



2021

CITY OF KITCHENER

CONSOLIDATED BUDGET
INFORMATION

2021 BUDGET HIGHLIGHTS

Rate Increases Approved During Budget Deliberations and Impact on Homeowner

The rate increases approved by council and the estimated impact on the average homeowner are shown in the table below. Please note that there may be some differences in calculations due to rounding.

Budget	Approved Rate Increase	Annual Impact on Homeowner	Basis for How the Impact on Homeowner is Calculated
Property taxes	0.94%	\$11	Assessment of \$326,000
Stormwater utility	6.00%	\$11	Residential single detached - medium
Water utility	0.00%	\$0	Water consumption of 175m ³
Sanitary sewer utility	0.00%	\$0	Water consumption of 175m ³
Total impact		\$22	

Other Budget Highlights

Operating and capital budget approval date: January 18, 2021

Gross operating expenditures (excluding enterprises): \$189,853,594

Gross operating expenditures (including enterprises): \$426,219,108

Approved net tax levy: \$132,046,893

Assessment growth: 1.52%

2021 capital budget: \$125,048,000

2021-2030, 10-Year capital budget and forecast: \$1,357,125,000

Budget reports:

- User fees: FIN-20-063, November 2, 2020
- Operating budget: FIN-20-066, November 30, 2020
- Capital budget: FIN-20-068, December 14, 2020
- Final budget: FIN-21-001, January 18, 2021

Budget Book Overview

This Budget Book provides budget information for the City of Kitchener. Budgets articulate the city's annual financial plan and are reviewed and approved by council annually. The budget process allows council to prioritize the programs and services delivered by the city and sets direction for the work to be completed over the upcoming year, as well as future years considered in the budget forecast.

The Budget Book is divided into four sections, each providing information about a different part of the city's finances. The four sections are:

1. Operating Budget

The operating budget funds the day-to-day costs of the municipality to provide its programs and services. Examples of operating costs include salaries and wages for city employees; utility costs, such as water and electricity; and operating supplies, such as road salt.

2. Capital Budget

The capital budget funds investments in municipal infrastructure (or assets) that provide a long-term benefit to the community. Examples of capital costs include constructing or replacing roads, water mains, vehicles, community centres and parks.

3. User Fees

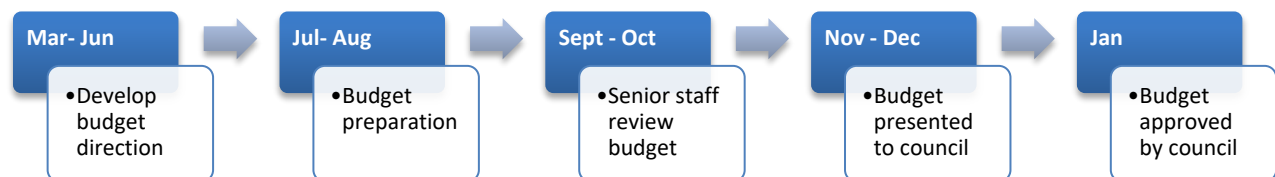
The city charges user fees for programs and services where customers have a choice on whether or not to use them, which reduces dependence on property taxes as a funding source. Examples of user fees include swimming lessons and marriage licenses.

4. Reserve Fund Budgets

Reserve funds are used to set aside funding now to be used for a specific purpose in the future. The city maintains reserves for both operating purposes (e.g. rate stabilization reserve funds), capital purposes (e.g. fleet and equipment reserve fund) and as required by legislation (e.g. federal gas tax reserve fund).

Budget Timeline

While the budget is often seen as a finance exercise, it actually involves staff from across the organization and takes several months to prepare. The graphic below shows the general timeline for the city's budget process.



Tax Supported Services

The majority of city services are tax supported, meaning they are funded, at least in part, by property taxes. Services like fire protection, parks maintenance, community centre operation, bylaw enforcement, road repairs, and snow plowing are all examples of tax-supported services. The graph below outlines how tax supported dollars are spent (left column) and funded (right column).



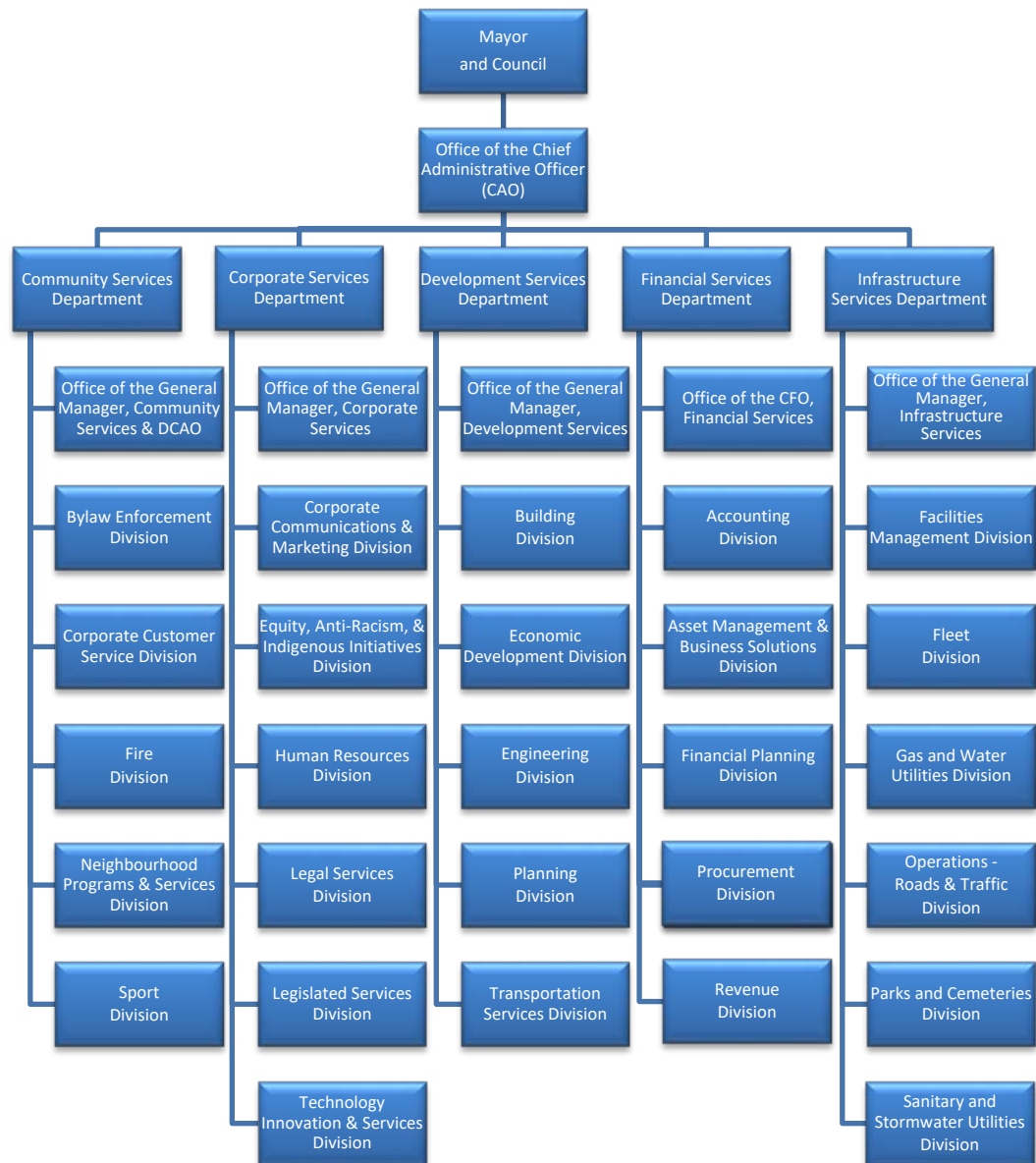
Enterprises

In addition to tax-supported services, the city also operates seven business lines (enterprises) that are funded by their own user rates and not from property taxes. These services are: golf, building, parking, natural gas, water, sanitary sewer, and storm water.

Each enterprise charges customers fees or utility rates that fully cover the costs of providing the service, so no tax dollars are needed to fund these services. In fact, three of the enterprises (golf, parking and natural gas) pay a dividend to the city (the enterprise owner), which help offset the need for property tax increases. The other enterprises are not allowed to pay a dividend to the city based on their governing legislation.

Organizational Structure

The chart below shows the organizational structure of the City of Kitchener.



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**CITY OF KITCHENER
CONSOLIDATED SUMMARY BY OBJECT
EXCLUDING ENTERPRISES**



	2020 Budget	2021 Budget	\$ Variance	% Variance
EXPENSES				
Salaries	87,930,670	91,825,582	3,894,912	4.43%
Wages	36,331,851	35,196,380	(1,135,471)	-3.13%
Administrative Expenses	5,193,977	5,321,940	127,963	2.46%
Equipment Reserve Charges	9,289,983	9,570,631	280,648	3.02%
Boards	13,186,309	13,318,172	131,863	1.00%
Debt Expense	4,119,847	4,434,003	314,156	7.63%
Materials & Supplies	5,972,963	6,125,085	152,122	2.55%
Professional & Contract Services	5,543,764	5,697,950	154,186	2.78%
Rentals & Leases	1,299,700	1,298,830	(870)	-0.07%
Grants Paid	3,662,695	3,783,244	120,549	3.29%
Promotional Costs	547,709	547,393	(316)	-0.06%
Purchases of Gas/Water/Sewer	15,279	15,279	0	0.00%
Repairs & Maintenance	1,731,911	1,674,830	(57,081)	-3.30%
Utilities/Taxes	8,574,290	8,837,825	263,535	3.07%
Transfers to Other Funds	11,172,427	10,640,911	(531,516)	-4.76%
Internal Charges	9,452,988	9,543,963	90,975	0.96%
Internal Recoveries	(18,965,054)	(19,265,020)	(299,966)	1.58%
Transfers to/from Stabilization Reserve	0	0	0	0.00%
Sub-Total	185,061,309	188,566,998	3,505,689	1.89%
REVENUES				
General Levy	(128,858,320)	(132,046,893)	(3,188,573)	2.47%
Other Taxation	(5,365,296)	(5,365,296)	0	0.00%
User Fees	(20,144,581)	(20,545,465)	(400,884)	1.99%
Grants Received	(717,630)	(762,085)	(44,455)	6.19%
Received From Other Municipalities	(3,173,287)	(3,173,287)	0	0.00%
Transfers from Other Funds	(13,204,497)	(13,263,679)	(59,182)	0.45%
Sundry Income	(13,597,698)	(13,410,293)	187,405	-1.38%
Sub-Total	(185,061,309)	(188,566,998)	(3,505,689)	1.89%
NET EXPENSE (REVENUE)	0	0	0	0.00%

**CITY OF KITCHENER
CONSOLIDATED SUMMARY BY OBJECT
INCLUDING ENTERPRISES**



	2020 Budget	2021 Budget	\$ Variance	% Variance
EXPENSES				
Salaries	97,710,960	102,372,069	4,661,109	4.77%
Wages	52,719,854	51,840,599	(879,255)	-1.67%
Administrative Expenses	8,424,346	8,533,725	109,379	1.30%
Equipment Reserve Charges	13,335,438	13,654,771	319,333	2.39%
Boards	13,186,309	13,318,172	131,863	1.00%
Debt Expense	5,049,189	5,325,248	276,059	5.47%
Materials & Supplies	12,942,734	12,868,217	(74,517)	-0.58%
Professional & Contract Services	9,631,919	9,646,566	14,647	0.15%
Rentals & Leases	1,935,897	1,860,697	(75,200)	-3.88%
Grants Paid	4,182,695	4,334,244	151,549	3.62%
Promotional Costs	1,099,501	1,053,421	(46,080)	-4.19%
Purchases of Gas/Water/Sewer	91,006,101	92,695,639	1,689,538	1.86%
Repairs & Maintenance	1,750,464	1,683,273	(67,191)	-3.84%
Utilities/Taxes	10,295,421	10,504,117	208,696	2.03%
Transfers to Other Funds	94,898,939	95,442,782	543,843	0.57%
Internal Charges	26,978,760	27,344,871	366,111	1.36%
Internal Recoveries	(22,420,356)	(22,746,322)	(325,966)	1.45%
Transfers to/from Stabilization Reserve	(2,374,770)	(4,799,577)	(2,424,807)	102.11%
Sub-Total	420,353,401	424,932,512	4,579,111	1.09%
REVENUES				
General Levy	(128,858,320)	(132,046,893)	(3,188,573)	2.47%
Other Taxation	(5,365,296)	(5,365,296)	0	0.00%
User Fees	(230,420,117)	(231,660,757)	(1,240,640)	0.54%
Grants Received	(717,630)	(762,085)	(44,455)	6.19%
Rec. From Other Municipalities	(3,173,287)	(3,173,287)	0	0.00%
Equipment Reserve Rentals	(13,140,469)	(13,283,518)	(143,049)	1.09%
Transfers from Other Funds	(13,840,187)	(13,932,683)	(92,496)	0.67%
Sundry Income	(24,838,095)	(24,707,993)	130,102	-0.52%
Sub-Total	(420,353,401)	(424,932,512)	(4,579,111)	1.09%
NET EXPENSE (REVENUE)	0	0	0	0.00%

CITY OF KITCHENER
NET SUMMARY OF REVENUES AND EXPENSES



	2020 Budget	2021 Budget	\$ Variance	% Variance
NET DEPARTMENTAL EXPENDITURES				
General Expenses	30,248,581	30,271,227	22,646	0.07%
Office of the Chief Administrator	1,121,090	1,151,707	30,617	2.73%
Community Services	49,240,646	50,356,886	1,116,240	2.27%
Corporate Services	13,751,731	14,388,456	636,725	4.63%
Development Services	12,748,277	12,775,697	27,420	0.22%
Financial Services	4,507,440	4,352,777	(154,663)	-3.43%
Infrastructure Services	42,699,465	44,577,293	1,877,828	4.40%
Total Net Departmental Expenditures	154,317,230	157,874,043	3,556,813	2.30%
GENERAL REVENUE				
General Levy	(128,858,320)	(132,046,893)	(3,188,573)	2.47%
Other Taxation	(5,443,296)	(5,443,296)	0	0.00%
Transfer from Other Sources	(12,337,581)	(12,515,821)	(178,240)	1.44%
Sundry Income	(7,678,033)	(7,868,033)	(190,000)	2.47%
Total General Revenues	(154,317,230)	(157,874,043)	(3,556,813)	2.30%
NET EXPENSE (REVENUE)	0	0	0	0.00%

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121 Group Summary By Dept/Div/Sect (including enterprises)

Department: GENERAL REVENUE



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
02	OTHER TAXATION	1,179,939	1,050,000	1,050,000	0	0.00
10	SALARIES	0	0	0	0	0.00
15	WAGES	0	0	0	0	0.00
20	ADMINISTRATIVE EXPENSES	(0)	0	0	0	0.00
40	MATERIALS & SUPPLIES	0	0	0	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	0	0	0	0	0.00
75	UTILITIES/TAXES	1,675	2,598	2,624	26	1.00
79	TAX REQUISITIONS	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
85	INTERNAL CHARGES	0	0	0	0	0.00
EXPENDITURES Sub-Total:		1,181,614	1,052,598	1,052,624	26	0.00
01	GENERAL LEVY	(128,858,411)	(128,858,320)	(132,046,893)	(3,188,573)	2.47
02	OTHER TAXATION	(6,101,116)	(6,493,296)	(6,493,296)	0	0.00
03	USER FEES	(50,355)	(65,850)	(65,850)	0	0.00
04	GRANTS RECEIVED	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	(12,337,581)	(12,337,581)	(12,515,821)	(178,240)	1.44
08	SUNDRY INCOME	(6,985,953)	(7,612,183)	(7,802,183)	(190,000)	2.50
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
REVENUE Sub-Total:		(154,333,416)	(155,367,230)	(158,924,043)	(3,556,813)	2.29
GENERAL REVENUE Total:		(153,151,802)	(154,314,632)	(157,871,419)	(3,556,787)	2.30
Totals		(153,151,802)	(154,314,632)	(157,871,419)	(3,556,787)	2.30

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: GENERAL EXPENSES



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
02	OTHER TAXATION	81,999	78,000	78,000	0	0.00
10	SALARIES	(11,574,016)	(2,100,000)	(2,100,000)	0	0.00
15	WAGES	2,660,175	0	0	0	0.00
20	ADMINISTRATIVE EXPENSES	1,153,395	1,214,036	1,323,080	109,044	8.98
25	EQUIPMENT RESERVE CHARGES	29,817	0	0	0	0.00
30	BOARDS	13,186,309	13,186,309	13,318,172	131,863	1.00
35	DEBT EXPENSE	3,965,014	4,052,439	4,368,010	315,571	7.79
40	MATERIALS & SUPPLIES	774,853	220,091	220,091	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	1,393,465	1,180,527	1,200,497	19,970	1.69
50	RENTALS & LEASES	682,111	689,935	690,935	1,000	0.14
55	GRANTS PAID	1,708,262	1,751,448	1,732,883	(18,565)	-1.06
60	PROMOTIONAL COSTS	10,551	10,000	10,000	0	0.00
70	REPAIRS & MAINTENANCE	35,324	0	0	0	0.00
75	UTILITIES/TAXES	(1,683)	10,955	11,065	110	1.00
79	TAX REQUISITIONS	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	14,920,263	10,879,777	10,340,125	(539,652)	-4.96
85	INTERNAL CHARGES	583,827	525,980	536,161	10,181	1.94
90	INTERNAL RECOVERIES	(605,396)	(1,108,440)	(1,108,440)	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		29,004,272	30,591,057	30,620,579	29,522	0.10
03	USER FEES	(345,074)	0	(351,976)	(351,976)	0.00
07	TRANSFERS FROM OTHER FUNDS	(60,938)	0	0	0	0.00
08	SUNDRY INCOME	(5,589)	(345,074)	0	345,074	-100.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
REVENUE Sub-Total:		(411,601)	(345,074)	(351,976)	(6,902)	2.00
GENERAL EXPENSES Total:		28,592,670	30,245,983	30,268,603	22,620	0.07
Totals		28,592,670	30,245,983	30,268,603	22,620	0.07

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: OFFICE OF THE CHIEF ADMINISTRATOR



