019	1,483	2,918	1,542	1,573	26,039

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department INFRASTRUCTURE SERVICES
Division PARKS & CEMETERIES
Section NATURAL AREAS

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	620403001		EARTH DAY BEE CITY & NAT AREA EVNTS	65	66	68	69	70	72	73	75	76	78	712
	620910004		KITCHENERS NATURAL AREAS PROGRAM (KNAI	125	128	130	133	137	141	145	148	150	154	1,391
Totals				190	194	198	202	207	213	218	223	226	232	2,103

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department INFRASTRUCTURE SERVICES

Division PARKS & CEMETERIES

Section CITYWIDE PARKS

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	901310002		CITYWIDE PARKS GENERAL PROVISION	26	150	397	406	414	422	430	439	447	456	3,587
	901310004		MCLENNAN PARK IMPROVEMENTS	450										450
	901310005		HURON NATRL AREA-COMNTY GATHERG	75										75
	901310006		ROCKWAY GARDENS - RECONSTRUCTION	15	150									165
	901310007		ROCKWAY GARDENS ANNUAL REPAIRS			10	11	11	11	11	11	12	12	89
	901310008		HNA ECOLOGICAL MGMT PLAN		100									100
Totals				566	400	407	417	425	433	441	450	459	468	4,466

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department INFRASTRUCTURE SERVICES
Division PARKS & CEMETERIES
Section URBAN FORESTRY

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	901311001		TREE PLANTING	569	599	235	239	242	246	249	253	257	263	3,152
	901311002		TREE STUMPING	55	55	95	96	96	97	97	98	99	100	888
	901311003		TREE & RISK INSPECTIONS & MITIGATION	50	50	50	51	52	52	53	54	55	55	522
	901311004		TREE CANOPY & PROTECTION	45	20	50	51	52	52	53	54	55	55	487
Totals				719	724	430	437	442	447	452	459	466	473	5,049

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department INFRASTRUCTURE SERVICES

Division PARKS & CEMETERIES

Section CEMETERIES

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	601401001		CEMETERIES - MTCE	42	88	44	45	46	46	87	89	91	93	671
	620205005		LAND ACQUISITION (91 MOORE)	168	269		464		265	219	220	224	229	2,058
	620205008		CEMETERY ROADS	75	150									225
☒	901312001		OUTDOOR COLUMBARIUM									36	109	145
☒	901312002		CEMETERIES STRATEGIC PLAN		156									156
☒	901312003	C	ADDITIONAL FACILITIES/EXPANSION					1,656					1,829	3,485
	901312004		GAS & SANI WILLIAMSBURG	250										250
Totals				535	663	44	509	1,702	311	306	309	351	2,260	6,990

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department INFRASTRUCTURE SERVICES
Division SANITARY AND STORM UTILITY-CAPITAL PROJECTS
Section SANITARY UTILITY

<u>Project</u>														
<u>New</u>	<u>Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	701203002		SANITARY FLOW MONITORING	102	104	106	108	110	112	115	117	119	122	1,115
	800401012		CCTV SEWER INSPECTION	279	297	317	339	362	386	394	402	410	418	3,604
Totals				381	401	423	447	472	498	509	519	529	540	4,719

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department INFRASTRUCTURE SERVICES

Division SANITARY AND STORM UTILITY-CAPITAL PROJECTS

Section STORM UTILITY

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
	701204001		SWM MONITORING PROGRAM	269	224	111	114	117	120	123	125	130	133	1,466
	701204016		MISC. CREEK REHABILITATION	134	126	128	131	133	136	139	142	144	147	1,360
	701204021		WATERCOURSE IMPRVMT PROGRAM			400	408	416	424	433	442	450	459	3,432
	701204022		SWM FACILITY RETROFITS PROGRAM			250	255	260	265	271	276	282	287	2,146
	701204025		DRAINAGE IMPRVMT PROGRAM	214	169	138	145	152	160	168	175	184	193	1,698
☒	801009001	C	HIDDEN VALLEY CREEK IMPROVEMENTS	226							207	5,591		6,024
☒	801009002	C	LAUREL CREEK WATERCOURSE							382	390	420		1,192
☒	801009003	C	SCHNEIDER CREEK WATERCOURSE	310	3,998	1,800								6,108
☒	801009004	B	SHOEMAKER CREEK	1,868										1,868
☒	801009005	C	MONTGOMERY CREEK	460	400	1,888								2,748
☒	801009006		SCHNEIDER CREEK AT MANITOU IMPROVT		105	100								205
☒	801009007		STONEGATE CREEK IMPROVEMENTS		453		382							835
☒	801009008		STRASBURG CREEK AT OLD HURON IMP		502	89								591
☒	801009009		BORDEN CREEK AT HWY85 IMPROVT			427								427
☒	801009010	C	BORDEN CREEK AT CONCORDIA IMPVT			726	954							1,680
☒	801009011	C	LOWER LAUREL CREEK IMPROVEMENTS					500	1,700	3,500				5,700
☒	801009012	C	VOISIN CREEK AT GREENBROOK DR					500			2,750			3,250
☒	801009013	C	MIDDLE STRASBURG NATURALIZATION						1,700	2,600	2,000			6,300
☒	801009014		ROCKWAY STORM OUTLET		250									250
☒	801009015	C	SWMF 65 TRILLIUM AT MCINTYRE	1,000										1,000
☒	801009016		SWMF 16 KILKERRAN RETROFIT	150	350									500
☒	801009017	C	SWM 61&7 OUTLET REPAIRS	450	350	600								1,400
☒	801009018	C	SWMF 61 AT BATTLER RETROFIT			575	1,000	1,000						2,575
☒	801009019	C	PROSPECT PARK SWM ENHANCEMENTS	438			1,650							2,088

550 10 Year Forecast - Summary by Project

City of Kitchener Capital Forecast 2020 - 2029

Department INFRASTRUCTURE SERVICES

Division SANITARY AND STORM UTILITY-CAPITAL PROJECTS

Section STORM UTILITY

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>Totals</u>
☒	801009020	C	SANDROCK HYDRO CORRIDOR SWM		500			3,500						4,000
☒	801009021	C	CHERRY PARK SWM ENHANCEMENT		500			250	500					1,250
☒	801009022		COUNTRYSIDE PARK SWM ENHANCEMENT			210			390					600
☒	801009023		COUNTRY HILL PARK SWM ENHANCEMENT			210			390					600
☒	801009024	C	IDLEWOOD GREENWAY SWM ENHANCEMENT							500	1,750			2,250
☒	801009025		MILLWOOD PARK SWM ENHANCEMENT							75	300			375
☒	801009026	C	VICTORIA PARK SWM ENHANCEMENT							500	5,904			6,404
☒	801009027	C	BIEHN PARK SWM ENHANCEMENT										4,000	4,000
☒	801009028	C	BRIDGEPORT DIKE	175	325	1,500	3,000							5,000
☒	801009029		CREEK NATURALIZATION	2,650	2,750	3,500	4,500	3,500	5,500	3,830	2,450	1,500	2,000	32,180
☒	801009031	A	REEP DMAF SUPPORT	132	197	202	205	222	227	231	236			1,652
	901009011		SEDIMENT MANAGEMENT PROGRAM	289	295	301	307	313	319	325	332	339	345	3,165
	901009012		MARKET INCENTIVE PROGRAM	148	485	648	660	674	90	91	93	95	97	3,081
	901009014		DRAINAGE RISK EVALUATION PROGRAM	32	33	34	46	234						379
	901009016		PARK / SWM ENHANCEMENTS				750	765	780	796	812	828	845	5,576
Totals				8,945	12,012	13,837	14,507	12,536	12,701	13,964	18,384	9,963	8,506	125,355

CITY OF KITCHENER
2020 USER FEE REVIEW

DEPARTMENTAL FEE INFORMATION

Approved by City Council October 28, 2019

**CITY OF KITCHENER
2020 USER FEE SCHEDULE
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#	FEE DESCRIPTION	2019 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2020 RATE (EXCL HST)	HST	2020 RATE (INCL HST)	% INC vs 2019 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1	DEVELOPMENT SERVICES									
2	FARMERS' MARKET									
3	Refrigeration, inside only, based on 12ft cooler (per stand/per year)*	\$ 7,424.91	Y	04/01/2019	\$ 7,647.66	\$ 994.20	\$ 8,641.86	3.00%	04/01/2020	
4	Dry Table Vendor, inside only, based on 8ft table (per stand/per year)*	\$ 3,995.41	Y	04/01/2019	\$ 4,115.27	\$ 534.99	\$ 4,650.26	3.00%	04/01/2020	
5	Covered Area (per stand/per year)*	\$ 2,765.66	Y	04/01/2019	\$ 2,848.63	\$ 370.32	\$ 3,218.95	3.00%	04/01/2020	
6	Craft Stalls (per Saturday)	\$ 45.50	Y	01/01/2019	\$ 46.41	\$ 6.03	\$ 52.44	2.00%	01/01/2020	
7	Package 1 - Rental space only (per hour)	\$ 43.11	Y	01/01/2019	\$ 44.40	\$ 5.77	\$ 50.17	2.99%	01/01/2020	
8	Package 2 - Rental space, kitchen facilities/equipment (per hour)	\$ 57.47	Y	01/01/2019	\$ 59.19	\$ 7.69	\$ 66.88	2.99%	01/01/2020	
9	Package 3 - Rental space, kitchen facilities/equipment, china, flatware, linens, tables and chairs (per hour)	\$ 81.42	Y	01/01/2019	\$ 83.86	\$ 10.90	\$ 94.76	3.00%	01/01/2020	
10	Licensed Event Fee	\$ 141.29	Y	01/01/2019	\$ 145.53	\$ 18.92	\$ 164.45	3.00%	01/01/2020	
11	SOCAN									Per SOCAN rate schedule
12	Insurance Licensed Event									Per Insurance Rate Schedule
13	Insurance Non-licensed Event									Per Insurance Rate Schedule
14	Kitchen - Cooking Classes	\$ 45.02	Y	01/01/2019	\$ 46.02	\$ 5.98	\$ 52.00	2.22%	01/01/2020	
15	Facility Attendant (per hour)	\$ 23.94	Y	01/01/2019	\$ 24.66	\$ 3.21	\$ 27.87	3.01%	01/01/2020	
16	*"MyPick" verified farmers will be offered a 25% discount.									

Note - total fee including applicable taxes will be rounded to the nearest five cents

#	FEE DESCRIPTION	2019 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2020 RATE (EXCL HST)	HST	2020 RATE (INCL HST)	% INC vs 2019 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
17	SPECIAL EVENTS									
18	CITY HALL ROTUNDA AND KITCHENS									
19	Level 1 - up to 100 in attendance + extra fees	\$ 355.53	Y	01/01/2019	\$ 366.20	\$ 47.61	\$ 413.81	3.00%	01/01/2020	
20	Level 2 - up to 200 in attendance + extra fees	\$ 453.11	Y	01/01/2019	\$ 466.70	\$ 60.67	\$ 527.37	3.00%	01/01/2020	
21	Level 3 - up to 300 in attendance + extra fees	\$ 536.09	Y	01/01/2019	\$ 552.17	\$ 71.78	\$ 623.95	3.00%	01/01/2020	
22	Level 4 - 301 or more in attendance + extra fees	\$ 631.45	Y	01/01/2019	\$ 650.39	\$ 84.55	\$ 734.94	3.00%	01/01/2020	
23	CIVIC SQUARE									
24	Level 1 - up to 100 in attendance + extra fees	\$ 181.14	Y	01/01/2019	\$ 186.57	\$ 24.25	\$ 210.82	3.00%	01/01/2020	
25	Level 2 - up to 200 in attendance + extra fees	\$ 271.43	Y	01/01/2019	\$ 279.57	\$ 36.34	\$ 315.91	3.00%	01/01/2020	
26	Level 3 - up to 300 in attendance + extra fees	\$ 359.49	Y	01/01/2019	\$ 370.27	\$ 48.14	\$ 418.41	3.00%	01/01/2020	
27	Level 4 - 301 or more in attendance + extra fees	\$ 454.25	Y	01/01/2019	\$ 467.88	\$ 60.82	\$ 528.70	3.00%	01/01/2020	
28	CITY HALL MEETING ROOMS									
29	Conestoga Room - first 3 hours + staffing	\$ 76.82	Y	01/01/2019	\$ 79.12	\$ 10.29	\$ 89.41	2.99%	01/01/2020	
30	Conestoga Room - each additional hour + staffing	\$ 20.77	Y	01/01/2019	\$ 21.39	\$ 2.78	\$ 24.17	2.99%	01/01/2020	
31	Heritage Room - first 3 hours + staffing	\$ 68.43	Y	01/01/2019	\$ 70.48	\$ 9.16	\$ 79.64	3.00%	01/01/2020	
32	Heritage Room - each additional hour + staffing	\$ 20.77	Y	01/01/2019	\$ 21.39	\$ 2.78	\$ 24.17	2.99%	01/01/2020	
33	Council Chambers - first 3 hours	\$ 213.12	Y	01/01/2019	\$ 219.51	\$ 28.54	\$ 248.05	3.00%	01/01/2020	
34	Council Chambers - each additional hour	\$ 51.01	Y	01/01/2019	\$ 52.54	\$ 6.83	\$ 59.37	3.00%	01/01/2020	
35	Council Chambers - first 3 hours & AV Equip + staffing	\$ 301.72	Y	01/01/2019	\$ 310.77	\$ 40.40	\$ 351.17	3.00%	01/01/2020	
36	Council Chambers - each additional hour and AV + staffing	\$ 84.71	Y	01/01/2019	\$ 87.25	\$ 11.34	\$ 98.59	3.00%	01/01/2020	
37	Schmalz Room - first 3 hours + staffing	\$ 67.83	Y	01/01/2019	\$ 69.86	\$ 9.08	\$ 78.94	2.99%	01/01/2020	
38	Schmalz Room - each additional hour + staffing	\$ 22.98	Y	01/01/2019	\$ 23.67	\$ 3.08	\$ 26.75	3.00%	01/01/2020	
39	Learning Room - first 3 hours + staffing	\$ 68.43	Y	01/01/2019	\$ 70.48	\$ 9.16	\$ 79.64	3.00%	01/01/2020	
40	Learning Room - each additional hour + staffing	\$ 22.98	Y	01/01/2019	\$ 23.67	\$ 3.08	\$ 26.75	3.00%	01/01/2020	
41	EXTRA FEES									
42	BFI Garbage Disposal Unit	At cost TBD	Y	01/01/2014	At cost TBD	At cost TBD	At cost TBD	0.00%	01/01/2020	
43	Additional Security per hour	At cost TBD	Y	01/01/2014	At cost TBD	At cost TBD	At cost TBD	0.00%	01/01/2020	
44	Display booth only	\$ 29.70	Y	01/01/2019	\$ 30.59	\$ 3.98	\$ 34.57	3.00%	01/01/2020	
45	Display cabinet removal of goods	\$ 15.69	Y	01/01/2019	\$ 16.16	\$ 2.10	\$ 18.26	3.00%	01/01/2020	
46	Rotunda Light Adjustments	\$ 135.71	Y	01/01/2019	\$ 139.78	\$ 18.17	\$ 157.95	3.00%	01/01/2020	
47	Rental Attendant	\$ 23.52	Y	01/01/2019	\$ 24.23	\$ 3.15	\$ 27.38	3.02%	01/01/2020	
48	Extra day setup	\$ 179.47	Y	01/01/2019	\$ 184.85	\$ 24.03	\$ 208.88	3.00%	01/01/2020	
49	Tent 10X10	\$ 128.28	Y	01/01/2019	\$ 132.13	\$ 17.18	\$ 149.31	3.00%	01/01/2020	
50	Tent 10X20	\$ 217.06	Y	01/01/2019	\$ 223.57	\$ 29.06	\$ 252.63	3.00%	01/01/2020	
51	Tent lights - clamp	\$ 4.93	Y	01/01/2019	\$ 5.08	\$ 0.66	\$ 5.74	3.04%	01/01/2020	
52	Chairs - padded folding	\$ 2.47	Y	01/01/2019	\$ 2.54	\$ 0.33	\$ 2.87	2.83%	01/01/2020	
53	Table - 6ft rectangular	\$ 6.91	Y	01/01/2019	\$ 7.12	\$ 0.93	\$ 8.05	3.04%	01/01/2020	
54	Table - bistro	\$ 9.13	Y	01/01/2019	\$ 9.40	\$ 1.22	\$ 10.62	2.96%	01/01/2020	
55	Table - 5ft round	\$ 8.38	Y	01/01/2019	\$ 8.63	\$ 1.12	\$ 9.75	2.98%	01/01/2020	
56	Projector	\$ 246.66	Y	01/01/2019	\$ 254.06	\$ 33.03	\$ 287.09	3.00%	01/01/2020	
57	Screen	\$ 39.46	Y	01/01/2019	\$ 40.64	\$ 5.28	\$ 45.92	2.99%	01/01/2020	
58	Sound system - small	\$ 118.40	Y	01/01/2019	\$ 121.95	\$ 15.85	\$ 137.80	3.00%	01/01/2020	
59	Sound system - large	\$ 148.00	Y	01/01/2019	\$ 152.44	\$ 19.82	\$ 172.26	3.00%	01/01/2020	
60	Stanchions	\$ 11.84	Y	01/01/2019	\$ 12.20	\$ 1.59	\$ 13.79	3.04%	01/01/2020	
61	Extension cords	\$ 4.93	Y	01/01/2019	\$ 5.08	\$ 0.66	\$ 5.74	3.04%	01/01/2020	
62	Cable mats	\$ 6.91	Y	01/01/2019	\$ 7.12	\$ 0.93	\$ 8.05	3.04%	01/01/2020	
63	Barricades	\$ 6.91	Y	01/01/2019	\$ 7.12	\$ 0.93	\$ 8.05	3.04%	01/01/2020	
64	Podium	\$ 19.73	Y	01/01/2019	\$ 20.32	\$ 2.64	\$ 22.96	2.99%	01/01/2020	
65	Van - plus staffing	0.40 per km, \$49.83 flat fee	Y	01/01/2019	0.41 per km, \$51.32 flat fee	0.05 per km, \$6.67 flat fee	0.46 per km, \$57.99 flat fee	2.50%	01/01/2020	
66	Trailer (per day, when used with Special Events van and staff)	\$ 49.34	Y	01/01/2019	\$ 50.82	\$ 6.61	\$ 57.43	3.00%	01/01/2020	
67	A-frames	\$ 9.87	Y	01/01/2019	\$ 10.17	\$ 1.32	\$ 11.49	3.04%	01/01/2020	
68	Electrical panels	\$ 24.65	Y	01/01/2019	\$ 25.39	\$ 3.30	\$ 28.69	3.00%	01/01/2020	

Note - total fee including applicable taxes will be rounded to the nearest five cents

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69	VICTORIA PARK PAVILION									
70	VPP upstairs	\$ 54.97	Y	01/01/2019	\$ 74.34	\$ 9.66	\$ 84.00	35.24%	01/01/2020	To bring fees in line with cost of service delivery.
71	VPP licensed event fee	\$ 267.47	Y	01/01/2019	\$ 275.49	\$ 35.81	\$ 311.30	3.00%	01/01/2020	
72	Facility Attendant (per hour)	\$ 23.52	Y	01/01/2019	\$ 31.86	\$ 4.14	\$ 36.00	35.46%	01/01/2020	To bring fees in line with cost of service delivery.
73	Insurance VPP - licensed									Per Insurance Rate Schedule
74	Insurance VPP - Non licensed									Per Insurance Rate Schedule
75	SOCAN Charges - VPP with dancing									Per SOCAN rate schedule
76	SOCAN Charges - VPP without dancing									Per SOCAN rate schedule
77	2020 VPP Wedding Package (incl. Set up, cleaning, Staff, Table/Chairs, PA System, SOCAN Licensed rate)	\$ 1,740.09	Y	01/01/2019	\$ 1,792.29	\$ 233.00	\$ 2,025.29	3.00%	01/01/2020	
78	Proposed 2021 VPP Wedding Package - weekends (Friday - Sunday) and holidays (incl. Set up, cleaning, Staff, Table/Chairs, PA System, SOCAN Licensed rate)	\$ 1,792.29	Y	01/01/2019	\$ 3,500.00	\$ 455.00	\$ 3,955.00	95.28%	01/01/2020	Fee increase based on market comparison.

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79	ENGINEERING									
80	Municipal Consent Plan Review	\$ 624.00	N	01/01/2019	\$ 643.00	\$ -	\$ 643.00	3.04%	01/01/2020	
81	Lawyers' Requests re: availability of services, unregistered easements, outstanding frontage charges and contemplated local improvements	\$ 120.00	Y	01/01/2019	\$ 123.89	\$ 16.11	\$ 140.00	3.24%	01/01/2020	
82	Engineering admin fee for review of engineering drawings for subdivisions	4.5% construction costs	N	01/01/2014	4.5% construction costs	\$ -	4.5% construction costs	0.00%	01/01/2020	
83	Fourth and subsequent subdivision review	\$ 5,585.00	N	01/01/2019	\$ 5,755.00	\$ -	\$ 5,755.00	3.04%	01/01/2020	
84	Change of Ownership for Stormwater Management Pond	\$ 112.00	N	01/01/2019	\$ 115.00	\$ -	\$ 115.00	2.68%	01/01/2020	
85	Development Manual	\$ 270.00	Y	01/01/2019	\$ 279.65	\$ 36.35	\$ 316.00	3.57%	01/01/2020	
86	Development Charge Policy	\$ 82.00	Y	01/01/2019	\$ 84.07	\$ 10.93	\$ 95.00	2.52%	01/01/2020	
87	Application - DC Credit for Service Agreement	\$ 5,255.00	Y	01/01/2019	\$ 5,442.48	\$ 707.52	\$ 6,150.00	3.57%	01/01/2020	
88	Site Alteration									
89	Permit	\$ 280.00	N	01/01/2019	\$ 290.00	\$ -	\$ 290.00	3.57%	01/01/2020	
90	Permit with Revisions	\$ 175.00	N	01/01/2019	\$ 180.00	\$ -	\$ 180.00	2.86%	01/01/2020	
91	Permit Renewal	\$ 115.00	N	01/01/2018	\$ 118.00	\$ -	\$ 118.00	2.61%	01/01/2020	
92	Engineering Prints									
93	Per D size sheet of paper	\$ 6.90	Y	01/01/2019	\$ 7.08	\$ 0.92	\$ 8.00	2.61%	01/01/2020	
94	Damage Deposits									
95	Price per meter of frontage	\$ 125.00	N	01/01/2019	\$ 129.00	\$ -	\$ 129.00	3.20%	01/01/2020	
96	Damage deposit inspection	\$45 per metre of frontage, to max of \$450	N	01/01/2019	\$46 per metre of frontage, to max of \$460	\$ -	\$46 per metre of frontage, to max of \$460	2.00%	01/01/2020	
97	Engineering and Environmental Assessment Documents	\$ 210.00	Y	01/01/2019	\$ 215.04	\$ 27.96	\$ 243.00	2.40%	01/01/2020	
98	MISCELLANEOUS FEES:									
99	Storm Water Management Fee (per hectare)	\$ 100,575.00	N	01/01/2019	\$ 103,590.00	\$ -	\$ 103,590.00	3.00%	01/01/2020	
100	Water connection through reconstruction project (new or upgraded)	\$ 1,490.00	N	01/01/2019	\$ 1,535.00	\$ -	\$ 1,535.00	3.02%	01/01/2020	
101	Sanitary connection through reconstruction project (new or upgraded)	\$ 1,490.00	N	01/01/2019	\$ 1,535.00	\$ -	\$ 1,535.00	3.02%	01/01/2020	
102	Storm/Sump Pump connection through reconstruction project	\$ 530.00	N	01/01/2019	\$ 545.00	\$ -	\$ 545.00	2.83%	01/01/2020	
103	Refund for Storm/Sump Pump connection through reconstruction project	\$ 430.00	N	01/01/2019	\$ 445.00	\$ -	\$ 445.00	3.49%	01/01/2020	
104	Site Servicing Permit Review	\$ 540.00	N	01/01/2019	\$ 555.00	\$ -	\$ 555.00	2.78%	01/01/2020	
105	On Site Plumbing Applications (On-site servicing, DND)	\$ 540.00	N	01/01/2019	\$ 555.00	\$ -	\$ 555.00	2.78%	01/01/2020	
106	Driveway Ramp Widening Permit	\$ 330.00	N	01/01/2019	\$ 340.00	\$ -	\$ 340.00	3.03%	01/01/2020	
107	Driveway Ramp Widening Permit - Inspection Refund	\$ 210.00	N	01/01/2019	\$ 215.00	\$ -	\$ 215.00	2.38%	01/01/2020	
108	Driveway Ramp Widening through Site Plan(Deemed Not Development)	\$ 645.00	N	01/01/2019	\$ 665.00	\$ -	\$ 665.00	3.10%	01/01/2020	
109	Driveway Ramp Widening through Site Plan(Deemed Not Development)-Inspection Refund	\$ 320.00	N	01/01/2019	\$ 330.00	\$ -	\$ 330.00	3.13%	01/01/2020	
110	Asphalt Driveway Apron (per m2) 40mm-HL3 and 60mm-HL4	\$ 150.00	N	01/01/2019	\$ 155.00	\$ -	\$ 155.00	3.33%	01/01/2020	
111	Sewer Surcharge Review	\$ 950.00	N	01/01/2019	\$ 980.00	\$ -	\$ 980.00	3.16%	01/01/2020	
112	Sewer Capacity Analysis Request	\$ 555.00	N	01/01/2019	\$ 570.00	\$ -	\$ 570.00	2.70%	01/01/2020	
113	APPLICATION FEES:									
114	Administration Fee (Applies to all application fees)	11% of application fee amount	N	01/01/2018	11% of application fee amount	\$ -	11% of application fee amount	0.00%	01/01/2020	
115	Sewer Service Fees:									Applies to fees 116 to 144 - Fee will either be used to complete the work, or 60% will be held as a guarantee. Once satisfactory work is completed, 11% of the fee will be retained to cover administrative costs with the balance refunded to the applicant.
116	2 Lane Rd -Fully Serviced (66' ROW)									
117	Sanitary - 0-3m depth	\$ 11,705.00	N	01/01/2019	\$ 12,055.00	\$ -	\$ 12,055.00	2.99%	01/01/2020	
118	Sanitary - 3-5m depth	\$ 19,150.00	N	01/01/2019	\$ 19,725.00	\$ -	\$ 19,725.00	3.00%	01/01/2020	
119	Storm - near side MH or CB	\$ 6,915.00	N	01/01/2019	\$ 7,120.00	\$ -	\$ 7,120.00	2.96%	01/01/2020	
120	Storm - Far side	\$ 13,770.00	N	01/01/2019	\$ 14,185.00	\$ -	\$ 14,185.00	3.01%	01/01/2020	

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121	2 Lane Rd- No curb, gutter or sidewalk									
122	Sanitary - 0-3m depth	\$ 10,205.00	N	01/01/2019	\$ 10,510.00	\$ -	\$ 10,510.00	2.99%	01/01/2020	
123	Sanitary - 3-5m depth	\$ 16,310.00	N	01/01/2019	\$ 16,800.00	\$ -	\$ 16,800.00	3.00%	01/01/2020	
124	Storm - near side MH or CB	\$ 5,355.00	N	01/01/2019	\$ 5,515.00	\$ -	\$ 5,515.00	2.99%	01/01/2020	
125	Storm - Far side	\$ 12,210.00	N	01/01/2019	\$ 12,575.00	\$ -	\$ 12,575.00	2.99%	01/01/2020	
126	4 Lane Rd - Fully Serviced (86'ROW)									
127	Sanitary - 0-3m depth	\$ 14,050.00	N	01/01/2019	\$ 14,470.00	\$ -	\$ 14,470.00	2.99%	01/01/2020	
128	Sanitary - 3-5m depth	\$ 23,050.00	N	01/01/2019	\$ 23,740.00	\$ -	\$ 23,740.00	2.99%	01/01/2020	
129	Storm - near side MH or CB	\$ 6,915.00	N	01/01/2019	\$ 7,120.00	\$ -	\$ 7,120.00	2.96%	01/01/2020	
130	Storm - Far side	\$ 14,780.00	N	01/01/2019	\$ 15,225.00	\$ -	\$ 15,225.00	3.01%	01/01/2020	
131	4 Lane Rd - No curb, gutter or sidewalk									
132	Sanitary - 0-3m depth	\$ 12,540.00	N	01/01/2019	\$ 12,915.00	\$ -	\$ 12,915.00	2.99%	01/01/2020	
133	Sanitary - 3-5m depth	\$ 20,165.00	N	01/01/2019	\$ 20,770.00	\$ -	\$ 20,770.00	3.00%	01/01/2020	
134	Storm - near side MH or CB	\$ 5,355.00	N	01/01/2019	\$ 5,515.00	\$ -	\$ 5,515.00	2.99%	01/01/2020	
135	Storm - Far side	\$ 16,780.00	N	01/01/2019	\$ 17,285.00	\$ -	\$ 17,285.00	3.01%	01/01/2020	
136	Add structure									
137	Sanitary	\$ 3,350.00	N	01/01/2019	\$ 3,450.00	\$ -	\$ 3,450.00	2.99%	01/01/2020	
138	Storm	\$ 3,350.00	N	01/01/2019	\$ 3,450.00	\$ -	\$ 3,450.00	2.99%	01/01/2020	
139	Catchbasin	\$ 2,015.00	N	01/01/2019	\$ 2,075.00	\$ -	\$ 2,075.00	2.98%	01/01/2020	
140	Concrete Work									
141	Sidewalk - 200mm thick/m2	\$ 112.00	N	01/01/2019	\$ 115.00	\$ -	\$ 115.00	2.68%	01/01/2020	
142	Sidewalk or concrete boulevard - 125mm thick/m2	\$ 102.00	N	01/01/2019	\$ 105.00	\$ -	\$ 105.00	2.94%	01/01/2020	
143	Curb and Gutter/m hand placed	\$ 97.00	N	01/01/2019	\$ 100.00	\$ -	\$ 100.00	3.09%	01/01/2020	
144	Concrete Driveway Apron - 200mm thick/m2	\$ 112.00	N	01/01/2019	\$ 115.00	\$ -	\$ 115.00	2.68%	01/01/2020	
145	Water Service Fees:									Applies to fees 146 to 180 - Fee will either be used to complete the work, or 60% will be held as a guarantee. Once satisfactory work is completed, 11% of the fee will be retained to cover administrative costs with the balance refunded to the applicant.
146	25mm (1") Road:									
147	2 lanes	\$ 8,650.00	N	01/01/2019	\$ 8,910.00	\$ -	\$ 8,910.00	3.01%	01/01/2020	
148	4 lanes	\$ 11,145.00	N	01/01/2019	\$ 11,480.00	\$ -	\$ 11,480.00	3.01%	01/01/2020	
149	with sewer	\$ 2,235.00	N	01/01/2019	\$ 2,300.00	\$ -	\$ 2,300.00	2.91%	01/01/2020	
150	boulevard - no pavement	\$ 5,680.00	N	01/01/2019	\$ 5,850.00	\$ -	\$ 5,850.00	2.99%	01/01/2020	
151	40mm (1-1/2") Road:									
152	2 lanes	\$ 9,035.00	N	01/01/2019	\$ 9,305.00	\$ -	\$ 9,305.00	2.99%	01/01/2020	
153	4 lanes	\$ 11,175.00	N	01/01/2019	\$ 11,510.00	\$ -	\$ 11,510.00	3.00%	01/01/2020	
154	with sewer	\$ 2,395.00	N	01/01/2019	\$ 2,465.00	\$ -	\$ 2,465.00	2.92%	01/01/2020	
155	boulevard - no pavement	\$ 6,095.00	N	01/01/2019	\$ 6,280.00	\$ -	\$ 6,280.00	3.04%	01/01/2020	
156	50mm (2") Road:									
157	2 lanes	\$ 9,465.00	N	01/01/2019	\$ 9,750.00	\$ -	\$ 9,750.00	3.01%	01/01/2020	
158	4 lanes	\$ 11,655.00	N	01/01/2019	\$ 12,005.00	\$ -	\$ 12,005.00	3.00%	01/01/2020	
159	with sewer	\$ 2,660.00	N	01/01/2019	\$ 2,740.00	\$ -	\$ 2,740.00	3.01%	01/01/2020	
160	boulevard - no pavement	\$ 6,885.00	N	01/01/2019	\$ 7,090.00	\$ -	\$ 7,090.00	2.98%	01/01/2020	
161	100mm (4") Road:									
162	2 lanes	\$ 14,670.00	N	01/01/2019	\$ 15,110.00	\$ -	\$ 15,110.00	3.00%	01/01/2020	
163	4 lanes	\$ 16,985.00	N	01/01/2019	\$ 17,495.00	\$ -	\$ 17,495.00	3.00%	01/01/2020	
164	with sewer	\$ 2,660.00	N	01/01/2019	\$ 2,740.00	\$ -	\$ 2,740.00	3.01%	01/01/2020	
165	boulevard - no pavement	\$ 8,545.00	N	01/01/2019	\$ 8,800.00	\$ -	\$ 8,800.00	2.98%	01/01/2020	
166	150mm (6") Road:									
167	2 lanes	\$ 15,965.00	N	01/01/2019	\$ 16,445.00	\$ -	\$ 16,445.00	3.01%	01/01/2020	
168	4 lanes	\$ 18,280.00	N	01/01/2019	\$ 18,830.00	\$ -	\$ 18,830.00	3.01%	01/01/2020	
169	with sewer	\$ 6,100.00	N	01/01/2019	\$ 6,285.00	\$ -	\$ 6,285.00	3.03%	01/01/2020	
170	boulevard - no pavement	\$ 10,295.00	N	01/01/2019	\$ 10,605.00	\$ -	\$ 10,605.00	3.01%	01/01/2020	