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	999,227	1,056,127	1,086,744	30,617	2.90
15	WAGES	56,900	0	0	0	0.00
20	ADMINISTRATIVE EXPENSES	28,813	60,600	60,600	0	0.00
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	684	2,300	2,300	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	0	0	0	0	0.00
50	RENTALS & LEASES	0	0	0	0	0.00
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	0	0	0	0	0.00
70	REPAIRS & MAINTENANCE	0	0	0	0	0.00
75	UTILITIES/TAXES	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
85	INTERNAL CHARGES	11,201	11,064	11,064	0	0.00
90	INTERNAL RECOVERIES	(9,001)	(9,001)	(9,001)	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		1,087,824	1,121,090	1,151,707	30,617	2.73
03	USER FEES	0	0	0	0	0.00
04	GRANTS RECEIVED	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(97)	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
REVENUE Sub-Total:		(97)	0	0	0	0.00
OFFICE OF THE CHIEF ADMINISTRATOR	Total:	1,087,728	1,121,090	1,151,707	30,617	2.73
Totals		1,087,728	1,121,090	1,151,707	30,617	2.73

121 Group Summary By Dept/Div/Sect (including enterprises)**Department:** OFFICE OF THE CHIEF ADMINISTRATOR**Division:** ADMINISTRATION

GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	999,227	1,056,127	1,086,744	30,617	2.90
15	WAGES	56,900	0	0	0	0.00
20	ADMINISTRATIVE EXPENSES	28,813	60,600	60,600	0	0.00
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	684	2,300	2,300	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	0	0	0	0	0.00
60	PROMOTIONAL COSTS	0	0	0	0	0.00
85	INTERNAL CHARGES	11,201	11,064	11,064	0	0.00
90	INTERNAL RECOVERIES	(9,001)	(9,001)	(9,001)	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		1,087,824	1,121,090	1,151,707	30,617	2.73
03	USER FEES	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(97)	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
REVENUE Sub-Total:		(97)	0	0	0	0.00
ADMINISTRATION Total:		1,087,728	1,121,090	1,151,707	30,617	2.73

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: COMMUNITY SERVICES



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
02	OTHER TAXATION	0	0	0	0	0.00
10	SALARIES	51,912,447	48,382,985	49,555,863	1,172,878	2.42
15	WAGES	7,481,114	10,873,755	10,818,505	(55,250)	-0.51
20	ADMINISTRATIVE EXPENSES	906,546	1,188,487	1,201,061	12,574	1.06
25	EQUIPMENT RESERVE CHARGES	944,268	955,116	960,987	5,871	0.61
35	DEBT EXPENSE	(202)	0	0	0	0.00
40	MATERIALS & SUPPLIES	1,446,424	1,680,619	1,681,809	1,190	0.07
45	PROFESSIONAL & CONTRACT SERVICES	744,046	1,499,666	1,578,082	78,416	5.23
50	RENTALS & LEASES	330,313	322,578	317,828	(4,750)	-1.47
55	GRANTS PAID	105,412	458,506	463,092	4,586	1.00
60	PROMOTIONAL COSTS	55,843	144,998	144,998	0	0.00
65	PURCHASES OF GAS/WATER/SEWER	803	0	0	0	0.00
70	REPAIRS & MAINTENANCE	55,726	103,178	24,762	(78,416)	-76.00
75	UTILITIES/TAXES	3,002	3,397	3,431	34	1.00
80	TRANSFERS TO OTHER FUNDS	447,034	0	0	0	0.00
85	INTERNAL CHARGES	2,452,012	2,359,094	2,364,238	5,144	0.22
90	INTERNAL RECOVERIES	(1,956,580)	(2,013,963)	(2,032,545)	(18,582)	0.92
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		64,928,208	65,958,416	67,082,111	1,123,695	1.70
03	USER FEES	(4,426,242)	(11,411,263)	(11,374,263)	37,000	-0.32
04	GRANTS RECEIVED	(726,727)	(717,630)	(762,085)	(44,455)	6.19
05	RECEIVED FROM OTHER MUNICIPALITIES	(140,846)	(141,641)	(141,641)	0	0.00
07	TRANSFERS FROM OTHER FUNDS	(6,858)	(26,858)	(26,858)	0	0.00
08	SUNDRY INCOME	(3,439,487)	(4,390,378)	(4,390,378)	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	(30,000)	(30,000)	0	0.00
REVENUE Sub-Total:		(8,740,159)	(16,717,770)	(16,725,225)	(7,455)	0.04
COMMUNITY SERVICES Total:		56,188,049	49,240,646	50,356,886	1,116,240	2.27
Totals		56,188,049	49,240,646	50,356,886	1,116,240	2.27

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: COMMUNITY SERVICES

Division: ADMINISTRATION



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	454,692	505,609	511,911	6,302	1.25
15	WAGES	50,917	0	0	0	0.00
20	ADMINISTRATIVE EXPENSES	44,082	28,813	28,813	0	0.00
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	4,500	7,229	7,229	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	0	600	600	0	0.00
50	RENTALS & LEASES	0	0	0	0	0.00
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	500	460	460	0	0.00
65	PURCHASES OF GAS/WATER/SEWER	0	0	0	0	0.00
70	REPAIRS & MAINTENANCE	0	0	0	0	0.00
75	UTILITIES/TAXES	3,002	3,397	3,431	34	1.00
85	INTERNAL CHARGES	227,294	227,405	227,569	164	0.07
90	INTERNAL RECOVERIES	(86,532)	(86,532)	(86,532)	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		698,455	686,981	693,481	6,500	0.95
03	USER FEES	0	0	0	0	0.00
04	GRANTS RECEIVED	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
REVENUE Sub-Total:		0	0	0	0	0.00
ADMINISTRATION Total:		698,455	686,981	693,481	6,500	0.95

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: COMMUNITY SERVICES

Division: SPORT DIVISION



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
02	OTHER TAXATION	0	0	0	0	0.00
10	SALARIES	5,582,583	3,216,056	3,211,718	(4,338)	-0.13
15	WAGES	4,339,638	6,595,476	6,726,557	131,081	1.99
20	ADMINISTRATIVE EXPENSES	361,634	365,352	365,102	(250)	-0.07
25	EQUIPMENT RESERVE CHARGES	372,285	380,455	386,193	5,738	1.51
35	DEBT EXPENSE	(202)	0	0	0	0.00
40	MATERIALS & SUPPLIES	471,185	514,361	514,361	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	217,078	727,497	727,497	0	0.00
50	RENTALS & LEASES	94,343	89,700	89,950	250	0.28
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	19,653	88,161	88,161	0	0.00
65	PURCHASES OF GAS/WATER/SEWER	0	0	0	0	0.00
70	REPAIRS & MAINTENANCE	5,845	0	0	0	0.00
75	UTILITIES/TAXES	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	426,397	0	0	0	0.00
85	INTERNAL CHARGES	448,467	349,843	350,487	644	0.18
90	INTERNAL RECOVERIES	(12,612)	(12,612)	(12,612)	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		12,326,294	12,314,289	12,447,414	133,125	1.08
03	USER FEES	(3,601,278)	(9,825,001)	(9,788,001)	37,000	-0.38
04	GRANTS RECEIVED	(62,205)	(56,602)	(56,602)	0	0.00
05	RECEIVED FROM OTHER MUNICIPALITIES	0	(795)	(795)	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	(20,000)	(20,000)	0	0.00
08	SUNDRY INCOME	(218,549)	(592,142)	(592,142)	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
REVENUE Sub-Total:		(3,882,031)	(10,494,540)	(10,457,540)	37,000	-0.35
SPORT DIVISION Total:		8,444,263	1,819,749	1,989,874	170,125	9.35

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: COMMUNITY SERVICES

Division: NEIGHBOURHOOD PROGRAM & SERVICES



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	6,188,091	4,522,576	5,100,981	578,405	12.79
15	WAGES	2,072,811	3,688,235	3,366,006	(322,229)	-8.74
20	ADMINISTRATIVE EXPENSES	116,375	218,484	218,484	0	0.00
25	EQUIPMENT RESERVE CHARGES	0	1,062	1,062	0	0.00
40	MATERIALS & SUPPLIES	208,569	274,575	274,575	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	5,468	3,726	3,726	0	0.00
50	RENTALS & LEASES	102,736	92,101	92,101	0	0.00
55	GRANTS PAID	105,412	458,506	463,092	4,586	1.00
60	PROMOTIONAL COSTS	20,352	8,250	8,250	0	0.00
65	PURCHASES OF GAS/WATER/SEWER	803	0	0	0	0.00
70	REPAIRS & MAINTENANCE	6,639	0	0	0	0.00
75	UTILITIES/TAXES	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	20,637	0	0	0	0.00
85	INTERNAL CHARGES	296,765	300,816	300,816	0	0.00
90	INTERNAL RECOVERIES	(40,443)	(40,443)	(40,443)	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		9,104,216	9,527,888	9,788,650	260,762	2.74
03	USER FEES	(215,139)	(949,698)	(949,698)	0	0.00
04	GRANTS RECEIVED	(664,522)	(661,028)	(705,483)	(44,455)	6.73
05	RECEIVED FROM OTHER MUNICIPALITIES	(140,846)	(140,846)	(140,846)	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(31,928)	(25,489)	(25,489)	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	(30,000)	(30,000)	0	0.00
REVENUE Sub-Total:		(1,052,436)	(1,807,061)	(1,851,516)	(44,455)	2.46
NEIGHBOURHOOD PROGRAM & SERVICES Total:		8,051,781	7,720,827	7,937,134	216,307	2.80

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: COMMUNITY SERVICES
Division: CORPORATE CUSTOMER SERVICE



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	1,611,105	1,580,585	1,621,104	40,519	2.56
15	WAGES	225,641	212,530	216,781	4,251	2.00
20	ADMINISTRATIVE EXPENSES	18,286	33,364	33,364	0	0.00
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	52,304	196,836	196,836	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	0	84,700	84,700	0	0.00
50	RENTALS & LEASES	942	0	0	0	0.00
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	1,961	1,500	1,500	0	0.00
70	REPAIRS & MAINTENANCE	0	0	0	0	0.00
75	UTILITIES/TAXES	0	0	0	0	0.00
85	INTERNAL CHARGES	55,562	54,758	54,806	48	0.09
90	INTERNAL RECOVERIES	(1,517,327)	(1,574,710)	(1,593,292)	(18,582)	1.18
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		448,474	589,563	615,799	26,236	4.45
03	USER FEES	0	0	0	0	0.00
04	GRANTS RECEIVED	0	0	0	0	0.00
08	SUNDRY INCOME	0	(31,487)	(31,487)	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
REVENUE Sub-Total:		0	(31,487)	(31,487)	0	0.00
CORPORATE CUSTOMER SERVICE Total:		448,474	558,076	584,312	26,236	4.70

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: COMMUNITY SERVICES

Division: ENFORCEMENT



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	2,780,932	2,983,579	3,053,098	69,519	2.33
15	WAGES	592,340	376,614	508,252	131,638	34.95
20	ADMINISTRATIVE EXPENSES	158,281	134,808	142,632	7,824	5.80
25	EQUIPMENT RESERVE CHARGES	148,007	148,007	149,712	1,705	1.15
40	MATERIALS & SUPPLIES	32,475	53,864	55,054	1,190	2.21
45	PROFESSIONAL & CONTRACT SERVICES	39,884	48,026	48,026	0	0.00
50	RENTALS & LEASES	1,215	3,000	3,000	0	0.00
60	PROMOTIONAL COSTS	0	3,000	3,000	0	0.00
70	REPAIRS & MAINTENANCE	43,241	24,762	24,762	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
85	INTERNAL CHARGES	346,947	354,182	356,811	2,629	0.74
90	INTERNAL RECOVERIES	0	0	0	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		4,143,321	4,129,842	4,344,347	214,505	5.19
03	USER FEES	(25,181)	(19,343)	(19,343)	0	0.00
07	TRANSFERS FROM OTHER FUNDS	(6,858)	(6,858)	(6,858)	0	0.00
08	SUNDRY INCOME	(1,435,192)	(1,998,820)	(1,998,820)	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
REVENUE Sub-Total:		(1,467,231)	(2,025,021)	(2,025,021)	0	0.00
ENFORCEMENT Total:		2,676,089	2,104,821	2,319,326	214,505	10.19

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: COMMUNITY SERVICES

Division: FIRE



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	35,295,044	35,574,580	36,057,051	482,471	1.36
15	WAGES	199,767	900	909	9	1.00
20	ADMINISTRATIVE EXPENSES	207,888	407,666	412,666	5,000	1.23
25	EQUIPMENT RESERVE CHARGES	423,976	425,592	424,020	(1,572)	-0.37
40	MATERIALS & SUPPLIES	677,390	633,754	633,754	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	481,616	635,117	713,533	78,416	12.35
50	RENTALS & LEASES	131,078	137,777	132,777	(5,000)	-3.63
60	PROMOTIONAL COSTS	13,377	43,627	43,627	0	0.00
70	REPAIRS & MAINTENANCE	0	78,416	0	(78,416)	-100.00
75	UTILITIES/TAXES	0	0	0	0	0.00
85	INTERNAL CHARGES	1,076,978	1,072,090	1,073,749	1,659	0.15
90	INTERNAL RECOVERIES	(299,666)	(299,666)	(299,666)	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		38,207,448	38,709,853	39,192,420	482,567	1.25
03	USER FEES	(584,644)	(617,221)	(617,221)	0	0.00
08	SUNDRY INCOME	(1,753,817)	(1,742,440)	(1,742,440)	0	0.00
REVENUE Sub-Total:		(2,338,461)	(2,359,661)	(2,359,661)	0	0.00
FIRE Total:		35,868,987	36,350,192	36,832,759	482,567	1.33

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: GOLF COURSES



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	8,859	137,530	139,248	1,718	1.25
15	WAGES	867,637	979,557	967,901	(11,656)	-1.19
20	ADMINISTRATIVE EXPENSES	39,001	62,301	77,610	15,309	24.57
25	EQUIPMENT RESERVE CHARGES	186,289	171,833	172,325	492	0.29
35	DEBT EXPENSE	264,274	264,274	216,937	(47,337)	-17.91
40	MATERIALS & SUPPLIES	231,382	365,660	214,962	(150,698)	-41.21
45	PROFESSIONAL & CONTRACT SERVICES	365,348	328,317	330,617	2,300	0.70
50	RENTALS & LEASES	4,210	9,000	5,700	(3,300)	-36.67
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	600	24,264	8,500	(15,764)	-64.97
70	REPAIRS & MAINTENANCE	8,512	17,103	6,993	(10,110)	-59.11
75	UTILITIES/TAXES	87,059	173,010	131,633	(41,377)	-23.92
80	TRANSFERS TO OTHER FUNDS	397,847	212,746	428,761	216,015	101.54
85	INTERNAL CHARGES	216,270	193,140	216,950	23,810	12.33
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
99	TRANSFER TO/FROM STABILIZATION RESERVE	0	14,324	(523,181)	(537,505)	-3752.48
EXPENDITURES Sub-Total:		2,677,286	2,953,059	2,394,956	(558,103)	-18.90
03	USER FEES	(2,077,112)	(2,861,520)	(2,296,402)	565,118	-19.75
08	SUNDRY INCOME	(4,314)	(91,539)	(98,554)	(7,015)	7.66
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
REVENUE Sub-Total:		(2,081,426)	(2,953,059)	(2,394,956)	558,103	-18.90
GOLF COURSES Total:		595,860	0	0	0	0.00
Totals		595,860	0	0	0	0.00

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: CORPORATE SERVICES



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	15,389,785	15,774,809	16,408,935	634,126	4.02
15	WAGES	727,559	319,789	292,598	(27,191)	-8.50
20	ADMINISTRATIVE EXPENSES	567,293	1,002,366	1,011,402	9,036	0.90
25	EQUIPMENT RESERVE CHARGES	7,472	7,472	7,544	72	0.96
40	MATERIALS & SUPPLIES	152,129	207,908	247,908	40,000	19.24
45	PROFESSIONAL & CONTRACT SERVICES	160,301	150,427	150,427	0	0.00
50	RENTALS & LEASES	69,974	96,677	96,677	0	0.00
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	71,678	104,625	104,625	0	0.00
65	PURCHASES OF GAS/WATER/SEWER	2,997	15,279	15,279	0	0.00
70	REPAIRS & MAINTENANCE	11,974	19,308	19,308	0	0.00
75	UTILITIES/TAXES	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	126,721	126,521	126,521	0	0.00
85	INTERNAL CHARGES	486,599	486,800	488,450	1,650	0.34
90	INTERNAL RECOVERIES	(2,983,814)	(3,011,361)	(3,032,329)	(20,968)	0.70
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		14,790,670	15,300,620	15,937,345	636,725	4.16
03	USER FEES	(938,376)	(1,342,443)	(1,342,443)	0	0.00
07	TRANSFERS FROM OTHER FUNDS	(75,000)	(76,000)	(76,000)	0	0.00
08	SUNDRY INCOME	(52,418)	(130,446)	(130,446)	0	0.00
REVENUE Sub-Total:		(1,065,794)	(1,548,889)	(1,548,889)	0	0.00
CORPORATE SERVICES Total:		13,724,875	13,751,731	14,388,456	636,725	4.63
Totals		13,724,875	13,751,731	14,388,456	636,725	4.63

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: CORPORATE SERVICES

Division: ADMINISTRATION



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	576,047	461,700	475,284	13,584	2.94
15	WAGES	0	102,186	104,229	2,043	2.00
20	ADMINISTRATIVE EXPENSES	7,200	17,920	17,920	0	0.00
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	402	812	812	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	0	3,000	3,000	0	0.00
60	PROMOTIONAL COSTS	0	0	0	0	0.00
85	INTERNAL CHARGES	47,526	47,551	47,551	0	0.00
90	INTERNAL RECOVERIES	(151,898)	(151,898)	(151,898)	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
	EXPENDITURES Sub-Total:	479,277	481,271	496,898	15,627	3.25
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
	REVENUE Sub-Total:	0	0	0	0	0.00
	ADMINISTRATION Total:	479,277	481,271	496,898	15,627	3.25

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: CORPORATE SERVICES

Division: COMMUNICATIONS



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	1,318,354	1,508,868	1,552,971	44,103	2.92
15	WAGES	207,039	16,041	16,362	321	2.00
20	ADMINISTRATIVE EXPENSES	78,420	99,108	99,108	0	0.00
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	55,715	87,842	87,842	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	2,898	0	0	0	0.00
50	RENTALS & LEASES	63,481	90,643	90,643	0	0.00
60	PROMOTIONAL COSTS	46,155	67,336	67,336	0	0.00
65	PURCHASES OF GAS/WATER/SEWER	2,997	15,279	15,279	0	0.00
70	REPAIRS & MAINTENANCE	1,379	8,500	8,500	0	0.00
75	UTILITIES/TAXES	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
85	INTERNAL CHARGES	28,759	28,526	28,526	0	0.00
90	INTERNAL RECOVERIES	(146,036)	(146,036)	(146,036)	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		1,659,160	1,776,107	1,820,531	44,424	2.50
03	USER FEES	(73,331)	(243,076)	(243,076)	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(27,560)	(93,458)	(93,458)	0	0.00
REVENUE Sub-Total:		(100,891)	(336,534)	(336,534)	0	0.00
COMMUNICATIONS Total:		1,558,269	1,439,573	1,483,997	44,424	3.09