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171	200mm (8") Road:									
172	2 lanes	\$ 18,450.00	N	01/01/2019	\$ 19,005.00	\$ -	\$ 19,005.00	3.01%	01/01/2020	
173	4 lanes	\$ 19,075.00	N	01/01/2019	\$ 19,645.00	\$ -	\$ 19,645.00	2.99%	01/01/2020	
174	with sewer	\$ 7,395.00	N	01/01/2019	\$ 7,615.00	\$ -	\$ 7,615.00	2.97%	01/01/2020	
175	boulevard - no pavement	\$ 11,175.00	N	01/01/2019	\$ 11,510.00	\$ -	\$ 11,510.00	3.00%	01/01/2020	
176	300mm (12") Road:									
177	2 lanes	\$ 19,380.00	N	01/01/2019	\$ 19,960.00	\$ -	\$ 19,960.00	2.99%	01/01/2020	
178	4 lanes	\$ 20,400.00	N	01/01/2019	\$ 21,010.00	\$ -	\$ 21,010.00	2.99%	01/01/2020	
179	with sewer	\$ 8,415.00	N	01/01/2019	\$ 8,665.00	\$ -	\$ 8,665.00	2.97%	01/01/2020	
180	boulevard - no pavement	\$ 12,195.00	N	01/01/2019	\$ 12,560.00	\$ -	\$ 12,560.00	2.99%	01/01/2020	
181	Fire Hydrants:									Applies to fees 182 to 187 - Fee will either be used to complete the work, or 60% will be held as a guarantee. Once satisfactory work is completed, 11% of the fee will be retained to cover administrative costs with the balance refunded to the applicant.
182	Removal of hydrant (no new hydrant required)	\$ 2,600.00	N	01/01/2019	\$ 2,680.00	\$ -	\$ 2,680.00	3.08%	01/01/2020	
183	Installation of new hydrant by Kitchener Utilities	\$ 10,000.00	N	01/01/2018	\$ 10,300.00	\$ -	\$ 10,300.00	3.00%	01/01/2020	
184	Installation of new hydrant by private contractor	\$ 10,000.00	N	01/01/2018	\$ 10,300.00	\$ -	\$ 10,300.00	3.00%	01/01/2020	
185	Hydrant relocation <3m (no restoration and re-use hydrant)	\$ 5,410.00	N	01/01/2019	\$ 5,570.00	\$ -	\$ 5,570.00	2.96%	01/01/2020	
186	Hydrant relocation >3m and/or restoration required (re-use hydrant)	\$ 10,400.00	N	01/01/2019	\$ 10,710.00	\$ -	\$ 10,710.00	2.98%	01/01/2020	
187	Hydrant relocation >3m and/or restoration required (new hydrant)	\$ 12,555.00	N	01/01/2019	\$ 12,930.00	\$ -	\$ 12,930.00	2.99%	01/01/2020	
188	LRT:									Applies to fees 189 to 195 - Fee will either be used to complete the work, or 60% will be held as a guarantee. Once satisfactory work is completed, 11% of the fee will be retained to cover administrative costs with the balance refunded to the applicant.
189	Sanitary or Storm connection along LRT route									
190	0-200 mm (same location, upsize one pipe size)	\$ 7,960.00	N	01/01/2019	\$ 8,200.00	\$ -	\$ 8,200.00	3.02%	01/01/2020	
191	0-300 mm (different location, upsize more than one pipe size)	\$ 21,225.00	N	01/01/2019	\$ 21,860.00	\$ -	\$ 21,860.00	2.99%	01/01/2020	
192	300 mm and over (different location, upsize more than one pipe size)	\$ 26,530.00	N	01/01/2019	\$ 27,325.00	\$ -	\$ 27,325.00	3.00%	01/01/2020	
193	Water connection along LRT route									
194	25mm-50mm	\$ 10,615.00	N	01/01/2019	\$ 10,935.00	\$ -	\$ 10,935.00	3.01%	01/01/2020	
195	100mm-200mm	\$ 21,225.00	N	01/01/2019	\$ 21,860.00	\$ -	\$ 21,860.00	2.99%	01/01/2020	
196	MISCELLANEOUS FEES:									
197	Sewer/Storm Inspection Fees:									
198	3rd and subsequent engineering inspection fee for site plans	\$ 530.00	N	01/01/2019	\$ 545.00	\$ -	\$ 545.00	2.83%	01/01/2020	
199	3rd and subsequent engineering inspection fee for subdivisions	\$ 1,500.00	N	01/01/2019	\$ 1,545.00	\$ -	\$ 1,545.00	3.00%	01/01/2020	
200	Sanitary/Storm pipes/Concrete work (by others) to City pipes (Engineering inspection)	\$ 1,740.00	N	01/01/2019	\$ 1,790.00	\$ -	\$ 1,790.00	2.87%	01/01/2020	
201	Watermain connection abandonment (by Others)-inspect by City	\$ 555.00	N	01/01/2019	\$ 570.00	\$ -	\$ 570.00	2.70%	01/01/2020	
202	Watermain tapping/inspection/testing by City - 25mm(1") - 75mm(3")	\$ 555.00	N	01/01/2019	\$ 570.00	\$ -	\$ 570.00	2.70%	01/01/2020	
203	Watermain tapping/inspection by City - 100mm (4") and above	\$ 2,595.00	N	01/01/2019	\$ 2,675.00	\$ -	\$ 2,675.00	3.08%	01/01/2020	
204	Watermain inspection daily rate (work by others, inspection by City)	\$ 540.00	N	01/01/2019	\$ 555.00	\$ -	\$ 555.00	2.78%	01/01/2020	
205	Water Connections - Abandonment (Killing) Fees:									
206	25mm (1") to 100mm (4")	\$ 5,380.00	N	01/01/2019	\$ 5,540.00	\$ -	\$ 5,540.00	2.97%	01/01/2020	
207	150mm (6") and 200mm (8")	\$ 7,390.00	N	01/01/2019	\$ 7,610.00	\$ -	\$ 7,610.00	2.98%	01/01/2020	
208	Frontage Charges (Water):									
209	City - per meter	\$ 80.00	N	01/01/2019	\$ 82.00	\$ -	\$ 82.00	2.50%	01/01/2020	
210	City - per foot	\$ 24.50	N	01/01/2019	\$ 25.00	\$ -	\$ 25.00	2.04%	01/01/2020	
211	Future Sidewalks/Trails:									
212	Future Multi-Use Trail (per m2)	\$ 48.00	N	01/01/2019	\$ 49.00	\$ -	\$ 49.00	2.08%	01/01/2020	
213	Future Sidewalk - 200mm thick (per m2)	\$ 125.00	N	01/01/2019	\$ 129.00	\$ -	\$ 129.00	3.20%	01/01/2020	
214	Future Sidewalk - 125mm thick (per m2)	\$ 112.00	N	01/01/2019	\$ 115.00	\$ -	\$ 115.00	2.68%	01/01/2020	

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215	PLANNING									
216	Committee of Adjustment - Pre-submission Consultation (if required)	\$ 216.00	N	01/01/2019	\$ 222.00	\$ -	\$ 222.00	2.78%	01/01/2020	
217	Demolition Control Application:									
218	- First building on site demolished (includes notification sign)	\$ 566.00	N	01/01/2019	\$ 583.00	\$ -	\$ 583.00	3.00%	01/01/2020	
219	- Each additional building on site demo'd	\$ 266.00	N	01/01/2019	\$ 274.00	\$ -	\$ 274.00	3.01%	01/01/2020	
220	- Demolition Control - Exemption	\$ 85.00	N	01/01/2019	\$ 88.00	\$ -	\$ 88.00	3.53%	01/01/2020	
221	Documents copied to CD (zoning by-law, community plans, UDM, OP, etc.)	\$ 22.12	Y	01/01/2014	\$ 22.12	\$ 2.88	\$ 25.00	0.00%	01/01/2020	Flat fee
222	Fence Variance Application	\$ 1,165.00	N	01/01/2017	\$ 600.00	\$ -	\$ 600.00	-48.50%	01/01/2020	Fee approved as part of Fence and Sign By-law Variance Process Review report DSD-19-226.
223	Group Home Registration (NEW)	\$ 275.00	N	01/01/2019	\$ 283.00	\$ -	\$ 283.00	2.91%	01/01/2020	
224	Group Home Registration (RENEWAL)	\$ 69.00	N	01/01/2019	\$ 71.00	\$ -	\$ 71.00	2.90%	01/01/2020	
225	Heritage Grant Application	\$ 70.80	N	01/01/2019	\$ 73.00	\$ -	\$ 73.00	3.11%	01/01/2020	
226	Information Letters - Planning/Zoning	\$ 152.00	N	01/01/2019	\$ 157.00	\$ -	\$ 157.00	3.29%	01/01/2020	
227	Letters of Compliance:									
228	Res. Single, Semi, Duplex									
229	- Regular	\$ 124.00	N	01/01/2019	\$ 128.00	\$ -	\$ 128.00	3.23%	01/01/2020	
230	- Express	\$ 196.00	N	01/01/2019	\$ 202.00	\$ -	\$ 202.00	3.06%	01/01/2020	
231	All Other									
232	- Regular	\$ 261.00	N	01/01/2019	\$ 269.00	\$ -	\$ 269.00	3.07%	01/01/2020	
233	- Express	\$ 395.00	N	01/01/2019	\$ 407.00	\$ -	\$ 407.00	3.04%	01/01/2020	
234	Naming of Private Road	\$ 532.00	N	01/01/2019	\$ 548.00	\$ -	\$ 548.00	3.01%	01/01/2020	
235	Neighbourhood Information Meeting Fee (per meeting, as required)	\$ 1,082.00	N	01/01/2019	\$ 1,114.00	\$ -	\$ 1,114.00	2.96%	01/01/2020	
236	Official Plan Amendment:	\$ 8,480.00	N	01/01/2019	\$ 8,734.00	\$ -	\$ 8,734.00	3.00%	01/01/2020	
237	Public notice advertisement fee	\$ 591.00	N	01/01/2019	\$ 609.00	\$ -	\$ 609.00	3.05%	01/01/2020	
238	Recirculation fee	\$ 558.00	N	01/01/2019	\$ 575.00	\$ -	\$ 575.00	3.05%	01/01/2020	
239	- if combined OPA/ZBA	\$ 836.00	N	01/01/2019	\$ 861.00	\$ -	\$ 861.00	2.99%	01/01/2020	
240	Presubmission consultation	\$ 634.00	N	01/01/2019	\$ 653.00	\$ -	\$ 653.00	3.00%	01/01/2020	
241	- if combined OPA/ZBA - presubmission consultation	\$ 952.00	N	01/01/2019	\$ 981.00	\$ -	\$ 981.00	3.05%	01/01/2020	
242	Part Lot Control By-Law Renewal	\$ 423.00	N	01/01/2019	\$ 436.00	\$ -	\$ 436.00	3.07%	01/01/2020	
243	Photocopies/Printing - black & white, per page	\$ 0.18	Y	01/01/2016	\$ 0.18	\$ 0.02	\$ 0.20	0.00%	01/01/2020	Flat fee
244	Photocopies/Printing - colour, per page	\$ 0.66	Y	01/01/2019	\$ 0.66	\$ 0.09	\$ 0.75	0.00%	01/01/2020	Flat fee
245	Planning Application Signs	\$ 233.00	N	01/01/2019	\$ 240.00	\$ -	\$ 240.00	3.00%	01/01/2020	
246	Routine Disclosure Requests (fee per 15 minutes of processing time; photocopying charges extra)	\$ 7.50	N	01/01/2016	\$ 7.50	\$ -	\$ 7.50	0.00%	01/01/2020	Flat fee
247	Sign Variance Application	\$ 1,165.00	N	01/01/2017	\$ 900.00	\$ -	\$ 900.00	-22.75%	01/01/2020	Fee approved as part of Fence and Sign By-law Variance Process Review report DSD-19-226.
248	Signs:									
249	New Home Development Signs	\$ 919.00	N	01/01/2019	\$ 947.00	\$ -	\$ 947.00	3.05%	01/01/2020	
250	Permanent Signs									
251	- per square metre of sign face	\$ 33.00	N	01/01/2019	\$ 34.00	\$ -	\$ 34.00	3.03%	01/01/2020	
252	MINIMUM of	\$ 233.00	N	01/01/2019	\$ 240.00	\$ -	\$ 240.00	3.00%	01/01/2020	
253	- Home Business	\$ 77.00	N	01/01/2019	\$ 79.00	\$ -	\$ 79.00	2.60%	01/01/2020	
254	- Billboard	\$ 1,054.00	N	01/01/2019	\$ 1,086.00	\$ -	\$ 1,086.00	3.04%	01/01/2020	
255	Video Projection Sign (per year/sign face)	\$ 1,476.00	N	01/01/2019	\$ 1,520.00	\$ -	\$ 1,520.00	2.98%	01/01/2020	
256	<i>*Permanent sign fees double if installed before obtaining a sign permit</i>									
257	Portable Signs (including banner & inflatable)									
258	- Same business, both sides	\$ 87.00	N	01/01/2019	\$ 90.00	\$ -	\$ 90.00	3.45%	01/01/2020	
259	- Different businesses, one per side	\$ 124.00	N	01/01/2019	\$ 128.00	\$ -	\$ 128.00	3.23%	01/01/2020	
260	New portable sign location if not shown on Landscape Plan or already approved, per site	\$ 132.00	N	01/01/2019	\$ 136.00	\$ -	\$ 136.00	3.03%	01/01/2020	
261	<i>*Portable sign fees double if installed before obtaining a sign permit</i>									

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262	Site Plan - Miscellaneous									
263	General Fee (charged for plans which are not folded upon submission of any application)	\$ 25.00	N	01/01/2012	\$ 25.00	\$ -	\$ 25.00	0.00%	01/01/2020	Flat fee
264	Recirculation fee	\$ 497.00	N	01/01/2019	\$ 512.00	\$ -	\$ 512.00	3.02%	01/01/2020	
265	Site Plan Confirmation Letter	\$ 200.00	N	01/01/2019	\$ 206.00	\$ -	\$ 206.00	3.00%	01/01/2020	
266	Subdivisions and Vacant Land Condominium:									
267	Presubmission consultation	\$ 1,266.00	N	01/01/2019	\$ 1,304.00	\$ -	\$ 1,304.00	3.00%	01/01/2020	
268	Application fee PLUS	\$ 8,801.00	N	01/01/2019	\$ 9,065.00	\$ -	\$ 9,065.00	3.00%	01/01/2020	
269	- Per hectare fee	\$ 184.00	N	01/01/2019	\$ 190.00	\$ -	\$ 190.00	3.26%	01/01/2020	
270	- Maximum	\$ 17,806.00	N	01/01/2019	\$ 18,340.00	\$ -	\$ 18,340.00	3.00%	01/01/2020	
271	Public notice advertisement fee	\$ 1,183.00	N	01/01/2019	\$ 1,218.00	\$ -	\$ 1,218.00	2.96%	01/01/2020	
272	Agency delivery fee	\$ 100.00	N	01/01/2014	\$ 100.00	\$ -	\$ 100.00	0.00%	01/01/2020	Flat fee
273	Major modification	\$ 6,399.00	N	01/01/2019	\$ 6,591.00	\$ -	\$ 6,591.00	3.00%	01/01/2020	
274	Minor modification	\$ 3,320.00	N	01/01/2019	\$ 3,420.00	\$ -	\$ 3,420.00	3.01%	01/01/2020	
275	Registration/single stage	\$ 2,688.00	N	01/01/2019	\$ 2,769.00	\$ -	\$ 2,769.00	3.01%	01/01/2020	
276	- Each additional	\$ 266.00	N	01/01/2019	\$ 274.00	\$ -	\$ 274.00	3.01%	01/01/2020	
277	Temporary Use By-law (Zoning) - maximum 3 years	\$ 5,306.00	N	01/01/2019	\$ 5,465.00	\$ -	\$ 5,465.00	3.00%	01/01/2020	
278	Temporary Use By-law (Zoning) - renewal (maximum 3 years)	\$ 1,230.00	N	01/01/2019	\$ 1,267.00	\$ -	\$ 1,267.00	3.01%	01/01/2020	
279	Zoning By-law Amendment Recirculation fee	\$ 558.00	N	01/01/2019	\$ 575.00	\$ -	\$ 575.00	3.05%	01/01/2020	
280	- if combined ZBA/OPA	\$ 836.00	N	01/01/2019	\$ 861.00	\$ -	\$ 861.00	2.99%	01/01/2020	
281	Zoning (Occupancy) Certificate	\$ 153.00	N	01/01/2019	\$ 158.00	\$ -	\$ 158.00	3.27%	01/01/2020	
282	- for home business only	\$ 75.00	N	01/01/2019	\$ 77.00	\$ -	\$ 77.00	2.67%	01/01/2020	

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283	TRANSPORTATION PLANNING									
284	Road Occupancy Permit	\$ 112.20	N	01/01/2019	\$ 115.55	\$ -	\$ 115.55	2.99%	01/01/2020	
285	Roadway Closure and/or Partial Closure (Per Lane/Per Day) to a maximum of \$150	\$ 76.50	N	01/01/2019	\$ 78.80	\$ -	\$ 78.80	3.01%	01/01/2020	
286	Mobile Crane Operation	\$ 204.00	N	01/01/2019	\$ 210.10	\$ -	\$ 210.10	2.99%	01/01/2020	

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287	PLANNING/ENGINEERING									
288	Tree Conservation									
289	Permit	\$ 124.00	N	01/01/2019	\$ 128.00	\$ -	\$ 128.00	3.23%	01/01/2020	
290	Permit with Revisions	\$ 64.00	N	01/01/2019	\$ 66.00	\$ -	\$ 66.00	3.13%	01/01/2020	
291	Permit Renewal	\$ 64.00	N	01/01/2019	\$ 66.00	\$ -	\$ 66.00	3.13%	01/01/2020	
292	Condominium, other than vacant land:									
293	Application fee PLUS	\$ 5,604.00	N	01/01/2019	\$ 5,772.00	\$ -	\$ 5,772.00	3.00%	01/01/2020	
294	Modification/exemption	\$ 800.00	N	01/01/2019	\$ 824.00	\$ -	\$ 824.00	3.00%	01/01/2020	
295	Registration	\$ 1,814.00	N	01/01/2019	\$ 1,868.00	\$ -	\$ 1,868.00	2.98%	01/01/2020	
296	Condominium conversion:									
297	Application fee PLUS	\$ 7,174.00	N	01/01/2019	\$ 7,389.00	\$ -	\$ 7,389.00	3.00%	01/01/2020	
298	- per unit fee	\$ 109.00	N	01/01/2019	\$ 112.00	\$ -	\$ 112.00	2.75%	01/01/2020	
299	Minor site audit review fee (under 30 units)	\$ 862.00	N	01/01/2019	\$ 888.00	\$ -	\$ 888.00	3.02%	01/01/2020	
300	Major site audit review fee (over 30 units)	\$ 1,149.00	N	01/01/2019	\$ 1,183.00	\$ -	\$ 1,183.00	2.96%	01/01/2020	
301	Modification/exemption	\$ 1,027.00	N	01/01/2019	\$ 1,058.00	\$ -	\$ 1,058.00	3.02%	01/01/2020	
302	Registration	\$ 4,407.00	N	01/01/2019	\$ 4,539.00	\$ -	\$ 4,539.00	3.00%	01/01/2020	
303	Condominium Presubmission Consultation (not vacant land)	\$ 634.00	N	01/01/2019	\$ 653.00	\$ -	\$ 653.00	3.00%	01/01/2020	
304	Part Lot Control									
305	Per original lot, block or part thereof	\$ 2,994.00	N	01/01/2019	\$ 3,084.00	\$ -	\$ 3,084.00	3.01%	01/01/2020	
306	First easement (e.g. maintenance easement) PLUS		N	01/01/2019	\$ 3,084.00	\$ -	\$ 3,084.00	NEW	01/01/2020	To establish a fee for easements (e.g. maintenance easements) required for single detached lots. The initial fee for the first easement reflects the standard part lot control (PLC) fee.
307	- each subsequent easement required on single detached lots		N	01/01/2019	\$ 200.00	\$ -	\$ 200.00	NEW	01/01/2020	Subsequent easements on the same application will be at a reduced fee of \$200. This fee appropriately reflects staff time taken to review the PLC for easements on individual lots and provides fairness to the applicant applying for this type of easement through the PLC.
308	Site Plan Approval:									
309	Full Site Plan - PLUS	\$ 4,700.00	N	01/01/2019	\$ 4,841.00	\$ -	\$ 4,841.00	3.00%	01/01/2020	
310	Per residential unit - AND/OR	\$ 93.00	N	01/01/2019	\$ 96.00	\$ -	\$ 96.00	3.23%	01/01/2020	
311	Per square metre GFA - AND/OR									
312	- non-residential	\$ 1.95	N	01/01/2019	\$ 2.01	\$ -	\$ 2.01	3.08%	01/01/2020	
313	- renovation	\$ 0.45	N	01/01/2019	\$ 0.46	\$ -	\$ 0.46	2.22%	01/01/2020	
314	Commercial parking facilities, per vehicular parking space	\$ 62.00	N	01/01/2019	\$ 64.00	\$ -	\$ 64.00	3.23%	01/01/2020	
315	Stamp Plan A - PLUS	\$ 2,820.00	N	01/01/2019	\$ 2,905.00	\$ -	\$ 2,905.00	3.01%	01/01/2020	
316	Per residential unit - AND/OR	\$ 93.00	N	01/01/2019	\$ 96.00	\$ -	\$ 96.00	3.23%	01/01/2020	
317	Per square metre GFA - AND/OR									
318	- non-residential	\$ 1.95	N	01/01/2019	\$ 2.01	\$ -	\$ 2.01	3.08%	01/01/2020	
319	- renovation	\$ 0.45	N	01/01/2019	\$ 0.46	\$ -	\$ 0.46	2.22%	01/01/2020	
320	Commercial parking facilities, per vehicular parking space	\$ 62.00	N	01/01/2019	\$ 64.00	\$ -	\$ 64.00	3.23%	01/01/2020	
321	Stamp Plan B	\$ 497.00	N	01/01/2019	\$ 512.00	\$ -	\$ 512.00	3.02%	01/01/2020	
322	Site Plan Pre-submission Consultation	\$ 887.00	N	01/01/2019	\$ 914.00	\$ -	\$ 914.00	3.04%	01/01/2020	
323	Review of Site Development Works Drawings	5% of cost estimate	N	01/01/2014	5% of cost estimate	\$ -	5% of cost estimate	0.00%	01/01/2020	
324	Letter of Credit Release Additional Inspection Fee	\$ 356.00	N	01/01/2019	\$ 367.00	\$ -	\$ 367.00	3.09%	01/01/2020	
325	Zoning By-law Amendment	\$ 11,280.00	N	01/01/2019	\$ 11,618.00	\$ -	\$ 11,618.00	3.00%	01/01/2020	
326	Public notice advertisement fee	\$ 591.00	N	01/01/2019	\$ 609.00	\$ -	\$ 609.00	3.05%	01/01/2020	
327	Presubmission consultation	\$ 634.00	N	01/01/2019	\$ 653.00	\$ -	\$ 653.00	3.00%	01/01/2020	
328	- if combined ZBA/OPA	\$ 952.00	N	01/01/2019	\$ 981.00	\$ -	\$ 981.00	3.05%	01/01/2020	
329	Zoning By-law Amendment for Removal of Holding Provision	\$ 1,230.00	N	01/01/2019	\$ 1,267.00	\$ -	\$ 1,267.00	3.01%	01/01/2020	

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330	PARKING									As presented during the 2019 budget, parking rates are recommended to increase by 1.5%.
331	Monthly Parking - Surface Lots (excluding those listed above)	\$ 138.27	Y	01/01/2019	\$ 140.35	\$ 18.25	\$ 158.60	1.50%	01/01/2020	
332	Monthly Parking - Garages	\$ 157.08	Y	01/01/2019	\$ 159.38	\$ 20.72	\$ 180.10	1.46%	01/01/2020	
333	Monthly Parking - D/O (reserved)	\$ 175.22	Y	01/01/2019	\$ 177.83	\$ 23.12	\$ 200.95	1.49%	01/01/2020	
334	Remote Parking Lot Rate - Bramm Street	\$ 114.91	Y	01/01/2019	\$ 116.64	\$ 15.16	\$ 131.80	1.50%	01/01/2020	
335	Hourly Rates (meter/pay & display)	\$ 2.08	Y	01/01/2019	\$ 2.12	\$ 0.28	\$ 2.40	1.94%	01/01/2020	
336	Hourly Rates (Hospital Lots)	\$ 2.52	Y	01/01/2019	\$ 2.57	\$ 0.33	\$ 2.90	1.90%	01/01/2020	
337	Garage Rates for 2 hours*	\$ 2.92	Y	01/01/2019	\$ 2.92	\$ 0.38	\$ 3.30	0.00%	01/01/2020	No increase to narrow gap with City of Waterloo at \$3.25 per hour.
338	Garage Rates per 1/2 hour, after 1st 2 hours	\$ 1.50	Y	01/01/2019	\$ 1.55	\$ 0.20	\$ 1.75	3.03%	01/01/2020	
339	*Market Garage Rate for 1st hour, after that regular garage rates apply; and parking validation with vendor purchase	\$ 1.46	Y	01/01/2019	\$ 1.46	\$ 0.19	\$ 1.65	0.00%	01/01/2020	No increase to narrow gap with City of Waterloo.
340	Civic District Garage Rate per 1/2 hour for 1st hour only, after that regular garage rates apply	\$ 0.97	Y	01/01/2019	\$ 1.02	\$ 0.13	\$ 1.15	4.78%	01/01/2020	Inflationary increase less than 5 cents. Rounded to the next 5 cents.
341	Garage Rates Daily Maximum	\$ 13.05	Y	01/01/2019	\$ 13.27	\$ 1.73	\$ 15.00	1.66%	01/01/2020	Greater increase to narrow gap with City of Waterloo at \$17.00 Max.
342	Theatre Rate	\$ 7.08	Y	09/01/2018	\$ 7.08	\$ 0.92	\$ 8.00	0.00%	01/01/2020	Periodic changes every 3-4 years.
343	Premium Theatre Rate - Lot 14 and Lot 19 (Excluding Valid Accessible Parking Permit holders)	\$ 8.85	Y	09/01/2018	\$ 8.85	\$ 1.15	\$ 10.00	0.00%	01/01/2020	Periodic changes every 3-4 years.
344	Meter Bagging /day	\$ 27.35	Y	01/01/2019	\$ 27.74	\$ 3.61	\$ 31.35	1.44%	01/01/2020	
345	Surface lot daily parking daily maximum	\$ 10.00	Y	01/01/2019	\$ 10.53	\$ 1.37	\$ 11.90	5.30%	01/01/2020	Move toward equality between all surface lots.
346	Surface lot daily parking (Hospital) daily maximum	\$ 12.30	Y	01/01/2019	\$ 12.48	\$ 1.62	\$ 14.10	1.46%	01/01/2020	
347	Commercial Permit	\$ 355.58	Y	01/01/2019	\$ 360.93	\$ 46.92	\$ 407.85	1.51%	01/01/2020	
348	Cash in Lieu of Parking (Downtown Area)	\$ 40,755.75	N	01/01/2019	\$ 41,367.10	\$ -	\$ 41,367.10	1.50%	01/01/2020	
349	City Business Permit	\$ 213.32	Y	01/01/2019	\$ 216.50	\$ 28.15	\$ 244.65	1.49%	01/01/2020	
350	Sports Storage Fees - Duke & Ontario Garage (per square foot)	\$ 2.07	Y	01/01/2019	\$ 2.10	\$ 0.27	\$ 2.37	1.50%	01/01/2020	
351	Electric Charging Station Rate per hour	\$ 0.44	Y	01/01/2018	\$ 0.44	\$ 0.06	\$ 0.50	0.00%	01/01/2020	
352	Garage - Special Event Rate (After 5 pm and/or Saturdays)	\$ 4.42	Y	01/01/2019	\$ 4.42	\$ 0.58	\$ 5.00	0.00%	01/01/2020	No increase at this time. \$5.00 rate to remain for City Hall, Duke & Ontario and Charles & Benton.
353	Garage - Night Time Rate (4 pm to 9 am Monday - Friday) + Saturdays and Sundays	\$ 60.00	Y	01/01/2019	\$ 60.93	\$ 7.92	\$ 68.85	1.55%	01/01/2020	Charles & Benton garage only.
354	Saturday Flat Rate for Market Customers - Charles & Benton Garage (with OTR)		Y		\$ 1.77	\$ 0.23	\$ 2.00	NEW	01/01/2020	Charles & Benton garage only. Approved by Council in 2018.
355	Saturday Flat Rate for Market Vendors and Vendor Staff - Charles & Benton Garage		Y		\$ 2.65	\$ 0.35	\$ 3.00	NEW	01/01/2020	Charles & Benton garage only. Approved by Council in 2018.
356	City Hall Garage Rate - 5 pm to midnight (Monday to Saturday)		Y		\$ 4.42	\$ 0.58	\$ 5.00	NEW	01/01/2020	Pilot for City Hall Garage only.

Note - total fee including applicable taxes will be rounded to the nearest five cents

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357	BUILDING									
358	** Except where specifically noted otherwise, where the fee calculation is based on a monetary amount per sq ft and the amount calculated totals less than \$106, a fee of \$106 shall be paid.									Permit Fees have been held flat as presented to the Waterloo Region Home Builder Liaison Committee.
359	BUILDING PERMITS - Fees tied to cost of providing service associated with regulatory function									
360	New Buildings, Additions, Mezzanines									
361	- Group A: Assembly (finished)-per ft2	\$ 2.30	N	01/01/2017	\$ 2.30	\$ -	\$ 2.30	0.00%	01/01/2020	
362	Assembly (shell)- per ft2	\$ 2.02	N	01/01/2017	\$ 2.02	\$ -	\$ 2.02	0.00%	01/01/2020	
363	Outdoor patio	\$ 180.00	N	01/01/2017	\$ 180.00	\$ -	\$ 180.00	0.00%	01/01/2020	
364	Outdoor public pool	\$ 790.00	N	01/01/2017	\$ 790.00	\$ -	\$ 790.00	0.00%	01/01/2020	
365	- Group B: Institutional (finished)-per ft2	\$ 2.45	N	01/01/2017	\$ 2.45	\$ -	\$ 2.45	0.00%	01/01/2020	
366	Institutional (shell)-per ft2	\$ 2.15	N	01/01/2017	\$ 2.15	\$ -	\$ 2.15	0.00%	01/01/2020	
367	- Group C: Residential:									
368	Single family, Semi, Row, Townhouse, Duplex-per ft2	\$ 1.19	N	01/01/2017	\$ 1.19	\$ -	\$ 1.19	0.00%	01/01/2020	
369	Garage/Carport (per bay)	\$ 106.00	N	01/01/2017	\$ 106.00	\$ -	\$ 106.00	0.00%	01/01/2020	
370	Shed or porch	\$ 106.00	N	01/01/2017	\$ 106.00	\$ -	\$ 106.00	0.00%	01/01/2020	
371	Deck or pool	\$ 106.00	N	01/01/2017	\$ 106.00	\$ -	\$ 106.00	0.00%	01/01/2020	
372	Apartment building-per ft2	\$ 1.19	N	01/01/2017	\$ 1.19	\$ -	\$ 1.19	0.00%	01/01/2020	
373	Hotels/Motels-per ft2	\$ 1.95	N	01/01/2017	\$ 1.95	\$ -	\$ 1.95	0.00%	01/01/2020	
374	Residential care facility-per ft2	\$ 1.38	N	01/01/2017	\$ 1.38	\$ -	\$ 1.38	0.00%	01/01/2020	
375	- Group D: Business & personal services:									
376	Office buildings (shell)-per ft2	\$ 1.65	N	01/01/2017	\$ 1.65	\$ -	\$ 1.65	0.00%	01/01/2020	
377	Office buildings (finished)-per ft2	\$ 1.95	N	01/01/2017	\$ 1.95	\$ -	\$ 1.95	0.00%	01/01/2020	
378	- Group E: Mercantile:									
379	Retail stores (shell)-per ft2	\$ 1.09	N	01/01/2017	\$ 1.09	\$ -	\$ 1.09	0.00%	01/01/2020	
380	Retail stores (finished)-per ft2	\$ 1.37	N	01/01/2017	\$ 1.37	\$ -	\$ 1.37	0.00%	01/01/2020	
381	- Group F: Industrial:									
382	Warehouse, factories (shell)-per ft2	\$ 0.66	N	01/01/2017	\$ 0.66	\$ -	\$ 0.66	0.00%	01/01/2020	
383	Warehouse, factories (finished)-per ft2	\$ 0.78	N	01/01/2017	\$ 0.78	\$ -	\$ 0.78	0.00%	01/01/2020	
384	Interior finishing of warehouse or factories area only-per ft2	\$ 0.15	N	01/01/2017	\$ 0.15	\$ -	\$ 0.15	0.00%	01/01/2020	
385	Parking garage-per ft2	\$ 0.72	N	01/01/2017	\$ 0.72	\$ -	\$ 0.72	0.00%	01/01/2020	
386	Farm building-per ft2	\$ 0.38	N	01/01/2017	\$ 0.38	\$ -	\$ 0.38	0.00%	01/01/2020	
387	Foundation or Conditional Permit-per ft2	\$ 0.15	N	01/01/2017	\$ 0.15	\$ -	\$ 0.15	0.00%	01/01/2020	
388	Interior finishes to previously unfinished area (including finishing of residential basements and major renovations) - all classifications-per ft2	\$ 0.41	N	01/01/2017	\$ 0.41	\$ -	\$ 0.41	0.00%	01/01/2020	
389	New roof structure-per ft2	\$ 0.24	N	01/01/2017	\$ 0.24	\$ -	\$ 0.24	0.00%	01/01/2020	
390	Parking garage renovations-per ft2	\$ 0.09	N	01/01/2015	\$ 0.09	\$ -	\$ 0.09	0.00%	01/01/2020	
391	Minor Alterations									
392	Single partitions, washrooms, new entry, new demising wall, canopies	\$ 181.00	N	01/01/2017	\$ 181.00	\$ -	\$ 181.00	0.00%	01/01/2020	
393	Special Categories									
394	Air supported structures-per ft2	\$ 0.44	N	01/01/2017	\$ 0.44	\$ -	\$ 0.44	0.00%	01/01/2020	
395	Temporary tents (per site and event)	\$ 181.00	N	01/01/2017	\$ 181.00	\$ -	\$ 181.00	0.00%	01/01/2020	
396	Temporary buildings	\$ 181.00	N	01/01/2017	\$ 181.00	\$ -	\$ 181.00	0.00%	01/01/2020	
397	Portables/per site (excluding port-a-pak)	\$ 181.00	N	01/01/2017	\$ 181.00	\$ -	\$ 181.00	0.00%	01/01/2020	
398	Demolitions (minimum of \$181)-per ft2	\$ 0.03	N	01/01/2014	\$ 0.03	\$ -	\$ 0.03	0.00%	01/01/2020	
399	Change of use	\$ 181.00	N	01/01/2017	\$ 181.00	\$ -	\$ 181.00	0.00%	01/01/2020	
400	Minor demolition (up to SDD)	\$ 106.00	N	01/01/2017	\$ 106.00	\$ -	\$ 106.00	0.00%	01/01/2020	

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401	Miscellaneous									
402	Ext. barrier free ramp	\$ 71.00	N	01/01/2017	\$ 71.00	\$ -	\$ 71.00	0.00%	01/01/2020	
403	Fireplace/woodstove (each)	\$ 106.00	N	01/01/2017	\$ 106.00	\$ -	\$ 106.00	0.00%	01/01/2020	
404	Retaining wall (per linear foot)	\$ 3.04	N	01/01/2017	\$ 3.04	\$ -	\$ 3.04	0.00%	01/01/2020	
405	Balcony guard (replace per linear foot)	\$ 0.62	N	01/01/2017	\$ 0.62	\$ -	\$ 0.62	0.00%	01/01/2020	
406	Balcony repairs/balcony	\$ 14.06	N	01/01/2017	\$ 14.06	\$ -	\$ 14.06	0.00%	01/01/2020	
407	Shoring & underpinning (per linear foot)	\$ 3.38	N	01/01/2017	\$ 3.38	\$ -	\$ 3.38	0.00%	01/01/2020	
408	Ceiling (new or replace)-per ft2	\$ 0.06	N	01/01/2014	\$ 0.06	\$ -	\$ 0.06	0.00%	01/01/2020	
409	Façade improvement	\$ 181.00	N	01/01/2017	\$ 181.00	\$ -	\$ 181.00	0.00%	01/01/2020	
410	Reclad wall -per ft2	\$ 0.08	N	01/01/2015	\$ 0.08	\$ -	\$ 0.08	0.00%	01/01/2020	
411	All designated structures (except retaining walls, public pools & signs)	\$ 323.00	N	01/01/2017	\$ 323.00	\$ -	\$ 323.00	0.00%	01/01/2020	
412	Solar Collector; low rise residential	\$ 106.00	N	01/01/2017	\$ 106.00	\$ -	\$ 106.00	0.00%	01/01/2020	
413	Solar Collector; all other application types	\$ 323.00	N	01/01/2017	\$ 323.00	\$ -	\$ 323.00	0.00%	01/01/2020	
414	Elevator/escalator/lift	\$ 323.00	N	01/01/2017	\$ 323.00	\$ -	\$ 323.00	0.00%	01/01/2020	
415	Fire retrofit (per storey)	\$ 106.00	N	01/01/2017	\$ 106.00	\$ -	\$ 106.00	0.00%	01/01/2020	
416	Mechanical Work - Work independent of building permit:									
417	HVAC Permit (residential per suite)	\$ 106.00	N	01/01/2017	\$ 106.00	\$ -	\$ 106.00	0.00%	01/01/2020	
418	HVAC Permit (non-residential)-per ft2	\$ 0.12	N	01/01/2017	\$ 0.12	\$ -	\$ 0.12	0.00%	01/01/2020	
419	Sprinkler system (minimum \$181)-per ft2	\$ 0.06	N	01/01/2015	\$ 0.06	\$ -	\$ 0.06	0.00%	01/01/2020	
420	Commercial kitchen, spray booth, dust collectors	\$ 181.00	N	01/01/2017	\$ 181.00	\$ -	\$ 181.00	0.00%	01/01/2020	
421	Standpipe and hose system (retrofit)	\$ 106.00	N	01/01/2017	\$ 106.00	\$ -	\$ 106.00	0.00%	01/01/2020	
422	Electrical Work - Work independent of building permit:									
423	Fire alarm system & electrical work (min. \$181)-per ft2	\$ 0.06	N	01/01/2015	\$ 0.06	\$ -	\$ 0.06	0.00%	01/01/2020	
424	Electromagnetic locks (each) & hold open devices	\$ 43.00	N	01/01/2017	\$ 43.00	\$ -	\$ 43.00	0.00%	01/01/2020	
425	Emergency lighting (per storey)	\$ 106.00	N	01/01/2017	\$ 106.00	\$ -	\$ 106.00	0.00%	01/01/2020	
426	Plumbing Work - Work independent of building permit:									
427	Plumbing permit (per fixture min. fee \$106.00)	\$ 12.26	N	01/01/2017	\$ 12.26	\$ -	\$ 12.26	0.00%	01/01/2020	
428	Disconnect plumbing from septic	\$ 106.00	N	01/01/2017	\$ 106.00	\$ -	\$ 106.00	0.00%	01/01/2020	
429	Connect to storm or sewer	\$ 106.00	N	01/01/2017	\$ 106.00	\$ -	\$ 106.00	0.00%	01/01/2020	
430	Catchbasins/manholes/roof drains (each)	\$ 12.26	N	01/01/2017	\$ 12.26	\$ -	\$ 12.26	0.00%	01/01/2020	
431	Building/site services (per linear foot)	\$ 0.66	N	01/01/2017	\$ 0.66	\$ -	\$ 0.66	0.00%	01/01/2020	
432	Sewage System									
433	Installation of a new sewage system	\$ 513.00	N	01/01/2017	\$ 513.00	\$ -	\$ 513.00	0.00%	01/01/2020	
434	Major repair	\$ 257.00	N	01/01/2017	\$ 257.00	\$ -	\$ 257.00	0.00%	01/01/2020	
435	Minor repair	\$ 106.00	N	01/01/2017	\$ 106.00	\$ -	\$ 106.00	0.00%	01/01/2020	
436	Examine revised plans (minimum \$106)-per ft2	\$ 0.20	N	01/01/2019	\$ 0.20	\$ -	\$ 0.20	0.00%	01/01/2020	
437	Minimum permit fee (unless otherwise noted)	\$ 106.00	N	01/01/2017	\$ 106.00	\$ -	\$ 106.00	0.00%	01/01/2020	
438	Transfer permit	\$ 106.00	N	01/01/2017	\$ 106.00	\$ -	\$ 106.00	0.00%	01/01/2020	
439	Permit to occupy unfinished building	\$ 106.00	N	01/01/2017	\$ 106.00	\$ -	\$ 106.00	0.00%	01/01/2020	
440	Special Inspection Fee per hour (i.e. weeknight, weekend)	\$ 204.00	N	01/01/2017	\$ 204.00	\$ -	\$ 204.00	0.00%	01/01/2020	
441	Special Research Request / Written Request per hour	\$ 62.00	N	01/01/2017	\$ 62.00	\$ -	\$ 62.00	0.00%	01/01/2020	

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442	Extra Fees									
443	New construction Single Family, Duplex, Semi-detached, Townhouse & Triplex Dwelling Units / permit	\$ 500.00	N	03/01/2011	\$ 500.00	\$ -	\$ 500.00	0.00%	01/01/2020	
444	New construction and additions to Multi-residential, Commercial, Industrial & Institutional Projects /1,000. CV max. \$5000	\$ 10.00	N	03/01/2011	\$ 10.00	\$ -	\$ 10.00	0.00%	01/01/2020	
445	Additions / alterations to Single Family, Duplex, Semi-detached, Townhouse & Triplex Dwelling Units / permit	\$ 250.00	N	03/01/2011	\$ 250.00	\$ -	\$ 250.00	0.00%	01/01/2020	
446	Alterations / interior finish permits to Multi-residential, Commercial, Industrial & Institutional Projects/ permit	\$ 1,000.00	N	03/01/2011	\$ 1,000.00	\$ -	\$ 1,000.00	0.00%	01/01/2020	
447	Building Reports/Stats Can Reports (per month)	\$ 5.71	Y	01/01/2017	\$ 5.71	\$ 0.74	\$ 6.45	0.00%	01/01/2020	
448	Subscriptions (Building Reports/Stats Can) (Annual)	\$ 31.59	Y	01/01/2019	\$ 31.59	\$ 4.11	\$ 35.70	0.00%	01/01/2020	
449	Property Surveys - Records FOI	\$ 12.50	N	01/01/2013	\$ 12.50	\$ -	\$ 12.50	0.00%	01/01/2020	Legislated fee cannot be changed.
450	Administration Fee	\$ 5.00	N	03/01/2011	\$ 5.00	\$ -	\$ 5.00	0.00%	01/01/2020	Legislated fee cannot be changed.
451	Staff Time/15 min.	\$ 7.50	N	03/01/2011	\$ 7.50	\$ -	\$ 7.50	0.00%	01/01/2020	Legislated fee cannot be changed.
452	File View (street file), cost/severed page	\$ 1.00	N	01/01/2016	\$ 1.00	\$ -	\$ 1.00	0.00%	01/01/2020	Legislated fee cannot be changed.
453	Photocopies (Black & White) - per copy	\$ 0.18	Y	01/01/2016	\$ 0.18	\$ 0.02	\$ 0.20	0.00%	01/01/2020	Flat fee.
454	Request for Environmental records	\$ 181.50	N	01/01/2019	\$ 181.50	\$ -	\$ 181.50	0.00%	01/01/2020	
455	Grading Certificate/Sewage System Maintenance Letter	\$ 22.00	N	01/01/2017	\$ 22.00	\$ -	\$ 22.00	0.00%	01/01/2020	
456	Coloured Photocopies - per copy	\$ 0.66	Y	01/01/2013	\$ 0.66	\$ 0.09	\$ 0.75	0.00%	01/01/2020	Flat fee.

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457	COMMUNITY SERVICES									
458	<i>FIRE</i>									
459	Fire Prevention Administration									
460	Fire Report copies	\$ 85.60	N	01/01/2019	\$ 88.20	\$ -	\$ 88.20	3.04%	01/01/2020	
461	Status Letter - Discretionary/Commercial Inspection process	\$35.65 + \$5.55/unit.	N	01/01/2019	\$36.70 + \$5.70/unit	\$ -	\$36.70 + \$5.70/unit	2.95%	01/01/2020	
462	Status Letter - Applies to specific inspection or enforcement results, not Discretionary/Commercial Inspections.	\$ 36.65	N	01/01/2019	\$ 37.75	\$ -	\$ 37.75	3.00%	01/01/2020	
463	File Search	\$ 132.40	Y	01/01/2019	\$ 136.35	\$ 17.73	\$ 154.08	2.98%	01/01/2020	
464	Additional Hour Charge	\$ 78.55	Y	01/01/2019	\$ 80.90	\$ 10.52	\$ 91.42	2.99%	01/01/2020	
465	Fireworks Display Permit	\$ 85.60	N	01/01/2019	\$ 88.20	\$ -	\$ 88.20	3.04%	01/01/2020	
466	Open Air Burning Permit	\$ 85.60	N	01/01/2019	\$ 88.20	\$ -	\$ 88.20	3.04%	01/01/2020	
467	Open Burning Response - Subsequent to original response (consumable materials are additional)	\$530.00/unit first hour, \$265/unit per 1/2 hour after	N	01/01/2019	\$546.00/unit first hour, \$272.95/unit per 1/2 hour after	\$ -	\$546.00/unit first hour, \$272.95/unit per 1/2 hour after	3.01%	01/01/2020	
468	Fire Route - Establishment or Review of existing.	\$ 210.85	Y	01/01/2019	\$ 217.20	\$ 28.24	\$ 245.44	3.01%	01/01/2020	
469	Fire Route - Additional Hour Charge.	\$ 78.55	Y	01/01/2019	\$ 80.90	\$ 10.52	\$ 91.42	2.99%	01/01/2020	
470	Fire Prevention - Inspections / Activities				\$ -					
471	Fire Regulation Compliance Inspection including 1st hour charge	\$ 210.85	Y	01/01/2019	\$ 217.20	\$ 28.24	\$ 245.44	3.01%	01/01/2020	
472	Additional Hour Charge	\$ 78.55	Y	01/01/2019	\$ 80.90	\$ 10.52	\$ 91.42	2.99%	01/01/2020	
473	Re-Inspection Fee - Hourly	\$ 78.55	Y	01/01/2019	\$ 80.90	\$ 10.52	\$ 91.42	2.99%	01/01/2020	
474	Retrofit Inspections including 1st hour charge	\$ 210.85	Y	01/01/2019	\$ 217.20	\$ 28.24	\$ 245.44	3.01%	01/01/2020	
475	Additional Hour Charge	\$ 78.55	Y	01/01/2019	\$ 80.90	\$ 10.52	\$ 91.42	2.99%	01/01/2020	
476	Requested Inspections with a business application including 1st hour charge	\$ 210.85	Y	01/01/2019	\$ 217.20	\$ 28.24	\$ 245.44	3.01%	01/01/2020	
477	Additional Hour Charge	\$ 78.55	Y	01/01/2019	\$ 80.90	\$ 10.52	\$ 91.42	2.99%	01/01/2020	
478	Fire Investigations - Townships (Per Hour)	\$ 108.25	Y	01/01/2019	\$ 111.50	\$ 14.50	\$ 126.00	3.00%	01/01/2020	
479	Liquor License Inspections including 1st hour charge	\$ 238.30	Y	01/01/2019	\$ 245.45	\$ 31.91	\$ 277.36	3.00%	01/01/2020	
480	Additional Hour Charge	\$ 88.75	Y	01/01/2019	\$ 91.40	\$ 11.88	\$ 103.28	2.99%	01/01/2020	
481	Rental 50' Length of Hose - per day	\$ 33.70	Y	01/01/2019	\$ 34.70	\$ 4.51	\$ 39.21	2.97%	01/01/2020	
482	Rental Allied Equipment - per day	\$ 33.70	Y	01/01/2019	\$ 34.70	\$ 4.51	\$ 39.21	2.97%	01/01/2020	
483	Air Bottle Recharge	\$ 16.85	Y	01/01/2019	\$ 17.35	\$ 2.26	\$ 19.61	2.97%	01/01/2020	
484	Fire Prevention - Request Inspections - Discretionary/Commercial/Residential									
485	Single Family Home	\$ 202.75	Y	01/01/2019	\$ 208.80	\$ 27.14	\$ 235.94	2.98%	01/01/2020	
486	Duplex 9.8 (Owner to provide proof of use as of July 14, 1994)	\$ 303.90	Y	01/01/2019	\$ 313.00	\$ 40.69	\$ 353.69	2.99%	01/01/2020	
487	Residential 3 - 5 Units	\$ 507.15	Y	01/01/2019	\$ 522.40	\$ 67.91	\$ 590.31	3.01%	01/01/2020	
488	Residential - More than 5 units - 3 stories or Less.	\$ 710.40	Y	01/01/2019	\$ 731.70	\$ 95.12	\$ 826.82	3.00%	01/01/2020	
489	Residential - 4 - 6 Stories	\$ 913.60	Y	01/01/2019	\$ 941.00	\$ 122.33	\$ 1,063.33	3.00%	01/01/2020	
490	Residential - 7 - 11 Stories	\$ 1,116.85	Y	01/01/2019	\$ 1,150.35	\$ 149.55	\$ 1,299.90	3.00%	01/01/2020	
491	Residential - 12 - 18 Stories	\$ 1,320.15	Y	01/01/2019	\$ 1,359.75	\$ 176.77	\$ 1,536.52	3.00%	01/01/2020	
492	Residential - More than 18 Stories (base + cost/additional floor)	\$1320.15 + \$49.40/additional floor	Y	01/01/2019	\$1359.75 + \$50.90/additional floor	\$176.77 + \$6.62/addition al floor	\$1536.52 + \$57.52/additional floor	3.00%	01/01/2020	
493	Residential - Parking Garage	\$ 202.75	Y	01/01/2019	\$ 208.80	\$ 27.14	\$ 235.94	2.98%	01/01/2020	
494	Residential - Parking Garage with tenant storage permitted in garage.	\$ 507.15	Y	01/01/2019	\$ 522.40	\$ 67.91	\$ 590.31	3.01%	01/01/2020	

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#	FEE DESCRIPTION	2019 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2020 RATE (EXCL HST)	HST	2020 RATE (INCL HST)	% INC vs 2019 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
495	Commercial - Single Tenancy- Less than 1500m2 - 1 floor (building only, hourly rate applies after 1st hour for additional processes)	\$ 303.90	Y	01/01/2019	\$ 313.00	\$ 40.69	\$ 353.69	2.99%	01/01/2020	
496	Commercial - Multiple Tenancy- Less than 1500m2 - 1 floor - additional charge per unit (building only, hourly rate applies after 1st hour for additional processes)	\$303.90 + \$98.60/ additional unit	Y	01/01/2019	\$313.00 + \$101.55/ additional unit	\$40.69 +\$13.20/add'l unit	\$353.69 + \$114.75/additional unit	3.00%	01/01/2020	
497	Commercial - Single Tenancy- Greater than 1500m2 or less than 1500m2 with more than 1 floor (building only, hourly rate applies after 1st hour for additional processes)	\$ 608.75	Y	01/01/2019	\$ 627.00	\$ 81.51	\$ 708.51	3.00%	01/01/2020	
498	Commercial - Multiple Tenancy- More than 1500m2 or less than 1500m2 with more than 1 floor - additional charge per unit. (building only, hourly rate applies after 1st hour for additional processes)	\$608.75 + \$98.60/additional unit	Y	01/01/2019	\$627 + \$101.55/addition al unit	\$81.51+ \$13.20/additio nal unit	\$708.51 + \$114.75/additional unit	3.00%	01/01/2020	
499	Fire Alarm Monitoring/Month:				\$ -					
500	1G5 Residential Fire Alarm Monitoring Fee - Monthly	\$ 6.80	Y	01/01/2019	\$ 7.00	\$ 0.91	\$ 7.91	2.94%	01/01/2020	
501	Extra Units/Unit - Monthly	\$ 4.25	Y	01/01/2019	\$ 4.35	\$ 0.57	\$ 4.92	2.35%	01/01/2020	
502	Direct Detect Monthly Residential Maintenance Fee - 2 or 3 Smoke Alarms	\$ 5.10	Y	01/01/2019	\$ 5.25	\$ 0.68	\$ 5.93	2.94%	01/01/2020	
503	Each additional device (smoke alarm, CO detector) - monthly	\$ 0.99	Y	01/01/2019	\$ 1.00	\$ 0.13	\$ 1.13	1.07%	01/01/2020	
504	1G1 Monitor Commercial Non-Required (monthly) - DVAC or AES	\$ 31.20	Y	01/01/2019	\$ 32.10	\$ 4.17	\$ 36.27	2.88%	01/01/2020	
505	1G2 Monitor Commercial Required (monthly) - DVAC or AES	\$ 49.95	Y	01/01/2019	\$ 51.45	\$ 6.69	\$ 58.14	3.00%	01/01/2020	
506	1G3 DVAC Charge - Commercial (monthly)	Cost Recovery + 10% admin fee	Y	01/01/2014	Cost Recovery + 10% admin fee		Cost Recovery + 10% admin fee	0.00%	01/01/2020	
507	1G10 Monitor Dealer Non-Required - Monthly dealer pricing (COK bills dealer, dealer bills customer)	\$ 11.65	Y	01/01/2019	\$ 12.00	\$ 1.56	\$ 13.56	3.00%	01/01/2020	
508	1G4 Monitor Dealer Required - Monthly dealer pricing (COK bills dealer, dealer bills customer)	\$ 17.35	Y	01/01/2019	\$ 17.85	\$ 2.32	\$ 20.17	2.88%	01/01/2020	
509	1G11 Monitor Small Premise -used for non-required monitoring only (small commercial buildings, churches, 3 story walk ups, student housing, schools)	\$ 18.70	Y	01/01/2019	\$ 19.25	\$ 2.50	\$ 21.75	2.94%	01/01/2020	
510	1G13 Monitor/DVAC Replacement (monthly)	\$ 62.40	Y	01/01/2019	\$ 64.25	\$ 8.35	\$ 72.60	2.96%	01/01/2020	
511	Direct Detect - General Charges									
512	Direct Detect Service Calls - During Business Hours - Hourly*	\$ 89.00	Y	01/01/2019	\$ 92.00	\$ 11.96	\$ 103.96	3.37%	01/01/2020	
513	*After Hours (minimum call out time of 3 hours)									
514	Response to Provincial Highways/Truck									
515	First hour	\$ 477.00	N	01/01/2019	\$ 477.00	\$ -	\$ 477.00	0.00%	01/01/2020	Fee is legislated by the province.
516	Each 1/2 hour thereafter	\$ 238.50	N	01/01/2019	\$ 238.50	\$ -	\$ 238.50	0.00%	01/01/2020	Fee is legislated by the province.
517	Other Fire Services - Charges									
518	Fire Response and Investigation Recovery (consumable materials additional)	\$455 unit first hour, \$227.50/unit per ½ hour after	Y	01/01/2019	\$468.50 unit first hour, \$234.25/unit per ½ hour after	\$60.91 first hour, \$30.45/unit per 1/2 hour after	\$529.41/unit first hour, \$264.70/unit per ½ hour after	2.97%	01/01/2020	
519	Technical Responses (consumable materials additional)	\$530.00/unit first hour, \$265/unit per 1/2 hour after	N	01/01/2019	\$546/unit first hour, \$273/unit per 1/2 hour after	\$ -	\$546/unit first hour, \$273/unit per 1/2 hour after	3.01%	01/01/2020	
520	Fire Extinguisher Training (Does not Include Not-for Profit Groups)	\$ 23.20	Y	01/01/2019	\$ 23.90	\$ 3.11	\$ 27.01	3.02%	01/01/2020	
521	Training Other Fire Departments & Agencies (hourly rate/trainer) (Course materials and expenses extra)	\$ 109.50	Y	01/01/2019	\$ 112.80	\$ 14.66	\$ 127.46	3.02%	01/01/2020	
522	Dispatch systems administration and analysis (Per Hour)	\$ 68.00	Y	01/01/2019	\$ 70.05	\$ 9.11	\$ 79.16	3.01%	01/01/2020	
523	Post Fire Property Security/Safety (Per Hour)	\$ 158.71	Y	01/01/2019	\$ 163.45	\$ 21.25	\$ 184.70	2.99%	01/01/2020	

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524	Rental of Public Education Equipment to Other Municipal Fire Departments (Fixed Fee + consumable materials)		N	01/01/2019	\$ 100.00	\$ -	\$ 100.00	NEW	01/01/2020	Rental for Public Education equipment to other municipal fire departments in the region. To help offset some of the costs for repairs and preventative maintenance and annual safety compliance.
525	Propane Facility RSMP Review Initial Request for Municipal Data for RSMP *									
526	Application + 1st hour charge	\$ 217.00	Y	01/01/2019	\$ 223.50	\$ 29.06	\$ 252.56	3.00%	01/01/2020	
527	Additional Hour Charge	\$ 80.80	Y	01/01/2019	\$ 83.20	\$ 10.82	\$ 94.02	2.97%	01/01/2020	
528	*Plus additional costs for specialist consulting									
529	Submission of Propane RSMP and Plan Review									
530	Application + 1st hour charge	\$ 217.00	Y	01/01/2019	\$ 223.50	\$ 29.06	\$ 252.56	3.00%	01/01/2020	
531	Additional Hour Charge	\$ 80.80	Y	01/01/2019	\$ 83.20	\$ 10.82	\$ 94.02	2.97%	01/01/2020	
532	Upon completion of Site Work and Installations									
533	Final Site Inspection + 1st hour charge	\$ 217.00	Y	01/01/2019	\$ 223.50	\$ 29.06	\$ 252.56	3.00%	01/01/2020	
534	Additional Hour Charge	\$ 80.80	Y	01/01/2019	\$ 83.20	\$ 10.82	\$ 94.02	2.97%	01/01/2020	

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535	ENFORCEMENT									
536	Snow Clearing - Admin fee	\$ 86.70	N	01/01/2019	\$ 89.30	\$ -	\$ 89.30	3.00%	01/01/2020	
537	Grass/Weed - Admin fee	\$ 49.00	N	01/01/2019	\$ 50.45	\$ -	\$ 50.45	2.96%	01/01/2020	
538	Orders to Comply	20% of costs	N	01/01/2013	20% of costs	\$ -	20% of costs	0.00%	01/01/2020	
539	Fees for Inspections	\$ 83.85	N	01/01/2019	\$ 86.35	\$ -	\$ 86.35	2.98%	01/01/2020	
540	Compliance Letters	\$ 76.41	N	01/01/2019	\$ 78.70	\$ -	\$ 78.70	3.00%	01/01/2020	
541	Photocopies/Printing - black & white, per page	\$ 0.18	Y	01/01/2017	\$ 0.18	\$ 0.02	\$ 0.20	0.00%	01/01/2020	Flat fee, this fee does not increase every year.
542	Photocopies/Printing - colour, per page	\$ 0.66	Y	01/01/2017	\$ 0.66	\$ 0.09	\$ 0.75	0.00%	01/01/2020	Flat fee, this fee does not increase every year.
543	Return of Confiscated Signs (small and easily removable)	\$ 31.83	N	01/01/2019	\$ 32.80	\$ -	\$ 32.80	3.03%	01/01/2020	
544	Return of Confiscated Signs (Larger)	\$ 117.77	N	01/01/2019	\$ 121.30	\$ -	\$ 121.30	3.00%	01/01/2020	
545	Chicken Registration Fee	\$ 50.00	N	01/01/2019	\$ 50.00	\$ -	\$ 50.00	0.00%	01/01/2020	Flat fee per Chicken Bylaw does not increase every year
546	DOG LICENSING FEES:*									
547	First and Renewal Licenses									
548	Sterilized Dogs:									
549	After 30 days of first license being required for the dog or after expiry of previous license	\$ 48.80	N	01/01/2019	\$ 50.26	\$ -	\$ 50.26	3.00%	01/01/2020	
550	Within 30 days of first license being required for the dog or within 30 days prior to current license expiry	\$ 32.87	N	01/01/2019	\$ 33.86	\$ -	\$ 33.86	3.00%	01/01/2020	
551	Non-Sterilized Dogs:				\$ -				01/01/2020	
552	After 30 days of first license being required for the dog or after expiry of previous license	\$ 97.64	N	01/01/2019	\$ 100.57	\$ -	\$ 100.57	3.00%	01/01/2020	
553	Within 30 days of first license being required for the dog or within 30 days prior to current license expiry	\$ 64.71	N	01/01/2019	\$ 66.65	\$ -	\$ 66.65	3.00%	01/01/2020	
554	Designated Dogs:				\$ -				01/01/2020	
555	After 30 days of first license being required for the dog or after expiry of previous license	\$ 129.48	N	01/01/2019	\$ 133.36	\$ -	\$ 133.36	3.00%	01/01/2020	
556	Within 30 days of first license being required for the dog or within 30 days prior to current license expiry	\$ 87.03	N	01/01/2019	\$ 89.64	\$ -	\$ 89.64	3.00%	01/01/2020	
557	Transfer License: Reduced fee applies to valid licenses from another municipality if purchased within 30 days of moving to Kitchener	\$ 8.48	N	01/01/2019	\$ 8.73	\$ -	\$ 8.73	2.99%	01/01/2020	
558	Animal Boarding fee	\$ 35.70	N	01/01/2019	\$ 36.77	\$ -	\$ 36.77	3.00%	01/01/2020	
559	Impound Fee for 1st day or part thereof, where a dog has been impounded	\$ 43.49	N	01/01/2019	\$ 44.80	\$ -	\$ 44.80	3.01%	01/01/2020	
560	<i>*Discount for all license purchases by Seniors (upon proof of age 65 or older)</i>	\$ 5.30	N	01/01/2019	\$ 5.46	\$ -	\$ 5.46	2.94%	01/01/2020	
561	Replacement of lost tag	\$ 7.44	N	01/01/2019	\$ 7.66	\$ -	\$ 7.66	3.02%	01/01/2020	

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562	NEIGHBOURHOOD PROGRAMS & SERVICES									
563	ROOM RENTALS - ALL CENTRES									
564	<i>Affiliated sport groups receive a 3% reduction off room rental rates as listed</i>									
565	Administrative Fee for Contract Changes	\$ 21.56	Y	01/01/2019	\$ 22.20	\$ 2.89	\$ 25.09	2.97%	01/01/2020	
566	Rental Deposit Required (Minimum)	\$ 151.28	N	01/01/2019	\$ 155.82	\$ -	\$ 155.82	3.00%	01/01/2020	
567	Community Centre Attendants - Specified Holidays	\$ 30.14	Y	01/01/2019	\$ 31.93	\$ 4.15	\$ 36.08	5.94%	01/01/2020	Increase inline with the 9000 series wage adjustment.
568	Community Centre Attendant	\$ 20.09	Y	01/01/2019	\$ 22.50	\$ 2.93	\$ 25.43	12.00%	01/01/2020	Increase inline with the 9000 series wage adjustment.
569	Kitchen reheating flat fee	\$ 30.60	Y	01/01/2019	\$ 31.52	\$ 4.10	\$ 35.62	3.01%	01/01/2020	
570	Set up/take down hourly fee where available	\$ 18.74	Y	01/01/2019	\$ 19.30	\$ 2.51	\$ 21.81	2.99%	01/01/2020	
571	Set up/take down hourly fee - Specified Holiday	\$ 28.11	Y	01/01/2019	\$ 28.95	\$ 3.76	\$ 32.71	2.99%	01/01/2020	
572	SOCAN									Per SOCAN rate schedule.
573	ReSound									Per ReSound rate schedule.
574	Damage Deposit	\$ 442.17	N	01/01/2019	\$ 455.44	\$ -	\$ 455.44	3.00%	01/01/2020	
575	BRIDGEPORT COMMUNITY CENTRE									
576	Rm#1	\$ 46.75	Y	01/01/2019	\$ 48.15	\$ 6.26	\$ 54.41	2.99%	01/01/2020	
577	Rm #2	\$ 16.81	Y	01/01/2019	\$ 17.31	\$ 2.25	\$ 19.56	2.97%	01/01/2020	
578	Rm#3	\$ 33.27	Y	01/01/2019	\$ 34.27	\$ 4.46	\$ 38.73	3.01%	01/01/2020	
579	Licensed Event Fee - Rm # 1	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
580	Licensed Event Fee - Rm # 2	\$ 51.00	Y	01/01/2019	\$ 52.53	\$ 6.83	\$ 59.36	3.00%	01/01/2020	
581	Licensed Event Fee - Rm #3	\$ 51.00	Y	01/01/2019	\$ 52.53	\$ 6.83	\$ 59.36	3.00%	01/01/2020	
582	Insurance - Licensed Event									Per Insurance Rate Schedule.
583	Insurance Non-licensed Event									Per Insurance Rate Schedule.
584	CENTREVILLE – CHICOPEE COMMUNITY CENTRE									
585	Gym (Single)	\$ 46.75	Y	01/01/2019	\$ 48.15	\$ 6.26	\$ 54.41	2.99%	01/01/2020	
586	Room #1	\$ 16.81	Y	01/01/2019	\$ 17.31	\$ 2.25	\$ 19.56	2.97%	01/01/2020	
587	Room #2	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
588	Licensed Event Fee - Gym (Single)	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
589	Licensed Event - Room 2	\$ 51.00	Y	01/01/2019	\$ 52.53	\$ 6.83	\$ 59.36	3.00%	01/01/2020	
590	Insurance - Non Licensed									Per Insurance Rate Schedule.
591	Insurance - Licensed event									Per Insurance Rate Schedule.
592	CHANDLER MOWAT COMMUNITY CENTRE									
593	Room #1	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
594	Room #2	\$ 16.81	Y	01/01/2019	\$ 17.31	\$ 2.25	\$ 19.56	2.97%	01/01/2020	
595	Multi purpose room/Gym (Single)	\$ 52.13	Y	01/01/2019	\$ 53.69	\$ 6.98	\$ 60.67	2.99%	01/01/2020	
596	Kitchen (Cooking) per hour	\$ 25.50	Y	01/01/2019	\$ 26.27	\$ 3.42	\$ 29.69	3.02%	01/01/2020	
597	Licensed event Fee - Multi Purpose Room/Gym (Single)	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
598	Licensed Event Fee - Room 1, 2	\$ 51.00	Y	01/01/2019	\$ 52.53	\$ 6.83	\$ 59.36	3.00%	01/01/2020	
599	Insurance - Non Licensed									Per Insurance Rate Schedule.
600	Insurance - Licensed event									Per Insurance Rate Schedule.
601	COUNTRY HILLS COMMUNITY CENTRE									
602	Room 1	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
603	Room 2	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
604	Room 3	\$ 33.27	Y	01/01/2019	\$ 34.27	\$ 4.46	\$ 38.73	3.01%	01/01/2020	
605	Multipurpose Room/Gym (double)	\$ 66.53	Y	01/01/2019	\$ 68.53	\$ 8.91	\$ 77.44	3.01%	01/01/2020	
606	1/2 Multipurpose Room/Gym(single)	\$ 46.75	Y	01/01/2019	\$ 48.15	\$ 6.26	\$ 54.41	2.99%	01/01/2020	
607	Kitchen Only - Cooking per hour	\$ 25.50	Y	01/01/2019	\$ 26.27	\$ 3.42	\$ 29.69	3.02%	01/01/2020	
608	Licensed Event Fee - multipurpose Room/Gym (Double)	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
609	Licensed Event Fee - 1/2 multipurpose Room/Gym (Single)	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
610	Licensed Event Fee - Room 1, 2 or 3	\$ 51.00	Y	01/01/2019	\$ 52.53	\$ 6.83	\$ 59.36	3.00%	01/01/2020	
611	Insurance - Non Licensed									
612	Insurance - Licensed event									