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: CORPORATE SERVICES

Division: MAYOR & COUNCIL



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	1,240,367	1,220,082	1,235,318	15,236	1.25
15	WAGES	16,670	36,955	37,694	739	2.00
20	ADMINISTRATIVE EXPENSES	47,084	116,438	116,438	0	0.00
25	EQUIPMENT RESERVE CHARGES	7,472	7,472	7,544	72	0.96
40	MATERIALS & SUPPLIES	26,046	50,646	50,646	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	305	2,840	4,040	1,200	42.25
50	RENTALS & LEASES	607	800	800	0	0.00
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	4,086	4,100	4,100	0	0.00
70	REPAIRS & MAINTENANCE	533	0	0	0	0.00
85	INTERNAL CHARGES	33,553	33,149	33,149	0	0.00
90	INTERNAL RECOVERIES	(23,715)	(23,715)	(23,715)	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		1,353,007	1,448,767	1,466,014	17,247	1.19
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	0	0	0	0	0.00
REVENUE Sub-Total:		0	0	0	0	0.00
MAYOR & COUNCIL Total:		1,353,007	1,448,767	1,466,014	17,247	1.19

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: CORPORATE SERVICES

Division: TECHNOLOGY INNOVATION & SERVICES



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	7,307,588	7,292,214	7,430,141	137,927	1.89
15	WAGES	52,453	59,600	27,278	(32,322)	-54.23
20	ADMINISTRATIVE EXPENSES	40,593	155,800	155,800	0	0.00
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	8,242	12,002	12,002	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	33,824	33,824	33,824	0	0.00
50	RENTALS & LEASES	530	0	0	0	0.00
60	PROMOTIONAL COSTS	0	6,685	6,685	0	0.00
85	INTERNAL CHARGES	151,078	150,473	150,523	50	0.03
90	INTERNAL RECOVERIES	(1,915,055)	(1,937,602)	(1,950,670)	(13,068)	0.67
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		5,679,254	5,772,996	5,865,583	92,587	1.60
03	USER FEES	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	(75,000)	(75,000)	(75,000)	0	0.00
08	SUNDRY INCOME	0	0	0	0	0.00
REVENUE Sub-Total:		(75,000)	(75,000)	(75,000)	0	0.00
TECHNOLOGY INNOVATION & SERVICES Total:		5,604,254	5,697,996	5,790,583	92,587	1.62

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: CORPORATE SERVICES

Division: HUMAN RESOURCES



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	2,088,052	2,344,259	2,376,526	32,267	1.38
15	WAGES	256,207	0	0	0	0.00
20	ADMINISTRATIVE EXPENSES	110,458	172,277	172,277	0	0.00
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	49,104	36,254	76,254	40,000	110.33
45	PROFESSIONAL & CONTRACT SERVICES	32,398	0	0	0	0.00
50	RENTALS & LEASES	2,990	0	0	0	0.00
60	PROMOTIONAL COSTS	4,355	504	504	0	0.00
70	REPAIRS & MAINTENANCE	0	0	0	0	0.00
85	INTERNAL CHARGES	48,546	47,134	47,134	0	0.00
90	INTERNAL RECOVERIES	(329,581)	(334,581)	(342,481)	(7,900)	2.36
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		2,262,530	2,265,847	2,330,214	64,367	2.84
03	USER FEES	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	(1,000)	(1,000)	0	0.00
08	SUNDRY INCOME	0	0	0	0	0.00
REVENUE Sub-Total:		0	(1,000)	(1,000)	0	0.00
HUMAN RESOURCES Total:		2,262,530	2,264,847	2,329,214	64,367	2.84

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: CORPORATE SERVICES

Division: LEGAL SERVICES



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	1,192,256	1,297,939	1,314,115	16,176	1.25
15	WAGES	105,683	0	0	0	0.00
20	ADMINISTRATIVE EXPENSES	69,455	83,800	83,800	0	0.00
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	4,261	4,900	4,900	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	0	0	0	0	0.00
50	RENTALS & LEASES	642	1,500	1,500	0	0.00
60	PROMOTIONAL COSTS	1,159	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	200	0	0	0	0.00
85	INTERNAL CHARGES	19,330	19,308	19,308	0	0.00
90	INTERNAL RECOVERIES	(205,381)	(205,381)	(205,381)	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		1,187,605	1,202,066	1,218,242	16,176	1.35
03	USER FEES	(61,012)	(68,518)	(68,518)	0	0.00
08	SUNDRY INCOME	(133)	(2,673)	(2,673)	0	0.00
REVENUE Sub-Total:		(61,144)	(71,191)	(71,191)	0	0.00
LEGAL SERVICES Total:		1,126,461	1,130,875	1,147,051	16,176	1.43

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: CORPORATE SERVICES

Division: LEGISLATIVE SERVICES



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	1,667,122	1,649,747	1,680,007	30,260	1.83
15	WAGES	89,507	105,007	107,035	2,028	1.93
20	ADMINISTRATIVE EXPENSES	214,083	357,023	357,023	0	0.00
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	8,358	15,452	15,452	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	90,876	110,763	109,563	(1,200)	-1.08
50	RENTALS & LEASES	1,724	3,734	3,734	0	0.00
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	15,923	26,000	26,000	0	0.00
70	REPAIRS & MAINTENANCE	10,063	10,808	10,808	0	0.00
80	TRANSFERS TO OTHER FUNDS	126,521	126,521	126,521	0	0.00
85	INTERNAL CHARGES	157,808	160,659	162,259	1,600	1.00
90	INTERNAL RECOVERIES	(212,148)	(212,148)	(212,148)	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		2,169,836	2,353,566	2,386,254	32,688	1.39
03	USER FEES	(804,033)	(1,030,849)	(1,030,849)	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(24,725)	(34,315)	(34,315)	0	0.00
REVENUE Sub-Total:		(828,759)	(1,065,164)	(1,065,164)	0	0.00
LEGISLATIVE SERVICES Total:		1,341,077	1,288,402	1,321,090	32,688	2.54

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: CORPORATE SERVICES
Division: EQUITY, ANTI-RACISM & INDIGENOUS



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	0	0	344,573	344,573	0.00
20	ADMINISTRATIVE EXPENSES	0	0	9,036	9,036	0.00
	EXPENDITURES Sub-Total:	0	0	353,609	353,609	0.00
	EQUITY, ANTI-RACISM & INDIGENOUS Total:	0	0	353,609	353,609	0.00

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: DEVELOPMENT SERVICES



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	13,785,516	14,019,592	14,497,441	477,849	3.41
15	WAGES	1,702,115	1,921,184	1,570,190	(350,994)	-18.27
20	ADMINISTRATIVE EXPENSES	309,615	582,611	600,359	17,748	3.05
25	EQUIPMENT RESERVE CHARGES	156,146	139,872	141,445	1,573	1.12
35	DEBT EXPENSE	668,583	665,068	674,308	9,240	1.39
40	MATERIALS & SUPPLIES	162,464	518,547	518,547	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	916,359	1,034,760	1,059,068	24,308	2.35
50	RENTALS & LEASES	266,147	381,247	309,217	(72,030)	-18.89
55	GRANTS PAID	1,444,957	1,444,589	1,459,035	14,446	1.00
60	PROMOTIONAL COSTS	107,166	247,878	247,562	(316)	-0.13
65	PURCHASES OF GAS/WATER/SEWER	0	0	0	0	0.00
70	REPAIRS & MAINTENANCE	163,735	113,597	113,597	0	0.00
75	UTILITIES/TAXES	1,710,003	2,924,621	2,908,028	(16,593)	-0.57
80	TRANSFERS TO OTHER FUNDS	5,345,474	4,130,978	4,057,387	(73,591)	-1.78
85	INTERNAL CHARGES	4,235,188	4,348,847	4,370,964	22,117	0.51
90	INTERNAL RECOVERIES	(2,347,083)	(2,318,379)	(2,335,806)	(17,427)	0.75
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
99	TRANSFER TO/FROM STABILIZATION RESERVE	0	(567,671)	(3,202,367)	(2,634,696)	464.12
EXPENDITURES Sub-Total:		28,626,386	29,587,341	26,988,975	(2,598,366)	-8.78
03	USER FEES	(13,835,809)	(16,219,734)	(13,889,154)	2,330,580	-14.37
04	GRANTS RECEIVED	(23,440)	0	0	0	0.00
05	RECEIVED FROM OTHER MUNICIPALITIES	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	(181,046)	(141,558)	(50,000)	91,558	-64.68
08	SUNDRY INCOME	(307,269)	(477,772)	(274,124)	203,648	-42.62
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
REVENUE Sub-Total:		(14,347,565)	(16,839,064)	(14,213,278)	2,625,786	-15.59
DEVELOPMENT SERVICES Total:		14,278,821	12,748,277	12,775,697	27,420	0.22
Totals		14,278,821	12,748,277	12,775,697	27,420	0.22

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: DEVELOPMENT SERVICES

Division: ADMINISTRATION



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	546,099	602,456	626,865	24,409	4.05
15	WAGES	38,204	0	0	0	0.00
20	ADMINISTRATIVE EXPENSES	12,717	40,997	40,997	0	0.00
40	MATERIALS & SUPPLIES	191	2,550	2,550	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	25,456	29,640	29,640	0	0.00
50	RENTALS & LEASES	49	0	0	0	0.00
60	PROMOTIONAL COSTS	781	6,503	6,503	0	0.00
80	TRANSFERS TO OTHER FUNDS	20,489	0	0	0	0.00
85	INTERNAL CHARGES	10,110	9,788	9,788	0	0.00
90	INTERNAL RECOVERIES	(23,875)	(23,875)	(23,875)	0	0.00
EXPENDITURES Sub-Total:		630,219	668,059	692,468	24,409	3.65
07	TRANSFERS FROM OTHER FUNDS	(29,988)	(50,000)	(50,000)	0	0.00
08	SUNDRY INCOME	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
REVENUE Sub-Total:		(29,988)	(50,000)	(50,000)	0	0.00
ADMINISTRATION Total:		600,231	618,059	642,468	24,409	3.95

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: DEVELOPMENT SERVICES
Division: ENGINEERING



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	1,479,278	1,689,763	1,708,146	18,383	1.09
15	WAGES	303,007	59,335	60,522	1,187	2.00
20	ADMINISTRATIVE EXPENSES	39,359	79,473	79,473	0	0.00
25	EQUIPMENT RESERVE CHARGES	28,190	21,210	21,493	283	1.33
40	MATERIALS & SUPPLIES	20,924	32,896	32,896	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	919	0	0	0	0.00
50	RENTALS & LEASES	31,980	41,521	41,521	0	0.00
60	PROMOTIONAL COSTS	0	3,000	3,000	0	0.00
65	PURCHASES OF GAS/WATER/SEWER	0	0	0	0	0.00
70	REPAIRS & MAINTENANCE	1,160	0	0	0	0.00
85	INTERNAL CHARGES	106,106	105,406	106,065	659	0.63
90	INTERNAL RECOVERIES	(590,083)	(561,378)	(561,868)	(490)	0.09
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		1,420,840	1,471,226	1,491,248	20,022	1.36
03	USER FEES	(1,074,635)	(1,273,480)	(1,273,480)	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(69,108)	(80,681)	(80,681)	0	0.00
REVENUE Sub-Total:		(1,143,743)	(1,354,161)	(1,354,161)	0	0.00
ENGINEERING Total:		277,097	117,065	137,087	20,022	17.10

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: DEVELOPMENT SERVICES
 Division: ECONOMIC DEVELOPMENT



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	2,542,024	2,598,580	2,523,662	(74,918)	-2.88
15	WAGES	478,891	454,798	426,449	(28,349)	-6.23
20	ADMINISTRATIVE EXPENSES	66,430	92,372	92,372	0	0.00
25	EQUIPMENT RESERVE CHARGES	8,160	7,055	7,106	51	0.72
40	MATERIALS & SUPPLIES	73,400	372,163	372,163	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	294,560	179,540	154,240	(25,300)	-14.09
50	RENTALS & LEASES	1,138	887	887	0	0.00
55	GRANTS PAID	1,436,773	1,436,773	1,451,141	14,368	1.00
60	PROMOTIONAL COSTS	94,807	209,728	209,412	(316)	-0.15
65	PURCHASES OF GAS/WATER/SEWER	0	0	0	0	0.00
70	REPAIRS & MAINTENANCE	0	5,390	5,390	0	0.00
75	UTILITIES/TAXES	26,207	23,906	24,145	239	1.00
80	TRANSFERS TO OTHER FUNDS	197,196	37,196	37,512	316	0.85
85	INTERNAL CHARGES	1,489,474	1,514,856	1,513,376	(1,480)	-0.10
90	INTERNAL RECOVERIES	0	0	0	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		6,709,060	6,933,244	6,817,855	(115,389)	-1.66
03	USER FEES	(323,124)	(872,877)	(872,877)	0	0.00
04	GRANTS RECEIVED	(23,440)	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(24,375)	(31,637)	(31,637)	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
REVENUE Sub-Total:		(370,939)	(904,514)	(904,514)	0	0.00
ECONOMIC DEVELOPMENT Total:		6,338,121	6,028,730	5,913,341	(115,389)	-1.91

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: DEVELOPMENT SERVICES
 Division: TRANSPORTATION SERVICES



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	1,959,196	1,806,314	1,842,100	35,786	1.98
15	WAGES	647,215	961,581	932,897	(28,684)	-2.98
20	ADMINISTRATIVE EXPENSES	84,168	181,017	186,415	5,398	2.98
25	EQUIPMENT RESERVE CHARGES	47,137	45,081	45,653	572	1.27
35	DEBT EXPENSE	668,583	665,068	674,308	9,240	1.39
40	MATERIALS & SUPPLIES	41,842	89,273	89,273	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	581,404	814,170	863,778	49,608	6.09
50	RENTALS & LEASES	230,946	323,739	251,709	(72,030)	-22.25
55	GRANTS PAID	8,184	7,816	7,894	78	1.00
60	PROMOTIONAL COSTS	0	8,897	8,897	0	0.00
70	REPAIRS & MAINTENANCE	162,575	108,207	108,207	0	0.00
75	UTILITIES/TAXES	1,683,796	2,900,715	2,883,883	(16,832)	-0.58
80	TRANSFERS TO OTHER FUNDS	4,858,310	3,835,882	3,898,875	62,993	1.64
85	INTERNAL CHARGES	1,468,355	1,494,349	1,516,160	21,811	1.46
90	INTERNAL RECOVERIES	(1,619,556)	(1,619,557)	(1,636,494)	(16,937)	1.05
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
99	TRANSFER TO/FROM STABILIZATION RESERVE	0	(99,944)	(1,693,720)	(1,593,776)	1594.67
EXPENDITURES Sub-Total:		10,822,155	11,522,608	9,979,835	(1,542,773)	-13.39
03	USER FEES	(4,233,176)	(6,886,929)	(5,327,099)	1,559,830	-22.65
08	SUNDRY INCOME	(156,406)	(158,218)	(134,377)	23,841	-15.07
REVENUE Sub-Total:		(4,389,582)	(7,045,147)	(5,461,476)	1,583,671	-22.48
TRANSPORTATION SERVICES Total:		6,432,572	4,477,461	4,518,359	40,898	0.91

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: DEVELOPMENT SERVICES

Division: PLANNING



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	3,700,792	3,579,918	3,630,305	50,387	1.41
15	WAGES	233,773	354,647	57,851	(296,796)	-83.69
20	ADMINISTRATIVE EXPENSES	36,951	70,726	70,726	0	0.00
40	MATERIALS & SUPPLIES	9,682	7,000	7,000	0	0.00
50	RENTALS & LEASES	2,035	5,000	5,000	0	0.00
60	PROMOTIONAL COSTS	8,815	7,750	7,750	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
85	INTERNAL CHARGES	83,122	85,418	85,418	0	0.00
90	INTERNAL RECOVERIES	(113,569)	(113,569)	(113,569)	0	0.00
EXPENDITURES Sub-Total:		3,961,601	3,996,890	3,750,481	(246,409)	-6.17
03	USER FEES	(1,992,369)	(2,182,349)	(2,182,349)	0	0.00
04	GRANTS RECEIVED	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	(151,058)	(91,558)	0	91,558	-100.00
08	SUNDRY INCOME	(1,099)	(216,021)	(3,690)	212,331	-98.29
REVENUE Sub-Total:		(2,144,526)	(2,489,928)	(2,186,039)	303,889	-12.20
PLANNING Total:		1,817,075	1,506,962	1,564,442	57,480	3.81

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: DEVELOPMENT SERVICES

Division: BUILDING



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	3,558,128	3,742,561	4,166,363	423,802	11.32
15	WAGES	1,024	90,823	92,471	1,648	1.81
20	ADMINISTRATIVE EXPENSES	69,991	118,026	130,376	12,350	10.46
25	EQUIPMENT RESERVE CHARGES	72,660	66,526	67,193	667	1.00
40	MATERIALS & SUPPLIES	16,426	14,665	14,665	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	14,019	11,410	11,410	0	0.00
50	RENTALS & LEASES	0	10,100	10,100	0	0.00
60	PROMOTIONAL COSTS	2,763	12,000	12,000	0	0.00
70	REPAIRS & MAINTENANCE	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	269,479	257,900	121,000	(136,900)	-53.08
85	INTERNAL CHARGES	1,078,021	1,139,030	1,140,157	1,127	0.10
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
99	TRANSFER TO/FROM STABILIZATION RESERVE	0	(467,727)	(1,508,647)	(1,040,920)	222.55
EXPENDITURES Sub-Total:		5,082,511	4,995,314	4,257,088	(738,226)	-14.78
03	USER FEES	(6,212,505)	(5,004,099)	(4,233,349)	770,750	-15.40
08	SUNDRY INCOME	(56,281)	8,785	(23,739)	(32,524)	-370.22
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
REVENUE Sub-Total:		(6,268,786)	(4,995,314)	(4,257,088)	738,226	-14.78
BUILDING Total:		(1,186,275)	0	0	0	0.00