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613	DOON PIONEER PARK COMMUNITY CENTRE									
614	Multipurpose Room/Gym (single)	\$ 52.13	Y	01/01/2019	\$ 53.69	\$ 6.98	\$ 60.67	2.99%	01/01/2020	
615	Room 1		Y		\$ 33.94	\$ 4.41	\$ 38.35	NEW	01/01/2020	Fee for new space due to renovation.
616	Room 2		Y		\$ 17.15	\$ 2.23	\$ 19.38	NEW	01/01/2020	Fee for new space due to renovation.
617	Room 3		Y		\$ 33.94	\$ 4.41	\$ 38.35	NEW	01/01/2020	Space formerly known as the meeting room.
618	Gymnasium		Y		\$ 53.17	\$ 6.91	\$ 60.08	NEW	01/01/2020	Fee for new space due to renovation.
619	Licensed Event Fee - multipurpose room/Gym (single)	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
620	Licensed Event Fee - Meeting Room	\$ 51.00	Y	01/01/2019	\$ 52.53	\$ 6.83	\$ 59.36	3.00%	01/01/2020	
621	Insurance - Non Licensed									Per Insurance Rate Schedule.
622	Insurance - Licensed event									Per Insurance Rate Schedule.
623	KINGSDALE COMMUNITY CENTRE									
624	Room 2	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
625	Room 3	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
626	Room 4	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
627	Room 5	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
628	Preschool Room	\$ 33.27	Y	01/01/2019	\$ 34.27	\$ 4.46	\$ 38.73	3.01%	01/01/2020	
629	Gym (Single)	\$ 52.13	Y	01/01/2019	\$ 53.69	\$ 6.91	\$ 60.60	2.99%	01/01/2020	
630	Kitchen Only - Cooking per hour	\$ 25.50	Y	01/01/2019	\$ 26.27	\$ 3.38	\$ 29.65	3.02%	01/01/2020	
631	Licensed event fee - Room 2,3,4,5	\$ 51.00	Y	01/01/2019	\$ 52.53	\$ 6.83	\$ 59.36	3.00%	01/01/2020	
632	Licensed event fee - Gym	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
633	MILL COURTLAND COMMUNITY CENTRE									Per Insurance Rate Schedule.
634	Room 2 (large multipurpose room)	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
635	Room 1 (craft room)	\$ 16.81	Y	01/01/2019	\$ 17.31	\$ 2.25	\$ 19.56	2.97%	01/01/2020	
636	Multipurpose Room/Gym (single)	\$ 46.75	Y	01/01/2019	\$ 48.15	\$ 6.26	\$ 54.41	2.99%	01/01/2020	
637	Licensed Event Fee -Multipurpose Room/ Gym (single)	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
638	Licensed Event Fee - Room 2	\$ 51.00	Y	01/01/2019	\$ 52.53	\$ 6.83	\$ 59.36	3.00%	01/01/2020	
639	Insurance - Non licensed									Per Insurance Rate Schedule.
640	Insurance - Licensed event									Per Insurance Rate Schedule.
641	VICTORIA HILLS COMMUNITY CENTRE									
642	Multipurpose Room A (old single gym)	\$ 46.75	Y	01/01/2019	\$ 48.15	\$ 6.26	\$ 54.41	2.99%	01/01/2020	
643	Multipurpose Room B (dance room)	\$ 33.27	Y	01/01/2019	\$ 34.27	\$ 4.46	\$ 38.73	3.01%	01/01/2020	
644	Multipurpose Room C (new single gym)	\$ 46.75	Y	01/01/2019	\$ 48.15	\$ 6.26	\$ 54.41	2.99%	01/01/2020	
645	Multipurpose Room D (new single gym)	\$ 46.75	Y	01/01/2019	\$ 48.15	\$ 6.26	\$ 54.41	2.99%	01/01/2020	
646	Multipurpose Room C&D (Double gym)	\$ 66.53	Y	01/01/2019	\$ 68.53	\$ 8.91	\$ 77.44	3.01%	01/01/2020	
647	Room 1	\$ 16.81	Y	01/01/2019	\$ 17.31	\$ 2.25	\$ 19.56	2.97%	01/01/2020	
648	Room 2	\$ 16.81	Y	01/01/2019	\$ 17.31	\$ 2.25	\$ 19.56	2.97%	01/01/2020	
649	Room 3 and 4	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
650	Kitchen (cooking) fee/hour	\$ 25.50	Y	01/01/2019	\$ 26.27	\$ 3.42	\$ 29.69	3.02%	01/01/2020	
651	Licensed Event fee - MP Room A	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
652	Licensed event fee - Dance Room B	\$ 51.00	Y	01/01/2019	\$ 52.53	\$ 6.83	\$ 59.36	3.00%	01/01/2020	
653	Licensed event fee - MP Room C	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
654	Licensed event fee - MP Room D	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
655	Licensed event fee - MP Room C & D	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
656	Licensed Event fee - Room 3/4	\$ 51.00	Y	01/01/2019	\$ 52.53	\$ 6.83	\$ 59.36	3.00%	01/01/2020	
657	Insurance - Non Licensed									Per Insurance Rate Schedule.
658	Insurance - Licensed									Per Insurance Rate Schedule.

Note - total fee including applicable taxes will be rounded to the nearest five cents

#	FEE DESCRIPTION	2019 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2020 RATE (EXCL HST)	HST	2020 RATE (INCL HST)	% INC vs 2019 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
659	FOREST HEIGHTS COMMUNITY CENTRE									
660	Room 1	\$ 16.81	Y	01/01/2019	\$ 17.31	\$ 2.25	\$ 19.56	2.97%	01/01/2020	
661	Room 2	\$ 33.27	Y	01/01/2019	\$ 34.27	\$ 4.46	\$ 38.73	3.01%	01/01/2020	
662	Room 4	\$ 33.27	Y	01/01/2019	\$ 34.27	\$ 4.46	\$ 38.73	3.01%	01/01/2020	
663	Multipurpose Room/Gym (single)	\$ 52.13	Y	01/01/2019	\$ 53.69	\$ 6.98	\$ 60.67	2.99%	01/01/2020	
664	Kitchen (Cooking) fee/hour	\$ 25.50	Y	01/01/2019	\$ 26.27	\$ 3.42	\$ 29.69	3.02%	01/01/2020	
665	Licensed Event Fee - Multipurpose Room/Gym (single)	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
666	Licensed Event Fee - Room 1 and/or 2	\$ 51.00	Y	01/01/2019	\$ 52.53	\$ 6.83	\$ 59.36	3.00%	01/01/2020	
667	Insurance - Non Licensed									Per Insurance Rate Schedule.
668	Insurance - Licensed event									Per Insurance Rate Schedule.
669	STANLEY PARK COMMUNITY CENTRE									
670	Meeting Room 1	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
671	Meeting Room 2	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
672	Dance/Meeting Room	\$ 33.27	Y	01/01/2019	\$ 34.27	\$ 4.46	\$ 38.73	3.01%	01/01/2020	
673	Gym (Triple)	\$ 80.94	Y	01/01/2019	\$ 83.37	\$ 10.84	\$ 94.21	3.00%	01/01/2020	
674	Dance Room Full	\$ 46.75	Y	01/01/2019	\$ 48.15	\$ 6.26	\$ 54.41	2.99%	01/01/2020	
675	Gym 2/3 (double)	\$ 66.53	Y	01/01/2019	\$ 68.53	\$ 8.91	\$ 77.44	3.01%	01/01/2020	
676	Gym 1/3 (single)	\$ 52.13	Y	01/01/2019	\$ 53.69	\$ 6.98	\$ 60.67	2.99%	01/01/2020	
677	Kitchen (Cooking) fee/hour	\$ 25.50	Y	01/01/2019	\$ 26.27	\$ 3.42	\$ 29.69	3.02%	01/01/2020	
678	Licensed Event Fee - Gym (triple)	\$ 80.94	Y	01/01/2019	\$ 83.37	\$ 10.84	\$ 94.21	3.00%	01/01/2020	
679	Licensed Event Fee - 2/3 Gym (double)	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
680	Licensed Event Fee - 1/3 Gym (single)	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
681	Licensed Event Fee - Rooms 1, 2 & Dance/Meeting Room	\$ 51.00	Y	01/01/2019	\$ 52.53	\$ 6.83	\$ 59.36	3.00%	01/01/2020	
682	Licensed Event Fee - Dance Room Full	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
683	Insurance - Non Licensed									Per Insurance Rate Schedule.
684	Insurance - Licensed event									Per Insurance Rate Schedule.
685	WILLIAMSBURG COMMUNITY CENTRE									
686	Room 1	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
687	Room 2	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
688	Room 1 & 2	\$ 39.84	Y	01/01/2019	\$ 41.04	\$ 5.34	\$ 46.38	3.01%	01/01/2020	
689	ROCKWAY SENIOR CENTRE									
690	Workshop	\$ 16.81	Y	01/01/2019	\$ 17.31	\$ 2.25	\$ 19.56	2.97%	01/01/2020	
691	King Street Room	\$ 16.81	Y	01/01/2019	\$ 17.31	\$ 2.25	\$ 19.56	2.97%	01/01/2020	
692	Games Room	\$ 16.81	Y	01/01/2019	\$ 17.31	\$ 2.25	\$ 19.56	2.97%	01/01/2020	
693	Boardroom	\$ 16.81	Y	01/01/2019	\$ 17.31	\$ 2.25	\$ 19.56	2.97%	01/01/2020	
694	Program Room	\$ 16.81	Y	01/01/2019	\$ 17.31	\$ 2.25	\$ 19.56	2.97%	01/01/2020	
695	Multipurpose room	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
696	Heritage Room (studio)	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
697	Meeting Room	\$ 33.27	Y	01/01/2019	\$ 34.27	\$ 4.46	\$ 38.73	3.01%	01/01/2020	
698	Auditorium	\$ 52.13	Y	01/01/2019	\$ 53.69	\$ 6.98	\$ 60.67	2.99%	01/01/2020	
699	Patio	\$ 39.84	Y	01/01/2019	\$ 41.04	\$ 5.34	\$ 46.38	3.01%	01/01/2020	
700	License fee - auditorium	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
701	License fee - meeting room	\$ 51.00	Y	01/01/2019	\$ 52.53	\$ 6.83	\$ 59.36	3.00%	01/01/2020	
702	License fee - multi-purpose room	\$ 51.00	Y	01/01/2019	\$ 52.53	\$ 6.83	\$ 59.36	3.00%	01/01/2020	
703	Licensed Event Fee - Patio	\$ 51.00	Y	01/01/2019	\$ 52.53	\$ 6.83	\$ 59.36	3.00%	01/01/2020	
704	Insurance coverage - non-licensed									Per Insurance Rate Schedule.
705	Insurance coverage - licensed									Per Insurance Rate Schedule.

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706	DOWNTOWN COMMUNITY CENTRE									
707	Gym 1 (single)	\$ 52.13	Y	01/01/2019	\$ 53.67	\$ 6.98	\$ 60.65	2.95%	01/01/2020	
708	Gym 2 (single)	\$ 52.13	Y	01/01/2019	\$ 53.67	\$ 6.98	\$ 60.65	2.95%	01/01/2020	
709	Gym 1 & 2 (double)	\$ 66.53	Y	01/01/2019	\$ 68.53	\$ 8.91	\$ 77.44	3.01%	01/01/2020	
710	Workshop	\$ 16.81	Y	01/01/2019	\$ 17.31	\$ 2.25	\$ 19.56	2.97%	01/01/2020	
711	Senior Day Program Room 1	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
712	Charles St Room	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
713	Vic School Room	\$ 16.81	Y	01/01/2019	\$ 17.31	\$ 2.25	\$ 19.56	2.97%	01/01/2020	
714	Multipurpose Room A	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
715	Multipurpose Room B	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
716	Multipurpose Room A & B	\$ 39.84	Y	01/01/2019	\$ 41.04	\$ 5.34	\$ 46.38	3.01%	01/01/2020	
717	Upstairs Kitchen (Cooking) - fee/hour	\$ 25.50	Y	01/01/2019	\$ 26.27	\$ 3.42	\$ 29.69	3.02%	01/01/2020	
718	Preschool Room	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
719	Youth room	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
720	Licensed Event Fee - Gym 1 & 2 (double)	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
721	Licensed Event Fee - Gym 1 (single)	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
722	Licensed Event Fee - Gym 2 (single)	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
723	Licensed Event Fee - Other Rooms	\$ 51.00	Y	01/01/2019	\$ 52.53	\$ 6.83	\$ 59.36	3.00%	01/01/2020	
724	Licensed Event Fee - Room A & B	\$ 51.00	Y	01/01/2019	\$ 52.53	\$ 6.83	\$ 59.36	3.00%	01/01/2020	
725	Insurance coverage - non-licensed									Per Insurance Rate Schedule.
726	Insurance coverage - licensed									Per Insurance Rate Schedule.
727	CSD DIRECT PROGRAMS									
728	MOBILE SKATEPARK	\$ 465.00	Y	01/01/2019	\$ 478.95	\$ 62.26	\$ 541.21	3.00%	01/01/2020	
729	KITCHENER GROUP CARD									
730	Adult 55+	\$ 13.81	Y	01/01/2019	\$ 14.22	\$ 1.85	\$ 16.07	2.97%	01/01/2020	
731	Adults 18 – 54	\$ 16.85	Y	01/01/2019	\$ 17.31	\$ 2.25	\$ 19.56	2.73%	01/01/2020	
732	Preschool, Children and Youth	\$ 13.81	Y	01/01/2019	\$ 14.22	\$ 1.85	\$ 16.07	2.97%	01/01/2020	
733	MEAL PROGRAM									
734	Meal Ticket	\$ 9.26	Y	01/01/2019	\$ 9.54	\$ 1.23	\$ 10.77	3.02%	01/01/2020	Due to rising food costs, meal ticket cost increased accordingly.
735	Meal Ticket Partner Program		Y		\$ 10.45	\$ 1.36	\$ 11.81	NEW	01/01/2020	This fee was not included on the previous schedule. The fee reflects the cost for providing meals to the Senior Day Program Participants.
736	PROGRAMS CATEGORY A (Per Hour)									
737	Adult 55+	\$ 3.87	Y	01/01/2019	\$ 3.99	\$ 0.52	\$ 4.51	3.10%	01/01/2020	
738	Adults 18 - 54 years	\$ 4.72	Y	01/01/2019	\$ 4.86	\$ 0.63	\$ 5.49	2.97%	01/01/2020	
739	Pre-school, Children and Youth	\$ 3.87	N	01/01/2019	\$ 3.99	\$ -	\$ 3.99	3.10%	01/01/2020	
740	PROGRAMS CATEGORY B (PER HOUR)									
741	Adult 55+	\$ 4.61	Y	01/01/2019	\$ 4.75	\$ 0.62	\$ 5.37	3.04%	01/01/2020	
742	Adults 18 - 54 years	\$ 5.62	Y	01/01/2019	\$ 5.79	\$ 0.75	\$ 6.54	3.02%	01/01/2020	
743	Pre-school, Children and Youth	\$ 4.61	N	01/01/2019	\$ 4.75	\$ -	\$ 4.75	3.04%	01/01/2020	
744	PROGRAMS CATEGORY C (PER HOUR)									
745	Adult 55+	\$ 5.20	Y	01/01/2019	\$ 5.36	\$ 0.70	\$ 6.06	3.08%	01/01/2020	
746	Adults 18 - 54 years	\$ 6.34	Y	01/01/2019	\$ 6.53	\$ 0.85	\$ 7.38	3.00%	01/01/2020	
747	Pre-school, Children & Youth	\$ 5.20	N	01/01/2019	\$ 5.36	\$ -	\$ 5.36	3.08%	01/01/2020	
748	PROGRAMS CATEGORY D (PER HOUR)									
749	Adult 55+	\$ 7.04	Y	01/01/2019	\$ 7.25	\$ 0.94	\$ 8.19	2.98%	01/01/2020	
750	Adults 18 - 54 years	\$ 8.59	Y	01/01/2019	\$ 8.85	\$ 1.15	\$ 10.00	3.03%	01/01/2020	
751	Pre-school, Children & Youth	\$ 7.04	N	01/01/2019	\$ 7.25	\$ -	\$ 7.25	2.98%	01/01/2020	

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752	PROGRAMS CATEGORY E (PER HOUR)									
753	Adult 55+	\$ 9.16	Y	01/01/2019	\$ 9.43	\$ 1.23	\$ 10.66	2.95%	01/01/2020	
754	Adults 18 - 54 years	\$ 11.18	Y	01/01/2019	\$ 11.52	\$ 1.50	\$ 13.02	3.04%	01/01/2020	
755	Pre-school, Children & Youth	\$ 9.16	N	01/01/2019	\$ 9.34	\$ -	\$ 9.34	1.97%	01/01/2020	
756	PAY AS YOU PLAY									
757	Adult 55+ (single ticket)	\$ 3.33	Y	01/01/2019	\$ 3.43	\$ 0.45	\$ 3.88	3.00%	01/01/2020	
758	Adult 55+ (book of 10 tickets)	\$ 29.97	Y	01/01/2019	\$ 30.87	\$ 4.01	\$ 34.88	3.00%	01/01/2020	Aligns with the 10% savings for a book of 10 purchase.
759	Adult 55+ (book of 20 tickets)	\$ 53.28	Y	01/01/2019	\$ 54.88	\$ 7.13	\$ 62.01	3.00%	01/01/2020	Aligns with the 20% savings for a book of 20 purchase.
760	Adults-18 to 54 years (single ticket)	\$ 4.06	Y	01/01/2019	\$ 4.18	\$ 0.54	\$ 4.72	2.96%	01/01/2020	Aligns with Adult 55+ single ticket plus 22% (Adult 55+ discount).
761	Adults-18 to 54 years (book of 10 tickets)	\$ 36.56	Y	01/01/2019	\$ 37.66	\$ 4.90	\$ 42.56	3.01%	01/01/2020	Aligns with the 10% savings for a book of 10 purchase.
762	Adults - 18 to 54 years (book of 20 tickets)	\$ 65.00	Y	01/01/2019	\$ 66.95	\$ 8.70	\$ 75.65	3.00%	01/01/2020	Aligns with the 20% savings for a book of 20 purchase.
763	Pre-school, Children & Youth (single ticket)	\$ 1.97	Y	01/01/2019	\$ 2.00	\$ 0.26	\$ 2.26	1.52%	01/01/2020	In order to see continued uptake on children's drop in programs, fee increased to only \$2.00.
764	Pre-school, Children & Youth (book of 10 tickets)	\$ 17.73	Y	01/01/2019	\$ 18.26	\$ 2.37	\$ 20.63	2.99%	01/01/2020	Aligns with the 10% savings for a book of 10 purchase.
765	Pre-school, Children & Youth (book of 20 tickets)	\$ 31.52	Y	01/01/2019	\$ 32.47	\$ 4.22	\$ 36.69	3.01%	01/01/2020	
766	Family (single ticket)	\$ 10.09	Y	01/01/2019	\$ 10.39	\$ 1.35	\$ 11.74	2.97%	01/01/2020	
767	PRIVATE PROGRAMS (PER HOUR)									
768	Adult 55+	\$ 43.84	Y	01/01/2019	\$ 45.16	\$ 5.87	\$ 51.03	3.01%	01/01/2020	
769	Adults 18 - 54 years	\$ 53.48	Y	01/01/2019	\$ 55.08	\$ 7.16	\$ 62.24	2.99%	01/01/2020	
770	Pre-school, Children & Youth	\$ 43.84	N	01/01/2019	\$ 45.16	\$ -	\$ 45.16	3.01%	01/01/2020	
771	SEMI PRIVATE PROGRAMS (PER HOUR)									
772	Adult 55+	\$ 21.92	Y	01/01/2019	\$ 22.58	\$ 2.94	\$ 25.52	3.01%	01/01/2020	
773	Adults 18 - 54 years	\$ 26.74	Y	01/01/2019	\$ 27.54	\$ 3.58	\$ 31.12	2.99%	01/01/2020	
774	Pre-school, Children & Youth	\$ 21.92	N	01/01/2019	\$ 22.58	\$ -	\$ 22.58	3.01%	01/01/2020	
775	SENIOR DAY PROGRAM									
776	Day Program	\$ 14.86	N	01/01/2019	\$ 15.90	\$ -	\$ 15.90	7.00%	01/01/2020	Increase reflects the proposed increase to meal program fee.
777	Extended Day (per day)		N		\$ 5.00	\$ -	\$ 5.00	NEW	01/01/2020	New service added to enhance the program.
778	YOUTH PROGRAMS									
779	MultiSport Mondays	\$ 59.43	N	01/01/2019	\$ 61.21	\$ -	\$ 61.21	3.00%	01/01/2020	
780	Youth Camp	\$ 145.38	N	01/01/2019	\$ 149.74	\$ -	\$ 149.74	3.00%	01/01/2020	
781	BLYD	\$ 74.29	N	01/01/2019	\$ 76.52	\$ -	\$ 76.52	3.00%	01/01/2020	
782	Neighbourhood Camps									
783	Half day camp	\$ 38.51	N	01/01/2019	\$ 39.67	\$ -	\$ 39.67	3.01%	01/01/2020	
784	Schools Out Camps	\$ 63.70	N	01/01/2019	\$ 65.61	\$ -	\$ 65.61	3.00%	01/01/2020	
785	Full day & full day specialty camp programs	\$ 104.00	N	01/01/2019	\$ 107.00	\$ -	\$ 107.00	2.88%	01/01/2020	
786	Before/After Care for Full Day Programs (per week)	\$ 11.50	N	01/01/2018	\$ 12.00	\$ -	\$ 12.00	4.35%	01/01/2020	The fee is over the 2% increase in order to better align it with the cost of providing this service. Research into cost of this service from similar non-city delivered programs show cost ranges from \$15 to \$20.
787	MOBILE SKATEPARK	\$ 465.00	Y	01/01/2019	\$ 470.00	\$ 61.10	\$ 531.10	1.08%	01/01/2020	Neighbourhood Associations and small community groups represent the majority of skatepark renters. In an effort to support their willingness to bring the skatepark to their neighbourhoods, a minimal increase is recommended.

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788	KITCHENER MEMORIAL AUDITORIUM COMPLEX (KMAC)									
789	ROOM RENTALS									
790	Banquet Rate	\$ 459.35	Y	01/01/2019	\$ 473.13	\$ 61.51	\$ 534.64	3.00%	01/01/2020	
791	Tournament Rate	\$ 358.47	Y	01/01/2019	\$ 369.22	\$ 48.00	\$ 417.22	3.00%	01/01/2020	
792	Hall Rental	\$ 51.45	Y	01/01/2019	\$ 52.99	\$ 6.89	\$ 59.88	2.99%	01/01/2020	
793	Meeting Room Rental	\$ 46.89	Y	01/01/2019	\$ 48.30	\$ 6.28	\$ 54.58	3.01%	01/01/2020	
794	ICE RENTALS - Multi Pad									
795	Non-prime	\$ 145.28	Y	09/01/2019	\$ 149.64	\$ 19.45	\$ 169.09	3.00%	09/01/2020	
796	Non-prime Affiliated Sports - Dom Cardillo Arena	\$ 145.28	Y	09/01/2019	\$ 149.64	\$ 19.45	\$ 169.09	3.00%	09/01/2020	
797	Prime time Affiliated Sports - Dom Cardillo Arena	\$ 148.57	Y	09/01/2019	\$ 151.54	\$ 19.70	\$ 171.24	2.00%	09/01/2020	Affiliated groups need to keep registration fees competitive with neighbouring associations.
798	Prime time League	\$ 233.27	Y	09/01/2019	\$ 240.27	\$ 31.24	\$ 271.51	3.00%	09/01/2020	
799	Casual/Seasonal/Tournament	\$ 256.25	Y	09/01/2019	\$ 263.94	\$ 34.31	\$ 298.25	3.00%	09/01/2020	
800	Floor Rental/HR/Tournament	\$ 71.87	Y	04/01/2019	\$ 74.03	\$ 9.62	\$ 83.65	3.01%	04/01/2020	
801	ICE RENTALS - SINGLE PAD									
802	Non-Prime	\$ 137.04	Y	09/01/2019	\$ 141.15	\$ 18.35	\$ 159.50	3.00%	09/01/2020	
803	Non-prime Affiliated Sports	\$ 129.47	Y	09/01/2019	\$ 132.06	\$ 17.17	\$ 149.23	2.00%	09/01/2020	Affiliated groups need to keep registration fees competitive with neighbouring cities.
804	Prime time affiliated Sports	\$ 129.47	Y	09/01/2019	\$ 132.06	\$ 17.17	\$ 149.23	2.00%	09/01/2020	Affiliated groups need to keep registration fees competitive with neighbouring cities.
805	Prime Time League	\$ 208.49	Y	09/01/2019	\$ 214.74	\$ 27.92	\$ 242.66	3.00%	09/01/2020	
806	Casual/Seasonal/Tournament	\$ 233.92	Y	09/01/2019	\$ 240.94	\$ 31.32	\$ 272.26	3.00%	09/01/2020	
807	Floor Rental/Tournament Floor	\$ 69.38	Y	04/01/2019	\$ 71.46	\$ 9.29	\$ 80.75	3.00%	04/01/2020	
808	SKATING PROGRAMS									
809	Shinny	\$ 6.64	Y	09/01/2019	\$ 6.84	\$ 0.89	\$ 7.73	3.01%	09/01/2020	
810	ADMISSIONS									
811	Children 17 and under/session	\$ 3.98	Y	09/01/2019	\$ 3.98	\$ 0.52	\$ 4.50	0.00%	09/01/2020	Similar fees to neighbouring cities.
812	Adult/session	\$ 5.53	Y	09/01/2018	\$ 5.53	\$ 0.72	\$ 6.25	0.00%	09/01/2020	Similar fees to neighbouring cities.
813	Family/session	\$ 12.39	Y	09/01/2018	\$ 12.39	\$ 1.61	\$ 14.00	0.00%	09/01/2020	Similar fees to neighbouring cities.
814	Seniors/session	\$ 3.98	Y	09/01/2019	\$ 3.98	\$ 0.52	\$ 4.50	0.00%	09/01/2020	Similar fees to neighbouring cities.
815	CENTENNIAL STADIUM									
816	Affiliated Track & field	\$ 70.00	Y	04/01/2019	\$ 75.00	\$ 9.75	\$ 84.75	7.14%	04/01/2020	Consistent with track and field strategy.
817	Affiliated Centennial Field	\$ 42.73	Y	04/01/2019	\$ 44.01	\$ 5.72	\$ 49.73	3.00%	04/01/2020	
818	Non-Affiliated Centennial Field	\$ 64.23	Y	04/01/2019	\$ 66.16	\$ 8.60	\$ 74.76	3.00%	04/01/2020	
819	Lights - Centennial	\$ 61.15	Y	04/01/2019	\$ 62.98	\$ 8.19	\$ 71.17	2.99%	04/01/2020	
820	Lights - Jack Couch	\$ 56.39	Y	04/01/2019	\$ 58.08	\$ 7.55	\$ 65.63	3.00%	04/01/2020	
821	JACK COUCH BALL PARK									
822	Sr. Panthers Practice and Game	\$ 88.39	Y	04/01/2019	\$ 91.04	\$ 11.84	\$ 102.88	3.00%	04/01/2020	
823	Jr. Panthers Practice and Game	\$ 84.72	Y	04/01/2019	\$ 87.26	\$ 11.34	\$ 98.60	3.00%	04/01/2020	
824	Affiliated Jack Couch Park	\$ 35.30	Y	04/01/2019	\$ 36.36	\$ 4.73	\$ 41.09	3.00%	04/01/2020	
825	Non-affiliated Jack Couch Park	\$ 54.66	Y	04/01/2019	\$ 56.30	\$ 7.32	\$ 63.62	3.00%	04/01/2020	
826	MISCELLANEOUS ITEMS									
827	Stage set up/removal	\$ 114.36	Y	01/01/2019	\$ 117.79	\$ 15.31	\$ 133.10	3.00%	01/01/2020	
828	Room set up/clean up	\$ 114.36	Y	01/01/2019	\$ 117.79	\$ 15.31	\$ 133.10	3.00%	01/01/2020	
829	Stage – 4’ x 8’ section	\$ 58.21	Y	01/01/2019	\$ 59.96	\$ 7.79	\$ 67.75	3.01%	01/01/2020	
830	Capital Reserve Fund	\$ 1.97	Y	01/01/2019	\$ 2.70	\$ 0.35	\$ 3.05	37.06%	01/01/2020	Fee updated to align with concert industry.
831	Tournament CRF	\$ 10.19	Y	09/01/2019	\$ 10.50	\$ 1.37	\$ 11.87	3.04%	01/01/2020	

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832	SPORT DEVELOPMENT									
833	FIELD UNIT PRICES/HOUR									
834	Budd Park Indoor									
835	Bud Indoor Field Adult	\$ 129.31	Y	01/01/2019	\$ 133.19	\$ 17.31	\$ 150.50	3.00%	01/01/2020	
836	Budd Indoor field Minor	\$ 116.63	Y	01/01/2019	\$ 120.13	\$ 15.62	\$ 135.75	3.00%	01/01/2020	
837	Budd Indoor field non prime	\$ 58.84	Y	01/01/2019	\$ 60.61	\$ 7.88	\$ 68.49	3.01%	01/01/2020	
838	Budd Park- Lounge Rental	\$ 43.86	Y	01/01/2018	\$ 43.86	\$ 5.70	\$ 49.56	0.00%	01/01/2020	Fee not increased to remain competitive.
839	SPORTS FIELDS									
840	Field Unit Prices/hour									
841	Diamonds									
842	A1 - City Adult	\$ 55.75	Y	01/01/2019	\$ 57.43	\$ 7.47	\$ 64.90	3.01%	01/01/2020	
843	A1 - City Minor	\$ 36.02	Y	01/01/2019	\$ 37.10	\$ 4.82	\$ 41.92	3.01%	01/01/2020	
844	A2 - City Adult	\$ 50.02	Y	01/01/2019	\$ 51.52	\$ 6.70	\$ 58.22	3.00%	01/01/2020	
845	A2 - City Minor	\$ 32.39	Y	01/01/2019	\$ 33.36	\$ 4.34	\$ 37.70	3.01%	01/01/2020	
846	Practice rate - affiliated minor groups	\$ 21.31	Y	01/01/2019	\$ 21.95	\$ 2.85	\$ 24.80	3.01%	01/01/2020	
847	B - City Adult	\$ 18.08	Y	01/01/2019	\$ 18.63	\$ 2.42	\$ 21.05	3.02%	01/01/2020	
848	B - City Minor	\$ 11.81	Y	01/01/2019	\$ 12.17	\$ 1.58	\$ 13.75	3.03%	01/01/2020	
849	S - Adult	\$ 14.56	Y	01/01/2019	\$ 14.99	\$ 1.95	\$ 16.94	2.99%	01/01/2020	
850	S - Minor	\$ 9.56	Y	01/01/2019	\$ 9.84	\$ 1.28	\$ 11.12	2.96%	01/01/2020	
851	Soccer/Football Fields									
852	A1 - City Adult	\$ 63.94	Y	01/01/2019	\$ 65.86	\$ 8.56	\$ 74.42	3.00%	01/01/2020	
853	A1 - City Minor	\$ 42.54	Y	01/01/2019	\$ 43.82	\$ 5.70	\$ 49.52	3.00%	01/01/2020	
854	A2 - City Adult	\$ 34.05	Y	01/01/2019	\$ 35.07	\$ 4.56	\$ 39.63	3.00%	01/01/2020	
855	A2 - City Minor	\$ 22.30	Y	01/01/2019	\$ 22.97	\$ 2.99	\$ 25.96	3.02%	01/01/2020	
856	B1 - City Adult	\$ 14.66	Y	01/01/2019	\$ 15.10	\$ 1.96	\$ 17.06	3.02%	01/01/2020	
857	B1 - City Minor	\$ 9.56	Y	01/01/2019	\$ 9.84	\$ 1.28	\$ 11.12	2.96%	01/01/2020	
858	Other Charges									
859	Admin fee per group per season (Ball B,S;Football B, S2)	\$ 93.42	Y	01/01/2019	\$ 96.22	\$ 12.51	\$ 108.73	3.00%	01/01/2020	