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: FINANCIAL SERVICES



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	8,972,631	9,211,460	9,351,914	140,454	1.52
15	WAGES	1,049,519	848,231	840,326	(7,905)	-0.93
20	ADMINISTRATIVE EXPENSES	868,455	1,007,977	1,005,286	(2,691)	-0.27
25	EQUIPMENT RESERVE CHARGES	29,277	26,073	26,452	379	1.45
40	MATERIALS & SUPPLIES	138,371	127,109	127,109	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	707,590	678,916	678,916	0	0.00
50	RENTALS & LEASES	5,968	5,550	8,430	2,880	51.89
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	2,036	1,540	1,540	0	0.00
70	REPAIRS & MAINTENANCE	32,918	45,758	45,758	0	0.00
75	UTILITIES/TAXES	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	6,858	6,858	6,858	0	0.00
85	INTERNAL CHARGES	789,845	780,452	785,108	4,656	0.60
90	INTERNAL RECOVERIES	(7,102,440)	(7,258,188)	(7,357,631)	(99,443)	1.37
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		5,501,027	5,481,736	5,520,066	38,330	0.70
01	GENERAL LEVY	0	0	0	0	0.00
03	USER FEES	(1,028,771)	(864,997)	(913,905)	(48,908)	5.65
04	GRANTS RECEIVED	0	0	0	0	0.00
06	EQUIPMENT RESERVE RENTALS	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	(18,908)	(27,500)	0	27,500	-100.00
08	SUNDRY INCOME	(81,130)	(73,384)	(253,384)	(180,000)	245.29
80	TRANSFERS TO OTHER FUNDS	(5,782)	(8,415)	0	8,415	-100.00
REVENUE Sub-Total:		(1,134,591)	(974,296)	(1,167,289)	(192,993)	19.81
FINANCIAL SERVICES Total:		4,366,436	4,507,440	4,352,777	(154,663)	-3.43
Totals		4,366,436	4,507,440	4,352,777	(154,663)	-3.43

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: FINANCIAL SERVICES

Division: ADMINISTRATION



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	349,473	347,839	358,049	10,210	2.94
15	WAGES	0	0	0	0	0.00
20	ADMINISTRATIVE EXPENSES	7,191	17,778	14,898	(2,880)	-16.20
40	MATERIALS & SUPPLIES	8,468	10,530	10,530	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	0	0	0	0	0.00
50	RENTALS & LEASES	2,241	0	2,880	2,880	0.00
60	PROMOTIONAL COSTS	586	540	540	0	0.00
70	REPAIRS & MAINTENANCE	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
85	INTERNAL CHARGES	36,153	36,137	36,137	0	0.00
90	INTERNAL RECOVERIES	(101,692)	(101,692)	(101,692)	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		302,420	311,132	321,342	10,210	3.28
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
REVENUE Sub-Total:		0	0	0	0	0.00
ADMINISTRATION Total:		302,420	311,132	321,342	10,210	3.28

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: FINANCIAL SERVICES

Division: ACCOUNTING



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	1,718,773	1,711,174	1,732,610	21,436	1.25
15	WAGES	48,930	8,277	8,381	104	1.26
20	ADMINISTRATIVE EXPENSES	12,797	29,831	29,831	0	0.00
25	EQUIPMENT RESERVE CHARGES	(58)	183	183	0	0.00
40	MATERIALS & SUPPLIES	(13,848)	(12,500)	(12,500)	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	54,393	54,393	54,393	0	0.00
60	PROMOTIONAL COSTS	0	500	500	0	0.00
85	INTERNAL CHARGES	36,952	36,290	36,290	0	0.00
90	INTERNAL RECOVERIES	(471,117)	(471,117)	(471,117)	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		1,386,822	1,357,031	1,378,571	21,540	1.59
03	USER FEES	(1,008)	(1,092)	0	1,092	-100.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(17,150)	(12,139)	(12,139)	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
REVENUE Sub-Total:		(18,158)	(13,231)	(12,139)	1,092	-8.25
ACCOUNTING Total:		1,368,665	1,343,800	1,366,432	22,632	1.68

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: FINANCIAL SERVICES

Division: ASSET MANAGEMENT



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	2,239,662	2,250,887	2,271,488	20,601	0.92
15	WAGES	0	0	0	0	0.00
20	ADMINISTRATIVE EXPENSES	19,650	52,292	52,292	0	0.00
25	EQUIPMENT RESERVE CHARGES	17,193	9,346	9,441	95	1.02
40	MATERIALS & SUPPLIES	2,731	13,817	13,817	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	0	0	0	0	0.00
50	RENTALS & LEASES	109	500	500	0	0.00
85	INTERNAL CHARGES	52,884	52,350	52,350	0	0.00
90	INTERNAL RECOVERIES	(1,516,348)	(1,528,137)	(1,577,544)	(49,407)	3.23
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		815,882	851,055	822,344	(28,711)	-3.37
04	GRANTS RECEIVED	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	(18,908)	(27,500)	0	27,500	-100.00
80	TRANSFERS TO OTHER FUNDS	(5,782)	(8,415)	0	8,415	-100.00
REVENUE Sub-Total:		(24,690)	(35,915)	0	35,915	-100.00
ASSET MANAGEMENT Total:		791,192	815,140	822,344	7,204	0.88

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: FINANCIAL SERVICES

Division: FINANCIAL PLANNING



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	995,685	995,685	1,008,096	12,411	1.25
15	WAGES	0	0	0	0	0.00
20	ADMINISTRATIVE EXPENSES	11,739	12,954	12,954	0	0.00
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	940	0	0	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	0	0	0	0	0.00
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	723	500	500	0	0.00
85	INTERNAL CHARGES	16,338	16,152	16,152	0	0.00
90	INTERNAL RECOVERIES	(362,277)	(362,277)	(362,277)	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		663,148	663,014	675,425	12,411	1.87
03	USER FEES	0	0	0	0	0.00
08	SUNDRY INCOME	4	0	0	0	0.00
REVENUE Sub-Total:		4	0	0	0	0.00
FINANCIAL PLANNING Total:		663,152	663,014	675,425	12,411	1.87

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: FINANCIAL SERVICES

Division: PROCUREMENT



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	1,087,078	1,047,333	1,077,882	30,549	2.92
15	WAGES	728,460	784,982	775,874	(9,108)	-1.16
20	ADMINISTRATIVE EXPENSES	17,692	29,667	29,856	189	0.64
25	EQUIPMENT RESERVE CHARGES	12,142	16,544	16,828	284	1.72
40	MATERIALS & SUPPLIES	46,601	57,024	57,024	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	6,564	0	0	0	0.00
50	RENTALS & LEASES	2,423	5,050	5,050	0	0.00
60	PROMOTIONAL COSTS	726	0	0	0	0.00
70	REPAIRS & MAINTENANCE	0	0	0	0	0.00
85	INTERNAL CHARGES	242,753	229,789	231,340	1,551	0.67
90	INTERNAL RECOVERIES	(1,640,148)	(1,655,655)	(1,673,101)	(17,446)	1.05
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		504,290	514,734	520,753	6,019	1.17
03	USER FEES	(49,798)	(31,712)	(31,712)	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(2)	0	0	0	0.00
REVENUE Sub-Total:		(49,799)	(31,712)	(31,712)	0	0.00
PROCUREMENT Total:		454,491	483,022	489,041	6,019	1.25

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: FINANCIAL SERVICES

Division: REVENUE



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	2,581,960	2,858,542	2,903,789	45,247	1.58
15	WAGES	272,129	54,972	56,071	1,099	2.00
20	ADMINISTRATIVE EXPENSES	799,385	865,455	865,455	0	0.00
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	93,478	58,238	58,238	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	646,634	624,523	624,523	0	0.00
50	RENTALS & LEASES	1,196	0	0	0	0.00
60	PROMOTIONAL COSTS	0	0	0	0	0.00
70	REPAIRS & MAINTENANCE	32,918	45,758	45,758	0	0.00
80	TRANSFERS TO OTHER FUNDS	6,858	6,858	6,858	0	0.00
85	INTERNAL CHARGES	404,765	409,734	412,839	3,105	0.76
90	INTERNAL RECOVERIES	(3,010,858)	(3,139,310)	(3,171,900)	(32,590)	1.04
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		1,828,464	1,784,770	1,801,631	16,861	0.94
01	GENERAL LEVY	0	0	0	0	0.00
03	USER FEES	(977,965)	(832,193)	(882,193)	(50,000)	6.01
08	SUNDRY INCOME	(63,983)	(61,245)	(241,245)	(180,000)	293.90
REVENUE Sub-Total:		(1,041,948)	(893,438)	(1,123,438)	(230,000)	25.74
REVENUE Total:		786,517	891,332	678,193	(213,139)	-23.91

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: INFRASTRUCTURE SERVICES



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
02	OTHER TAXATION	0	0	0	0	0.00
10	SALARIES	14,300,132	11,228,457	13,431,924	2,203,467	19.62
15	WAGES	27,585,214	37,777,338	37,351,079	(426,259)	-1.13
20	ADMINISTRATIVE EXPENSES	2,599,753	3,305,968	3,254,327	(51,641)	-1.56
25	EQUIPMENT RESERVE CHARGES	10,680,779	12,035,072	12,346,018	310,946	2.58
35	DEBT EXPENSE	68,694	67,408	65,993	(1,415)	-2.10
40	MATERIALS & SUPPLIES	7,320,355	9,820,500	9,855,491	34,991	0.36
45	PROFESSIONAL & CONTRACT SERVICES	4,034,785	4,759,306	4,648,959	(110,347)	-2.32
50	RENTALS & LEASES	694,812	430,910	431,910	1,000	0.23
55	GRANTS PAID	502,510	528,152	679,234	151,082	28.61
60	PROMOTIONAL COSTS	317,039	566,196	536,196	(30,000)	-5.30
65	PURCHASES OF GAS/WATER/SEWER	89,162,602	90,990,822	92,680,360	1,689,538	1.86
70	REPAIRS & MAINTENANCE	1,553,251	1,451,520	1,472,855	21,335	1.47
75	UTILITIES/TAXES	5,197,829	7,180,840	7,447,336	266,496	3.71
80	TRANSFERS TO OTHER FUNDS	82,413,073	79,580,474	80,513,130	932,656	1.17
85	INTERNAL CHARGES	17,934,306	18,273,383	18,571,936	298,553	1.63
90	INTERNAL RECOVERIES	(6,713,183)	(6,701,024)	(6,741,974)	(40,950)	0.61
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
99	TRANSFER TO/FROM STABLIZATION RESERVE	0	(1,821,423)	(1,074,029)	747,394	-41.03
EXPENDITURES Sub-Total:		257,651,951	269,473,899	275,470,745	5,996,846	2.23
02	OTHER TAXATION	0	0	0	0	0.00
03	USER FEES	(202,898,272)	(197,654,310)	(201,426,764)	(3,772,454)	1.91
04	GRANTS RECEIVED	0	0	0	0	0.00
05	RECEIVED FROM OTHER MUNICIPALITIES	(2,958,708)	(3,031,646)	(3,031,646)	0	0.00
06	EQUIPMENT RESERVE RENTALS	(6,134,574)	(13,140,469)	(13,283,518)	(143,049)	1.09
07	TRANSFERS FROM OTHER FUNDS	(552,164)	(1,230,690)	(1,264,004)	(33,314)	2.71
08	SUNDRY INCOME	(11,814,068)	(11,717,319)	(11,758,924)	(41,605)	0.36
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
90	INTERNAL RECOVERIES	0	0	(128,596)	(128,596)	0.00
REVENUE Sub-Total:		(224,357,787)	(226,774,434)	(230,893,452)	(4,119,018)	1.82
INFRASTRUCTURE SERVICES Total:		33,294,164	42,699,465	44,577,293	1,877,828	4.40
Totals		33,294,164	42,699,465	44,577,293	1,877,828	4.40

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: INFRASTRUCTURE SERVICES

Division: ADMINISTRATION



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	1,203,845	1,315,902	1,340,134	24,232	1.84
15	WAGES	252,837	139,235	142,020	2,785	2.00
20	ADMINISTRATIVE EXPENSES	18,365	39,812	39,812	0	0.00
25	EQUIPMENT RESERVE CHARGES	0	0	0	0	0.00
40	MATERIALS & SUPPLIES	9,232	20,990	20,990	0	0.00
45	PROFESSIONAL & CONTRACT SERVICES	0	0	0	0	0.00
50	RENTALS & LEASES	18,995	13,956	13,956	0	0.00
60	PROMOTIONAL COSTS	0	0	0	0	0.00
70	REPAIRS & MAINTENANCE	0	0	0	0	0.00
85	INTERNAL CHARGES	37,547	37,064	37,064	0	0.00
90	INTERNAL RECOVERIES	(934,245)	(941,911)	(953,559)	(11,648)	1.24
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		606,577	625,048	640,417	15,369	2.46
03	USER FEES	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	0	0	0	0	0.00
REVENUE Sub-Total:		0	0	0	0	0.00
ADMINISTRATION Total:		606,577	625,048	640,417	15,369	2.46

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: INFRASTRUCTURE SERVICES

Division: FACILITIES MANAGEMENT



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	3,558,654	1,451,041	2,894,538	1,443,497	99.48
15	WAGES	4,894,681	6,680,245	5,446,276	(1,233,969)	-18.47
20	ADMINISTRATIVE EXPENSES	80,373	129,486	129,486	0	0.00
25	EQUIPMENT RESERVE CHARGES	411,264	365,405	393,013	27,608	7.56
40	MATERIALS & SUPPLIES	373,632	429,828	431,388	1,560	0.36
45	PROFESSIONAL & CONTRACT SERVICES	196,117	325,304	332,389	7,085	2.18
50	RENTALS & LEASES	9,228	7,000	7,000	0	0.00
60	PROMOTIONAL COSTS	3,384	695	695	0	0.00
65	PURCHASES OF GAS/WATER/SEWER	0	0	0	0	0.00
70	REPAIRS & MAINTENANCE	1,442,661	1,443,920	1,465,255	21,335	1.48
75	UTILITIES/TAXES	4,517,483	6,260,143	6,412,687	152,544	2.44
80	TRANSFERS TO OTHER FUNDS	100,669	66,636	66,041	(595)	-0.89
85	INTERNAL CHARGES	1,485,557	1,471,981	1,480,734	8,753	0.59
90	INTERNAL RECOVERIES	(3,395,062)	(3,353,210)	(3,367,255)	(14,045)	0.42
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		13,678,639	15,278,474	15,692,247	413,773	2.71
03	USER FEES	(26,204)	(29,546)	(29,546)	0	0.00
05	RECEIVED FROM OTHER MUNICIPALITIES	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	59,037	0	0	0	0.00
08	SUNDRY INCOME	(250,710)	(308,759)	(308,759)	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
REVENUE Sub-Total:		(217,877)	(338,305)	(338,305)	0	0.00
FACILITIES MANAGEMENT Total:		13,460,762	14,940,169	15,353,942	413,773	2.77

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: INFRASTRUCTURE SERVICES

Division: FLEET



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
02	OTHER TAXATION	0	0	0	0	0.00
10	SALARIES	190,098	1,239,409	1,263,282	23,873	1.93
15	WAGES	(988,833)	2,684,592	2,758,561	73,969	2.76
20	ADMINISTRATIVE EXPENSES	(154,318)	300,012	279,587	(20,425)	-6.81
25	EQUIPMENT RESERVE CHARGES	(254,962)	130,083	131,871	1,788	1.37
40	MATERIALS & SUPPLIES	1,688,437	4,407,896	4,401,789	(6,107)	-0.14
45	PROFESSIONAL & CONTRACT SERVICES	56,456	40,000	40,000	0	0.00
50	RENTALS & LEASES	647,797	360,000	361,000	1,000	0.28
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	127	1,500	1,500	0	0.00
65	PURCHASES OF GAS/WATER/SEWER	0	2,643	2,643	0	0.00
70	REPAIRS & MAINTENANCE	41,049	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	3,702,369	2,860,798	2,918,014	57,216	2.00
85	INTERNAL CHARGES	1,546,303	1,489,251	1,502,389	13,138	0.88
90	INTERNAL RECOVERIES	(319,467)	(341,362)	(342,765)	(1,403)	0.41
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		6,155,057	13,174,822	13,317,871	143,049	1.09
03	USER FEES	(14,214)	(34,353)	(34,353)	0	0.00
05	RECEIVED FROM OTHER MUNICIPALITIES	0	0	0	0	0.00
06	EQUIPMENT RESERVE RENTALS	(6,134,574)	(13,140,469)	(13,283,518)	(143,049)	1.09
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(6,269)	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
REVENUE Sub-Total:		(6,155,057)	(13,174,822)	(13,317,871)	(143,049)	1.09
FLEET Total:		0	0	0	0	0.00

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: INFRASTRUCTURE SERVICES

Division: GAS UTILITY



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	1,881,059	1,436,730	1,727,994	291,264	20.27
15	WAGES	3,836,851	4,189,765	4,243,318	53,553	1.28
20	ADMINISTRATIVE EXPENSES	595,198	927,975	844,027	(83,948)	-9.05
25	EQUIPMENT RESERVE CHARGES	407,401	553,674	566,636	12,962	2.34
40	MATERIALS & SUPPLIES	919,783	562,508	562,829	321	0.06
45	PROFESSIONAL & CONTRACT SERVICES	1,487,873	1,398,667	1,374,160	(24,507)	-1.75
50	RENTALS & LEASES	1,697	5,603	5,603	0	0.00
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	217,577	404,000	377,000	(27,000)	-6.68
65	PURCHASES OF GAS/WATER/SEWER	32,777,041	34,599,088	36,228,627	1,629,539	4.71
70	REPAIRS & MAINTENANCE	821	0	0	0	0.00
75	UTILITIES/TAXES	37,760	40,817	41,881	1,064	2.61
80	TRANSFERS TO OTHER FUNDS	30,361,122	29,818,914	29,630,312	(188,602)	-0.63
85	INTERNAL CHARGES	6,218,931	6,441,422	6,488,221	46,799	0.73
90	INTERNAL RECOVERIES	(620,898)	(657,526)	(665,186)	(7,660)	1.16
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
99	TRANSFER TO/FROM STABILIZATION RESERVE	0	(2,040,196)	(1,618,807)	421,389	-20.65
EXPENDITURES Sub-Total:		78,122,216	77,681,441	79,806,615	2,125,174	2.74
03	USER FEES	(65,958,962)	(67,008,565)	(69,109,452)	(2,100,887)	3.14
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(10,895,595)	(10,672,876)	(10,697,163)	(24,287)	0.23
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
REVENUE Sub-Total:		(76,854,558)	(77,681,441)	(79,806,615)	(2,125,174)	2.74
GAS UTILITY Total:		1,267,659	0	0	0	0.00