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#	FEE DESCRIPTION	2019 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2020 RATE (EXCL HST)	HST	2020 RATE (INCL HST)	% INC vs 2019 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
860	AQUATICS PROGRAMS									
861	RECREATION SWIMS									
862	Children 17 and under and Seniors swim admission	\$ 3.54	Y	01/01/2019	\$ 3.54	\$ 0.46	\$ 4.00	0.00%	01/01/2020	Maintained fee for affordability
863	Book of 5 tickets	\$ 16.15	Y	01/01/2019	\$ 16.38	\$ 2.13	\$ 18.51	1.42%	01/01/2020	Lower increase to be more incentive to buy group of tickets.
864	Book of 20 tickets	\$ 62.00	Y	01/01/2019	\$ 62.25	\$ 8.09	\$ 70.34	0.40%	01/01/2020	Lower increase to be more incentive to buy bulk tickets.
865	Book of 60 tickets	\$ 175.00	Y	01/01/2019	\$ 177.00	\$ 23.01	\$ 200.01	1.14%	01/01/2020	Lower increase to be more incentive to buy bulk tickets.
866	Adult 18 and over admission	\$ 5.31	Y	01/01/2018	\$ 5.31	\$ 0.69	\$ 6.00	0.00%	01/01/2020	Maintained fee for affordability
867	Book of 5 tickets	\$ 24.78	Y	01/01/2019	\$ 25.00	\$ 3.25	\$ 28.25	0.89%	01/01/2020	Lower increase to be more incentive to buy bulk tickets.
868	Book of 20 tickets	\$ 98.67	Y	01/01/2019	\$ 99.00	\$ 12.87	\$ 111.87	0.33%	01/01/2020	Lower increase to be more incentive to buy bulk tickets.
869	Book of 60 tickets	\$ 275.88	Y	01/01/2019	\$ 284.16	\$ 36.94	\$ 321.10	3.00%	01/01/2020	
870	Family admission	\$ 11.73	Y	01/01/2019	\$ 12.08	\$ 1.57	\$ 13.65	2.98%	01/01/2020	
871	Family book of 5 tickets	\$ 51.77	Y	01/01/2019	\$ 53.32	\$ 6.93	\$ 60.25	2.99%	01/01/2020	
872	Daily Rate - Child, Senior	\$ 5.31	Y	01/01/2019	\$ 5.47	\$ 0.71	\$ 6.18	3.01%	01/01/2020	
873	Daily Rate - Adult	\$ 8.27	Y	01/01/2019	\$ 8.52	\$ 1.11	\$ 9.63	3.02%	01/01/2020	
874	Daily Rate - Family	\$ 18.81	Y	01/01/2019	\$ 19.37	\$ 2.52	\$ 21.89	2.98%	01/01/2020	
875	Weekend Rate - Child, Senior	\$ 8.85	Y	01/01/2019	\$ 9.12	\$ 1.19	\$ 10.31	3.05%	01/01/2020	
876	Weekend Rate - Adult	\$ 13.94	Y	01/01/2019	\$ 14.36	\$ 1.87	\$ 16.23	3.01%	01/01/2020	
877	Weekend Rate - Family	\$ 31.42	Y	01/01/2019	\$ 32.36	\$ 4.21	\$ 36.57	2.99%	01/01/2020	
878	LANE SWIM PASS									
879	Annual - 18 and over	\$ 553.51	Y	01/01/2019	\$ 570.12	\$ 74.12	\$ 644.24	3.00%	01/01/2020	Grandfathered pass- only offered to previous holders.
880	Annual – senior citizen ***	\$ 266.21	Y	01/01/2019	\$ 274.20	\$ 35.65	\$ 309.85	3.00%	01/01/2020	Grandfathered pass- only offered to previous holders.
881	Lane Swim replacement pass	\$ 21.08	Y	01/01/2019	\$ 21.70	\$ 2.82	\$ 24.52	2.94%	01/01/2020	
882	ANNUAL AQUA FIT PASS									
883	Adult - 12 month	\$ 761.27	Y	01/01/2019	\$ 784.11	\$ 101.93	\$ 886.04	3.00%	01/01/2020	Grandfathered pass- only offered to previous holders.
884	Senior citizen- 12 month***	\$ 402.11	Y	01/01/2019	\$ 414.17	\$ 53.84	\$ 468.01	3.00%	01/01/2020	Grandfathered pass- only offered to previous holders.
885	3 MONTH PASS - All Inclusive									
886	Child and Senior	\$ 141.20	Y	01/01/2019	\$ 145.44	\$ 18.91	\$ 164.35	3.00%	01/01/2020	
887	Adult	\$ 221.91	Y	01/01/2019	\$ 228.57	\$ 29.71	\$ 258.28	3.00%	01/01/2020	
888	3 MONTH PASS - Swim Pass (No Aquafitness)									
889	Child and Senior	\$ 105.94	Y	01/01/2019	\$ 109.12	\$ 14.19	\$ 123.31	3.00%	01/01/2020	
890	Adult	\$ 166.44	Y	01/01/2019	\$ 171.43	\$ 22.29	\$ 193.72	3.00%	01/01/2020	
891	Family	\$ 245.00	Y	01/01/2019	\$ 252.35	\$ 32.81	\$ 285.16	3.00%	01/01/2020	
892	INSTRUCTIONAL DROP-IN PROGRAMS									
893	Drop In Lessons (30 minutes)	\$ 5.09	Y	01/01/2019	\$ 5.31	\$ 0.69	\$ 6.00	4.32%	01/01/2020	Fee rounded to the quarter.
894	Family Lessons (30 minutes)	\$ 6.64	Y	01/01/2019	\$ 6.86	\$ 0.89	\$ 7.75	3.31%	01/01/2020	Fee rounded to the quarter.
895	BIRTHDAYS									
896	Exclusive Pool - Breithaupt & F.H.P.	\$ 158.79	Y	01/01/2019	\$ 167.00	\$ 21.71	\$ 188.71	5.17%	01/01/2020	Higher fee increase to recover some expenses.
897	non exclusive LHP	\$ 119.01	Y	01/01/2019	\$ 125.00	\$ 16.25	\$ 141.25	5.03%	01/01/2020	Higher fee increase to recover some expenses.
898	Non Exclusive - Breithaupt. & F.H.P.	\$ 119.01	Y	01/01/2019	\$ 125.00	\$ 16.25	\$ 141.25	5.03%	01/01/2020	Higher fee increase to recover some expenses.
899	KITCHENER CARD									
900	14 years and under	\$ 32.75	N	01/01/2019	\$ 33.73	\$ -	\$ 33.73	2.99%	01/01/2020	
901	15 years and over	\$ 67.23	Y	01/01/2019	\$ 69.25	\$ 9.00	\$ 78.25	3.00%	01/01/2020	
902	REGISTRATION FEE – BASIC RATE 9 LESSONS									
903	Lessons - Adults 18 and over	\$ 77.07	Y	01/01/2019	\$ 79.38	\$ 10.32	\$ 89.70	3.00%	01/01/2020	
904	Senior citizen	\$ 77.07	Y	01/01/2019	\$ 79.38	\$ 10.32	\$ 89.70	3.00%	01/01/2020	
905	Teen lessons; Adapted Aquatics; Level tots, super tots, B,C,D,E,E,F and Intro	\$ 80.98	N	01/01/2019	\$ 83.41	\$ -	\$ 83.41	3.00%	01/01/2020	
906	Adult lifesaving (Bronze Star/Medallion/Cross/EFA)	\$ 169.10	Y	01/01/2019	\$ 174.17	\$ 22.64	\$ 196.81	3.00%	01/01/2020	
907	Level water babies, A, Adult & tots advanced, G, H, I, J, K	\$ 78.05	N	01/01/2019	\$ 80.39	\$ -	\$ 80.39	3.00%	01/01/2020	
908	Parent and baby fit Swim	\$ 83.74	Y	01/01/2019	\$ 86.25	\$ 11.21	\$ 97.46	3.00%	01/01/2020	
909	LIFESAVING SWIM PATROL LEVELS									
910	LSS Rookie; Ranger; Star Patrol	\$ 80.98	N	01/01/2019	\$ 83.41	\$ -	\$ 83.41	3.00%	01/01/2020	

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911	LIFESAVING COURSES - exam fee and materials not included									
912	Per hour rate	\$ 5.63	N	01/01/2019	\$ 5.80	\$ -	\$ 5.80	3.02%	01/01/2020	
913	Bronze Star +Basic First Aid + CPRA	\$ 84.36	N	01/01/2019	\$ 86.89	\$ -	\$ 86.89	3.00%	01/01/2020	
914	Bronze medallion/Emergency First Aid/CPR-B Youth Rate (+ materials)	\$ 134.98	Y	01/01/2019	\$ 139.03	\$ 18.07	\$ 157.10	3.00%	01/01/2020	
915	Bronze cross/CPR-C Adult rate (+materials)	\$ 112.49	Y	01/01/2019	\$ 115.86	\$ 15.06	\$ 130.92	3.00%	01/01/2020	
916	Emergency First Aid	\$ 39.88	Y	01/01/2019	\$ 41.08	\$ 5.34	\$ 46.42	3.01%	01/01/2020	
917	CPR-C	\$ 29.94	Y	01/01/2019	\$ 30.84	\$ 4.01	\$ 34.85	3.01%	01/01/2020	
918	LEADERSHIP									
919	Per Hour rate	\$ 6.74	Y	01/01/2019	\$ 6.94	\$ 0.90	\$ 7.84	2.97%	01/01/2020	
920	Lifesaving Society Assistant Inst.	\$ 107.81	Y	01/01/2019	\$ 111.04	\$ 14.44	\$ 125.48	3.00%	01/01/2020	
921	Lifesaving Society swim Instructors	\$ 134.77	Y	01/01/2019	\$ 138.81	\$ 18.05	\$ 156.86	3.00%	01/01/2020	
922	Assistant Water Safety Instructor	\$ 201.86	Y	01/01/2019	\$ 207.92	\$ 27.03	\$ 234.95	3.00%	01/01/2020	
923	National lifeguard service (+materials)	\$ 269.55	Y	01/01/2019	\$ 244.00	\$ 31.72	\$ 275.72	-9.48%	01/01/2020	Fee adjusted to align with other programs.
924	Lifesaving Society Instructors (+materials)	\$ 161.73	Y	01/01/2019	\$ 166.58	\$ 21.66	\$ 188.24	3.00%	01/01/2020	
925	Red Cross Water Safety Instructor	\$ 161.74	Y	01/01/2019	\$ 166.59	\$ 21.66	\$ 188.25	3.00%	01/01/2020	
926	Standard First Aid/CPR-C	\$ 107.81	Y	01/01/2019	\$ 111.04	\$ 14.44	\$ 125.48	3.00%	01/01/2020	
927	Lifeguard training - Elite Bundle	\$ 542.40	Y	01/01/2019	\$ 558.67	\$ 72.63	\$ 631.30	3.00%	01/01/2020	
928	ADVANCED LEADERSHIP									
929	Advanced leadership per hour rate	\$ 6.74	Y	01/01/2019	\$ 6.94	\$ 0.90	\$ 7.84	2.97%	01/01/2020	
930	Advanced Instructors + Examiners standard clinic - NEW	\$ 60.65	Y	01/01/2019	\$ 62.47	\$ 8.12	\$ 70.59	3.00%	01/01/2020	
931	Aquatic Supervisor Training	\$ 80.86	Y	01/01/2019	\$ 83.29	\$ 10.83	\$ 94.12	3.01%	01/01/2020	
932	Re-certification Fees									
933	Bronze Cross	\$ 21.07	Y	01/01/2019	\$ 21.70	\$ 2.82	\$ 24.52	2.99%	01/01/2020	
934	N.L.S.	\$ 26.96	Y	01/01/2019	\$ 27.77	\$ 3.61	\$ 31.38	3.00%	01/01/2020	
935	Red cross Instructor Recertification	\$ 36.16	Y	01/01/2019	\$ 37.24	\$ 4.84	\$ 42.08	2.99%	01/01/2020	
936	Standard First Aid/CPR-C	\$ 58.26	Y	01/01/2019	\$ 60.01	\$ 7.80	\$ 67.81	3.00%	01/01/2020	
937	Red Cross Babysitting course	\$ 45.00	N	01/01/2019	\$ 46.35	\$ -	\$ 46.35	3.00%	01/01/2020	
938	PRIVATE LESSONS									
939	Private lessons for 14 and under	\$ 28.00	N	01/01/2019	\$ 32.00	\$ -	\$ 32.00	14.29%	01/01/2020	Fee is set to recover private lesson wages.
940	Book of 9 Tickets	\$ 223.06	N	01/01/2019	\$ 255.00	\$ -	\$ 255.00	14.32%	01/01/2020	Fee is set to recover private lesson wages.
941	Private lessons for 15 and over per ½ hour	\$ 29.20	Y	01/01/2019	\$ 32.00	\$ 4.16	\$ 36.16	9.59%	01/01/2020	Fee is set to recover private lesson wages.
942	Book of 9 Tickets	\$ 220.19	Y	01/01/2019	\$ 255.00	\$ 33.15	\$ 288.15	15.81%	01/01/2020	Fee is set to recover private lesson wages.
943	Semi-private lessons for 14 and under	\$ 16.50	N	01/01/2019	\$ 17.00	\$ -	\$ 17.00	3.03%	01/01/2020	Fee is set to recover private lesson wages.
944	Book of 9 Tickets	\$ 133.81	N	01/01/2019	\$ 137.82	\$ -	\$ 137.82	3.00%	01/01/2020	
945	Semi private for 15 and over per ½ hour	\$ 17.26	Y	01/01/2019	\$ 17.78	\$ 2.31	\$ 20.09	3.01%	01/01/2020	
946	Book of 9 Tickets	\$ 133.62	Y	01/01/2019	\$ 137.63	\$ 17.89	\$ 155.52	3.00%	01/01/2020	
947	LEARN TO PROGRAMS									
948	Learn to Dive	\$ 106.40	N	01/01/2019	\$ 109.59	\$ -	\$ 109.59	3.00%	01/01/2020	
949	Learn to race	\$ 117.47	N	01/01/2019	\$ 120.99	\$ -	\$ 120.99	3.00%	01/01/2020	
950	WATER SPORT PROGRAMS									
951	Learn to play Water polo	\$ 97.74	N	01/01/2019	\$ 100.67	\$ -	\$ 100.67	3.00%	01/01/2020	
952	Fun Fit WaterPolo	\$ 97.74	N	01/01/2019	\$ 100.67	\$ -	\$ 100.67	3.00%	01/01/2020	
953	Specialty Fitness Program/hour	\$ 15.03	Y	01/01/2019	\$ 15.48	\$ 2.01	\$ 17.49	2.99%	01/01/2020	
954	Masters Swimming Club - per hour rate	\$ 5.88	Y	01/01/2019	\$ 6.06	\$ 0.79	\$ 6.85	3.06%	01/01/2020	
955	Boot Camp Triathlon/Cross training - Per hour rate	\$ 9.85	Y	01/01/2019	\$ 10.62	\$ 1.38	\$ 12.00	7.82%	01/01/2020	Fee is set to recover specialty class wages.
956	Kayaking - per hour rate	\$ 9.85	Y	01/01/2019	\$ 10.62	\$ 1.38	\$ 12.00	7.82%	01/01/2020	Fee is set to recover specialty class wages.
957	Water Yoga /Water Zumba(cost/hour)	\$ 9.85	Y	01/01/2019	\$ 10.62	\$ 1.38	\$ 12.00	7.82%	01/01/2020	Fee is set to recover specialty class wages.
958	SPECIALTY PROGRAMS									
959	Specialty program hourly rate	\$ 5.30	N	01/01/2019	\$ 5.46	\$ -	\$ 5.46	3.02%	01/01/2020	
960	Supply fee - Camps	\$ 11.50	N	01/01/2019	\$ 11.85	\$ -	\$ 11.85	3.04%	01/01/2020	

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961	POOL RENTALS - Breithaupt, Forest Heights, Cameron Heights, Wilson, Idlewood (ALL RATES ARE PER HOUR)									
962	0 – 50 prime time	\$ 149.74	Y	01/01/2019	\$ 154.23	\$ 20.05	\$ 174.28	3.00%	01/01/2020	
963	51 – 100 prime time	\$ 171.64	Y	01/01/2019	\$ 176.79	\$ 22.98	\$ 199.77	3.00%	01/01/2020	
964	101 – 200 prime time	\$ 227.05	Y	01/01/2019	\$ 233.86	\$ 30.40	\$ 264.26	3.00%	01/01/2020	
965	201 – 250 prime time	\$ 251.49	Y	01/01/2019	\$ 259.03	\$ 33.67	\$ 292.70	3.00%	01/01/2020	
966	<i>Non prime time - 20% off Prime Time Rates</i>									
967	<i>statutory holiday rate per hour = 1.5 X rate.</i>									
968	EXERCISE POOL RENTALS (PER HOUR)									
969	Exclusive - Breithaupt and F.H.P.	\$ 93.63	Y	01/01/2019	\$ 96.44	\$ 12.54	\$ 108.98	3.00%	01/01/2020	
970	Exclusive - FHP 21-50	\$ 149.74	Y	01/01/2019	\$ 154.23	\$ 20.05	\$ 174.28	3.00%	01/01/2020	
971	AQUATIC SPORTS CLUB RENTAL									
972	0 – 50 prime time	\$ 111.30	Y	01/01/2019	\$ 113.53	\$ 14.76	\$ 128.29	2.00%	01/01/2020	
973	51 - 100 prime time	\$ 131.13	Y	01/01/2019	\$ 133.75	\$ 17.39	\$ 151.14	2.00%	01/01/2020	
974	Tournament rate (4 hours plus)	\$ 74.21	Y	01/01/2019	\$ 75.70	\$ 9.84	\$ 85.54	2.01%	01/01/2020	
975	<i>Non prime time - 20% off Prime Time Rates</i>									
976	SCHOOL BOARD RENTALS									
977	Swim to survive rate	\$ 18.23	N	01/01/2019	\$ 18.78	\$ -	\$ 18.78	3.02%	01/01/2020	
978	Splash field trip rate per instructor	\$ 35.29	N	01/01/2019	\$ 36.35	\$ -	\$ 36.35	3.00%	01/01/2020	
979	Splash field trip per child rate - new	\$ 3.25	N	01/01/2019	\$ 3.00	\$ -	\$ 3.00	-7.69%	01/01/2020	Rate reduced rate to encourage school participation.
980	GRRC , HCCP RENTAL RATES (PER HOUR)									
981	0 – 50 prime time	\$ 171.64	Y	01/01/2019	\$ 176.79	\$ 22.98	\$ 199.77	3.00%	01/01/2020	
982	51 – 100 prime time	\$ 226.86	Y	01/01/2019	\$ 233.67	\$ 30.38	\$ 264.05	3.00%	01/01/2020	
983	101 – 200 prime time	\$ 251.49	Y	01/01/2019	\$ 259.03	\$ 33.67	\$ 292.70	3.00%	01/01/2020	
984	201 – 300 prime time	\$ 333.96	Y	01/01/2019	\$ 343.98	\$ 44.72	\$ 388.70	3.00%	01/01/2020	
985	300+ add onto rate per hour	\$ 26.28	Y	01/01/2019	\$ 27.07	\$ 3.52	\$ 30.59	3.01%	01/01/2020	
986	<i>Non prime time - 20% off Prime Time Rates</i>									
987	Slide	\$ 64.58	Y	01/01/2019	\$ 66.52	\$ 8.65	\$ 75.17	3.00%	01/01/2020	
988	Extra guard per hour	\$ 31.35	Y	01/01/2019	\$ 32.29	\$ 4.20	\$ 36.49	3.00%	01/01/2020	
989	After hours rental rate (add front office staff time to hourly rate)	\$ 34.45	Y	01/01/2019	\$ 35.48	\$ 4.61	\$ 40.09	2.99%	01/01/2020	
990	After hours rental rate - Specified holidays	\$ 52.02	Y	01/01/2019	\$ 53.58	\$ 6.97	\$ 60.55	3.00%	01/01/2020	
991	BREITHAUPT CENTRE									
992	Rooms 103,201,202,205	\$ 16.81	Y	01/01/2019	\$ 17.31	\$ 2.25	\$ 19.56	2.97%	01/01/2020	
993	Room 206	\$ 23.96	Y	01/01/2019	\$ 24.68	\$ 3.21	\$ 27.89	3.01%	01/01/2020	
994	Room 109	\$ 33.27	Y	01/01/2019	\$ 34.27	\$ 4.46	\$ 38.73	3.01%	01/01/2020	
995	Room 207	\$ 46.75	Y	01/01/2019	\$ 48.15	\$ 6.26	\$ 54.41	2.99%	01/01/2020	
996	Gymnasium	\$ 66.53	Y	01/01/2019	\$ 68.53	\$ 8.91	\$ 77.44	3.01%	01/01/2020	
997	Room 109 Liquor License Fee	\$ 51.00	Y	01/01/2019	\$ 52.53	\$ 6.83	\$ 59.36	3.00%	01/01/2020	
998	Rooms 207 Liquor License fee	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
999	Gymnasium Liquor License fee	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
1000	Insurance - Non Licensed									Per Insurance Rate Schedule.
1001	Insurance - Licensed Event									Per Insurance Rate Schedule.
1002	BREITHAUPT CENTRE CAMPS									
1003	Full Day Camps	\$ 166.56	N	01/01/2019	\$ 169.89	\$ -	\$ 169.89	2.00%	01/01/2020	
1004	GRAND RIVER RECREATION COMPLEX									
1005	Meeting Room	\$ 16.89	Y	01/01/2019	\$ 17.40	\$ 2.26	\$ 19.66	3.02%	01/01/2020	
1006	Oktoberfest Lions Hall	\$ 46.74	Y	01/01/2019	\$ 48.14	\$ 6.26	\$ 54.40	3.00%	01/01/2020	
1007	Kitchen	\$ 31.75	Y	01/01/2019	\$ 32.70	\$ 4.25	\$ 36.95	2.99%	01/01/2020	
1008	Lions Hall Liquor License fee	\$ 76.50	Y	01/01/2019	\$ 78.80	\$ 10.24	\$ 89.04	3.01%	01/01/2020	
1009	Kiwanis Park rental rates - park shelter flat rate per day	\$ 23.87	Y	01/01/2019	\$ 26.55	\$ 3.45	\$ 30.00	11.23%	01/01/2020	Flat rate needs to cover staff wages for cleaning.
1010	Insurance - Non Licensed									Per Insurance Rate Schedule.
1011	Insurance - Licensed Event									Per Insurance Rate Schedule.

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1012	GOLF									
1013	MEMBERSHIPS									
1014	Junior Introductory	\$ 309.73	Y	01/01/2019	\$ 315.00	\$ 40.95	\$ 355.95	1.70%	01/01/2020	Rounding
1015	Junior	\$ 376.11	Y	01/01/2019	\$ 385.00	\$ 50.05	\$ 435.05	2.36%	01/01/2020	Rounding
1016	Adult full	\$ 1,500.00	Y	01/01/2019	\$ 1,530.00	\$ 198.90	\$ 1,728.90	2.00%	01/01/2020	
1017	Adult Full Couple	\$ 2,850.00	Y	01/01/2019	\$ 2,907.00	\$ 377.91	\$ 3,284.91	2.00%	01/01/2020	
1018	55+ Restricted	\$ 980.00	Y	01/01/2019	\$ 999.00	\$ 129.87	\$ 1,128.87	1.94%	01/01/2020	Rounding
1019	55+ Restricted Couple	\$ 1,850.00	Y	01/01/2019	\$ 1,887.00	\$ 245.31	\$ 2,132.31	2.00%	01/01/2020	
1020	Classic 9 Doon - 7days	\$ 650.00	Y	01/01/2019	\$ 663.00	\$ 86.19	\$ 749.19	2.00%	01/01/2020	
1021	Classic 9 Doon - 5days	\$ 575.00	Y	01/01/2019	\$ 587.00	\$ 76.31	\$ 663.31	2.09%	01/01/2020	Rounding
1022	Intermediate Full (19-35)	\$ 1,050.00	Y	01/01/2019	\$ 1,071.00	\$ 139.23	\$ 1,210.23	2.00%	01/01/2020	
1023	Pitch n' Putt	\$ 92.94	Y	01/01/2019	\$ 95.00	\$ 12.35	\$ 107.35	2.22%	01/01/2020	Rounding
1024	Pitch n' Putt Family	\$ 206.73	Y	01/01/2019	\$ 210.00	\$ 27.30	\$ 237.30	1.58%	01/01/2020	Rounding
1025	GREEN FEES									
1026	9 hole course- 9 holes - 7 days/week	\$ 22.12	Y	01/01/2019	\$ 22.57	\$ 2.93	\$ 25.50	2.03%	01/01/2020	Rounding
1027	9 hole course-18 holes - 7 days/week	\$ 31.86	Y	01/01/2019	\$ 32.52	\$ 4.23	\$ 36.75	2.07%	01/01/2020	Rounding
1028	18 hole fee for Juniors & Classic 9 Member	\$ 24.78	Y	01/01/2019	\$ 25.22	\$ 3.28	\$ 28.50	1.78%	01/01/2020	Rounding
1029	League - 9 holes	\$ 19.69	Y	01/01/2019	\$ 20.13	\$ 2.62	\$ 22.75	2.23%	01/01/2020	Rounding
1030	Daily Rate - Monday to Thursday and weekends from 11:00 am to the start of twilight time	\$ 33.63	Y	01/01/2019	\$ 34.29	\$ 4.46	\$ 38.75	1.96%	01/01/2020	Rounding
1031	Friday Rate	\$ 35.40	Y	01/01/2019	\$ 36.28	\$ 4.72	\$ 41.00	2.49%	01/01/2020	Rounding
1032	Weekend Prime Rate - Open to 11 a.m. Saturdays & Sundays including Statutory Holidays	\$ 42.48	Y	01/01/2019	\$ 43.36	\$ 5.64	\$ 49.00	2.07%	01/01/2020	Rounding
1033	Twilight - 3pm to close	\$ 22.12	Y	01/01/2019	\$ 22.57	\$ 2.93	\$ 25.50	2.03%	01/01/2020	Rounding
1034	PITCH N PUTT - 9 Hole									
1035	Adult	\$ 8.19	Y	01/01/2019	\$ 8.41	\$ 1.09	\$ 9.50	2.69%	01/01/2020	Rounding
1036	Child	\$ 5.31	Y	01/01/2019	\$ 5.53	\$ 0.72	\$ 6.25	4.14%	01/01/2020	Rounding
1037	Senior	\$ 5.97	Y	01/01/2019	\$ 6.19	\$ 0.80	\$ 6.99	3.69%	01/01/2020	Rounding
1038	Family (4)	\$ 19.47	Y	01/01/2019	\$ 19.91	\$ 2.59	\$ 22.50	2.26%	01/01/2020	
1039	DRIVING RANGE									
1040	Small Bucket	\$ 4.65	Y	01/01/2019	\$ 4.78	\$ 0.62	\$ 5.40	2.80%	01/01/2020	Rounding
1041	Medium Bucket	\$ 6.42	Y	01/01/2019	\$ 6.55	\$ 0.85	\$ 7.40	2.02%	01/01/2020	Rounding
1042	Large Bucket	\$ 9.96	Y	01/01/2019	\$ 10.18	\$ 1.32	\$ 11.50	2.21%	01/01/2020	Rounding
1043	POWER CAR RENTALS				\$ -					
1044	18 holes	\$ 34.29	Y	01/01/2019	\$ 34.29	\$ 4.46	\$ 38.75	0.00%	01/01/2020	Held pricing to remain affordable.
1045	Twilight / 9 holes	\$ 21.68	Y	01/01/2019	\$ 21.68	\$ 2.82	\$ 24.50	0.00%	01/01/2020	Held pricing to remain affordable.
1046	Full Cart Membership	\$ 782.39	Y	01/01/2019	\$ 782.39	\$ 101.71	\$ 884.10	0.00%	01/01/2020	Held pricing to remain affordable.
1047	Weekday Cart Membership (Mon-Fri)	\$ 541.42	Y	01/01/2019	\$ 541.42	\$ 70.38	\$ 611.80	0.00%	01/01/2020	Held pricing to remain affordable.
1048	Cart Membership	\$ 105.31	Y	01/01/2019	\$ 105.31	\$ 13.69	\$ 119.00	0.00%	01/01/2020	Held pricing to remain affordable.
1049	Power Cart member fee - 18 hole	\$ 10.62	Y	01/01/2019	\$ 10.62	\$ 1.38	\$ 12.00	0.00%	01/01/2020	Held pricing to remain affordable.
1050	Power Cart member fee - 9 hole	\$ 5.75	Y	01/01/2019	\$ 5.75	\$ 0.75	\$ 6.50	0.00%	01/01/2020	Held pricing to remain affordable.
1051	ROOM RENTALS									
1052	Capacity 20 or under 1/2 day	\$ 96.69	Y	01/01/2019	\$ 98.62	\$ 12.82	\$ 111.44	2.00%	01/01/2020	
1053	Capacity 20 or Full day	\$ 158.85	Y	01/01/2019	\$ 162.03	\$ 21.06	\$ 183.09	2.00%	01/01/2020	
1054	Capacity 120 1/2 day	\$ 483.45	Y	01/01/2019	\$ 493.12	\$ 64.11	\$ 557.23	2.00%	01/01/2020	
1055	Capacity 120 Full Day	\$ 735.04	Y	01/01/2019	\$ 749.74	\$ 97.47	\$ 847.21	2.00%	01/01/2020	
1056	Discounts offered on room rental for multiple booking dates & non-prime times.									
1057	Weekly Specials offered based on tee time utilization/capacity									

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1058	INFRASTRUCTURE SERVICES									
1059	OPERATIONS - ROADS & TRAFFIC									
1060	TRAFFIC/SIGN MANUFACTURING									
1061	Sign Manufacturing (internal)	Actual Cost	N	01/01/2016	Actual Cost	\$ -	Actual Cost	0.00%	01/01/2020	
1062	Sign Manufacturing Custom (external)	Actual Cost + 60% overhead	Y	01/01/2016	Actual Cost + 60% overhead	\$ -	Actual Cost + 60% overhead	0.00%	01/01/2020	
1063	Sign Manufacturing Inventoried (external)	Actual Cost + 15% overhead	Y	01/01/2016	Actual Cost + 15% overhead	\$ -	Actual Cost + 15% overhead	0.00%	01/01/2020	
1064	Barricade Rentals Installation (labour, equipment, 15% overhead + applicable rental fee/day)	Rental Fee \$2.03/day to max. \$103.37	N	01/01/2019	Rental Fee \$2.09/day to max. \$106.47	\$ -	Rental Fee \$2.09/day to max. \$106.47	3.00%	01/01/2020	
1065	Fencing Rentals Installation (labour, equipment, 15% overhead + applicable rental fee/day)	Rental Fee \$2.03/day to max. \$430.36	N	01/01/2019	Rental Fee \$2.09/day to max. \$443.25	\$ -	Rental Fee \$2.09/day to max. \$443.25	3.00%	01/01/2020	
1066	Delineator Rentals Installation (Labour, Equip, 15% Overhead + Rental Fee/day)	Rental Fee \$2.03/day to max. \$103.37	N	01/01/2019	Rental Fee \$2.09/day to max. \$106.47	\$ -	Rental Fee \$2.09/day to max. \$106.47	3.00%	01/01/2020	
1067	Construction Signage Installation (Labour, Equip, 15% Overhead + Rental Fee/Day)	\$6.40/day to max. \$214.74	N	01/01/2019	\$6.60/day to max. \$225.50	\$ -	\$6.60/day to max. \$225.50	3.00%	01/01/2020	
1068	Bollard Relocations	Actual Cost + 15% overhead	N	01/01/2019	Actual Cost + 15% overhead	\$ -	Actual Cost + 15% overhead	0.00%	01/01/2020	
1069	Utility Cuts									
1070	Curb/Gutter/lineal meter	\$ 178.97	Y	01/01/2019	\$ 184.34	\$ 23.96	\$ 208.30	3.00%	01/01/2020	
1071	Sidewalk Flat Rate (for < = 7.5 sq meter)	\$ 1,200.00	Y	01/01/2019	\$ 1,236.00	\$ 160.68	\$ 1,396.68	3.00%	01/01/2020	
1072	Sidewalk/sq meter (for > 7.5 sq meter)	\$ 162.31	Y	01/01/2019	\$ 167.18	\$ 21.73	\$ 188.91	3.00%	01/01/2020	
1073	Roadway - greater than 20 sq meter	\$95.77/m2 + \$221.66 mobilization fee	N	01/01/2019	\$98.65/m2 + \$228.30 mobilization fee	\$ -	\$98.65/m2 + \$228.30 mobilization fee	3.00%	01/01/2020	
1074	Roadway - less than 20 sq meter	\$126.36/m2 + \$221.66 mobilization fee	N	01/01/2019	\$130.15/m2 + \$228.31 mobilization fee	\$ -	\$130.15/m2 + \$228.31 mobilization fee	3.00%	01/01/2020	
1075	Asphalt - Driveway Ramps/sq meter	\$ 76.32	Y	01/01/2019	\$ 78.61	\$ 10.22	\$ 88.83	3.01%	01/01/2020	
1076	Roads Misc.									
1077	Grading of Lots, etc.	Labour, Material & Equipment	N	01/01/2016	Labour, Material & Equipment	\$ -	Labour, Material & Equipment	0.00%	01/01/2020	
1078	Accident Clean-up	Labour, Material & Equipment	N	01/01/2016	Labour, Material & Equipment	\$ -	Labour, Material & Equipment	0.00%	01/01/2020	
1079	Concrete									
1080	Mud jacking/sq meter	\$ 24.02	Y	01/01/2019	\$ 24.75	\$ 3.22	\$ 27.97	3.03%	01/01/2020	