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: INFRASTRUCTURE SERVICES

Division: STORM WATER UTILITY



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	581,139	377,763	395,834	18,071	4.78
15	WAGES	1,493,116	2,100,403	2,142,415	42,012	2.00
20	ADMINISTRATIVE EXPENSES	558,150	597,179	628,671	31,492	5.27
25	EQUIPMENT RESERVE CHARGES	1,444,519	1,284,567	1,286,369	1,802	0.14
40	MATERIALS & SUPPLIES	386,757	309,542	290,374	(19,168)	-6.19
45	PROFESSIONAL & CONTRACT SERVICES	79,639	183,386	183,386	0	0.00
50	RENTALS & LEASES	3,862	3,579	3,579	0	0.00
55	GRANTS PAID	495,510	520,000	551,000	31,000	5.96
60	PROMOTIONAL COSTS	14,967	26,400	26,400	0	0.00
70	REPAIRS & MAINTENANCE	273	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	13,749,437	13,658,582	14,917,964	1,259,382	9.22
85	INTERNAL CHARGES	1,953,089	2,022,641	2,080,448	57,807	2.86
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
99	TRANSFER TO/FROM STABILIZATION RESERVE	0	101,925	48,841	(53,084)	-52.08
EXPENDITURES Sub-Total:		20,760,457	21,185,967	22,555,281	1,369,314	6.46
03	USER FEES	(20,549,029)	(20,508,277)	(21,843,277)	(1,335,000)	6.51
07	TRANSFERS FROM OTHER FUNDS	(611,200)	(635,690)	(669,004)	(33,314)	5.24
08	SUNDRY INCOME	(33,518)	(42,000)	(43,000)	(1,000)	2.38
REVENUE Sub-Total:		(21,193,748)	(21,185,967)	(22,555,281)	(1,369,314)	6.46
STORM WATER UTILITY Total:		(433,291)	0	0	0	0.00

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: INFRASTRUCTURE SERVICES

Division: SANITARY SEWER UTILITY



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	773,574	796,675	693,009	(103,666)	-13.01
15	WAGES	1,654,733	2,029,531	2,070,123	40,592	2.00
20	ADMINISTRATIVE EXPENSES	702,300	981,322	1,003,322	22,000	2.24
25	EQUIPMENT RESERVE CHARGES	646,513	929,348	937,373	8,025	0.86
40	MATERIALS & SUPPLIES	639,672	396,838	382,918	(13,920)	-3.51
45	PROFESSIONAL & CONTRACT SERVICES	112,974	635,468	613,607	(21,861)	-3.44
50	RENTALS & LEASES	9,518	831	831	0	0.00
55	GRANTS PAID	0	0	0	0	0.00
60	PROMOTIONAL COSTS	8,801	0	0	0	0.00
65	PURCHASES OF GAS/WATER/SEWER	31,916,847	32,873,000	32,933,000	60,000	0.18
70	REPAIRS & MAINTENANCE	32,936	0	0	0	0.00
75	UTILITIES/TAXES	238,462	538,565	540,871	2,306	0.43
80	TRANSFERS TO OTHER FUNDS	19,044,398	19,043,845	18,634,002	(409,843)	-2.15
85	INTERNAL CHARGES	1,979,186	2,054,617	2,109,136	54,519	2.65
90	INTERNAL RECOVERIES	(27,767)	0	0	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
99	TRANSFER TO/FROM STABILIZATION RESERVE	0	71,112	702,360	631,248	887.68
EXPENDITURES Sub-Total:		57,732,148	60,351,152	60,620,552	269,400	0.45
02	OTHER TAXATION	0	0	0	0	0.00
03	USER FEES	(63,863,233)	(60,218,533)	(60,493,933)	(275,400)	0.46
04	GRANTS RECEIVED	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(99,442)	(132,619)	(126,619)	6,000	-4.52
REVENUE Sub-Total:		(63,962,674)	(60,351,152)	(60,620,552)	(269,400)	0.45
SANITARY SEWER UTILITY Total:		(6,230,527)	0	0	0	0.00

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: INFRASTRUCTURE SERVICES
Division: OPERATIONS - ROADS & TRAFFIC



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	805,480	955,469	966,936	11,467	1.20
15	WAGES	6,049,828	6,736,682	6,914,364	177,682	2.64
20	ADMINISTRATIVE EXPENSES	119,269	65,921	65,921	0	0.00
25	EQUIPMENT RESERVE CHARGES	3,624,652	4,144,548	4,243,354	98,806	2.38
40	MATERIALS & SUPPLIES	1,753,524	1,928,075	2,024,882	96,807	5.02
45	PROFESSIONAL & CONTRACT SERVICES	520,206	686,455	686,455	0	0.00
50	RENTALS & LEASES	284	350	350	0	0.00
60	PROMOTIONAL COSTS	13,225	30,000	30,000	0	0.00
70	REPAIRS & MAINTENANCE	20,402	0	0	0	0.00
75	UTILITIES/TAXES	33,777	52,003	53,056	1,053	2.02
80	TRANSFERS TO OTHER FUNDS	804,763	0	0	0	0.00
85	INTERNAL CHARGES	1,191,790	1,176,978	1,225,592	48,614	4.13
90	INTERNAL RECOVERIES	(578,886)	(567,909)	(574,103)	(6,194)	1.09
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		14,358,313	15,208,572	15,636,807	428,235	2.82
03	USER FEES	(216,340)	(203,362)	(203,362)	0	0.00
04	GRANTS RECEIVED	0	0	0	0	0.00
05	RECEIVED FROM OTHER MUNICIPALITIES	(2,958,708)	(3,031,646)	(3,031,646)	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	(595,000)	(595,000)	0	0.00
08	SUNDRY INCOME	(5,933)	(10,200)	(10,200)	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
90	INTERNAL RECOVERIES	0	0	(128,596)	(128,596)	0.00
REVENUE Sub-Total:		(3,180,981)	(3,840,208)	(3,968,804)	(128,596)	3.35
OPERATIONS - ROADS & TRAFFIC Total:		11,177,331	11,368,364	11,668,003	299,639	2.64

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: INFRASTRUCTURE SERVICES

Division: PARKS & CEMETERIES



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	4,118,941	2,419,609	2,815,157	395,548	16.35
15	WAGES	7,002,306	9,015,711	9,378,971	363,260	4.03
20	ADMINISTRATIVE EXPENSES	537,329	124,179	124,179	0	0.00
25	EQUIPMENT RESERVE CHARGES	3,502,709	3,763,104	3,910,682	147,578	3.92
35	DEBT EXPENSE	68,694	67,408	65,993	(1,415)	-2.10
40	MATERIALS & SUPPLIES	758,176	929,977	942,542	12,565	1.35
45	PROFESSIONAL & CONTRACT SERVICES	368,283	327,293	353,395	26,102	7.98
50	RENTALS & LEASES	3,431	31,000	31,000	0	0.00
55	GRANTS PAID	7,000	8,152	128,234	120,082	1473.04
60	PROMOTIONAL COSTS	23,576	25,973	25,973	0	0.00
70	REPAIRS & MAINTENANCE	10,721	7,600	7,600	0	0.00
75	UTILITIES/TAXES	370,347	289,312	398,841	109,529	37.86
80	TRANSFERS TO OTHER FUNDS	608,419	93,854	93,854	0	0.00
85	INTERNAL CHARGES	870,290	814,348	827,146	12,798	1.57
90	INTERNAL RECOVERIES	0	(2,249)	(2,249)	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
EXPENDITURES Sub-Total:		18,250,222	17,915,271	19,101,318	1,186,047	6.62
03	USER FEES	(2,082,511)	(1,767,089)	(1,804,089)	(37,000)	2.09
04	GRANTS RECEIVED	0	0	0	0	0.00
05	RECEIVED FROM OTHER MUNICIPALITIES	0	0	0	0	0.00
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(361,842)	(382,298)	(382,298)	0	0.00
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
REVENUE Sub-Total:		(2,444,353)	(2,149,387)	(2,186,387)	(37,000)	1.72
PARKS & CEMETERIES Total:		15,805,869	15,765,884	16,914,931	1,149,047	7.29

121 Group Summary By Dept/Div/Sect (including enterprises)

Department: INFRASTRUCTURE SERVICES

Division: WATER UTILITY



GL Group Code		2020 Actual	2020 Budget	2021 Budget	Variance \$	Variance %
10	SALARIES	1,187,342	1,235,859	1,335,040	99,181	8.03
15	WAGES	3,389,696	4,201,174	4,255,031	53,857	1.28
20	ADMINISTRATIVE EXPENSES	143,086	140,082	139,322	(760)	-0.54
25	EQUIPMENT RESERVE CHARGES	898,683	864,343	876,720	12,377	1.43
40	MATERIALS & SUPPLIES	791,142	834,846	797,779	(37,067)	-4.44
45	PROFESSIONAL & CONTRACT SERVICES	1,213,238	1,162,733	1,065,567	(97,166)	-8.36
50	RENTALS & LEASES	0	8,591	8,591	0	0.00
60	PROMOTIONAL COSTS	35,383	77,628	74,628	(3,000)	-3.86
65	PURCHASES OF GAS/WATER/SEWER	24,468,714	23,516,091	23,516,090	(1)	-0.00
70	REPAIRS & MAINTENANCE	4,387	0	0	0	0.00
75	UTILITIES/TAXES	0	0	0	0	0.00
80	TRANSFERS TO OTHER FUNDS	14,041,896	14,037,845	14,252,943	215,098	1.53
85	INTERNAL CHARGES	2,651,613	2,765,081	2,821,206	56,125	2.03
90	INTERNAL RECOVERIES	(836,857)	(836,857)	(836,857)	0	0.00
95	ALLOCATIONS & SETTLEMENTS	0	0	0	0	0.00
99	TRANSFER TO/FROM STABILIZATION RESERVE	0	45,736	(206,423)	(252,159)	-551.34
EXPENDITURES Sub-Total:		47,988,322	48,053,152	48,099,637	46,485	0.10
03	USER FEES	(50,187,780)	(47,884,585)	(47,908,752)	(24,167)	0.05
07	TRANSFERS FROM OTHER FUNDS	0	0	0	0	0.00
08	SUNDRY INCOME	(160,759)	(168,567)	(190,885)	(22,318)	13.24
80	TRANSFERS TO OTHER FUNDS	0	0	0	0	0.00
REVENUE Sub-Total:		(50,348,539)	(48,053,152)	(48,099,637)	(46,485)	0.10
WATER UTILITY Total:		(2,360,217)	0	0	0	0.00



CAPITAL BUDGET 2021 - 2030

**Approved by Council
January 18, 2021**



City of Kitchener Capital Forecast 2021 - 2030

<u>Department</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
GENERAL EXPENSES	750	945	1,299	1,073	1,557	1,711	1,166	2,695	1,797	1,530	14,523
BOARDS	5,835	1,175	1,138	1,161	1,185	1,269	1,582	1,256	1,282	1,375	17,258
OFFICE OF THE CHIEF ADMINISTRATOR	182	62	64	65	189	66	67	69	205	72	1,041
FINANCIAL SERVICES	93	854	354	489	376	511	589	530	402	550	4,748
CORPORATE SERVICES	1,660	2,423	1,837	1,800	1,621	1,616	2,282	1,642	1,642	1,710	18,233
COMMUNITY SERVICES	3,116	9,520	12,589	22,249	18,071	12,121	14,777	7,065	4,282	4,237	108,027
DEVELOPMENT SERVICES	48,113	54,163	52,541	62,553	71,510	81,403	78,950	81,326	68,104	70,699	669,362
INFRASTRUCTURE SERVICES	65,299	50,195	56,563	55,518	58,837	53,571	44,448	49,532	47,539	42,431	523,933
Grand Totals	125,048	119,337	126,385	144,908	153,346	152,268	143,861	144,115	125,253	122,604	1,357,125



City of Kitchener Capital Forecast 2021 - 2030

<u>Source of Funding</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
C/C	13,361	19,732	18,709	16,946	14,088	16,854	18,033	17,562	18,458	17,129	170,872
DC - DEVELOPMENT CHARGES	15,916	13,043	15,590	33,155	35,136	36,052	33,881	27,940	7,836	6,828	225,377
ENT-BLDG - C/C FROM BUILDING	110	0	74	0	0	79	0	0	84	0	347
ENT-DOON - C/C FROM DOON	223	201	196	53	56	58	59	64	67	69	1,046
ENT-GAS - C/C FROM GAS	10,799	12,720	12,854	13,327	13,188	13,492	13,945	14,045	13,899	14,134	132,403
ENT-PAR - C/C FROM PARKING	1,362	1,227	1,243	1,270	1,432	1,450	2,060	2,122	1,537	1,558	15,261
ENT-ROCK - C/C FROM ROCKWAY	44	48	45	44	52	58	59	62	63	67	542
ENT-SAN - C/C FROM SANITARY	18,575	19,434	20,011	21,119	22,626	23,557	24,911	26,276	27,751	29,322	233,582
ENT-SWM - C/C FROM STORM WATER	14,887	15,121	16,132	16,461	17,925	19,325	17,303	19,823	19,179	15,990	172,146
ENT-WAT - C/C FROM WATER	14,194	14,506	15,786	17,281	17,759	15,480	16,383	17,267	18,235	19,268	166,159
GRANT - OTHER GRANTS	1,552	0	0	0	0	0	0	0	0	0	1,552
GRANT-DMAF - DMAF GRANT FUNDING	11,472	6,397	7,143	4,300	9,336	8,179	840	0	0	0	47,667
OTHER - OTHER SOURCE OF FUNDING	815	900	1,800	0	0	0	0	0	0	0	3,515
RES-AUDTIC - AUD TICKET SALES RESERVE	0	193	197	201	205	209	213	217	221	226	1,882
RES-DCREC - DEVELOPMENT CHARGE RECOVERY	1,124	1,038	1,239	1,923	1,216	698	712	0	0	0	7,950
RES-ECDEV - ECONOMIC DEVELOPMENT RESERVE	800	100	0	0	0	0	0	0	0	0	900
RES-EQUIP - EQUIPMENT RESERVE	5,963	5,514	4,215	7,156	7,289	6,458	4,855	6,051	6,425	6,275	60,201
RES-FACIL - FACILITY INFRASTRUCTURE RESERVE	690	1,182	1,677	2,192	2,709	3,206	3,678	4,100	4,500	5,035	28,969
RES-FEDGAS - FEDERAL GAS TAX RESERVE	6,498	6,432	7,403	8,665	9,251	6,132	5,928	6,111	6,161	5,851	68,432
RES-GAS - GAS UTILITY CAPITAL RESERVE	2,680	400	0	0	0	0	0	0	0	0	3,080
RES-PAR - PARKING ENTERPRISE CAPITAL	2	6	2	0	0	0	0	0	0	0	10
RES-PRKLD - PARKLAND RESERVE FUND	691	588	2,069	815	1,078	981	1,001	2,475	837	852	11,387
RES-SAN - SANITARY UTILITY CAPITAL RESERVE	2,810	555	0	0	0	0	0	0	0	0	3,365
RES-SWM - STORM UTILITY CAPITAL RESERVE	210	0	0	0	0	0	0	0	0	0	210
RES-WAT - WATER UTILITY CAPITAL RESERVE	270	0	0	0	0	0	0	0	0	0	270
Grand Totals	125,048	119,337	126,385	144,908	153,346	152,268	143,861	144,115	125,253	122,604	1,357,125

CITY OF KITCHENER

2021 - 2030 CAPITAL FORECAST

Capital Target

(in '000's of dollars)

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Debenture Issue	8,390	2,402	2,360	1,939	1,538	2,472	4,186	4,221	3,442	5,394	36,344
Capital out of Current	1,870	2,088	2,320	2,566	2,827	3,103	3,397	3,708	4,038	4,387	30,304
	10,260	4,490	4,680	4,505	4,365	5,575	7,583	7,929	7,480	9,781	66,648
Gas Utility Investment Reserve Fund	3,101	9,405	8,120	6,582	6,720	6,743	7,097	6,903	7,000	6,848	68,519
Hydro Investment Reserve Fund	-	5,837	5,909	5,859	3,003	4,536	3,353	2,730	3,978	500	35,705
	13,361	19,732	18,709	16,946	14,088	16,854	18,033	17,562	18,458	17,129	170,872
Department Requests	13,361	19,732	18,709	16,946	14,088	16,854	18,033	17,562	18,458	17,129	170,872
Available/(Shortfall)	-	-	-	-	-	-	-	-	-	-	-

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City of Kitchener Capital Forecast 2021 - 2030

Department GENERAL EXPENSES

Division GENERAL EXPENSES

Section OTHER GENERAL EXPENSES

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	070101000		GENERAL CAPITAL CONTINGENCY		195	199	203	207	211	216	220	224	229	1,904
	701201008		ENVIRONMENTAL REMEDIATION	750	750	1,100	600	1,350	1,500	950	2,475	1,275	1,301	12,051
	800401009		DEVELOPMENT CHARGE ACT STUDY				270					298		568
Totals				750	945	1,299	1,073	1,557	1,711	1,166	2,695	1,797	1,530	14,523

City of Kitchener Capital Forecast 2021 - 2030

Department BOARDS
Division BOARDS
Section CENTRE IN THE SQUARE

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	350601000		CITS - GENERAL PROVISION	580	592	603	616	628	640	653	666	680	693	6,351
Totals				580	592	603	616	628	640	653	666	680	693	6,351

City of Kitchener Capital Forecast 2021 - 2030

Department BOARDS

Division BOARDS

Section KITCHENER PUBLIC LIBRARY

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	070401000		LIBRARIES - GENERAL PROVISION	100	102	104	106	108	110	113	115	117	119	1,094
	090102003		LIBRARY TECHNOLOGY UPGRADE	294	299	305	311	318	323	330	337	344	350	3,211
	090102008		WREPNET FIBRE PROJECT	34	35	36	36	37	38	39	39	40	41	375
	090102019	B	COMMUNITY LIBRARY/SOUTH END	4,740										4,740
	090102020		CUSTOMER NEEDS SURVEY		58				63				68	189
	090102028		KPL ACCESSIBILITY FUND	29	30	30	31	32	32	33	33	34	35	319
	090102032		RESOURCES, FURNITURE & EQUIPMENT	58	59	60	61	62	63	64	66	67	69	629
	090102033		AUTOMATED CHECK IN/SORTER REPLACE							350				350
Totals				5,255	583	535	545	557	629	929	590	602	682	10,907

City of Kitchener Capital Forecast 2021 - 2030**Department** OFFICE OF THE CHIEF ADMINISTRATOR**Division** ADMINISTRATION**Section** GENERAL

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	150302001		COMPASS KITCHENER COMM ENGAGE	120				124				135		379
	170101001		CORPORATE PLAN	62	62	64	65	65	66	67	69	70	72	662
Totals				182	62	64	65	189	66	67	69	205	72	1,041

City of Kitchener Capital Forecast 2021 - 2030

Department FINANCIAL SERVICES

Division ASSET MANAGEMENT

Section GENERAL

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	070101052		CITYWORKS SOFTWARE UPGRADE		31	31	31	31	31	31	31	31	31	279
	300501005		ENHANCEMENTS TO SAP SYSTEM		590	207	216	225	229	234	239	243	249	2,432
	800401004		CONDITION STUDY FOR ROADS/SW	93	214	97	223	101	232	105	241	109	251	1,666
Totals				93	835	335	470	357	492	370	511	383	531	4,377

City of Kitchener Capital Forecast 2021 - 2030

Department FINANCIAL SERVICES
Division REVENUE
Section PROPERTY TAXES

<u>Project</u>														
<u>New</u>	<u>Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	300601003		EQUIPMENT AND SOFTWARE UPGRADES		19	19	19	19	19	19	19	19	19	171
	300601005		REPLACMENT OF POS							200				200
Totals				0	19	19	19	19	19	219	19	19	19	371

City of Kitchener Capital Forecast 2021 - 2030

Department CORPORATE SERVICES
Division COMMUNICATIONS
Section GENERAL

<u>Project</u>														
<u>New</u>	<u>Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	150201002		PRINTSHOP EQUIPMENT		460					500				960
	150201004		WEBSITE AND INTRANET REFRESH		35				53	98				186
Totals				0	495	0	0	0	53	598	0	0	0	1,146

City of Kitchener Capital Forecast 2021 - 2030

Department CORPORATE SERVICES
Division MAYOR & COUNCIL
Section GENERAL

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	100101001		HOME TECHNOLOGY			58				58				116
Totals				0	0	58	0	0	0	58	0	0	0	116

City of Kitchener Capital Forecast 2021 - 2030

Department CORPORATE SERVICES

Division TECHNOLOGY INNOVATION & SERVICES

Section GENERAL

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	070101003		GEOGRAPHIC INFORMATION SYSTEM	239	239	241	244	246	249	252	254	257	262	2,483
	070101028		WEB INFRASTRUCTURE		54	56	57	58	59	60	61	63	64	532
	200201000		SOFTWARE	535	535	542	558	574	581	587	596	605	614	5,727
	200201002		COMPUTER INFRASTRUCTURE PROVISION	505	505	511	567	324	330	337	344	351	358	4,132
	300701001		WREPNET FIBRE PROJECT	265	265	275	278	280	285	290	296	302	308	2,844
Totals				1,544	1,598	1,625	1,704	1,482	1,504	1,526	1,551	1,578	1,606	15,718

City of Kitchener Capital Forecast 2021 - 2030

Department CORPORATE SERVICES

Division HUMAN RESOURCES

Section GENERAL

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	150401002		MARKET SALARY ANALYSIS	40			40			40			40	160
	200201003		PEOPLESFT HR/PAYROLL SYSTEM	76	234	117	47	49	50	51	52	54	54	784
Totals				116	234	117	87	49	50	91	52	54	94	944

City of Kitchener Capital Forecast 2021 - 2030

Department CORPORATE SERVICES
Division LEGISLATIVE SERVICES
Section GENERAL

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	300501006		MAIL SERVICES EQUIPMENT			28		81			29			138
	500105015		RECORDS MANAGEMENT - GENERAL		96	9	9	9	9	9	10	10	10	171
Totals				0	96	37	9	90	9	9	39	10	10	309

City of Kitchener Capital Forecast 2021 - 2030

Department COMMUNITY SERVICES
Division ADMINISTRATION
Section ADMINISTRATION

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	620101004		MASTERPLANS, STUDIES & PROJECTS	69	69	70	72	73	75	76	78	80	81	743
Totals				69	69	70	72	73	75	76	78	80	81	743

City of Kitchener Capital Forecast 2021 - 2030

Department COMMUNITY SERVICES
Division SPORT DIVISION
Section ADMINISTRATION

<u>Project</u>														
<u>New</u>	<u>Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	620201002		LEISURE FACILITIES MASTER PLAN			220				243				463
Totals				0	0	220	0	0	0	243	0	0	0	463

City of Kitchener Capital Forecast 2021 - 2030

Department COMMUNITY SERVICES

Division SPORT DIVISION

Section KMAC & ARENAS

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	601203001		KMAC - GENERAL PROVISION	33	263	269	274	280	536	291	296	302	308	2,852
	601302001		ARENAS -GEN RENOV/UPGRADING	97	299	420	311	317	324	330	337	344	350	3,129
	601302006		CIVIC SQUARE RINK		15	15	16	16	16	17	17	17	18	147
	620202006		CONCESSION UPGRADES/KMAC	60	60	61	62	63	64	65	67	68	69	639
	620202021		EVENT RECRUITMENT		26	27	27	28	28	29	30	30	31	256
	620202023		PAVING/CURBING - AUD		10	125	130	10	10	10	135	140	10	580
	620202058		COMMUNITY ARENA PAVING							110	50			160
	620202060		NEW ARENA STUDY	312										312
Totals				502	673	917	820	714	978	852	932	901	786	8,075

City of Kitchener Capital Forecast 2021 - 2030

Department COMMUNITY SERVICES

Division SPORT DIVISION

Section AQUATICS

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	600802000		BREITHAUPT CENTRE		27	28	28	29	29	30	30	31	32	264
	600901001	C	NEW INDOOR POOL - SOUTH END	106	617	318	11,599	11,831						24,471
	600901002		AQUATICS - GENERAL PROVISION	45	52	53	54	55	56	57	58	59	61	550
	620308001		KIWANIS PARK GEN PROV		84	85	87	89	91	93	95	96	98	818
Totals				151	780	484	11,768	12,004	176	180	183	186	191	26,103

City of Kitchener Capital Forecast 2021 - 2030

Department COMMUNITY SERVICES

Division SPORT DIVISION

Section SPORT DEVELOPMENT

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	620308002		BUDD PARK INDOOR GEN PROVISION		5	5	5	5	5	5	5	5	5	45
	620308004	C	INDOOR TURF FIELD - SOUTH END			110	452	196	6,980	7,120				14,858
	620702001		ACTIVE NET REGISTRATION SYSTEM		15	15	15	15	16	16	16	17	17	142
Totals				0	20	130	472	216	7,001	7,141	21	22	22	15,045

City of Kitchener Capital Forecast 2021 - 2030

Department COMMUNITY SERVICES
Division SPORT DIVISION
Section ROCKWAY

<u>New</u>	<u>Project</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	<u>Number</u>													
	680201000		ROCKWAY - GENERAL MTCE	22	22	19	19	21	27	28	31	31	32	252
	680201001		ROCKWAY - COURSE IMPROVEMENTS	22	26	26	25	31	31	31	31	32	35	290
Totals				44	48	45	44	52	58	59	62	63	67	542

City of Kitchener Capital Forecast 2021 - 2030

Department COMMUNITY SERVICES

Division SPORT DIVISION

Section DOON

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	680101000		DOON - GENERAL MTCE	25	28	25	25	31	31	31	32	33	35	296
	680101001		DOON - COURSE IMPROVEMENTS	197	171	170	28	25	27	27	31	33	33	742
Totals				222	199	195	53	56	58	58	63	66	68	1,038

City of Kitchener Capital Forecast 2021 - 2030**Department** COMMUNITY SERVICES**Division** NEIGHBOURHOOD PROGRAM & SERVICES**Section** ADMINISTRATION

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	070101013		SAFE & HEALTHY ADVISORY COMMITTEE	5	11	12	12	12	12	13	13	13	14	117
	070101042		COPORATE ACCESSIBILITY FUND	75	115	117	119	122	124	127	129	132	134	1,194
	620201001		DOWNTOWN REC. SPACE STUDY	26										26
	620301004		LOVE MY HOOD IMPLEMENTATION	150	150	150	150	150	150	150	150	150	150	1,500
	700101009		COMMUNITY DEV INFRASTRUCTURE PROGRAM		13	13	13	13	14	14	14	14	15	123
Totals				256	289	292	294	297	300	304	306	309	313	2,960

City of Kitchener Capital Forecast 2021 - 2030**Department** COMMUNITY SERVICES**Division** NEIGHBOURHOOD PROGRAM & SERVICES**Section** COMMUNITY RESOURCE CENTRES

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	601101010		COMMUNITY CENTRES - GENERAL PROVISION	85	134	137	143	145	148	151	154	157	161	1,415
	601101016	C	ROSENBERG COMMUNITY CENTRE -SOUTH ENI	53	367	2,966	3,026							6,412
	620304006	C	MILL COURTLAND CC ADDITION	365	2,106	2,148								4,619
	620304011	C	ROCKWAY CENTRE REDEVELOPMENT		250	500	3,000	3,000						6,750
	620304014		FOREST HEIGHTS CC ADDITION				57	287	151	2,760	2,816			6,071
Totals				503	2,857	5,751	6,226	3,432	299	2,911	2,970	157	161	25,267

City of Kitchener Capital Forecast 2021 - 2030

Department COMMUNITY SERVICES

Division NEIGHBOURHOOD PROGRAM & SERVICES

Section VOLUNTEER RESOURCES

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	600101001		KITCHENER IN BLOOM		9	9	10	10	10	10	10	11	11	90
	601101011		NEIGHBOURHOOD FESTIVAL DEVELOP	40	40	40	40	40	40	41	42	43	44	410
Totals				40	49	49	50	50	50	51	52	54	55	500

City of Kitchener Capital Forecast 2021 - 2030

Department COMMUNITY SERVICES
Division CORPORATE CUSTOMER SERVICE
Section GENERAL

<u>Project</u>		<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
<u>New</u>	<u>Number</u>													
	150101004		CRM SOFTWARE		25	25	25	25	95	25	25	25	25	295
Totals				0	25	25	25	25	95	25	25	25	25	295

City of Kitchener Capital Forecast 2021 - 2030

Department COMMUNITY SERVICES

Division FIRE

Section ADMINISTRATION - FIRE

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	400101000		FIRE VEHICLE MTCE	56	56	57	58	59	60	61	63	64	65	599
	400101007		FIRE - MAJOR EQUIPMENT/FLEET	550	3,750	2,725	1,700	400	2,180	2,111	1,592	1,624	1,656	18,288
	621506003		ADDITIONAL FLEET VEHICLE			974								974
	400101009		FIRE EQUIPMENT HALLS	105	105	108	111	113	115	118	120	122	125	1,142
	400101010		FIRE COMPUTER MTCE	27	33	34	35	35	36	37	38	38	39	352
	400101019		DEFIBRILLATOR AND MEDICAL EXPENSE	30	45				83					158
	400101022		FIRE RADIO SYSTEM UPGRADE	195	75	75	75	75	77	78	80	81	83	894
	400201000		AERIAL LADDER TESTING					16	17					33
	400402001		HAZARDOUS MATERIALS RESPONSE		17	18	18	18	19	19	20	20	20	169
	621506002		FIRE COMMUNICATIONS EQUIPMENT	72	75	115	117	119	120	122	124	127	130	1,121
	621506004		FIRE TECHNOLOGY	126	128	131	133	136	139	142	144	147	150	1,376
	700607003		PERSONAL PROTECTIVE EQUIPMENT	168	227	174	178	181	185	189	192	196	200	1,890
Totals				1,329	4,511	4,411	2,425	1,152	3,031	2,877	2,373	2,419	2,468	26,996

City of Kitchener Capital Forecast 2021 - 2030

Department DEVELOPMENT SERVICES
Division ADMINISTRATION
Section GENERAL

<u>Project</u>														
<u>New</u>	<u>Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	621301003		COMMUNITY CLIMATE ACTION PLAN	43										43
Totals				43	0	0	0	0	0	0	0	0	0	43

City of Kitchener Capital Forecast 2021 - 2030

Department DEVELOPMENT SERVICES

Division ECONOMIC DEVELOPMENT

Section ADMIN - ECONOMIC DEVELOPMENT

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	150501001		BROWNFIELD TIG PROGRAM		1,000	1,350	1,356	1,163	1,569	1,201	1,191	1,206	1,221	11,257
	700101015		DOWNTOWN IMPROVEMENTS	50	43	49	88	90	92	94	96	98	99	799
	700101022		DOWNTOWN INCENTIVES FUNDING - DT		95	97	99	101	103	105	107	109	112	928
Totals				50	1,138	1,496	1,543	1,354	1,764	1,400	1,394	1,413	1,432	12,984

City of Kitchener Capital Forecast 2021 - 2030

Department DEVELOPMENT SERVICES
Division ECONOMIC DEVELOPMENT
Section MARKET

<u>Project</u>		<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
<u>New</u>	<u>Number</u>													
	601201001		KITCHENER MARKET	15	24	24	25	25	26	26	27	27	28	247
Totals				15	24	24	25	25	26	26	27	27	28	247

City of Kitchener Capital Forecast 2021 - 2030

Department DEVELOPMENT SERVICES
Division ECONOMIC DEVELOPMENT
Section SPECIAL EVENTS

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	600803000		CITY HALL/VPP PROGRAMMING		39	40	40	41	42	43	44	45	46	380
Totals				0	39	40	40	41	42	43	44	45	46	380

City of Kitchener Capital Forecast 2021 - 2030

Department DEVELOPMENT SERVICES
Division ECONOMIC DEVELOPMENT
Section ARTS & CULTURE

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	600802001		INDUSTRIAL ARTIFACTS		17	18	18	18	19	19	19	20	20	168
	600802002		PUBLIC ART MAINTENANCE		15	16	16	16	17	17	17	18	18	150
Totals				0	32	34	34	34	36	36	36	38	38	318

City of Kitchener Capital Forecast 2021 - 2030**Department** DEVELOPMENT SERVICES**Division** ENGINEERING CAPITAL PROJECTS**Section** STUDIES

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	701201012		MONITOR/UPDATE PROG - UPPER BLAIR	105	107	110	112	114	116	119	121	123	126	1,153
	800401000		MISC LEGAL SURVEYS		6	6	6	6	6	6	6	6	6	54
	800401007		GEN PROV/SMALL PROJECTS & EQUIPMENT		14	14	15	15	15	16	16	16	16	137
	800401013		ENGINEERING STUDIES	190	194	198	202	206	210	214	219	223	228	2,084
	901001002		MASTER PLAN/FEASIBILITY STUDIES	77	79	80	82	83	85	87	88	90	92	843
Totals				372	400	408	417	424	432	442	450	458	468	4,271

City of Kitchener Capital Forecast 2021 - 2030

Department DEVELOPMENT SERVICES

Division ENGINEERING CAPITAL PROJECTS

Section REGIONAL & CITY FULL RECONSTRUCTION

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	701202004	T	5497-LANCASTER-UNION TO VICTORIA		2,727	4,164								6,891
	801002001	T	5750-COURTLAND AVE - HAYWARD AVE TO XPY	1,011										1,011
	901002001	T	5697-FAIRWAY RD - KING TO OLD CHICOPEE				1,870							1,870
	901002009	T	5702-VICTORIA ST - LAWRENCE TO PAULANDER					949						949
	901002011	T	5649-WEBER ST - MONTGOMERY TO OTTAWA					1,173						1,173
	901002012	T	5612-FREDERICK ST - DUKE TO WEBER			368								368
Totals				1,011	2,727	4,532	1,870	2,122	0	0	0	0	0	12,262

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<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	701202006		5487-KING ST E-SPORTSWORLD DR TO HWY401		50									50
	901002004		5658-FREDERICK ST - LANCASTER TO KING			50								50
	901002006		5381-BENTON ST - CHARLES TO COURTLAND			50								50
	901002007		5163-OTTAWA ST - CHARLES TO EXPRESSWAY	1,588										1,588
Totals				1,588	50	100	0	0	0	0	0	0	0	1,738

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Division ENGINEERING CAPITAL PROJECTS

Section FULL RECONSTRUCTION

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	701205020	T	AVONDALE/DUNBAR				56	1,065						1,121
	701205048	TS	SPADINA - BELMONT TO PATRICIA		17	318		1,674						2,009
	701205050	TS	EARL - GLAS. TO UNION/ROCK - EARL TO	56										56
	701205070	T	CLAREMONT - WESTMOUNT TO BELMONT					39						39
	701205077	T	DUNHAM - VICTORIA TO FREDERICK	43										43
	701205078	T	PATRICIA - QUEEN TO HIGHLAND		1,519		33							1,552
	701205099	TS	MILL ST / HEIMAN ST	0	135									135
	701205119	T	RUSHOLME RD - WESTMOUNT TO DUNBAR			26	499							525
	701205124	T	FLOYD ST - GUELPH TO FAIRFIELD					328						328
	701205127	TS	DELAWARE / HIGHLAND	513		2,704		64						3,281
	701205129	TS	STIRLING / MAUSSER	55										55
	701205155	TS	NORFOLK / REX / ST. CLAIR	94										94
	701205156	T	ADELAIDE ST / TALBOT ST / PATRICIA AVE	74										74
	800401024	T	WIP ROAD RECONSTRUCTION GENERAL ACCOI	815	-1,418	-84	776	-122	45,048	47,797	50,713	53,806	57,088	254,419
	800407080	TS	HEBEL/PETER	0	54									54
	801004001	T	ST. GEORGE ST - QUEEN TO BENTON	151		793		16						960
	801004002	T	KING ST. E - STIRLING TO OTTAWA	722		3,794		100						4,616
	801004003	T	DEERPARK CRES - FOREST HILL TO FORE			21	394							415
	801004004	TS	STEWART ST / JOSEPH ST		2,787		48							2,835
	801004005	T	SHADYWOOD NEIGHBOURHOOD					104						104
	801009030	T	DMAF-WIP ROAD RECONSTRUCTION	0	0	0	0	0	0					0
	901003017	T	SANDRA AVE/ THIRD AVE	90										90
	901003018	TS	SOUTHILL DR /THALER ST / WINDOM ST	5,269		93								5,362
	901003020	TS	JOHNSTON - PATRICK - WELLINGTON		52	995		5,235						6,282