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1081	PARKS & CEMETERIES									
1082	PARKS									
1083	Sidewalk Snow Clearing (per linear meter)									Adjusted fees from per linear foot to per linear meter.
1084	Downtown	\$ 26.47	N	01/01/2019	\$ 27.26	\$ -	\$ 27.26	2.98%	01/01/2020	
1085	Standard Sidewalks	\$ 8.04	N	01/01/2019	\$ 8.28	\$ -	\$ 8.28	2.99%	01/01/2020	

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1086	CEMETERIES									
1087	INTERMENT CHARGES									
1088	Provincial License Fee	\$ 12.00	Y	01/01/2018	\$ 12.00	\$ 1.56	\$ 13.56	0.00%	01/01/2020	This fee is legislated.
1089	Adult, standard depth	\$ 1,222.00	Y	01/01/2019	\$ 1,258.00	\$ 163.54	\$ 1,421.54	2.95%	01/01/2020	
1090	Adult, extra deep	\$ 1,532.00	Y	01/01/2019	\$ 1,578.00	\$ 205.14	\$ 1,783.14	3.00%	01/01/2020	
1091	Child	\$ 357.00	Y	01/01/2019	\$ 367.00	\$ 47.71	\$ 414.71	2.80%	01/01/2020	
1092	Infant	No Charge			No Charge		No Charge	0.00%	01/01/2020	
1093	Opening/sealing of crypt (end opening)	\$ 918.00	Y	01/01/2019	\$ 945.00	\$ 122.85	\$ 1,067.85	2.94%	01/01/2020	
1094	Non-Municipal Cemetery-cremation	\$ 79.00	Y	01/01/2019	\$ 81.00	\$ 10.53	\$ 91.53	2.53%	01/01/2020	
1095	Non-Municipal Cemetery-adult	\$ 129.00	Y	01/01/2019	\$ 132.00	\$ 17.16	\$ 149.16	2.33%	01/01/2020	
1096	Saturday Committal Services arriving after 3 p.m. per 1/2 hour	\$ 125.00	Y	01/01/2019	\$ 129.00	\$ 16.77	\$ 145.77	3.20%	01/01/2020	
1097	weekday Funerals arriving after 3:30 per 1/2 hour	\$ 125.00	Y	01/01/2019	\$ 129.00	\$ 16.77	\$ 145.77	3.20%	01/01/2020	
1098	CREMATION INTERMENT CHARGES									
1099	Cremated remains-includes: recording, documentation, staffing	\$ 443.00	Y	01/01/2019	\$ 455.00	\$ 59.15	\$ 514.15	2.71%	01/01/2020	
1100	Research Processing Charge	\$ 162.00	Y	01/01/2019	\$ 166.00	\$ 21.58	\$ 187.58	2.47%	01/01/2020	
1101	Use of cremation Urn Vault-Manager's Permission Only	\$ 567.00	Y	01/01/2019	\$ 584.00	\$ 75.92	\$ 659.92	3.00%	01/01/2020	
1102	Additional Interment (same grave)	\$ 162.00	Y	01/01/2019	\$ 166.00	\$ 21.58	\$ 187.58	2.47%	01/01/2020	
1103	Scattering of cremated remains	\$ 268.00	Y	01/01/2019	\$ 276.00	\$ 35.88	\$ 311.88	2.99%	01/01/2020	
1104	Ossuary	\$ 222.00	Y	01/01/2019	\$ 228.00	\$ 29.64	\$ 257.64	2.70%	01/01/2020	
1105	CREMATORIUM SERVICE									
1106	Provincial License Fee	\$ 12.00	Y	01/01/2018	\$ 12.00	\$ 1.56	\$ 13.56	0.00%	01/01/2020	This fee is legislated.
1107	Adult (over 12 years old)+ return	\$ 560.00	Y	01/01/2019	\$ 560.00	\$ 72.80	\$ 632.80	0.00%	01/01/2020	Fee increase based on market comparison.
1108	Child	\$ 245.00	Y	01/01/2019	\$ 252.00	\$ 32.76	\$ 284.76	2.86%	01/01/2020	
1109	Infant (up to 2 years of age)	No Charge			No Charge		No Charge	-	01/01/2020	
1110	Scheduled Viewing (If missed or late for appointment)	\$ 198.00	Y	01/01/2019	\$ 200.00	\$ 26.00	\$ 226.00	1.01%	01/01/2020	
1111	Urgent crematorium service -by request only-additional fee	\$ 148.00	Y	01/01/2019	\$ 150.00	\$ 19.50	\$ 169.50	1.35%	01/01/2020	
1112	LOT PRICES									
1113	Single adult, premium grave lot allowing flush marker only	\$ 2,990.00	Y	01/01/2019	\$ 3,080.00	\$ 400.40	\$ 3,480.40	3.01%	01/01/2020	
1114	Single adult grave lot allowing flush marker only	\$ 1,990.00	Y	01/01/2019	\$ 2,050.00	\$ 266.50	\$ 2,316.50	3.02%	01/01/2020	Fee increase based on market comparison.
1115	Adult, preferred single, allowing upright marker	\$ 2,500.00	Y	01/01/2019	\$ 2,600.00	\$ 338.00	\$ 2,938.00	4.00%	01/01/2020	Fee increase based on market comparison.
1116	Adult, premium preferred single, allowing upright marker	\$ 3,500.00	Y	01/01/2019	\$ 3,600.00	\$ 468.00	\$ 4,068.00	2.86%	01/01/2020	Fee increase based on market comparison.
1117	2 grave adult lot allowing upright marker	\$ 3,950.00	Y	01/01/2019	\$ 4,300.00	\$ 559.00	\$ 4,859.00	8.86%	01/01/2020	Fee increase based on market comparison.
1118	2 grave premium lot allowing upright marker	\$ 5,031.00	Y	01/01/2019	\$ 5,300.00	\$ 689.00	\$ 5,989.00	5.35%	01/01/2020	Fee increase based on market comparison.
1119	3 grave adult lot allowing upright marker	\$ 5,866.00	Y	01/01/2019	\$ 6,040.00	\$ 785.20	\$ 6,825.20	2.97%	01/01/2020	
1120	3 grave premium lot allowing upright marker	\$ 7,108.00	Y	01/01/2019	\$ 7,320.00	\$ 951.60	\$ 8,271.60	2.98%	01/01/2020	
1121	4 grave lot allowing upright marker	\$ 8,085.00	Y	01/01/2019	\$ 8,325.00	\$ 1,082.25	\$ 9,407.25	2.97%	01/01/2020	
1122	War Veterans Lot, flush marker 3' x 10'	\$ 830.00	Y	01/01/2019	\$ 855.00	\$ 111.15	\$ 966.15	3.01%	01/01/2020	
1123	Youth lot, flush marker	\$ 700.00	Y	01/01/2019	\$ 720.00	\$ 93.60	\$ 813.60	2.86%	01/01/2020	
1124	Child lot, flush marker 2'x4.5'	\$ 330.00	Y	01/01/2019	\$ 340.00	\$ 44.20	\$ 384.20	3.03%	01/01/2020	
1125	Infant lot, flush marker 1'x3'	\$ 229.00	Y	01/01/2019	\$ 235.00	\$ 30.55	\$ 265.55	2.62%	01/01/2020	
1126	Child lot, allowing upright marker 5'x3'	\$ 689.00	Y	01/01/2019	\$ 710.00	\$ 92.30	\$ 802.30	3.05%	01/01/2020	
1127	Child lot, allowing flush marker 5'x 3'	\$ 393.00	Y	01/01/2019	\$ 405.00	\$ 52.65	\$ 457.65	3.05%	01/01/2020	
1128	Infant lot, allowing flush marker 3'x1.5'	\$ 229.00	Y	01/01/2019	\$ 235.00	\$ 30.55	\$ 265.55	2.62%	01/01/2020	
1129	PROMONTORY POINT/ MC, MJ, 2K, 2S, 2V LOT PRICES									
1130	2 grave Adult Lot, allowing upright marker (6' x 10' or equivalent)	\$ 5,031.00	Y	01/01/2019	\$ 5,300.00	\$ 689.00	\$ 5,989.00	5.35%	01/01/2020	Fee increase based on market comparison.
1131	Adult, preferred single, allowing upright marker (4' x 10')	\$ 3,500.00	Y	01/01/2019	\$ 3,605.00	\$ 468.65	\$ 4,073.65	3.00%	01/01/2020	
1132	Green Burial - Sanctuary Wood lots (8'x12') includes trees	\$ 7,959.00	Y	01/01/2019	\$ 8,000.00	\$ 1,040.00	\$ 9,040.00	0.52%	01/01/2020	
1133	CREMATION LOT PRICES									
1134	Ossuary/ includes documentation, recording, staffing	\$ 222.00	Y	01/01/2019	\$ 228.00	\$ 29.64	\$ 257.64	2.70%	01/01/2020	
1135	Bronze Memorial Plaque	\$ 748.00	Y	01/01/2019	\$ 770.00	\$ 100.10	\$ 870.10	2.94%	01/01/2020	
1136	Bronze Plaque Installation	\$ 140.00	Y	01/01/2019	\$ 144.00	\$ 18.72	\$ 162.72	2.86%	01/01/2020	

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1137	CREMATION LOT PRICES									
1138	Cremation Lot, flush marker (1' x 3') (P & 2M)	\$ 468.00	Y	01/01/2019	\$ 482.00	\$ 62.66	\$ 544.66	2.99%	01/01/2020	
1139	Cremation Lot, flush marker (2' x 4.5')	\$ 837.00	Y	01/01/2019	\$ 862.00	\$ 112.06	\$ 974.06	2.99%	01/01/2020	
1140	Cremation Lot, flush marker (3' x 3')	\$ 837.00	Y	01/01/2019	\$ 862.00	\$ 112.06	\$ 974.06	2.99%	01/01/2020	
1141	Cremation Lot, flush-estates (4' x 4.5') allows 14" x 30"mrkr	\$ 1,495.00	Y	01/01/2019	\$ 1,540.00	\$ 200.20	\$ 1,740.20	3.01%	01/01/2020	
1142	Cremation Lot, upright marker-Section 2S/2V (5'x6') Ceremonial Garden (3'x4')	\$ 3,160.00	Y	01/01/2019	\$ 3,255.00	\$ 423.15	\$ 3,678.15	3.01%	01/01/2020	
1143	War Veterans Cremation Lot, flush marker (3' x 3')	\$ 672.00	Y	01/01/2019	\$ 692.00	\$ 89.96	\$ 781.96	2.98%	01/01/2020	
1144	Flush Marker Lots (Willows, 2D, 2J & Acacia Gardens)	\$ 1,148.00	Y	01/01/2019	\$ 1,180.00	\$ 153.40	\$ 1,333.40	2.79%	01/01/2020	
1145	Upright Marker Lots (3' x 5') (Willows)	\$ 1,838.00	Y	01/01/2019	\$ 1,890.00	\$ 245.70	\$ 2,135.70	2.83%	01/01/2020	
1146	PROMONTORY POINT LOT PRICES									
1147	Reflection Stones, Cremation Lots	\$ 7,196.00	Y	01/01/2019	\$ 7,410.00	\$ 963.30	\$ 8,373.30	2.97%	01/01/2020	
1148	Bronze Memorial Plaque	\$ 1,436.00	Y	01/01/2019	\$ 1,480.00	\$ 192.40	\$ 1,672.40	3.06%	01/01/2020	
1149	Bronze Plaque Installation	\$ 140.00	Y	01/01/2019	\$ 144.00	\$ 18.72	\$ 162.72	2.86%	01/01/2020	
1150	Cremation Lot, upright marker (3' x 6')	\$ 3,160.00	Y	01/01/2019	\$ 3,255.00	\$ 423.15	\$ 3,678.15	3.01%	01/01/2020	
1151	Cremation Lot, flush marker (3' x 3')	\$ 2,393.00	Y	01/01/2019	\$ 2,465.00	\$ 320.45	\$ 2,785.45	3.01%	01/01/2020	
1152	STONEY RIDGE & MEADOW LARK COMMONS LOT PRICES									
1153	Reflection Stones	\$ 7,196.00	Y	01/01/2019	\$ 7,410.00	\$ 963.30	\$ 8,373.30	2.97%	01/01/2020	
1154	Wall Cremation Lots		Y		\$ 6,600.00	\$ 858.00	\$ 7,458.00	NEW	01/01/2020	Breakout fee from Reflection Stones to increase competitiveness.
1155	Bronze Memorial Plaque 16" x 10"	\$ 1,436.00	Y	01/01/2019	\$ 1,480.00	\$ 192.40	\$ 1,672.40	3.06%	01/01/2020	
1156	Bronze Memorial Plaque 16" x 24" unique product/bronze costs	\$ 2,010.00	Y	01/01/2019	\$ 2,070.00	\$ 269.10	\$ 2,339.10	2.99%	01/01/2020	
1157	Bronze Memorial Plaque 18" x 24" unique product/bronze costs	\$ 2,306.00	Y	01/01/2019	\$ 2,375.00	\$ 308.75	\$ 2,683.75	2.99%	01/01/2020	
1158	Bronze Memorial Plaque 24" x 30" unique product/bronze costs	\$ 4,315.00	Y	01/01/2019	\$ 4,445.00	\$ 577.85	\$ 5,022.85	3.01%	01/01/2020	
1159	Installation of Bronze Plaque	\$ 140.00	Y	01/01/2019	\$ 144.00	\$ 18.72	\$ 162.72	2.86%	01/01/2020	
1160	Cremation Lot, upright marker (3' x 5')	\$ 2,597.00	Y	01/01/2019	\$ 2,675.00	\$ 347.75	\$ 3,022.75	3.00%	01/01/2020	
1161	Foundation cost (pre poured in Stoney Ridge and Cremorial Gardens for Crem Up-no annual increase)	\$ 486.00	Y	01/01/2019	\$ 486.00	\$ 63.18	\$ 549.18	0.00%	01/01/2020	This fee is not increased every year.
1162	Cremation Lot, premium flush marker (3' x 3')	\$ 2,164.00	Y	01/01/2019	\$ 2,225.00	\$ 289.25	\$ 2,514.25	2.82%	01/01/2020	
1163	SCATTERING GARDENS									
1164	Bronze Dedication Plaque	\$ 748.00	Y	01/01/2019	\$ 770.00	\$ 100.10	\$ 870.10	2.94%	01/01/2020	
1165	Plaque Installation	\$ 140.00	Y	01/01/2019	\$ 144.00	\$ 18.72	\$ 162.72	2.86%	01/01/2020	
1166	Garden Lot - Flush Marker lot (Acacia Gardens)	\$ 672.00	Y	01/01/2019	\$ 692.00	\$ 89.96	\$ 781.96	2.98%	01/01/2020	
1167	Columbarium UNITS									
1168	Garden of Hope Niche Wall, Exterior Niche 3	\$ 567.00	Y	01/01/2019	\$ 584.00	\$ 75.92	\$ 659.92	3.00%	01/01/2020	Resale price only.
1169	Willows	\$ 1,721.00	Y	01/01/2019	\$ 1,770.00	\$ 230.10	\$ 2,000.10	2.85%	01/01/2020	
1170	Estate Columbarium, 2 niche front/accommodates 4 urns	\$ 6,430.00	Y	01/01/2019	\$ 6,620.00	\$ 860.60	\$ 7,480.60	2.95%	01/01/2020	
1171	Estate Columbarium, 3 niche front/accommodates 6 urns	\$ 7,578.00	Y	01/01/2019	\$ 7,805.00	\$ 1,014.65	\$ 8,819.65	3.00%	01/01/2020	
1172	Estate Columbarium, 4 niche front/accommodates 8 urns	\$ 8,727.00	Y	01/01/2019	\$ 8,990.00	\$ 1,168.70	\$ 10,158.70	3.01%	01/01/2020	
1173	Renaissance estate tower	\$ 4,330.00	Y	01/01/2019	\$ 4,460.00	\$ 579.80	\$ 5,039.80	3.00%	01/01/2020	
1174	Foundation Charge (pre poured for estate columbaria)	\$ 171.00	Y	01/01/2019	\$ 175.00	\$ 22.75	\$ 197.75	2.34%	01/01/2020	
1175	Exterior Niche 4 & Niche 5; Doves in Flight; Meadow Lark	\$ 3,372.00	Y	01/01/2019	\$ 3,475.00	\$ 451.75	\$ 3,926.75	3.05%	01/01/2020	
1176	Catholic Priest Niche Fee (Renaissance towers)		Y		\$ 2,500.00	\$ 325.00	\$ 2,825.00	NEW	01/01/2020	To reflect the current practice of charging niche costs rather than tower costs.
1177	Arbor Tree	\$ 8,739.00	Y	01/01/2019	\$ 8,800.00	\$ 1,144.00	\$ 9,944.00	0.70%	01/01/2020	Newer product and keeping increases to a minimum to create interest and sell current inventory.
1178	PROMONTORY POINT NICHE PRICES									
1179	Bottom and top Rows of peaked unit	\$ 2,919.00	Y	01/01/2019	\$ 3,005.00	\$ 390.65	\$ 3,395.65	2.95%	01/01/2020	
1180	All others in unit	\$ 3,372.00	Y	01/01/2019	\$ 3,475.00	\$ 451.75	\$ 3,926.75	3.05%	01/01/2020	
1181	Bronze Wreath for Outdoor Columbarium Units	\$ 856.00	Y	01/01/2019	\$ 880.00	\$ 114.40	\$ 994.40	2.80%	01/01/2020	
1182	Plaque installation fee	\$ 140.00	Y	01/01/2019	\$ 144.00	\$ 18.72	\$ 162.72	2.86%	01/01/2020	
1183	Niche replacement door	\$ 558.00	Y	01/01/2019	\$ 575.00	\$ 74.75	\$ 649.75	3.05%	01/01/2020	

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1184	DEDICATION CENTRE NICHES									
1185	Unit A-8, B-15, 21, 29, 35, C-36, 42, 50, 56 D-57, 63	\$ 3,318.00	Y	01/01/2019	\$ 3,415.00	\$ 443.95	\$ 3,858.95	2.92%	01/01/2020	
1186	Unit A-9, 13, B-16, 20, 30, 34, C-37, 41, C-51, 55, D-58, 62 Glass	\$ 3,318.00	Y	01/01/2019	\$ 3,415.00	\$ 443.95	\$ 3,858.95	2.92%	01/01/2020	
1187	Unit A-10,11,12B-17,18,19B-31,21,33,C-38,39,40,52,53,54,D-59,60,61	\$ 3,851.00	Y	01/01/2019	\$ 3,950.00	\$ 513.50	\$ 4,463.50	2.57%	01/01/2020	
1188	Unit A-1,7,B-22,28,C-43,49,D-64,70	\$ 5,464.00	Y	01/01/2019	\$ 5,625.00	\$ 731.25	\$ 6,356.25	2.95%	01/01/2020	
1189	Unit A-2,6,B-23,27,C-44,48,D-65,69	\$ 5,464.00	Y	01/01/2019	\$ 5,625.00	\$ 731.25	\$ 6,356.25	2.95%	01/01/2020	
1190	Unit A-3,4,5B-24,25,26,C-45,46,47,D-66,67,68	\$ 5,997.00	Y	01/01/2019	\$ 6,175.00	\$ 802.75	\$ 6,977.75	2.97%	01/01/2020	
1191	Glass Fronted Units									
1192	Memorialization with Photoceramic	\$ 578.00	Y	01/01/2019	\$ 595.00	\$ 77.35	\$ 672.35	2.94%	01/01/2020	
1193	Memorialization with Plaque Only	\$ 131.00	Y	01/01/2019	\$ 135.00	\$ 17.55	\$ 152.55	3.05%	01/01/2020	
1194	MAUSOLEUM UNITS/GARDEN OF HOPE									
1195	EXTERIOR SINGLES									
1196	Rows A and E	\$ 9,097.00	Y	01/01/2019	\$ 9,200.00	\$ 1,196.00	\$ 10,396.00	1.13%	01/01/2020	Resale price only
1197	Rows B, C, and D	\$ 9,097.00	Y	01/01/2019	\$ 9,200.00	\$ 1,196.00	\$ 10,396.00	1.13%	01/01/2020	Resale price only
1198	INTERIOR SINGLES									
1199	Rows A and E	\$ 11,371.00	Y	01/01/2019	\$ 11,500.00	\$ 1,495.00	\$ 12,995.00	1.13%	01/01/2020	Resale price only
1200	Rows B,C and D	\$ 11,371.00	Y	01/01/2019	\$ 11,500.00	\$ 1,495.00	\$ 12,995.00	1.13%	01/01/2020	Resale price only
1201	Interior Tandem	\$ 17,057.00	Y	01/01/2019	\$ 17,300.00	\$ 2,249.00	\$ 19,549.00	1.42%	01/01/2020	Resale price only
1202	Replacement of vase/light unit	\$ 760.00	Y	01/01/2019	\$ 780.00	\$ 101.40	\$ 881.40	2.63%	01/01/2020	
1203	Replacement of vase unit	\$ 458.00	Y	01/01/2019	\$ 470.00	\$ 61.10	\$ 531.10	2.62%	01/01/2020	
1204	One time electricity charge for light	\$ 442.00	Y	01/01/2019	\$ 455.00	\$ 59.15	\$ 514.15	2.94%	01/01/2020	
1205	Mausoleum Interior single crypts	\$ 1,136.00	Y	01/01/2019	\$ 1,170.00	\$ 152.10	\$ 1,322.10	2.99%	01/01/2020	Resale price only
1206	Mausoleum Niches	\$ 567.00	Y	01/01/2019	\$ 585.00	\$ 76.05	\$ 661.05	3.17%	01/01/2020	Resale price only
1207	Spruce Grove Wall Niches	\$ 567.00	Y	01/01/2019	\$ 585.00	\$ 76.05	\$ 661.05	3.17%	01/01/2020	Resale price only
1208	Exterior Niche #1 and #2	\$ 567.00	Y	01/01/2019	\$ 585.00	\$ 76.05	\$ 661.05	3.17%	01/01/2020	Resale price only
1209	PHOTOGRAPHIC IMAGES									
1210	Colour images with frame	\$ 594.00	Y	01/01/2019	\$ 610.00	\$ 79.30	\$ 689.30	2.69%	01/01/2020	
1211	Decorative Crypt Vase Lens	\$ 105.00	Y	01/01/2019	\$ 108.00	\$ 14.04	\$ 122.04	2.86%	01/01/2020	
1212	DISINTERMENT OF BODIES OR REMAINS does not include cost of grave opening at a new location									
1213	Adult, standard depth with an outer case	\$ 2,619.00	Y	01/01/2019	\$ 2,650.00	\$ 344.50	\$ 2,994.50	1.18%	01/01/2020	
1214	Adult, standard depth with NO outer case	\$ 3,714.00	Y	01/01/2019	\$ 3,825.00	\$ 497.25	\$ 4,322.25	2.99%	01/01/2020	
1215	Child	\$ 769.00	Y	01/01/2019	\$ 790.00	\$ 102.70	\$ 892.70	2.73%	01/01/2020	
1216	Infant	\$ 382.00	Y	01/01/2019	\$ 390.00	\$ 50.70	\$ 440.70	2.09%	01/01/2020	
1217	Cremated remains	\$ 393.00	Y	01/01/2019	\$ 405.00	\$ 52.65	\$ 457.65	3.05%	01/01/2020	
1218	Cremated remains – common ground	\$ 243.00	Y	01/01/2019	\$ 250.00	\$ 32.50	\$ 282.50	2.88%	01/01/2020	
1219	Additional charge if concrete or metal outer case	\$ 315.00	Y	01/01/2019	\$ 325.00	\$ 42.25	\$ 367.25	3.17%	01/01/2020	
1220	UPRIGHT MARKER CHARGES									
1221	Charge for concrete (per cubic foot) includes installation fee	\$ 30.00	Y	01/01/2018	\$ 30.00	\$ 3.90	\$ 33.90	0.00%	01/01/2020	This fee is only increased every couple of years to reflect the rise in the cost of concrete.
1222	Memorial surcharge 1	\$ 100.00	Y	01/01/2018	\$ 100.00	\$ 13.00	\$ 113.00	0.00%	01/01/2020	This fee is legislated.
1223	Memorial surcharge 2	\$ 200.00	Y	01/01/2018	\$ 200.00	\$ 26.00	\$ 226.00	0.00%	01/01/2020	This fee is legislated.
1224	Removal of existing foundation	\$ 400.00	Y	01/01/2019	\$ 410.00	\$ 53.30	\$ 463.30	2.50%	01/01/2020	
1225	Inspection fee	\$ 215.00	Y	01/01/2019	\$ 220.00	\$ 28.60	\$ 248.60	2.33%	01/01/2020	This fee is legislated.
1226	SETTING OF MARKERS									
1227	Flush markers less than 173 square inches	\$ 140.00	Y	01/01/2019	\$ 144.00	\$ 18.72	\$ 162.72	2.86%	01/01/2020	
1228	Flush markers >173 square inches but< 288 square inches	\$ 202.00	Y	01/01/2019	\$ 205.00	\$ 26.65	\$ 231.65	1.49%	01/01/2020	
1229	Care & Maintenance	\$ 50.00	Y	01/01/2018	\$ 50.00	\$ 6.50	\$ 56.50	0.00%	01/01/2020	This fee is legislated.
1230	Flush markers > 288 square inches	\$ 236.00	Y	01/01/2019	\$ 240.00	\$ 31.20	\$ 271.20	1.69%	01/01/2020	
1231	Care & Maintenance	\$ 50.00	Y	01/01/2018	\$ 50.00	\$ 6.50	\$ 56.50	0.00%	01/01/2020	This fee is legislated.

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1232	Flower Containers supplied by owner	\$ 77.00	Y	01/01/2019	\$ 79.00	\$ 10.27	\$ 89.27	2.60%	01/01/2020	
1233	Galvanized flower containers – supplied/installed by cemetery	\$ 90.00	Y	01/01/2019	\$ 93.00	\$ 12.09	\$ 105.09	3.33%	01/01/2020	
1234	Die cast flower containers–supplied/installed by cemetery	\$ 194.00	Y	01/01/2019	\$ 200.00	\$ 26.00	\$ 226.00	3.09%	01/01/2020	
1235	Niche vase (supplied & installed)	\$ 157.00	Y	01/01/2019	\$ 161.00	\$ 20.93	\$ 181.93	2.55%	01/01/2020	
1236	Crypt Door Removal	\$ 111.00	Y	01/01/2019	\$ 114.00	\$ 14.82	\$ 128.82	2.70%	01/01/2020	
1237	FLOWER BEDS									
1238	Installation of a new flowerbed by cemetery									
1239	Prepare for planting	\$ 32.00	Y	01/01/2018	\$ 33.00	\$ 4.29	\$ 37.29	3.13%	01/01/2020	
1240	Water & Fertilizing	\$ 74.00	Y	01/01/2019	\$ 75.00	\$ 9.75	\$ 84.75	1.35%	01/01/2020	
1241	Supply annuals, plant and maintain (/year)	\$ 156.00	Y	01/01/2019	\$ 160.00	\$ 20.80	\$ 180.80	2.56%	01/01/2020	
1242	Prepare, supply, plant, maintain and tulips	\$ 212.00	Y	01/01/2019	\$ 218.00	\$ 28.34	\$ 246.34	2.83%	01/01/2020	
1243	Prepare, supply, plant, maintain and tulips and wreath	\$ 260.00	Y	01/01/2019	\$ 265.00	\$ 34.45	\$ 299.45	1.92%	01/01/2020	
1244	EVERGREENS/SHRUBS									
1245	Planting cost (per plant)	\$ 18.00	Y	01/01/2017	\$ 18.55	\$ 2.41	\$ 20.96	3.06%	01/01/2020	
1246	HOLIDAY CHARGES									
1247	Interment and cremation charge	\$ 596.00	Y	01/01/2019	\$ 610.00	\$ 79.30	\$ 689.30	2.35%	01/01/2020	
1248	Non-Municipal Cemeteries	\$ 830.00	Y	01/01/2019	\$ 855.00	\$ 111.15	\$ 966.15	3.01%	01/01/2020	
1249	Infant/cremation burial requiring one staff	\$ 299.00	Y	01/01/2019	\$ 308.00	\$ 40.04	\$ 348.04	3.01%	01/01/2020	
1250	Additional charge for cremation/retort	\$ 314.00	Y	01/01/2019	\$ 323.00	\$ 41.99	\$ 364.99	2.87%	01/01/2020	
1251	MISCELLANEOUS CHARGES									
1252	Replacement Card or Key	\$ 25.00	Y	01/01/2018	\$ 25.00	\$ 3.25	\$ 28.25	0.00%	01/01/2020	This fee is based on cost recovery.
1253	Concrete and/or Metal Vault/Liner surcharge	\$ 37.00	Y	01/01/2019	\$ 37.00	\$ 4.81	\$ 41.81	0.00%	01/01/2020	This fee is increased every couple of years, as part of our business relationship with our partners.
1254	Cremated remains – common ground	\$ 323.00	Y	01/01/2019	\$ 330.00	\$ 42.90	\$ 372.90	2.17%	01/01/2020	
1255	Regional Services - Adult flush marker	\$ 973.00	N	01/01/2019	\$ 973.00	-	\$ 973.00	0.00%	01/01/2020	This is a set price by the Region of Waterloo based on their funding.
1256	Use of Mortuary (per month)	\$ 85.00	Y	01/01/2019	\$ 87.00	\$ 11.31	\$ 98.31	2.35%	01/01/2020	
1257	ADMINISTRATIVE CHARGES									
1258	Refund of Interment Rights Administrative Fee	\$ 350.00	Y	01/01/2018	\$ 350.00	\$ 45.50	\$ 395.50	0.00%	01/01/2020	This fee is legislated.
1259	Transfer of interment rights Deed Rights	\$ 305.00	Y	01/01/2019	\$ 315.00	\$ 40.95	\$ 355.95	3.28%	01/01/2020	
1260	Application for Reservation by Rights Holder									
1261	Application for Reservation - Rights Holder Deceased	\$ 53.00	Y	01/01/2019	\$ 99.00	\$ 12.87	\$ 111.87	86.79%	01/01/2020	To better reflect the cost of business and maintain market competitiveness.
1262	Application for Reservation for Mt. Hope or St. Peters	\$ 305.00	Y	01/01/2019	\$ 315.00	\$ 40.95	\$ 355.95	3.28%	01/01/2020	
1263	Service Fee-duplicate deed	\$ 53.00	Y	01/01/2019	\$ 54.00	\$ 7.02	\$ 61.02	1.89%	01/01/2020	
1264	Administrative Fee-Refund lesser of 10% or \$350.00	Per Act	Y	01/01/2018	Per Act	Per Act	Per Act	0.00%	01/01/2020	This fee is legislated.
1265	Genealogical Research	\$ 36.00	Y	01/01/2018	\$ 37.00	\$ 4.81	\$ 41.81	2.78%	01/01/2020	
1266	Removal/Transfer remains to FH (from Niche)	\$ 82.00	Y	01/01/2019	\$ 84.00	\$ 10.92	\$ 94.92	2.44%	01/01/2020	
1267	CARE AND MAINTENANCE OF LOTS SOLD PRIOR TO 1953	\$ 200.00	Y	01/01/2018	\$ 200.00	\$ 26.00	\$ 226.00	0.00%	01/01/2020	This fee is legislated.
1268	WILLIAMSBURG DEDICATION CENTRE									
1269	Mon to Fri - 8 a.m. - 4 p.m. 15 minutes maximum	No Charge			No Charge		No Charge		01/01/2020	
1270	Monday to Friday Memorial Service, 1 hour/No Room set-up	\$ 129.00	Y	01/01/2019	\$ 132.00	\$ 17.16	\$ 149.16	2.33%	01/01/2020	This fee is legislated.
1271	Monday to Saturday Services (room set-up incl. up to 3 hours)	\$ 477.00	Y	01/01/2019	\$ 490.00	\$ 63.70	\$ 553.70	2.73%	01/01/2020	
1272	Sunday Services (room set-up incl. up to 3 hours)	\$ 689.00	Y	01/01/2019	\$ 710.00	\$ 92.30	\$ 802.30	3.05%	01/01/2020	
1273	Saturday Memorial Service 1 hour, no set up	\$ 174.00	Y	01/01/2019	\$ 179.22	\$ 23.30	\$ 202.52	3.00%	01/01/2020	
1274	Weddings -flat fee-including rehearsal	\$ 510.00	Y	01/01/2019	\$ 525.00	\$ 68.25	\$ 593.25	2.94%	01/01/2020	
1275	Weddings -flat fee-including rehearsal- 2019 quotes	\$ 520.00	y	01/01/2019	\$ 535.00	\$ 69.55	\$ 604.55	2.88%	01/01/2020	
1276	Facility Attendant Conversion	\$ 181.00	y	01/01/2019	\$ 186.00	\$ 24.18	\$ 210.18	2.76%	01/01/2020	
1277	Wedding Package Special (celebrant + reception hour)Reception prior to 3:00 pm	\$ 1,014.00	y	01/01/2019	\$ 1,044.00	\$ 135.72	\$ 1,179.72	2.96%	01/01/2020	

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1278	MEMORIAL PROGRAM									
1279	Memorial tree, including granite mounted bronze plaque	\$ 1,567.00	Y	01/01/2019	\$ 1,615.00	\$ 209.95	\$ 1,824.95	3.06%	01/01/2020	
1280	Larger rock for additional plaque (memorial tree option)	\$ 634.00	Y	01/01/2019	\$ 650.00	\$ 84.50	\$ 734.50	2.52%	01/01/2020	
1281	Temporary Remembrance Markers	\$ 157.00	Y	01/01/2019	\$ 161.00	\$ 20.93	\$ 181.93	2.55%	01/01/2020	
1282	Memorial Leaf with Plaque	\$ 774.00	Y	01/01/2019	\$ 797.00	\$ 103.61	\$ 900.61	2.97%	01/01/2020	
1283	Plaque installation fee	\$ 140.00	Y	01/01/2019	\$ 144.00	\$ 18.72	\$ 162.72	2.86%	01/01/2020	
1284	Memorial Bridge Railing (small)	\$ 1,792.00	Y	01/01/2019	\$ 1,845.00	\$ 239.85	\$ 2,084.85	2.96%	01/01/2020	
1285	Memorial Bridge Railing (large)	\$ 2,386.00	Y	01/01/2019	\$ 2,455.00	\$ 319.15	\$ 2,774.15	2.89%	01/01/2020	
1286	Railing installation	\$ 178.00	Y	01/01/2019	\$ 183.00	\$ 23.79	\$ 206.79	2.81%	01/01/2020	
1287	Memorial Benches, including bronze plaque	\$ 2,699.00	Y	01/01/2019	\$ 2,780.00	\$ 361.40	\$ 3,141.40	3.00%	01/01/2020	
1288	A WORK OF ART									
1289	Butterfly plaque	\$ 226.00	Y	01/01/2019	\$ 232.00	\$ 30.16	\$ 262.16	2.65%	01/01/2020	
1290	LEGISLATED CHANGES:									
1291	Mt. Hope Cemetery									
1292	Single grave adult lot	\$ 668.00	Y	01/01/2019	\$ 688.00	\$ 89.44	\$ 777.44	2.99%	01/01/2020	Resale price only
1293	Preferred single upright lot	\$ 668.00	Y	01/01/2019	\$ 688.00	\$ 89.44	\$ 777.44	2.99%	01/01/2020	Resale price only
1294	2 grave adult lot, upright	\$ 891.00	Y	01/01/2019	\$ 915.00	\$ 118.95	\$ 1,033.95	2.69%	01/01/2020	Resale price only
1295	6 grave adult lot, upright	\$ 1,114.00	Y	01/01/2019	\$ 1,145.00	\$ 148.85	\$ 1,293.85	2.78%	01/01/2020	Resale price only
1296	10 grave adult lot, upright	\$ 2,228.00	Y	01/01/2019	\$ 2,295.00	\$ 298.35	\$ 2,593.35	3.01%	01/01/2020	Resale price only
1297	Infant lot flush marker 2' x 4'	\$ 322.00	Y	01/01/2019	\$ 331.00	\$ 43.03	\$ 374.03	2.80%	01/01/2020	
1298	Cremation lot, flush 2' x 4'	\$ 837.00	Y	01/01/2019	\$ 862.00	\$ 112.06	\$ 974.06	2.99%	01/01/2020	
1299	Bridgeport Cemetery									
1300	Infant/cremation lot, flush 2' x 4'	\$ 322.00	Y	01/01/2019	\$ 332.00	\$ 43.16	\$ 375.16	3.11%	01/01/2020	Resale price only
1301	Cremation lot, flush 2' x 4'	\$ 837.00	Y	01/01/2019	\$ 862.00	\$ 112.06	\$ 974.06	2.99%	01/01/2020	

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#	FEE DESCRIPTION	2019 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2020 RATE (EXCL HST)	HST	2020 RATE (INCL HST)	% INC vs 2019 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1302	UTILITIES									
1303	GAS									
1304	Gas Meter Set - residential (retrofit)	\$ 45.46	Y	01/01/2019	\$ 120.00	\$ 15.60	\$ 135.60	163.96%	01/01/2020	Matching minimum charge fee for service work.
1305	Gas Meter Set - residential (New Housing)	\$ 45.46	Y	01/01/2019	\$ 120.00	\$ 15.60	\$ 135.60	163.96%	01/01/2020	Matching minimum charge fee for service work.
1306	Gas Meter Set - Commercial/Industrial	\$ 45.46	Y	01/01/2019	\$ 120.00	\$ 15.60	\$ 135.60	163.96%	01/01/2020	Matching minimum charge fee for service work.
1307	Gas meter disputes	\$ 215.40	Y	01/01/2019	\$ 219.71	\$ 28.56	\$ 248.27	2.00%	01/01/2020	
1308	Multi Meter Manifold	\$ 500.00	N	01/01/2019	\$ 510.00	\$ 65.00	\$ 575.00	2.00%	01/01/2020	
1309	5 PSI Meter Set (if load between 1,000 & 3,500 cfh)	\$ 4,500.00	Y	01/01/2019	\$ 4,590.00	\$ 596.70	\$ 5,186.70	2.00%	01/01/2020	
1310	Cage for 5 PSI Meter Set	\$ 2,500.00	Y	01/01/2019	\$ 2,800.00	\$ 364.00	\$ 3,164.00	12.00%	01/01/2020	5 PSI meter sets are required to be enclosed with a cage to protect this sensitive equipment. Based on current contractor pricing.
1311	Gas Service Abandonment - Steel	\$ 1,500.00	Y	01/01/2019	\$ 1,530.00	\$ 198.90	\$ 1,728.90	2.00%	01/01/2020	
1312	Gas Service Abandonment - Plastic	\$ 1,000.00	Y	01/01/2019	\$ 1,020.00	\$ 132.60	\$ 1,152.60	2.00%	01/01/2020	
1313	Impact Post (100mm diameter) for Meter Set Protection	\$ 400.00	Y	01/01/2019	\$ 550.00	\$ 71.50	\$ 621.50	37.50%	01/01/2020	Cost per impact post to protect new gas meter set, in accordance with current standards. Costs based on current contractor pricing.
1314	Impact Post (150mm) for Meter Set Protection	\$ 600.00	Y	01/01/2019	\$ 612.00	\$ 79.56	\$ 691.56	2.00%	01/01/2020	
1315	Gas Design Fee per km of natural gas main (Subdivision or Multi-residential Development with Multiple Buildings)	\$ 1,000.00	Y	01/01/2019	\$ 1,020.00	\$ 132.60	\$ 1,152.60	2.00%	01/01/2020	
1316	Gas Design Fee (Single Service requiring a design)	\$ 500.00	Y	01/01/2019	\$ 510.00	\$ 66.30	\$ 576.30	2.00%	01/01/2020	
1317	Gas Redesign Fee	50% of original design fee	Y	01/01/2019	50% of original design fee		50% of original design fee		01/01/2020	
1318	Residential OPCO Regulator (Over Pressure Cut Off)	\$ 250.00	Y	01/01/2019	\$ 255.00	\$ 33.15	\$ 288.15	2.00%	01/01/2020	
1319	Commercial Internal Monitor Regulator	\$ 800.00	Y	01/01/2019	\$ 816.00	\$ 106.08	\$ 922.08	2.00%	01/01/2020	
1320	Site Not Ready Fee	\$ 500.00	Y	01/01/2019	\$ 510.00	\$ 66.30	\$ 576.30	2.00%	01/01/2020	
1321	An Aid to Construction may apply based on actual gas service costs.		Y	01/01/2019					01/01/2020	Customers applying for a gas service for a new or revised gas service, may be required to pay a portion of the cost based on payback calculation.
1322	Gas Loss from damages (fee varies based on size, material and time)	\$145.40 to \$195,087.25	Y	01/01/2017	M1 Rate x m3 of gas lost + 15% admin fees				01/01/2020	
1323	Broken, buried value box repair	\$ 2,080.80	Y	01/01/2019	\$ 2,122.42	\$ 275.91	\$ 2,398.33	2.00%	01/01/2020	
1324	Excavation Charges	\$ 208.08	Y	01/01/2019	\$ 212.24	\$ 27.59	\$ 239.83	2.00%	01/01/2020	
1325	Frost Charges for Winter Excavation by Meter	\$ 400.00	Y	01/01/2019	\$ 66.00	\$ 8.58	\$ 74.58	-83.50%	01/01/2020	This per meter charge is based on the maximum depth of 1.2m of full frost, current contractor pricing.
1326	RENTAL GAS WATER HEATER RATES - YEARLY									Customers have indicated a preference for larger increases every few years as opposed to frequent small rate increases. Last increase was in 2018. Since then both capital & labour costs to operate the program have increased. A rate increase is now required to cover increased tank costs & inflation over the past 2 years.
1327	CONVENTIONAL									
1328	40-R	\$ 138.34	Y	01/01/2018	\$ 142.49	\$ 18.52	\$ 161.01	3.00%	01/01/2020	
1329	50-R	\$ 150.83	Y	01/01/2018	\$ 155.35	\$ 20.20	\$ 175.55	3.00%	01/01/2020	
1330	60-R	\$ 163.38	Y	01/01/2018	\$ 168.28	\$ 21.88	\$ 190.16	3.00%	01/01/2020	
1331	75-R	\$ 227.59	Y	01/01/2018	\$ 234.42	\$ 30.47	\$ 264.89	3.00%	01/01/2020	
1332	40-R-FV	\$ 180.08	Y	01/01/2018	\$ 185.48	\$ 24.11	\$ 209.59	3.00%	01/01/2020	
1333	50-R-FV	\$ 183.38	Y	01/01/2018	\$ 188.88	\$ 24.55	\$ 213.43	3.00%	01/01/2020	
1334	60-R-FV	\$ 190.37	Y	01/01/2018	\$ 196.08	\$ 25.49	\$ 221.57	3.00%	01/01/2020	

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1335	POWER VENTED									
1336	40-PV	\$ 250.06	Y	01/01/2018	\$ 257.56	\$ 33.48	\$ 291.04	3.00%	01/01/2020	
1337	50-PV	\$ 256.73	Y	01/01/2018	\$ 264.43	\$ 34.38	\$ 298.81	3.00%	01/01/2020	
1338	60-PV	\$ 288.44	Y	01/01/2018	\$ 297.09	\$ 38.62	\$ 335.71	3.00%	01/01/2020	
1339	75-PV	\$ 325.08	Y	01/01/2018	\$ 334.83	\$ 43.53	\$ 378.36	3.00%	01/01/2020	
1340	40-PV-FV	\$ 250.06	Y	01/01/2018	\$ 257.56	\$ 33.48	\$ 291.04	3.00%	01/01/2020	
1341	50-PV-FV	\$ 256.73	Y	01/01/2018	\$ 264.43	\$ 34.38	\$ 298.81	3.00%	01/01/2020	
1342	60-PV-FV	\$ 305.87	Y	01/01/2018	\$ 315.05	\$ 40.96	\$ 356.01	3.00%	01/01/2020	
1343	75 -PV_FV	\$ 325.08	Y	01/01/2018	\$ 334.83	\$ 43.53	\$ 378.36	3.00%	01/01/2020	
1344	DIRECT VENT									
1345	50-DV	\$ 208.32	Y	01/01/2018	\$ 214.57	\$ 27.89	\$ 242.46	3.00%	01/01/2020	
1346	50-DV-FV	\$ 237.51	Y	01/01/2018	\$ 244.64	\$ 31.80	\$ 276.44	3.00%	01/01/2020	
1347	50-PV-DV	\$ 285.86	Y	01/01/2018	\$ 294.44	\$ 38.28	\$ 332.72	3.00%	01/01/2020	
1348	50-PV-DV-H	\$ 312.59	Y	01/01/2018	\$ 321.97	\$ 41.86	\$ 363.83	3.00%	01/01/2020	
1349	COMBO HEATING TANKS									
1350	APPOLO 40-PV	\$ 278.99	Y	01/01/2018	\$ 287.36	\$ 37.36	\$ 324.72	3.00%	01/01/2020	
1351	GSW 50-PV	\$ 285.86	Y	01/01/2018	\$ 294.44	\$ 38.28	\$ 332.72	3.00%	01/01/2020	
1352	APOLLO 50-PV	\$ 285.86	Y	01/01/2018	\$ 294.44	\$ 38.28	\$ 332.72	3.00%	01/01/2020	
1353	APOLLO 50-DV	\$ 256.73	Y	01/01/2018	\$ 264.43	\$ 34.38	\$ 298.81	3.00%	01/01/2020	
1354	POLARIS PR-34	\$ 625.07	Y	01/01/2018	\$ 643.82	\$ 83.70	\$ 727.52	3.00%	01/01/2020	
1355	TANKLESS/ON DEMAND HEATERS									
1356	53-DVN	\$ 388.92	Y	01/01/2018	\$ 400.59	\$ 52.08	\$ 452.67	3.00%	01/01/2020	
1357	66-DVN	\$ 409.82	Y	01/01/2018	\$ 422.11	\$ 54.87	\$ 476.98	3.00%	01/01/2020	
1358	74-DVN	\$ 430.66	Y	01/01/2018	\$ 443.58	\$ 57.67	\$ 501.25	3.00%	01/01/2020	
1359	ANTI-SCALD VALVE RENTAL	\$ 12.00	Y	01/01/2014	\$ 12.24	\$ 1.59	\$ 13.83	2.00%	01/01/2020	
1360	Termination Option RWH	\$ 108.25	Y	01/01/2019	\$ 110.42	\$ 14.35	\$ 124.77	2.00%	01/01/2020	
1361	SERVICE PRICING - ALL TYPES									
1362	08:00 to 17:00									
1363	First 45 minutes & Minimum Charge	\$ 117.80	Y	01/01/2019	\$ 120.00	\$ 15.60	\$ 135.60	1.87%	01/01/2020	
1364	Additional Hours				\$ -					
1365	15 min	\$ 29.70	Y	01/01/2019	\$ 30.00	\$ 3.90	\$ 33.90	1.01%	01/01/2020	
1366	30 min	\$ 59.45	Y	01/01/2019	\$ 60.00	\$ 7.80	\$ 67.80	0.93%	01/01/2020	
1367	45 min	\$ 89.15	Y	01/01/2019	\$ 90.00	\$ 11.70	\$ 101.70	0.95%	01/01/2020	
1368	60 min	\$ 117.80	Y	01/01/2019	\$ 120.00	\$ 15.60	\$ 135.60	1.87%	01/01/2020	
1369	Stat Holidays - Persons working	\$ 153.90	Y	01/01/2019	\$ 155.00	\$ 20.15	\$ 175.15	0.71%	01/01/2020	
1370	Stat Holidays - On-call	\$ 194.20	Y	01/01/2019	\$ 195.00	\$ 25.35	\$ 220.35	0.41%	01/01/2020	
1371	17:00 to 24:00 & Weekends									
1372	First 45 minutes & Minimum Charge	\$ 153.90	Y	01/01/2019	\$ 155.00	\$ 20.15	\$ 175.15	0.71%	01/01/2020	
1373	Additional Hours									
1374	15 min	\$ 38.20	Y	01/01/2019	\$ 39.00	\$ 5.07	\$ 44.07	2.09%	01/01/2020	
1375	30 min	\$ 75.35	Y	01/01/2019	\$ 77.00	\$ 10.01	\$ 87.01	2.19%	01/01/2020	
1376	45 min	\$ 113.55	Y	01/01/2019	\$ 116.00	\$ 15.08	\$ 131.08	2.16%	01/01/2020	
1377	60 min	\$ 151.75	Y	01/01/2019	\$ 155.00	\$ 20.15	\$ 175.15	2.14%	01/01/2020	
1378	Natural Gas Appliance Safety Check	\$ 189.95	Y	01/01/2019	\$ 193.00	\$ 25.09	\$ 218.09	1.61%	01/01/2020	

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1379	Direct Purchase Billing									
1380	Direct Purchase Administration Charge - Fixed Monthly	\$ 75.00	Y	06/01/2007	\$ 80.00	\$ 10.40	\$ 90.40	6.67%	01/01/2020	This fee is intended to recover the costs incurred for administrative activities related to the set up and ongoing facilitation of Direct
1381	Direct Purchase Administration Charge - Monthly Charge per account	\$ 0.19	Y	06/01/2007	\$ 0.20	\$ 0.03	\$ 0.23	5.26%	01/01/2020	
1382	Distributor Consolidated Billing Charge - per retail residential customer monthly	\$ 1.05	Y	06/01/2007	\$ 1.10	\$ 0.14	\$ 1.24	4.76%	01/01/2020	This fee is intended to recover costs incurred to allow Kitchener
1383	Distributor Consolidated Billing Charge - per retail commercial customer monthly	\$ 2.00	Y	06/01/2007	\$ 2.10	\$ 0.27	\$ 2.37	5.00%	01/01/2020	Utilities the ability to charge their customers commodity and
1384	Distributor Consolidated Billing Charge - per retail industrial customer monthly	\$ 5.00	Y	06/01/2007	\$ 5.20	\$ 0.68	\$ 5.88	4.00%	01/01/2020	transportation on the customer's gas bill. This fee is only charged when
1385	Invoice Vendor Adjustments	Greater of \$1.85 or .65%	Y	06/01/2007	Greater of \$1.85 or .65%		Greater of \$1.85 or .65%		01/01/2020	This fee is intended to recover costs incurred for Kitchener Utilities to charge gas supplier adjustment amounts on the customer's gas bill. This fee is only charged when KU bills for commodity and transportation on behalf of the gas supplier and the gas supplier submits a related credit or debit adjustment amount to be applied to the customer's gas bill.

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1386	<i>WATER</i>									
1387	User rates for water consumption will be approved as part of the annual budget process									
1388	QMS Form 1 Review Fee	\$ 1,419.37	N	01/01/2019	\$ 1,447.76	\$ -	\$ 1,447.76	2.00%	01/01/2020	
1389	Frozen Water Service Customer Side investigation Weekdays	\$ 177.43	N	01/01/2019	\$ 180.98	\$ -	\$ 180.98	2.00%	01/01/2020	
1390	Frozen Water Service Customer Side investigation Weekends	\$ 354.82	N	01/01/2019	\$ 361.92	\$ -	\$ 361.92	2.00%	01/01/2020	
1391	Bulk Water Fill Rate	Published Cost of Water per M3 plus 15% admin	N	01/01/2019	Published Cost of Water per M3 plus 15% admin	\$ -	Published Cost of Water per M3 plus 15% admin	3.30%	01/01/2020	
1392	Backflow Prevention Device Permit (Per Device)	\$ 82.04	Y	01/01/2019	\$ 83.68	\$ 10.88	\$ 94.56	2.00%	01/01/2020	
1393	Backflow Prevention Device (Borrow)	\$258.10 plus cost of water Per M3	N	01/01/2019	\$263.25 plus cost of water Per M3	\$ -	\$263.25 plus cost of water Per M3	2.00%	01/01/2020	
1394	Seasonal Meter Install/Remove	\$ 99.33	N	01/01/2019	\$ 101.32	\$ -	\$ 101.32	2.00%	01/01/2020	
1395	Confined space entry for meter in chambers	\$ 229.59	N	01/01/2019	\$ 234.18	\$ -	\$ 234.18	2.00%	01/01/2020	
1396	Subdivision Inspection - first 2 are free, charge for third	\$ 680.07	N	01/01/2019	\$ 693.67	\$ -	\$ 693.67	2.00%	01/01/2020	
1397	Internal Issues (e.g. poor pressure/no water)	\$172.30 to \$344.55	N	01/01/2019	\$175.75 to \$351.44	\$ -	\$175.75 to \$351.44	2.00%	01/01/2020	
1398	Frozen Water service thaw - Customer Side	\$ 703.59	N	01/01/2019	\$ 717.66	\$ -	\$ 717.66	2.00%	01/01/2020	
1399	Water resampling due to adverse conditions - Temporary Watermain	\$ 378.85	N	01/01/2019	\$ 386.43	\$ -	\$ 386.43	2.00%	01/01/2020	
1400	Fire flow charge	\$ 242.45	Y	01/01/2019	\$ 247.30	\$ 32.15	\$ 279.45	2.00%	01/01/2020	
1401	Water meter disputes	\$ 215.40	N	01/01/2019	\$ 219.71	\$ -	\$ 219.71	2.00%	01/01/2020	
1402	Water Meter - Builder non compliance, \$250 for first offence, \$250 increasing increments	\$ 250.00	N	01/01/2019	\$ 255.00	\$ -	\$ 255.00	2.00%	01/01/2020	
1403	new water meter fee - 5/8"	\$ 140.00	N	01/01/2019	\$ 142.80	\$ -	\$ 142.80	2.00%	01/01/2020	
1404	new water meter fee - 1"	\$ 332.00	N	01/01/2019	\$ 338.64	\$ -	\$ 338.64	2.00%	01/01/2020	
1405	new water meter fee - 1 1/2"	\$ 684.00	N	01/01/2019	\$ 697.68	\$ -	\$ 697.68	2.00%	01/01/2020	
1406	new water meter fee - 2"	\$ 825.00	N	01/01/2019	\$ 841.50	\$ -	\$ 841.50	2.00%	01/01/2020	
1407	new water meter fee - 3", 4"	cost of meter plus \$130	N	01/01/2019	cost of meter plus \$133		cost of meter plus \$130		01/01/2020	

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1408	SANITARY AND STORMWATER UTILITIES									
1409	User rates for sanitary sewer usage will be approved as part of the annual budget process									
1410	User rates for monthly stormwater system usage will be approved as part of the annual budget process									
1411	Sewer Blockades									
1412	Regular hours - flat rate	\$ 283.02	N	01/01/2019	\$ 288.68	\$ -	\$ 288.68	2.00%	01/01/2020	
1413	Overtime hours - flat rate	\$ 430.85	N	01/01/2019	\$ 439.47	\$ -	\$ 439.47	2.00%	01/01/2020	
1414	Sewer Cleaning									
1415	Regular hours - min. 2 hour charge, after 2hrs = labour, material & equipment	\$ 375.24	N	01/01/2019	\$ 382.74	\$ -	\$ 382.74	2.00%	01/01/2020	
1416	Overtime hours - min. 2 hour charge, after 2hrs = labour, material & equipment	\$ 473.98	N	01/01/2019	\$ 483.46	\$ -	\$ 483.46	2.00%	01/01/2020	
1417	Double-time hours - min. 2 hour charge, after 2hrs = labour, material & equipment	\$ 566.58	N	01/01/2019	\$ 577.91	\$ -	\$ 577.91	2.00%	01/01/2020	
1418	Catchbasin Cleaning									
1419	Regular hours - min. 2 hour charge, after 2hrs = labour, material & equipment	\$ 375.24	N	01/01/2019	\$ 382.74	\$ -	\$ 382.74	2.00%	01/01/2020	
1420	Overtime hours - min. 2 hour charge, after 2hrs = labour, material & equipment	\$ 473.98	N	01/01/2019	\$ 483.46	\$ -	\$ 483.46	2.00%	01/01/2020	
1421	Double-time hours - min. 2 hour charge, after 2hrs = labour, material & equipment	\$ 566.58	N	01/01/2019	\$ 577.91	\$ -	\$ 577.91	2.00%	01/01/2020	
1422	Material Disposal Fee for Sewer Cleaning and Catch basin Cleaning - if required - flat rate	\$ 375.24	N	01/01/2019	\$ 382.74	\$ -	\$ 382.74	2.00%	01/01/2020	
1423	Street Sweeping									
1424	Regular hours - minimum charge	\$ 289.38	N	01/01/2019	\$ 295.17	\$ -	\$ 295.17	2.00%	01/01/2020	
1425	Overtime hours - minimum charge	\$ 344.79	N	01/01/2019	\$ 351.69	\$ -	\$ 351.69	2.00%	01/01/2020	
1426	Double-time hours - minimum charge	\$ 406.29	N	01/01/2019	\$ 414.42	\$ -	\$ 414.42	2.00%	01/01/2020	

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1427	CORPORATE SERVICES									
1428	<i>INFORMATION TECHNOLOGY</i>									
1429	Kitchener Atlas Book	\$ 121.86	Y	01/01/2019	\$ 125.52	\$ 16.32	\$ 141.84	3.00%	01/01/2020	
1430	Custom Mapping Services per hour	\$ 64.99	Y	01/01/2019	\$ 66.94	\$ 8.70	\$ 75.64	3.00%	01/01/2020	
1431	Standard Map - Ward, Planning Community, etc.	\$ 6.42	Y	01/01/2019	\$ 6.64	\$ 0.86	\$ 7.50	3.43%	01/01/2020	Fee is rounded to nearest quarter (often cash payment).
1432	Zoning Map	\$ 13.54	Y	01/01/2019	\$ 13.95	\$ 1.81	\$ 15.76	3.03%	01/01/2020	

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1433	LEGAL									
1434	Subdivision/Condominium Agreements	\$1,179.77 to \$2,333.36 plus disbursements	Y	01/01/2019	\$1215.16 to \$2403.36 plus disbursements	\$157.97 to \$312.44	\$1,373 to \$2,716 plus disbursements	3.00%	01/01/2020	
1435	Amendment to Subdivision, Condominium agreements/other development related agreements (i.e.. agreements under the Development Charge Act or Building Code Act, etc.) + disbursements	\$427.86 to \$1,553.47 plus disbursements	Y	01/01/2019	\$440.72 to \$1,600.07 plus disbursements	\$57.29 to \$208.01	\$498 to \$1,808 plus disbursements	3.00%	01/01/2020	
1436	Environmental Agreements (borehole/access, etc.)	\$ 252.75	Y	01/01/2019	\$ 260.33	\$ 33.84	\$ 294.17	3.00%	01/01/2020	
1437	Subdivision Plan Clearance/Transfer and easement registrations/Draft document review and approval	\$165.19 to \$778.99 plus disbursements	Y	01/01/2019	\$170.15 to \$802.36 plus disbursements	\$22.12 to \$104.31	\$192 to \$907 plus disbursements	3.00%	01/01/2020	
1438	Site Plan Agreements and amendments	\$555.14 plus disbursements	Y	01/01/2019	\$571.79 plus disbursements	\$ 74.33	\$646 plus disbursements	3.00%	01/01/2020	
1439	Deed/Easement acquired under Planning Authority	disbursements			disbursements		disbursements	0.00%	01/01/2020	
1440	Committee of Adjustment Agreements (preparation & review)	\$246.42 to \$1,163.52 plus disbursements	Y	01/01/2019	\$253.81 to \$1,198.43 plus disbursements	\$33.00 to \$155.80	\$287 to \$1,354 plus disbursements	3.00%	01/01/2020	
1441	Off-Site Parking Agreements	\$278.92 plus disbursements	Y	01/01/2019	\$287.29 plus disbursements	\$ 37.35	\$325 plus disbursements	3.00%	01/01/2020	
1442	Garden Suite	\$278.92 plus disbursements	Y	01/01/2019	\$287.29 plus disbursements	\$ 37.35	\$325 plus disbursements	3.00%	01/01/2020	
1443	Other Agreements/Misc. Services, Misc. agreements (e.g., Municipal Access, Heritage easements, leases, licenses, air rights & misc. real estate documents (e.g., Deeds, Quit Claims))	\$216.64 to \$1,085.89 plus disbursements	Y	01/01/2019	\$223.14 to \$1,118.47 plus disbursements	\$29.01 to \$145.40	\$252 to \$1,264 plus disbursements	3.00%	01/01/2020	
1444	Easements prepared at the request of and conveyed to other Utilities	\$128.17 plus disbursements	Y	01/01/2019	\$132.01 plus disbursements	\$ 17.16	\$149 plus disbursements	3.00%	01/01/2020	
1445	Part Lot Control By-laws	\$234.69 plus disbursements	Y	01/01/2019	\$241.73 plus disbursements	\$ 31.42	\$273 plus disbursements	3.00%	01/01/2020	
1446	Part Lot Control Extension By-laws	\$234.69 plus disbursements	Y	01/01/2019	\$241.73 plus disbursements	\$ 31.42	\$273 plus disbursements	3.00%	01/01/2020	
1447	Releases/Letters of Compliance for Registered Agreements	\$128.17 plus disbursements	Y	01/01/2019	\$ 132.02	\$ 17.16	\$149.18 plus disbursements	3.00%	01/01/2020	
1448	Street/Lane Closings, Note: fee will be charged to each person, receiving a conveyance of a portion of a closed road/lane. Disbursements are pro-rated.	\$240.11 to \$1,319.69 plus disbursements	Y	01/01/2019	\$247.31 to \$1,359.28 plus disbursements	\$32.15 to \$176.71	\$279 to \$1,536 plus disbursements	3.00%	01/01/2020	
1449	Industrial Restrictive Covenants - Consents	\$ 173.31	Y	01/01/2019	\$ 178.51	\$ 23.21	\$ 201.72	3.00%	01/01/2020	
1450	Tieback Agreements - Initial Fee		Y		\$ 1,000.00	\$ 130.00	\$ 1,130.00	NEW	01/01/2020	This new fee being suggested because the review required of staff is extensive in order to protect City infrastructure. Drawings have to be circulated and recirculated for review a number of time due to errors in
1451	Tieback Agreements - resubmission Fee		Y		\$ 500.00	\$ 65.00	\$ 565.00	NEW	01/01/2020	
1452	Tieback Agreements - Processing Fee		Y		\$ 500.00	\$ 65.00	\$ 565.00	NEW	01/01/2020	
1453	Encroachment Agreements:									
1454	(Building, Patio's, Porches and other structures)									
1455	Application	\$ 252.75	Y	01/01/2019	\$ 260.33	\$ 33.84	\$ 294.17	3.00%	01/01/2020	
1456	Processing Fee	\$212.12 plus disbursements	Y	01/01/2019	\$218.48 plus disbursements	\$ 28.40	\$247 plus disbursements	3.00%	01/01/2020	

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1457	Annual Fee	Market Value of Land x Area of Land x 10% (min \$281.63)	Y	01/01/2019	Market Value of Land x Area of Land x 10% (min \$290.08)	minimum of \$37.71	Market Value of Land x Area of Land x 10% (minimum \$328)	3.00%	01/01/2020	
1458	Downtown Patio Encroachment Fee/Season (occupancy of 10 or fewer)	\$ 111.03	Y	01/01/2019	\$ 114.36	\$ 14.87	\$ 129.23	3.00%	01/01/2020	
1459	Downtown Patio Encroachment Fee/Season (occupancy of 11 seats or more)	\$ 356.55	Y	01/01/2019	\$ 367.25	\$ 47.74	\$ 414.99	3.00%	01/01/2020	
1460	Miscellaneous Letters	\$84.85 to \$228.37	Y	01/01/2019	\$87.40 to \$235.22	\$11.36 to \$30.58	\$99 to \$266	3.00%	01/01/2020	
1461	Highway establishment and opening By-laws	\$278.92plus disbursements	Y	01/01/2019	\$287.29 plus disbursements	\$ 37.35	\$325 plus disbursements	3.00%	01/01/2020	
1462	Miscellaneous By-laws (0.3 m reserve, street name change, etc.)	\$165.19 to \$537.98 plus disbursements	Y	01/01/2019	\$170.15 to \$554.12 plus disbursements	\$22.12 to \$72.04	\$192 to \$626 plus disbursements	3.00%	01/01/2020	

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1463	LEGISLATED SERVICES									
1464	COUNCIL MINUTES									
1465	Individual Sets/page	\$ 0.35	Y	01/01/2019	\$ 0.35	\$ 0.05	\$ 0.40	0.00%	01/01/2020	Rounding
1466	STANDING COMMITTEE MINUTES									
1467	Individual Sets/page	\$ 0.35	Y	01/01/2019	\$ 0.35	\$ 0.05	\$ 0.40	0.00%	01/01/2020	Rounding
1468	COMMITTEE OF ADJUSTMENT									
1469	Minor Variance (Zoning)	\$ 1,250.00	N	01/01/2019	\$ 1,287.00	\$ -	\$ 1,287.00	2.96%	01/01/2020	Fee is increased to align with cost recovery.
1470										
1471	Consent	\$ 1,479.00	N	01/01/2019	\$ 1,523.00	\$ -	\$ 1,523.00	2.97%	01/01/2020	Fee is increased to align with cost recovery.
1472	Certificate of Official	\$ 255.00	N	01/01/2019	\$ 263.00	\$ -	\$ 263.00	3.14%	01/01/2020	Rounding
1473	Application to Change Conditions	\$ 725.00	N	01/01/2019	\$ 747.00	\$ -	\$ 747.00	3.03%	01/01/2020	Fee is increased to align with cost recovery.
1474	Deferral Fee K20	\$ 408.00	N	01/01/2019	\$ 420.00	\$ -	\$ 420.00	2.94%	01/01/2020	Rounding
1475	Commissioning of Non-City Related Documents	\$ 17.70	Y	01/01/2013	\$ 17.70	\$ 2.30	\$ 20.00	0.00%	01/01/2020	Hold Fee to be competitive with Regional Municipalities.
1476	Commissioning of Domestic & Foreign Pension Documents	\$13.27 for first document, \$4.42/additional document	Y	01/01/2013	\$13.27 for first document, \$4.42/additional document	\$1.73 for first document, \$0.58/additional document	\$15.00 for first document, \$5.00/additional document	0.00%	01/01/2020	Hold Fee to be competitive with Regional Municipalities.
1477	INFORMATION ACCESS REQUEST									
1478	Administration Fee	\$ 5.00	N	03/01/2011	\$ 5.00	\$ -	\$ 5.00	0.00%	01/01/2020	Legislated fee, cannot be changed.
1479	Staff Time/15 min.	\$ 7.50	N	03/01/2011	\$ 7.50	\$ -	\$ 7.50	0.00%	01/01/2020	Legislated fee, cannot be changed.
1480	Photocopies/page	\$ 0.20	N	03/01/2011	\$ 0.20	\$ -	\$ 0.20	0.00%	01/01/2020	Legislated fee, cannot be changed.
1481	Assessment View/Page	\$ 1.43	N	01/01/2019	\$ 1.45	\$ -	\$ 1.45	1.40%	01/01/2020	Rounding. Fee reflects cost recovery.
1482	Marriage License	\$ 154.00	N	01/01/2013	\$ 154.00	\$ -	\$ 154.00	0.00%	01/01/2020	No increase to fee to be competitive. We currently charge the 2nd highest fee and Waterloo/Cambridge are holding their fees.
1483	Lottery/Bingo License	\$130 for Bingo Licenses, 3% of prize value for all other lotteries	N	03/01/2011	\$130.00 for Bingo Licenses, 3% of prize value for all other lotteries	\$ -	\$130.00 for Bingo Licenses, 3% of prize value for all other lotteries	0.00%	01/01/2020	Held flat in support of the charities who raise much needed community funds in the face of dropping lottery revenues.
1484	Death Registration	\$ 28.00	N	01/01/2013	\$ 28.00	\$ -	\$ 28.00	0.00%	01/01/2020	Hold Fee to be competitive with Regional Municipalities.
1485	Municipal Information Forms		Y		\$ 17.70	\$ 2.30	\$20.00	NEW	01/01/2020	Reviewing, Stamping forms for Liquor License Applications.
1486	Property Standards Appeals	\$ 160.00	N	01/01/2019	\$ 165.00	\$ -	\$ 165.00	3.13%	01/01/2020	Increased to align with cost recovery