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Section FULL RECONSTRUCTION

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	901003023	T	CAMBRIDGE ST - BRUCE TO SHERWOOD		3,465		79							3,544
	901003024	T	FRANKLIN ST N - WEBER TO TRAFALGAR	87										87
	901003028	T	SECOND AVE - KINGSWAY TO CONNAUGH		2,471		52							2,523
	901003030	TS	BOEHMER / VALEWOOD	4,209		135								4,344
	901003034	TS	FIRST AVE - KINGSWAY TO CONNAUGHT				23	445						468
	901003035	TS	CENTREVILLE NEIGHBOURHOOD	126	126									252
	901003036	T	HIGHLAND RD - QUEENS TO SPADINA	596		3,139		78						3,813
	901003038	T	ISLINGTON / ROSEMOUNT / SHERWOOD	631		3,320		74						4,025
	901003039	T	ADMIRAL/MARLBOROUGH/ROXBOROUGH		1,176		6,189							7,365
	901003042	T	FREDERICK ST - BRUCE TO VICTORIA	91	1,730		9,105							10,926
	901003043	T	BECKER ST - FIFE TO KRUG	2,707		54								2,761
	901003044	T	EAST AVE - FREDERICK TO KRUG				3,922							3,922
	901003045	TS	VANIER DR - WALTON TO SHELLEY	93										93
	901003046	T	FERGUS AVE - WEBER TO THALER	4,019		95								4,114
	901003047	T	QUEEN'S BLVD - WESTMOUNT TO BELMO			983		5,170						6,153
	901003048	T	SCOTT ST - DUKE TO WEBER	161	615		13							789
	901004010	TS	HOFFMAN - OTTAWA TO E. CUL-DE-SAC		74									74
	901004011	T	SHERWOOD - BECKER TO ROSEMOUNT	1,168		6,148		138						7,454
	901004012	T	ROSS - WILFRED TO FRANKLIN					28						28
	901004013	TS	WILSON - NORTH END TO FAIRLAWN		1,462		7,696							9,158
	901004014	TS	FAIRMOUNT - SHELDON TO MONTGOMERY	59										59
	901004015	T	GREENFIELD - TRAYNOR		3,830		72							3,902
	901004016	TS	PERTH RD/ CORAL CRES		61									61
	901004017	T	BLUERIDGE - QUEEN TO LAKESIDE			35	674							709

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Section FULL RECONSTRUCTION

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	901004018	T	PATTANDON AVE - BORDEN TO OTTAWA	2,392		51								2,443
	901004019	T	SYDNEY ST S - KING TO WEBER		1,709		45							1,754
	901004020	T	MCKENZIE AVE - OTTAWA TO SHELDON	280		1,475		33						1,788
	901004021	T	WESTWOOD CRESCENT		25	465		2,445						2,935
	901004022	TS	ROSSFORD CRESCENT		3,712		70							3,782
	901004023	T	RAMBLEWOOD WAY - ELMRIDGE TO BRO					32						32
	901004026	T	BIRCH - CLIFTON - ASH				71	1,344						1,415
	901004027	TS	MILL ST - STIRLING TO OTTAWA	2,139		157								2,296
	901004028	TS	EPHRAIM ST/ ETHEL ST	0	71									71
	901004029	T	BRUCE ST - FIFE TO HEATHER	78		1,691		38						1,807
	901004030	T	CHAPEL / MELROSE		622		3,270							3,892
	901004032	TS	DELTA -SYDNEY-MAURICE	3,865		96								3,961
	901004033	T	AHRENS ST - HARTWOOD TO GUELPH	39										39
	901004034	TS	STIRLING AVE-MAUSSER TO GREENBROOK		91									91
	901004035	TS	BROADVIEW AVE - S END TO PROSPECT		17	333		1,752						2,102
	901004036	TS	OXFORD ST - ELIZABETH TO N END					33						33
	901004038	T	KRUG - BECKER TO SHERWOOD					51						51
	901004039	T	KINZIE - WEBER TO GUERIN					24						24
	901004040	T	HEATHER - BECKER TO ETON					30						30
	901004041	T	ETON - ROSEMOUNT TO KRUG					32						32
	901004042	T	BRUCE ST - FREDERICK TO FIFE					13						13
	901004044	T	OAKWOOD/RIDGEWOOD/PRUETER/ELMW					39						39
	901004048	T	CHARLES ST - OTTAWA TO PRESTON					32						32
	901004051	TS	STIRLING AVE - GREENBROOK TO AVALON					30						30

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Section FULL RECONSTRUCTION

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	901004052	T	ST LEGER ST. - UNION TO ELMWOOD					22						22
	901004054	TS	BARWOOD - STRASBURG TO STRASBURG					22						22
	901004055	T	FRANKLIN ST - KINGSWAY TO WILSON		5,338		131							5,469
	901004056	TS	DIXON / ROCKWAY		41	780		4,104						4,925
	901004057	T	MASSEY AVE - BONIFACE TO VANIER					39						39
	901004058	T	CHELSEA RD - SUFFOLK TO BELLEVIEW			25	462							487
	901004061	TS	EDWIN ST - BLUCHER TO LOUISA	0	56									56
	901004062	TS	SOUTHDAL AVE - KEHL TO HOFFMAN		2,404		54							2,458
	901004064	T	FAIRFIELD AVE - MARGARET TO RIDGEWO		22	422		2,220						2,664
	901004065	T	CONWAY DR / WAYNE DR			2,978		117						3,095
	901004066	TS	GUELPH ST - MAPLE TO RIVERBEND					52						52
	901004068	T	DUNBAR/BALMORAL/KATHERINE/BRANDO				88	1,680						1,768
	901004069	T	GUELPH ST / ENGLEWOOD PL	1,848		76								1,924
	901004071	TS	GAGE AVE - WESTMOUNT TO BELMONT					49						49
	901004072	T	UNION BLVD / GOLFPVIEW PL					33						33
	901004079	T	WESTWOOD DR - GLASGOW TO WESTWO		81	1,546		8,139						9,766
	901004085	T	CONNAUGHT ST - NINTH TO TRAYNOR		22	422		2,220						2,664
	901004088	T	BRADLEY / ASKIN / BRADLEY				64	1,203						1,267
	901004089	T	OLYMPIC DR - PATTANDON TO HOFFMAN	23	454		2,389							2,866
	901004092	T	FARRIER NEIGHBOURHOOD			93	1,758							1,851
	901004095	T	HAZELGLEN DR - MARKWOOD TO VICTORI					54						54
	901004096	T	OWEN AVE - HALLIWELL TO S BEND OWE					19						19

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Division ENGINEERING CAPITAL PROJECTS
Section FULL RECONSTRUCTION

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	901004097	T	SHELDON AVE S - CHARLES TO KING			6	115							121
Totals				32,493	32,821	33,185	38,148	40,337	45,048	47,797	50,713	53,806	57,088	431,436

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Division ENGINEERING CAPITAL PROJECTS

Section SURFACE RECONSTRUCTION

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	701205059		PAVEMENT SURFACE TREATMENT	130	142	145	147	150	154	156	159	163	166	1,512
	800405000		RESURFACING CITY STREETS	2,300	2,417	2,765	2,932	3,085	3,147	3,211	3,274	3,340	3,406	29,877
	800405048		NEW SIDEWALK INFILL		189	193	196	200	204	208	212	217	220	1,839
	901004003		LANEWAY REHABILITATION PROGRAM		489	499	508	519	529	540	550	562	573	4,769
	901005017	B	QUEEN ST PLACEMAKING	316	238									554
	901005018		ONTARIO ST - KING TO CHARLES		103									103
Totals				2,746	3,578	3,602	3,783	3,954	4,034	4,115	4,195	4,282	4,365	38,654

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Department DEVELOPMENT SERVICES

Division ENGINEERING CAPITAL PROJECTS

Section BRIDGE REHABILITATION

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	701205023		ROAD BRIDGE REPAIRS	484		503		523		545		567		2,622
	800405002		LEGISLATED BRIDGE INSPECTION		44	45	46	47	48	49	50	51	52	432
	801006001		KENT AVENUE CULVERT							60		300		360
	901005006		STIRLING COURTLAND CULVERT - 812		120									120
	901006002		DOON VILLAGE RD BRIDGE - 802		200	350								550
	901006003		DOON VILLAGE RD BRIDGE - 803		200	350								550
	901006005		COUNTRY HILL DR BRIDGE - 834		24		120							144
	901006006		STOKE DR BRIDGE - 842	200										200
	901006007		WILLIAMSBURG RD CULVERT - 837			30		150						180
Totals				684	588	1,278	166	720	48	654	50	918	52	5,158

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Department DEVELOPMENT SERVICES

Division ENGINEERING CAPITAL PROJECTS

Section NEW CONSTRUCTION

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	701203021	B	BORDEN GREENWAY TRUNK SAN SEWER					1,003						1,003
	701203025	B	FALCONRIDGE SPS CAPACITY UPGRADES				62	1,152						1,214
	701203026	B	OTTERBEIN SPS CAPACITY UPGRADES				235	4,344						4,579
	800401003		CITY SHARE SUBDIVISIONS	981	1,001	1,021	1,041	1,062	1,083	1,105	1,127	1,149	1,172	10,742
	800401010		INTENSIFICATION ALLOWANCE	260	265	270	276	282	287	293	299	305	311	2,848
	801007001	C	BIEHN DR & SAN TRUNK SEWER EXT	538	4,007									4,545
	801007002	C	BLAIR CREEK DR ROAD & WM EXT		218			184	4,992					5,394
	801007003	A	DODGE DR TRUNK SAN SEWER							382	7,084			7,466
	801007004	C	DOON SOUTH SPS - FORCEMAIN						119	204	4,428			4,751
	801008001	C	UPPER HIDDEN VALLEY SPS & FORCEMAIN						416	11,255				11,671
	901005011	B	HURON RD IMPROVEMENTS & WM EXT					658	12,192					12,850
	901007006	C	AMAND DR ROAD & WM EXT				253	206	5,555					6,014
	901007008	B	STRASBURG ROAD SOUTH & WM EXT			824	8,325	8,491						17,640
Totals				1,779	5,491	2,115	10,192	17,382	24,644	13,239	12,938	1,454	1,483	90,717

City of Kitchener Capital Forecast 2021 - 2030**Department** DEVELOPMENT SERVICES**Division** ENGINEERING CAPITAL PROJECTS**Section** SANITARY NETWORK REMEDIATION &
IMPROVEMENTS

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	701203010		LIFT STATION REPLACEMENT	1,580	2,121	1,103	1,125	1,148	1,171	1,194	1,218	1,242	1,267	13,169
	701203024		SCADA	121	123	131	133	136	133	136	139	141	144	1,337
	800403009		PUMPING STATIONS GENERAL MTCE	111	114	116	118	121	123	125	128	130	133	1,219
	800403017		TRENCHLESS REHABILITATION	431	439	448	457	466	476	485	495	505	515	4,717
	800404022		SUMP PUMP CONNECTIONS	82	84	85	87	88	91	92	94	96	98	897
Totals				2,325	2,881	1,883	1,920	1,959	1,994	2,032	2,074	2,114	2,157	21,339

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Department DEVELOPMENT SERVICES
Division TRANSPORTATION SERVICES
Section TRANSPORTATION

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	701206002		TRAFFIC CALMING	210	210	215	220	225	229	234	238	243	248	2,272
	701206013		STREET LIGHTING MAINTENANCE	265	265	271	276	282	287	293	299	305	311	2,854
	801101001		CYCLING INFRASTRUCTURE	2,657	1,402	819	836	853	869	887	904	922	940	11,089
	801101002		GAUKEL STREET CLOSURE		100									100
	901005014		INT IMPVT-STRASBURG & HURON RD				678							678
	901101001		SMALL SCALE TRAFFIC CALMING	75	69	69	19	19	19	19	19	20	20	348
	901101002		LED LIGHTING CONVERSION		108	110	113	115	117	120	122	124	127	1,056
Totals				3,207	2,154	1,484	2,142	1,494	1,521	1,553	1,582	1,614	1,646	18,397

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Department DEVELOPMENT SERVICES
Division TRANSPORTATION SERVICES
Section PARKING

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	500201070		CHARLES BENTON PARKING GARAGE	37	38	39	39	40	41	42	43	44	44	407
	500201080		CIVIC DISTRICT PARKING GARAGE	36	37	38	39	39	40	41	42	43	44	399
	500203001		DUKE & ON PARKING GAR - MTCE	37	38	39	39	40	41	42	43	43	44	406
	500203006		CITY HALL PARKING GARAGE - MTCE	54	55	56	57	58	60	61	62	63	65	591
	701206004	c	INNOVATION DISTRICT PARKING							5,858	5,976			11,834
	701206018		CHARLES & BENTON GARAGE MONITORIN	12			13			14			14	53
	701206019		CIVIC DISTRICT GARAGE MONITORING			12			13			13		38
	701209002		TRANS DEM MGMT INITIATIVES	223	227	232	237	241	246	251	256	261	266	2,440
	800501003		DUKE/ONT GARAGE MONITORING - DT		12			13			25			50
	800501006		CITY HALL GARAGE MONITORING		12			13			14			39
	800501008		PARKING LOT RESURFACING - DT	35	45	40	40	40	20	20	21	21	22	304
	800501026		MARKET GARAGE MONITORING - DT			10			11			11		32
	900303001		STRUCTURAL PROVISION - GARAGES	400	1,059	1,069	1,078	508	518	528	539	550	561	6,810
	901102005		PARKING EQUIPMENT	300	100	100	100	100	100	102	104	106	108	1,220
Totals				1,134	1,623	1,635	1,642	1,092	1,090	6,959	7,125	1,155	1,168	24,623

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Department DEVELOPMENT SERVICES

Division PLANNING

Section ADMIN

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	621301001		PLANNING STUDIES - GROWTH	446	423	469	428	381	435	455	476	488	498	4,499
	621301002		PLANNING STUDIES - GENERAL	14	14	14	14	14	14	15	15	15	16	145
	700101002		HERITAGE RESOURCES: PLANNING/ASSESSME	19	19	20	20	20	21	21	22	22	22	206
	700101013		HERITAGE RESOURCES: IMPLEMENTATION		14	14	14	15	15	15	16	16	16	135
	700101021		COMMUNITY ENVIRONMENTAL IMPROVEMENT (	6	6	6	7	7	7	7	7	7	8	68
	700101029		HERITAGE PROPERTY GRANT PROGRAM	33	33	33	34	34	35	36	37	37	38	350
	700201002		HERITAGE IMPACT ASSESSMENTS	12	12	13	14	14	14	15	16	16	16	142
	700201003		HERITAGE TAX REFUND PROGRAM	5	5	5	6	6	6	6	6	7	7	59
	700201005		URBAN DESIGN IMPROVEMENTS		76	77	78	81	82	84	86	88	89	741
	700201014		PLANNING AWARDS		15		16		16		17		18	82
	801301001		COMMUNITY ENERGY INVESTMENT STGY	21										21
Totals				556	617	651	631	572	645	654	698	696	728	6,448

City of Kitchener Capital Forecast 2021 - 2030

Department DEVELOPMENT SERVICES
Division BUILDING
Section GENERAL

<u>Project</u>		<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
<u>New</u>	<u>Number</u>													
	070101049		AMANDA SYSTEM UPGRADE	110										110
	621401003		TECHNOLOGY UPGRADES			74			79			84		237
Totals				110	0	74	0	0	79	0	0	84	0	347

City of Kitchener Capital Forecast 2021 - 2030

Department INFRASTRUCTURE SERVICES

Division FACILITIES MANAGEMENT

Section GENERAL

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	500201005		SECURITY/PUNCTURE PROOF VESTS				34					38		72
	500201011		ROOF - GENERAL PROVISION	664	753	768	782	798	814	830	847	864	881	8,001
	500201012		CITY HALL RENOS/GENERAL PROVISION	157	157	166	163	172	170	179	183	186	190	1,723
	500201013		MARKET - MTCE - DT	40	129	131	134	136	139	142	145	148	151	1,295
	500201020		AUDITORIUM - MTCE	146	200	204	208	212	216	220	225	229	234	2,094
	500201022		PARKS GENERAL - MTCE	44	74	75	77	78	80	81	83	85	86	763
	500201023		ARENAS - MTCE	137	220	224	229	232	237	242	247	252	257	2,277
	500201027		CEMETERIES - MTCE	20	20	20	20	21	21	22	22	23	23	212
	500201035		K-W JUDO & GYMNASTICS CLUB	17	28	29	29	30	30	31	32	32	33	291
	500201041		COMMUNITY CENTRES - MAINTENANCE	239	239	244	249	254	259	264	269	275	280	2,572
	500201046		REPLACEMENTS BLDG EXTERIOR COMP	57	57	58	60	61	62	63	64	66	67	615
	500201047		REPLACEMENTS HVAC	58	58	59	61	62	63	64	65	67	68	625
	500201048		REPLACEMENTS PLUMBING	29	29	30	30	31	32	32	33	33	34	313
	500201049		REPLACEMENTS ELECTRICAL	5	5	5	6	6	6	6	6	6	6	57
	500201050		REPLACEMENTS FIRE & LIFE SAFETY			16		17		17		18		68
	500201051		REPLACEMENTS SITE COMPONENTS	25	25	25	25	25	25	25	26	26	27	254
☒	500201057	C	CITY HALL SPANDREL GLASS REPLACE		538	1,500								2,038
	500201065		CITY HALL OFFICE FURNITURE	62	62	63	64	65	67	68	69	71	72	663
	500201068		KIWANIS PARK -MTCE	12	20	20	20	21	21	22	22	23	23	204
	500202003		CORPORATE STORAGE - GUELPH ST.	5	9	9	9	10	10	10	10	10	11	93
	500202015		BREITHAUPT CTR - MAINTENANCE	47	58	59	61	62	63	64	66	67	68	615
	500202016		AQUATICS - MAINTENANCE	114	114	116	119	121	123	126	128	131	134	1,226
	500202018		79 JOSEPH ST		6	6	6	6	6	7	7	7	7	58
	500203002		KOF MAINTENANCE	326	431	440	446	455	468	478	487	497	507	4,535

City of Kitchener Capital Forecast 2021 - 2030

Department INFRASTRUCTURE SERVICES

Division FACILITIES MANAGEMENT

Section GENERAL

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
☒	900401035		KOF MTCE-SPRINKLER SYSTEM UPGRAD	49										49
☒	900401036		KOF MTCE - SPACE PLANNING	122										122
	500203005		CITY HALL COMPLEX - MTCE	83	210	214	219	223	228	232	237	241	246	2,133
☒	900401033		CITY HALL - EVAP FLUID COOLING BASIN	50										50
☒	900401034		CITY HALL-SECUR CONTROL PANEL UPGR	75										75
	500203010		FIRE STATIONS - MTCE	51	51	52	53	54	55	57	58	59	60	550
	500203062		HOMER WATSON HOUSE MAINTENANCE	55	18	18	18	19	19	19	20	20	21	227
	500203084		FACILITIES MANAGEMENT TOOLS	20	20	20	20	20	20	20	20	21	21	202
	900401005	A	CITYHALL OUTDOOR SPACES	3,150	500	500								4,150
	900401007	B	91 MOORE - SUSTAINABLE BUILDING IMPR	416	424	433	442							1,715
	900401029		FACILITY INFRASTRUCTURE GAP	59	1,950	2,547	3,052	3,614	4,129	4,619	5,060	5,479	6,034	36,543
☒	900401037		CITS WASHROOM REFURB - SOGR PROJ	251										251
☒	900401038		KOF SITE PAVING - SOGR PROJECTS	225										225
☒	900401039		THE MUSEUM ROOF & WASHROOM-SOGR	230										230
Totals				7,040	6,405	8,051	6,636	6,805	7,363	7,940	8,431	8,974	9,541	77,186

City of Kitchener Capital Forecast 2021 - 2030

Department INFRASTRUCTURE SERVICES

Division FLEET

Section GENERAL

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	300801001		REPLACEMENT EQUIPMENT	5,983	5,534	4,236	7,177	7,310	6,480	4,877	6,074	6,448	6,299	60,418
	500401000		EQUIP ACQUISITIONS & UPGRADES	1,039	1,062	1,082	1,103	1,127	1,148	1,172	1,195	1,220	1,243	11,391
Totals				7,022	6,596	5,318	8,280	8,437	7,628	6,049	7,269	7,668	7,542	71,809

City of Kitchener Capital Forecast 2021 - 2030

Department INFRASTRUCTURE SERVICES

Division GAS UTILITY

Section GAS

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	870201001		DEMAND SIDE MGMT	300	300	300	300	300	300	300	300	300	300	3,000
	870203000		GAS PIPELINES	8,399	8,589	8,785	8,987	9,128	9,270	9,415	9,563	9,715	9,909	91,760
	870204001		NEW TOOLS	122	124	126	129	132	136	139	142	145	148	1,343
	900702010		REGULATED GATE STATION SECURITY MANAG	25	25	25	25	25	25	25	25	25	25	250
	900702024		GAS METER INSTALLATION	3,765	2,825	2,424	2,422	2,463	2,503	2,551	2,599	2,648	2,701	26,901
☒	900702025		GAS CAPACITY PROJECTS	780	1,050	987	1,263	916	1,028	1,258	1,190	841	822	10,135
Totals				13,391	12,913	12,647	13,126	12,964	13,262	13,688	13,819	13,674	13,905	133,389

City of Kitchener Capital Forecast 2021 - 2030

Department INFRASTRUCTURE SERVICES
Division OPERATIONS - ROADS & TRAFFIC
Section CONCRETE MAINTENANCE

<u>Project</u>														
<u>New</u>	<u>Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	800405003		MAJOR SIDEWALK REPAIR/REPLACE	622	622	634	647	660	673	686	700	714	728	6,686
Totals				622	622	634	647	660	673	686	700	714	728	6,686

City of Kitchener Capital Forecast 2021 - 2030

Department INFRASTRUCTURE SERVICES
Division PARKS & CEMETERIES
Section ADMIN SUPPORT

		<u>Project</u>												
<u>New</u>	<u>Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
☒	901301001		DOWNTOWN MAINTENANCE	120										120
Totals				120	0	0	0	0	0	0	0	0	0	120

City of Kitchener Capital Forecast 2021 - 2030**Department** INFRASTRUCTURE SERVICES**Division** PARKS & CEMETERIES**Section** PARKS MASTERPLANS

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	620910009		NATURAL AREA ACQUISITION FUND		100	100	100	100	100	100	100	100	100	900
	901302001	C	CITYWIDE PARK MSTRPLN IMPLEMENTATI						287	58	2,987			3,332
	901302002	C	VIC PARK MSTRPLN IMPLEMENTATION	260	53	2,706								3,019
	901302003		OPEN SPACE STRATEGY		54									54
	901302004		OUTDOOR COURTS STUDY	42										42
Totals				302	207	2,806	100	100	387	158	3,087	100	100	7,347

City of Kitchener Capital Forecast 2021 - 2030

Department INFRASTRUCTURE SERVICES

Division PARKS & CEMETERIES

Section COMMUNITY TRAILS

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	600609000		COMMUNITY TRAILS GNRL PROVISION	86	400	230	1,062	932	1,099	1,231	1,265	1,341	1,368	9,014
	901306003		PED BRIDGES-INSPECT & MTCE	50	66	118	69	120	72	123	75	126	78	897
	901306004		PED BRIDGE 881 - MONTGOMERY CR		204									204
	901306006		PED BRIDGE 898 MELITZER CR TRAIL		25	312								337
	901306007		PED BRIDGE 903 IDLEWD CR TRAIL				20	138						158
☒	901306008		PED BRIDGE ROTHSA Y	651										651
☒	901306009		STIRLING TO MADISON TRAIL	155										155
☒	901306010		LAURENTIAN TRAIL	105										105
☒	901306011		ALPINE PARK TRAIL	150										150
	901306005	C	DMAF-WALTER BEAN TRAIL		1,125	375		300						1,800
☒	901306012		ICIP TRAIL UPGRADES	1,205										1,205
☒	901306013		PED BRIDGE LYNN VALLEY ICIP	347										347
Totals				2,749	1,820	1,035	1,151	1,490	1,171	1,354	1,340	1,467	1,446	15,023

City of Kitchener Capital Forecast 2021 - 2030

Department INFRASTRUCTURE SERVICES
Division PARKS & CEMETERIES
Section NEW NEIGHBOURHOOD PARKS

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	900616002		NEW NEIGHBOURHOOD PARKS	832	849	866	883	901	919	938	956	976	994	9,114
Totals				832	849	866	883	901	919	938	956	976	994	9,114

City of Kitchener Capital Forecast 2021 - 2030

Department INFRASTRUCTURE SERVICES

Division PARKS & CEMETERIES

Section PARKS & SPORTSFIELDS

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	620912016	C	RBJ SCHLEGEL PARK	4,806	531	703		2,590		1,406				10,036
	901308003		PARKS & SPORTSFIELDS GEN PRV	193	443	755	1,401	1,429	1,483	1,512	1,542	1,573	1,604	11,935
	901308004		BUILDG REPAIRS - WOODSIDE PARK		150									150
	901308009		PARK REHAB - IDLWD/KINZIE/CHICOPEE		850									850
	901308010		PARK REHAB - ALPINE		400									400
☒	901308011		SHOEMAKER (DMAF)	315										315
☒	901308012		PROSPECT PARK (DMAF)	120		776								896
☒	901308013		COUNTRYSIDE (DMAF)		100									100
☒	901308014		MILLWOOD PARK (DMAF)		105									105
☒	901308016		CANOE LAUNCH	150										150
☒	901308015		WATER REUSE SYSTEM - RBJ SCHLEGEL	260										260
Totals				5,844	2,579	2,234	1,401	4,019	1,483	2,918	1,542	1,573	1,604	25,197

City of Kitchener Capital Forecast 2021 - 2030

Department INFRASTRUCTURE SERVICES

Division PARKS & CEMETERIES

Section NATURAL AREAS

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	620403001		EARTH DAY BEE CITY & NAT AREA EVNTS	66	66	68	69	70	72	73	75	76	78	713
	620910004		KITCHENERS NATURAL AREAS PROGRAM (KNAI	128	128	130	133	137	141	145	148	150	154	1,394
Totals				194	194	198	202	207	213	218	223	226	232	2,107

City of Kitchener Capital Forecast 2021 - 2030

Department INFRASTRUCTURE SERVICES

Division PARKS & CEMETERIES

Section CITYWIDE PARKS

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	901310002		CITYWIDE PARKS GENERAL PROVISION	150	397	406	414	422	430	439	447	456	466	4,027
	901310006		ROCKWAY GARDENS - RECONSTRUCTION		150									150
	901310007		ROCKWAY GARDENS ANNUAL REPAIRS			10	11	11	11	11	11	12	12	89
	901310008		HNA ECOLOGICAL MGMT PLAN	100										100
Totals				250	547	416	425	433	441	450	458	468	478	4,366

City of Kitchener Capital Forecast 2021 - 2030

Department INFRASTRUCTURE SERVICES

Division PARKS & CEMETERIES

Section URBAN FORESTRY

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	901311001		TREE PLANTING	749	235	235	239	242	246	249	253	257	263	2,968
	901311002		TREE STUMPING	155	95	95	96	96	97	97	98	99	100	1,028
	901311003		TREE & RISK INSPECTIONS & MITIGATION	50	50	50	51	52	52	53	54	55	55	522
	901311004		TREE CANOPY & PROTECTION	20	20	50	51	52	52	53	54	55	55	462
Totals				974	400	430	437	442	447	452	459	466	473	4,980

City of Kitchener Capital Forecast 2021 - 2030

Department INFRASTRUCTURE SERVICES

Division PARKS & CEMETERIES

Section CEMETERIES

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	601401001		CEMETERIES - MTCE	25	88	44	45	46	46	87	89	91	93	654
	620205005		LAND ACQUISITION (91 MOORE)		269		464		265	219	220	224	229	1,890
	620205008		CEMETERY ROADS	150										150
	901312001		OUTDOOR COLUMBARIUM								36	109		145
	901312002		CEMETERIES STRATEGIC PLAN	156										156
	901312003	C	ADDITIONAL FACILITIES/EXPANSION				1,656					1,829		3,485
Totals				331	357	44	2,165	46	311	306	345	2,253	322	6,480

City of Kitchener Capital Forecast 2021 - 2030**Department** INFRASTRUCTURE SERVICES**Division** SANITARY AND STORM UTILITY-CAPITAL PROJECTS**Section** SANITARY UTILITY

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	701203002		SANITARY FLOW MONITORING	104	106	108	110	112	115	117	119	122	124	1,137
	800401012		CCTV SEWER INSPECTION	297	317	339	362	386	394	402	410	418	427	3,752
☒	901401001		SANITARY MASTER PLAN	750										750
Totals				1,151	423	447	472	498	509	519	529	540	551	5,639

City of Kitchener Capital Forecast 2021 - 2030

Department INFRASTRUCTURE SERVICES

Division SANITARY AND STORM UTILITY-CAPITAL PROJECTS

Section STORM UTILITY

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	701204001		SWM MONITORING PROGRAM	292	111	114	117	120	123	125	130	133	136	1,401
	701204016		MISC. CREEK REHABILITATION	126	128	131	133	136	139	142	144	147	150	1,376
	701204021		WATERCOURSE IMPRVMT PROGRAM		400	408	840			875	450	459	468	3,900
	701204022		SWM FACILITY RETROFITS PROGRAM		250	255	260	265	271	276	282	287	293	2,439
	701204025		DRAINAGE IMPRVMT PROGRAM	169	138	145	152	160	168	175	184	193	197	1,681
	801009001	C	HIDDEN VALLEY CREEK IMPROVEMENTS							207	5,591			5,798
	801009002	C	LAUREL CREEK WATERCOURSE						382	390	420			1,192
	801009003	C	SCHNEIDER CREEK WATERCOURSE				4,243	1,910						6,153
	801009004	B	DMAF-SHOEMAKER CREEK	2,500										2,500
	801009005	C	DMAF-MONTGOMERY CREEK	2,288										2,288
	801009006		DMAF-SCHNEIDER CREEK AT MANITOU IMPROV	41	164									205
	801009007		DMAF-STONEGATE CREEK IMPROVEMENTS	167		668								835
	801009008		DMAF-STRASBURG CREEK AT OLD HURON IMP	50	473									523
	801009009		DMAF-BORDEN CREEK AT HWY85 IMPROVT		85			342						427
	801009010	C	DMAF-BORDEN CREEK AT CONCORDIA IMPVT		336			1,344						1,680
	801009011	C	DMAF-LOWER LAUREL CREEK IMPROVEMENTS			500		2,200	3,000					5,700
	801009012	C	DMAF-VOISIN CREEK AT GREENBROOK DR		650				2,600					3,250
	801009013	C	DMAF-MIDDLE STRASBURG NATURALIZATION	1,260				2,520	2,520					6,300
	801009014		ROCKWAY STORM OUTLET	250										250
	801009015	C	SWMF 65 TRILLIUM AT MCINTYRE	0										0
	801009016		SWMF 16 KILKERRAN RETROFIT	350										350
	801009017	C	SWM 61&7 OUTLET REPAIRS	350	600									950
	801009018	C	SWMF 61 AT BATTLER RETROFIT		575	1,000	1,000							2,575
	801009019	C	DMAF-PROSPECT PARK SWM ENHANCEMENTS	0		1,650								1,650

City of Kitchener Capital Forecast 2021 - 2030

Department INFRASTRUCTURE SERVICES

Division SANITARY AND STORM UTILITY-CAPITAL PROJECTS

Section STORM UTILITY

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	801009020	C	DMAF-SANDROCK HYDRO CORRIDOR SWM	800				3,200						4,000
	801009021	C	DMAF-CHERRY PARK SWM ENHANCEMENT	250			1,000							1,250
	801009022		DMAF-COUNTRYSIDE PARK SWM ENHANCEMENT		120			480						600
	801009023		DMAF-COUNTRY HILL PARK SWM ENHANCEMENT		120			480						600
	801009024	C	DMAF-IDLEWOOD GREENWAY SWM ENHANCEMENT	450						1,800				2,250
	801009025		DMAF-MILLWOOD PARK SWM ENHANCEMENT		75					300				375
	801009026	C	DMAF-VICTORIA PARK SWM ENHANCEMENT	1,281					5,123					6,404
	801009027	C	BIEHN PARK SWM ENHANCEMENT									4,000		4,000
	801009028	C	DMAF-BRIDGEPORT DIKE	325	1,500	3,000								4,825
	801009029		DMAF-CREEK NATURALIZATION	9,298	5,370	5,929	4,421	2,332	2,250					29,600
	801009031	A	REEP DMAF SUPPORT	197	202	205	222	227	231	236				1,520
	901009011		SEDIMENT MANAGEMENT PROGRAM	295	301	307	313	319		657	339	345	352	3,228
	901009012		MARKET INCENTIVE PROGRAM	285	848	660	674	90	91	93	95	97	99	3,032
	901009014		DRAINAGE RISK EVALUATION PROGRAM	33	34	46	234							347
	901009016		PARK / SWM ENHANCEMENTS			750	765	780		1,608	828	845	862	6,438
☒	901402001		DMAF-CRITICAL INFRASTRUCTURE GRANT	0	0	0	0	0	0					0
☒	901402002		DMAF-SWM FACILITIES GRANT	0	0	0	0	0	0	0				0
Totals				21,057	12,480	15,768	14,374	16,905	16,898	6,884	8,463	6,506	2,557	121,892

City of Kitchener Capital Forecast 2021 - 2030

Department INFRASTRUCTURE SERVICES

Division WATER UTILITY

Section ADMIN

<u>New</u>	<u>Project Number</u>	<u>Type</u>	<u>Project Name</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>Totals</u>
	701205144	C	HIGHWAY 7 EXTENSION - SECNDRY WATE			2,500								2,500
	870102001		REPLACEMENT WATER METERS	921	942	958	978	998	1,017	1,037	1,058	1,079	1,101	10,089
	870103000		MINOR EQUIPMENT	49	50	51	52	53	54	55	56	57	58	535
	870103005		LEAD SERVICE REPLACEMENTS	52	52	52	52	52	52	52	52	52	52	520
	870104003		UNCOMMITTED WATER PROJECTS	63	64	65	66	67	68	69	70	71	72	675
	900701005	C	KING STREET - BACKFEED ON RIVER RD E				234							234
	900701025	C	VICTORIA ST - FREDRICK TO BRUCE					885						885
	900701041		VALVE REPLACEMENT	775	675	675	675	675	675	675	675	675	675	6,850
	900701044	C	BRIDGE ST - WOOLWICH TO WATERLOO	380										380
	900701045	C	OTTAWA - FISCHER HALLMAN TO HOWE	270	250									520
	900701046	C	KENT - HURST AVE TO SCHNIEDER CREEK	65	320									385
	900701053	C	DEERIDGE/SPORTSWORLD BACKFEED	300	1,250	650								2,200
	900701054	C	FAIRWAY RD N - BRIARMEADOW - KING			463	1,627							2,090
	900701055	C	FISCHER HALLMAN - FOREST HILL EXPRW					1,400						1,400
	900701056	C	HOWE DRIVE			220								220
	900701058	C	WESTMOUND RD OTTAWA TO GREENBRO				1,000	800						1,800
	900701060	C	TRENCHLESS EASMENTS			35	535							570
	900701062	C	MORRISON RD LOOPING	345	200									545
☒	901501001		OTTAWA FISHER HALLMAN TO TRUSSLER	200										200
Totals				3,420	3,803	5,669	5,219	4,930	1,866	1,888	1,911	1,934	1,958	32,598

CITY OF KITCHENER
2021 USER FEE REVIEW

DEPARTMENTAL FEE INFORMATION

Approved by City Council November 2, 2020

**CITY OF KITCHENER
2021 USER FEE SCHEDULE
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#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1	DEVELOPMENT SERVICES									
2	FARMERS' MARKET									
3	Refrigeration, inside only, based on 12ft cooler (per stand/per year)*	\$ 7,647.66	Y	04/01/2020	\$ 7,647.66	\$ 994.20	\$ 8,641.86	0.00%	04/01/2021	
4	Dry Table Vendor, inside only, based on 8ft table (per stand/per year)*	\$ 4,115.27	Y	04/01/2020	\$ 4,115.27	\$ 534.99	\$ 4,650.26	0.00%	04/01/2021	
5	Covered Area (per stand/per year)*	\$ 2,848.63	Y	04/01/2020	\$ 2,848.63	\$ 370.32	\$ 3,218.95	0.00%	04/01/2021	
6	Craft Stalls (per Saturday)	\$ 46.41	Y	01/01/2020	\$ 46.41	\$ 6.03	\$ 52.44	0.00%	01/01/2021	
7	Package 1 - Rental space only (per hour)	\$ 44.40	Y	01/01/2020	\$ 44.40	\$ 5.77	\$ 50.17	0.00%	01/01/2021	
8	Package 2 - Rental space, kitchen facilities/equipment (per hour)	\$ 59.19	Y	01/01/2020	\$ 59.19	\$ 7.69	\$ 66.88	0.00%	01/01/2021	
9	Package 3 - Rental space, kitchen facilities/equipment, china, flatware, linens, tables and chairs (per hour)	\$ 83.86	Y	01/01/2020	\$ 83.86	\$ 10.90	\$ 94.76	0.00%	01/01/2021	
10	Licensed Event Fee	\$ 145.53	Y	01/01/2020	\$ 145.53	\$ 18.92	\$ 164.45	0.00%	01/01/2021	
11	SOCAN									Per SOCAN rate schedule
12	Insurance Licensed Event									Per Insurance Rate Schedule
13	Insurance Non-licensed Event									Per Insurance Rate Schedule
14	Kitchen - Cooking Classes	\$ 46.02	Y	01/01/2020	\$ 46.02	\$ 5.98	\$ 52.00	0.00%	01/01/2021	
15	Facility Attendant (per hour)	\$ 24.66	Y	01/01/2020	\$ 24.66	\$ 3.21	\$ 27.87	0.00%	01/01/2021	
16	*"MyPick" verified farmers will be offered a 25% discount.									

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
17	SPECIAL EVENTS									
18	CITY HALL ROTUNDA AND KITCHENS									
19	Level 1 - up to 100 in attendance + extra fees	\$ 366.20	Y	01/01/2020	\$ 366.20	\$ 47.61	\$