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1487	LICENSING									
1488	Adult Entertainment Parlours - Annual:									
1489	Class A - New	\$ 437.00	N	01/01/2019	\$ 450.00	\$ -	\$ 450.00	2.97%	01/01/2020	Not part of report 17-149.
1490	Class A - Renewal	\$ 99.00	N	01/01/2019	\$ 102.00	\$ -	\$ 102.00	3.03%	01/01/2020	Not part of report 17-149.
1491	Class A - Late	\$ 241.00	N	01/01/2019	\$ 248.00	\$ -	\$ 248.00	2.90%	01/01/2020	Not part of report 17-149.
1492	Class B - New	\$ 796.00	N	01/01/2019	\$ 820.00	\$ -	\$ 820.00	3.02%	01/01/2020	Not part of report 17-149.
1493	Class B - Renewal	\$ 99.00	N	01/01/2019	\$ 102.00	\$ -	\$ 102.00	3.03%	01/01/2020	Not part of report 17-149.
1494	Class B - Late	\$ 241.00	N	01/01/2019	\$ 249.00	\$ -	\$ 249.00	3.32%	01/01/2020	Not part of report 17-149.
1495	Class C - New	\$ 822.00	N	01/01/2019	\$ 847.00	\$ -	\$ 847.00	3.04%	01/01/2020	Not part of report 17-149.
1496	Class C - Renewal	\$ 111.00	N	01/01/2019	\$ 114.00	\$ -	\$ 114.00	2.70%	01/01/2020	Not part of report 17-149.
1497	Class C - Late	\$ 255.00	N	01/01/2019	\$ 263.00	\$ -	\$ 263.00	3.14%	01/01/2020	Not part of report 17-149.
1498	Class D - Operator - New	\$ 4,942.00	N	01/01/2019	\$ 5,090.00	\$ -	\$ 5,090.00	2.99%	01/01/2020	Not part of report 17-149.
1499	Class D - Operator - Renewal	\$ 4,845.00	N	01/01/2019	\$ 4,990.00	\$ -	\$ 4,990.00	2.99%	01/01/2020	Not part of report 17-149.
1500	Class D - Operator - Late	\$ 5,000.00	N	01/01/2019	\$ 5,150.00	\$ -	\$ 5,150.00	3.00%	01/01/2020	Not part of report 17-149.
1501	Class D - Attendant - New	\$ 119.00	N	01/01/2019	\$ 123.00	\$ -	\$ 123.00	3.36%	01/01/2020	Not part of report 17-149.
1502	Class D - Attendant - Renewal	\$ 119.00	N	01/01/2019	\$ 123.00	\$ -	\$ 123.00	3.36%	01/01/2020	Not part of report 17-149.
1503	Class D - Attendant - Late	\$ 119.00	N	01/01/2019	\$ 123.00	\$ -	\$ 123.00	3.36%	01/01/2020	Not part of report 17-149.
1504	Class E - New	\$ 5,935.00	N	01/01/2019	\$ 6,113.00	\$ -	\$ 6,113.00	3.00%	01/01/2020	Not part of report 17-149.
1505	Class E - Renewal	\$ 5,935.00	N	01/01/2019	\$ 6,113.00	\$ -	\$ 6,113.00	3.00%	01/01/2020	Not part of report 17-149.
1506	Class E - Late	\$ 5,935.00	N	01/01/2019	\$ 6,113.00	\$ -	\$ 6,113.00	3.00%	01/01/2020	Not part of report 17-149.
1507	Alternative Massage Centres - New	\$ 406.00	N	01/01/2019	\$ 418.00	\$ -	\$ 418.00	2.96%	01/01/2020	Not part of report 17-149.
1508	Alternative Massage Centres - Renewal	\$ 144.00	N	01/01/2019	\$ 148.00	\$ -	\$ 148.00	2.78%	01/01/2020	Not part of report 17-149.
1509	Alternative Massage Centres - Late	\$ 298.00	N	01/01/2019	\$ 307.00	\$ -	\$ 307.00	3.02%	01/01/2020	Not part of report 17-149.
1510	Auctioneer - New	\$ 100.00	N	04/01/2018	\$ 100.00	\$ -	\$ 100.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1511	Auctioneer - Renewal	\$ 75.00	N	04/01/2018	\$ 75.00	\$ -	\$ 75.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1512	Auctioneer - Late	\$ 100.00	N	04/01/2018	\$ 100.00	\$ -	\$ 100.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1513	Beauty Salon - New	\$ 215.00	N	04/01/2018	\$ 215.00	\$ -	\$ 215.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1514	Beauty Salon - Renewal	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1515	Beauty Salon - Late	\$ 165.00	N	04/01/2018	\$ 165.00	\$ -	\$ 165.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1516	Busker - New	\$ 55.00	N	01/01/2018	\$ 55.00	\$ -	\$ 55.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1517	Busker - Renewal	\$ 55.00	N	04/01/2018	\$ 55.00	\$ -	\$ 55.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1518	Busker - Late	\$ 55.00	N	04/01/2018	\$ 55.00	\$ -	\$ 55.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1519	Contractors - New	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1520	Contractors - Renewal	\$ 75.00	N	04/01/2018	\$ 75.00	\$ -	\$ 75.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1521	Contractors - Late	\$ 115.00	N	04/01/2018	\$ 115.00	\$ -	\$ 115.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1522	Convenience Store - New	\$ 215.00	N	04/01/2018	\$ 215.00	\$ -	\$ 215.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1523	Convenience Store - Renewal	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1524	Convenience Store - Late	\$ 170.00	N	04/01/2018	\$ 170.00	\$ -	\$ 170.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.

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1525	Driving School - New	\$ 135.00	N	04/01/2018	\$ 135.00	\$ -	\$ 135.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1526	Driving School - Renewal	\$ 75.00	N	04/01/2018	\$ 75.00	\$ -	\$ 75.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1527	Driving School - Late	\$ 100.00	N	04/01/2018	\$ 100.00	\$ -	\$ 100.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1528	Farmers' Market - Stationary - New	\$ 225.00	N	04/01/2018	\$ 225.00	\$ -	\$ 225.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1529	Farmers' Market - Stationary - Renewal	\$ 175.00	N	04/01/2018	\$ 175.00	\$ -	\$ 175.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1530	Farmers' Market - Stationary - Late	\$ 210.00	N	04/01/2018	\$ 210.00	\$ -	\$ 210.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1531	Farmers' Market - Pop-up	\$ 125.00	N	01/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1532	Fireworks Vendor - Class A - New	\$ 549.00	N	01/01/2019	\$ 565.00	\$ -	\$ 565.00	2.91%	01/01/2020	Not part of report 17-149.
1533	Fireworks Vendor - Class B - New	\$ 221.00	N	01/01/2019	\$ 228.00	\$ -	\$ 228.00	3.17%	01/01/2020	Not part of report 17-149.
1534	Fireworks Vendor - Class B - Renewal	\$ 91.00	N	01/01/2019	\$ 94.00	\$ -	\$ 94.00	3.30%	01/01/2020	Not part of report 17-149.
1535	Fireworks Vendor - Class B - Late	\$ 208.00	N	01/01/2019	\$ 214.00	\$ -	\$ 214.00	2.88%	01/01/2020	Not part of report 17-149.
1536	Fireworks Vendor - Class C - New	\$ 444.00	N	01/01/2019	\$ 457.00	\$ -	\$ 457.00	2.93%	01/01/2020	Not part of report 17-149.
1537	Fireworks Vendor - Class C - Renewal	\$ 91.00	N	01/01/2019	\$ 94.00	\$ -	\$ 94.00	3.30%	01/01/2020	Not part of report 17-149.
1538	Fireworks Vendor - Class C - Late	\$ 208.00	N	01/01/2019	\$ 214.00	\$ -	\$ 214.00	2.88%	01/01/2020	Not part of report 17-149.
1539	Food Shop with Liquor License - New	\$ 310.00	N	04/01/2018	\$ 310.00	\$ -	\$ 310.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1540	Food Shop with Liquor License - Renewal	\$ 200.00	N	04/01/2018	\$ 200.00	\$ -	\$ 200.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1541	Food Shop with Liquor License - Late	\$ 240.00	N	04/01/2018	\$ 240.00	\$ -	\$ 240.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1542	Food Shop without Liquor License - New	\$ 275.00	N	04/01/2018	\$ 275.00	\$ -	\$ 275.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1543	Food Shop without Liquor License - Renewal	\$ 185.00	N	04/01/2018	\$ 185.00	\$ -	\$ 185.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1544	Food Shop without Liquor License - Late	\$ 230.00	N	04/01/2018	\$ 230.00	\$ -	\$ 230.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1545	Food Truck - New	\$ 225.00	N	04/01/2018	\$ 225.00	\$ -	\$ 225.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1546	Food Truck - Renewal	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1547	Food Truck - Late	\$ 165.00	N	04/01/2018	\$ 165.00	\$ -	\$ 165.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1548	Laundrette - New	\$ 225.00	N	04/01/2018	\$ 225.00	\$ -	\$ 225.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1549	Laundrette - Renewal	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1550	Laundrette - Late	\$ 165.00	N	01/01/2018	\$ 165.00	\$ -	\$ 165.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1551	Lodging/Boarding Houses - New	\$ 1,067.00	N	01/01/2019	\$ 1,099.00	\$ -	\$ 1,099.00	3.00%	01/01/2020	Not part of report 17-149.
1552	Lodging/Boarding Houses - Renewal	\$ 866.00	N	01/01/2019	\$ 892.00	\$ -	\$ 892.00	3.00%	01/01/2020	Not part of report 17-149.
1553	Lodging/Boarding Houses - Late	\$ 980.00	N	01/01/2019	\$ 1,009.00	\$ -	\$ 1,009.00	2.96%	01/01/2020	Not part of report 17-149.
1554	Mobile Business - New	\$ 225.00	N	04/01/2018	\$ 225.00	\$ -	\$ 225.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1555	Mobile Business - Renewal	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1556	Mobile Business - Late	\$ 165.00	N	04/01/2018	\$ 165.00	\$ -	\$ 165.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.

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1557	Motor Vehicle Facility - New	\$ 225.00	N	04/01/2018	\$ 225.00	\$ -	\$ 225.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1558	Motor Vehicle Facility - Renewal	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1559	Motor Vehicle Facility - Late	\$ 165.00	N	04/01/2018	\$ 165.00	\$ -	\$ 165.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1560	Nightclub - New	\$ 290.00	N	04/01/2018	\$ 290.00	\$ -	\$ 290.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1561	Nightclub - Renewal	\$ 185.00	N	04/01/2018	\$ 185.00	\$ -	\$ 185.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1562	Nightclub - Late	\$ 230.00	N	04/01/2018	\$ 230.00	\$ -	\$ 230.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1563	Old Gold - New	\$ 135.00	N	04/01/2018	\$ 135.00	\$ -	\$ 135.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1564	Old Gold - Renewal	\$ 75.00	N	04/01/2018	\$ 75.00	\$ -	\$ 75.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1565	Old Gold - Late	\$ 100.00	N	04/01/2018	\$ 100.00	\$ -	\$ 100.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1566	Payday Loan Establishments - New		N		\$ 575.00	\$ -	\$ 575.00	NEW	01/01/2020	NEW - Approved by Council report COR-19-024.
1567	Payday Loan Establishments - Renewal		N		\$ 375.00	\$ -	\$ 375.00	NEW	01/01/2020	NEW - Approved by Council report COR-19-024.
1568	Payday Loan Establishments - Late		N		\$ 450.00	\$ -	\$ 450.00	NEW	01/01/2020	NEW - Approved by Council report COR-19-024.
1569	Permanent Vendor	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1570	Pet Care Establishment - New	\$ 130.00	N	04/01/2018	\$ 130.00	\$ -	\$ 130.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1571	Pet Care Establishment - Renewal	\$ 75.00	N	04/01/2018	\$ 75.00	\$ -	\$ 75.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1572	Pet Care Establishment - Late	\$ 100.00	N	04/01/2018	\$ 100.00	\$ -	\$ 100.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1573	Pet Shop - New	\$ 130.00	N	04/01/2018	\$ 130.00	\$ -	\$ 130.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1574	Pet Shop - Renewal	\$ 75.00	N	04/01/2018	\$ 75.00	\$ -	\$ 75.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1575	Pet Shop - Late	\$ 100.00	N	04/01/2018	\$ 100.00	\$ -	\$ 100.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1576	Places of Amusement - New	\$ 180.00	N	04/01/2018	\$ 180.00	\$ -	\$ 180.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1577	Places of Amusement - Renewal	\$ 135.00	N	04/01/2018	\$ 135.00	\$ -	\$ 135.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1578	Places of Amusement - Late	\$ 175.00	N	04/01/2018	\$ 175.00	\$ -	\$ 175.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1579	Pop-up Shop	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1580	Public Hall - New	\$ 310.00	N	04/01/2018	\$ 310.00	\$ -	\$ 310.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1581	Public Hall - Renewal	\$ 200.00	N	04/01/2018	\$ 200.00	\$ -	\$ 200.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1582	Public Hall - Late	\$ 240.00	N	04/01/2018	\$ 240.00	\$ -	\$ 240.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1583	Refreshment Vehicle - Class A - New	\$ 225.00	N	04/01/2018	\$ 225.00	\$ -	\$ 225.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1584	Refreshment Vehicle - Class A - Renewal	\$ 175.00	N	04/01/2018	\$ 175.00	\$ -	\$ 175.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.

Note - total fee including applicable taxes will be rounded to the nearest five cents

#	FEE DESCRIPTION	2019 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2020 RATE (EXCL HST)	HST	2020 RATE (INCL HST)	% INC vs 2019 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1585	Refreshment Vehicle - Class A - Late	\$ 210.00	N	04/01/2018	\$ 210.00	\$ -	\$ 210.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1586	Refreshment Vehicle - Class B - New	\$ 165.00	N	04/01/2018	\$ 165.00	\$ -	\$ 165.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1587	Refreshment Vehicle - Class B - Renewal	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1588	Refreshment Vehicle - Class B - Late	\$ 165.00	N	04/01/2018	\$ 165.00	\$ -	\$ 165.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1589	Refreshment Vehicle - Class C - New	\$ 185.00	N	04/01/2018	\$ 185.00	\$ -	\$ 185.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1590	Refreshment Vehicle - Class C - Renewal	\$ 135.00	N	04/01/2018	\$ 135.00	\$ -	\$ 135.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1591	Refreshment Vehicle - Class C - Late	\$ 175.00	N	04/01/2018	\$ 175.00	\$ -	\$ 175.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1592	Special Events	\$ 225.00	N	04/01/2018	\$ 225.00	\$ -	\$ 225.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1593	Street Vendors - New	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1594	Street Vendors - Renewal	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1595	Street Vendors - Late	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1596	Temporary Vendor (up to 3 consecutive days)	\$ 100.00	N	04/01/2018	\$ 100.00	\$ -	\$ 100.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1597	Theatre - New	\$ 275.00	N	04/01/2018	\$ 275.00	\$ -	\$ 275.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1598	Theatre - Renewal	\$ 185.00	N	04/01/2018	\$ 185.00	\$ -	\$ 185.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.
1599	Theatre - Late	\$ 230.00	N	04/01/2018	\$ 230.00	\$ -	\$ 230.00	0.00%	01/01/2020	Fee approved for 3 years as part of business licensing report FCS-17-149.

Note - total fee including applicable taxes will be rounded to the nearest five cents

#	FEE DESCRIPTION	2019 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2020 RATE (EXCL HST)	HST	2020 RATE (INCL HST)	% INC vs 2019 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1600	FINANCIAL SERVICES									
1601	REVENUE									
1602	Tax Certificate - Mailed in 48 hours	\$ 60.00	N	01/01/2013	\$ 60.00	\$ -	\$ 60.00	0.00%	01/01/2020	Increased by 20% in 2013.
1603	Tax Certificate - Rush Service - Faxed in 24 hours	\$ 80.00	N	01/01/2016	\$ 80.00	\$ -	\$ 80.00	0.00%	01/01/2020	Fee was implemented in 2016.
1604	Utility Certificate	\$ 60.00	N	01/01/2013	\$ 60.00	\$ -	\$ 60.00	0.00%	01/01/2020	Increased by 20% in 2013.
1605	Various Requests (detailed Tax Statement, Utility Receipt)	\$ 25.00	N	01/01/2013	\$ 25.00	\$ -	\$ 25.00	0.00%	01/01/2020	Increased by 20% in 2013.
1606	Reprinting multiple bills (more than 2)	\$ 5.00	Y	01/01/2015	\$ 5.00	\$ 0.65	\$ 5.65	0.00%	01/01/2020	To maintain parity with neighbouring municipalities .
1607	Utility account administration fee	\$ 40.00	Y	01/01/2015	\$ 40.00	\$ 5.20	\$ 45.20	0.00%	01/01/2020	To maintain parity with neighbouring municipalities .
1608	Property Ownership Changes	\$ 40.00	N	01/01/2015	\$ 40.00	\$ -	\$ 40.00	0.00%	01/01/2020	To maintain parity with neighbouring municipalities .
1609	Collections notice delivery fee	\$ 15.30	Y	01/01/2019	\$ 15.30	\$ 1.99	\$ 17.29	0.00%	01/01/2020	To maintain parity with neighbouring municipalities .
1610	Disconnection Fee	\$ 53.06	Y	01/01/2019	\$ 54.12	\$ 7.04	\$ 61.16	2.00%	01/01/2020	
1611	NSF Cheque Charge	\$ 35.00	N	01/01/2011	\$ 35.00	\$ -	\$ 35.00	0.00%	01/01/2020	To maintain parity with neighbouring municipalities .
1612	Tampered Meter Cost Recovery	Overhead Cost Recovery			Overhead Cost Recovery		Overhead Cost Recovery	0.00%	01/01/2020	
1613	No Meter Read Access Fee	Overhead Cost Recovery		01/01/2019	Overhead Cost Recovery		Overhead Cost Recovery	0.00%	01/01/2020	Fee is applicable when staff are not given access to the meter by the customer.
1614	Remove meter for arrears	\$ 99.35	Y	01/01/2019	\$ 101.33	\$ 13.17	\$ 114.50	2.00%	01/01/2020	
1615	Tenant deposit residential - water	\$50 or \$150	N	01/01/2011	\$50 or \$150	\$ -	\$50 or \$150	0.00%	01/01/2020	
1616	Tenant deposit residential - gas	\$ 150.00	N	01/01/2011	\$ 150.00	\$ -	\$ 150.00	0.00%	01/01/2020	
1617	Tenant deposit commercial - water	varies based on business type and size of building	N	03/05/2011	varies based on business type and size of building	\$ -	varies based on business type and size of building	0.00%	01/01/2020	
1618	Tenant deposit commercial - gas	varies based on business type and size of building	N	03/06/2011	varies based on business type and size of building	\$ -	varies based on business type and size of building	0.00%	01/01/2020	
1619	Transfer of utility arrears to a property tax account		Y		\$ 35.00	\$ 4.55	\$ 39.55	NEW	01/01/2020	This fee represents partial cost recovery related to administrative costs associated with transferring Utility arrears to a property account.
1620	Collection reminder notices		Y		\$ 5.00	\$ 0.65	\$ 5.65	NEW	01/01/2020	This fee relates to a partial cost recovery of administrative costs including postage associated with collection reminder notices.

Note - total fee including applicable taxes will be rounded to the nearest five cents



RESERVE SUMMARY

(000's)	2018 Actual	2019 Budget	2019 Actual	2020 Budget
CORPORATE:				
Arbitration	49	62	67	78
Insurance	1,079	1,430	1,305	1,681
Mediation	25	26	27	28
Sick Leave	4,553	3,713	4,210	4,010
WSIB	2,499	2,057	2,611	2,193
Learning & Development	159	111	194	57
Total Corporate Reserves	8,364	7,399	8,414	8,047
<i>Minimum Corporate Reserves</i>	<i>19,614</i>	<i>21,135</i>	<i>21,933</i>	<i>21,933</i>
<i>Maximum Corporate Reserves</i>	<i>29,509</i>	<i>31,790</i>	<i>32,986</i>	<i>32,986</i>
DEVELOPMENT:				
Development Charges	(5,271)	(6,547)	2,244	4,428
<i>Minimum Development Reserves</i>	-	-	-	-
<i>Maximum Development Reserves</i>	<i>5,000</i>	<i>5,000</i>	<i>5,000</i>	<i>5,000</i>
PROGRAM SPECIFIC:				
Activa Group Sportsplex	323	324	326	327
Economic Development	12,571	8,200	12,530	7,631
Election	53	153	140	247
Oktoberfest	6	6	-	2
Public Art	68	62	68	64
Neighbourhood Development	163	(35)	-	-
Municipal Accommodation Tax	-	-	148	501
Energy Retrofit	-	-	42	90
Total Program Specific Reserves	13,184	8,710	13,254	8,862
<i>Minimum Program Specific Reserves</i>	<i>15</i>	<i>15</i>	<i>15</i>	<i>15</i>
<i>Maximum Program Specific Reserves</i>	<i>11,606</i>	<i>11,585</i>	<i>11,585</i>	<i>13,385</i>
(000's)	2018 Actual	2019 Budget	2019 Actual	2020 Budget
STABILIZATION:				
Building Enterprise Stabilization	7,598	8,473	12,377	12,217
Gas Utility (Delivery) Stabilization	4,642	4,754	5,734	4,231
Gas Utility (Supply) Stabilization	4,820	2,856	3,419	3,120
Golf Enterprise Stabilization	(1,002)	(1,018)	(1,040)	(1,052)
Parking Enterprise Stabilization	1,647	1,550	1,270	1,204
Sanitary Sewer Utility Stabilization	4,342	4,699	7,171	7,427
Storm Water Utility Stabilization	(230)	197	260	374
Water Utility Stabilization	3,395	3,549	4,990	5,177
Investment Stabilization	-	-	1,766	1,813
Tax Stabilization	5,231	5,313	4,595	4,731
Weather Events	305	311	1,037	1,064
Total Stabilization Reserves	30,748	30,684	41,579	40,306
<i>Minimum Stabilization Reserves</i>	<i>32,514</i>	<i>32,526</i>	<i>33,110</i>	<i>33,737</i>
<i>Maximum Stabilization Reserves</i>	<i>58,356</i>	<i>58,808</i>	<i>62,275</i>	<i>62,737</i>
(000's)	2018 Actual	2019 Budget	2019 Actual	2020 Budget
CAPITAL				
Building Enterprise Capital	65	67	65	8
Gas Utility Capital	2,589	2,193	3,259	3,260
Golf Enterprise Capital	(83)	(53)	(83)	(93)
Parking Enterprise Capital	17	13	1,923	1,207
Sanitary Sewer Utility Capital	8	8	1,995	1,200
Storm Water Utility Capital	28	29	1,475	300
Water Utility Capital	1,800	1,836	2,555	2,477
Tax Capital	2,512	192	5,120	1,655
DC Recovery	5,776	2,476	2,441	1,602
Auditorium Ticket Sales	423	410	523	537
Technology Infrastructure	836	831	1,492	1,710
Equipment	7,554	6,040	7,175	4,846
Facility Infrastructure	-	-	-	-
Federal Gas Tax	1,906	550	5,275	2,227
Gas Utility Investment	2,686	2,517	2,525	4,311
Hydro Investment	3,635	2,615	3,700	3,969
Business Parks	(3,332)	1,082	(2,823)	1,779
Land Inventory	(1,395)	(499)	(3)	1,475
Recreational Land	430	635	2,035	2,208
Total Capital Reserves	25,455	20,942	38,649	34,678
<i>Minimum Capital Reserves</i>	<i>42,988</i>	<i>44,651</i>	<i>44,666</i>	<i>46,140</i>
<i>Maximum Capital Reserves</i>	<i>164,220</i>	<i>170,136</i>	<i>169,069</i>	<i>161,588</i>
Total Reserves:				
<i>Minimum Total Reserves</i>	<i>95,131</i>	<i>98,327</i>	<i>99,724</i>	<i>101,825</i>
<i>Maximum Total Reserves</i>	<i>268,691</i>	<i>277,319</i>	<i>280,915</i>	<i>275,696</i>

2020 RESERVES FUNDS

Budget

	('000's)	Corporate Reserves						Development Charges
		Arbitration	Insurance	Mediation	Sick Leave	WSIB	Learning & Development	
A	Opening Balance	67	1,305	27	4,210	2,611	194	2,244
	Revenues							
	Transfer from Operating	40	2,523	-	-	378	267	-
	Transfer from Capital	-	-	-	-	-	-	-
	Transfer from Reserve Fund	-	-	-	-	-	-	-
	Interest Income	2	37	1	101	59	1	77
	Other	-	68	-	2,958	1,083	-	15,339
B	Subtotal Revenues	42	2,628	1	3,059	1,520	268	15,416
	Expenses							
	Transfer to Operating	-	-	-	1	-	150	-
	Transfer to Capital	-	-	-	-	-	-	12,801
	Transfer to Reserve Fund	-	-	-	-	-	-	431
	Direct Expenditures	31	2,252	-	3,132	1,674	255	-
	Other	-	-	-	126	264	-	-
C	Subtotal Expenses	31	2,252	-	3,259	1,938	405	13,232
D	Net Change (B-C)	11	376	1	(200)	(418)	(137)	2,184
E	Ending Balance (A+D)	78	1,681	28	4,010	2,193	57	4,428
Reserve Fund Target Level								
	Minimum	65	2,180	25	9,806	9,577	280	-
	Maximum	98	3,270	125	14,709	14,365	420	5,000

2020 RESERVES FUNDS
Budget

		Program Specific Reserves						
('000's)		Activa Group	Economic Development	Election	Oktoberfest	Public Art	Municipal Accom Tax	Energy Retrofit
A	Opening Balance	326	12,530	140	-	68	148	42
	Revenues							-
	Transfer from Operating	-	533	106	17	-	-	47
	Transfer from Capital	-	88	-	-	-	-	200
	Transfer from Reserve Fund	-	-	-	-	5	-	-
	Interest Income	8	248	5	-	2	8	1
	Other	1	117	1	-	(1)	375	-
B	Subtotal Revenues	9	986	112	17	6	383	248
	Expenses							
	Transfer to Operating	-	30	-	-	-	-	-
	Transfer to Capital	2	1,383	-	-	-	-	200
	Transfer to Reserve Fund	-	5	-	-	-	-	-
	Direct Expenditures	6	1,692	5	15	10	-	-
	Other	-	2,775	-	-	-	30	-
C	Subtotal Expenses	8	5,885	5	15	10	30	200
D	Net Change (B-C)	1	(4,899)	107	2	(4)	353	48
E	Ending Balance (A+D)	327	7,631	247	2	64	501	90

Reserve Fund Target Level

Minimum	-	-	-	15	-	-	-
Maximum	500	10,000	470	50	65	1,900	400



2020 RESERVES FUNDS

Budget

		Stabilization Reserves										
('000's)		Building Enterprise	Gas Utility (Delivery)	Gas Utility (Supply)	Golf Enterprise	Parking Enterprise	Sanitary Sewer Utility	Storm Water	Water Utility	Investment Stabilization	Tax Stabilization	Weather Events
A	Opening Balance	12,377	5,734	3,419	(1,040)	1,270	7,171	260	4,990	1,766	4,595	1,037
	Revenues											
	Transfer from Operating	-	-	-	14	-	72	101	46	-	110	-
	Transfer from Capital	-	-	-	-	-	-	-	-	-	-	-
	Transfer from Reserve Fund	-	-	-	-	-	-	-	-	-	-	-
	Interest Income	307	150	88	(27)	33	184	12	140	46	137	27
	Other	1	-	-	1	1	-	1	1	1	-	-
B	Subtotal Revenues	308	150	88	(12)	34	256	114	187	47	247	27
	Expenses											
	Transfer to Operating	468	1,653	387	-	100	-	-	-	-	111	-
	Transfer to Capital	-	-	-	-	-	-	-	-	-	-	-
	Transfer to Reserve Fund	-	-	-	-	-	-	-	-	-	-	-
	Direct Expenditures	-	-	-	-	-	-	-	-	-	-	-
	Other	-	-	-	-	-	-	-	-	-	-	-
C	Subtotal Expenses	468	1,653	387	-	100	-	-	-	-	111	-
D	Net Change (B-C)	(160)	(1,503)	(299)	(12)	(66)	256	114	187	47	136	27
E	Ending Balance (A+D)	12,217	4,231	3,120	(1,052)	1,204	7,427	374	5,177	1,813	4,731	1,064

Reserve Fund Target Level

Minimum	5,463	3,818	2,869	295	852	5,934	2,047	4,778	-	6,291	1,390
Maximum	8,195	5,728	4,303	443	1,278	8,901	3,071	7,167	2,000	18,872	2,780



2020 RESERVES FUNDS
Budget

		Capital Reserves									
('000's)		Building Enterprise	Gas Utility Capital	Golf Enterprise	Parking Enterprise	Sanitary Sewer Utility	Storm Water	Water Utility	Tax Capital	DC Recovery	Auditorium Ticket Sales
A	Opening Balance	65	3,259	(83)	1,923	1,995	1,475	2,555	5,120	2,441	523
	Revenues										
	Transfer from Operating	-	-	69	-	-	-	-	-	-	285
	Transfer from Capital	-	-	-	-	-	-	-	-	-	-
	Transfer from Reserve Fund	-	-	-	-	-	-	-	-	431	-
	Interest Income	1	41	(2)	37	15	-	51	83	51	11
	Other	-	-	-	(1)	-	-	1	-	(1)	-
B	Subtotal Revenues	1	41	67	36	15	-	52	83	481	296
	Expenses										
	Transfer to Operating	-	-	-	-	-	-	-	-	-	105
	Transfer to Capital	58	40	-	752	810	1,175	130	3,548	678	177
	Transfer to Reserve Fund	-	-	-	-	-	-	-	-	642	-
	Direct Expenditures	-	-	77	-	-	-	-	-	-	-
	Other	-	-	-	-	-	-	-	-	-	-
C	Subtotal Expenses	58	40	77	752	810	1,175	130	3,548	1,320	282
D	Net Change (B-C)	(57)	1	(10)	(716)	(795)	(1,175)	(78)	(3,465)	(839)	14
E	Ending Balance (A+D)	8	3,260	(93)	1,207	1,200	300	2,477	1,655	1,602	537

Reserve Fund Target Level

Minimum	10	6,100	439	1,270	11,707	8,676	8,100	750	-	163
Maximum	31	18,400	1,317	3,810	35,120	26,028	24,300	1,779	5,000	489



**2020 RESERVES FUNDS
Budget**

		Capital Reserves								
('000's)		Technology Infrastructure	Equipment	Facility Infr	Federal Gas Tax	Gas Utility Investment	Hydro Investment	Business Parks	Land Inventory	Recreational Land
A	Opening Balance	1,492	7,175	-	5,275	2,525	3,700	(2,823)	(3)	2,035
	Revenues									
	Transfer from Operating	1,617	-	690	-	14,933	-	-	-	94
	Transfer from Capital	-	2,861	-	-	-	-	-	168	-
	Transfer from Reserve Fund	-	-	-	-	-	-	642	-	-
	Interest Income	40	107	-	85	85	79	(13)	18	47
	Other	27	1,847	-	7,075	-	6,440	3,973	1,342	849
B	Subtotal Revenues	1,684	4,815	690	7,160	15,018	6,519	4,602	1,528	990
	Expenses									
	Transfer to Operating	-	-	-	-	8,913	1,350	-	-	-
	Transfer to Capital	-	5,523	690	10,208	4,319	4,900	-	-	817
	Transfer to Reserve Fund	-	-	-	-	-	-	-	-	-
	Direct Expenditures	1,418	-	-	-	-	-	-	50	-
	Other	48	1,621	-	-	-	-	-	-	-
C	Subtotal Expenses	1,466	7,144	690	10,208	13,232	6,250	-	50	817
D	Net Change (B-C)	218	(2,329)	-	(3,048)	1,786	269	4,602	1,478	173
E	Ending Balance (A+D)	1,710	4,846	-	2,227	4,311	3,969	1,779	1,475	2,208

Reserve Fund Target Level

Minimum	565	3,361	-	-	2,500	2,500	-	-	-
Maximum	1,695	10,082	-	3,538	7,500	7,500	5,000	5,000	5,000

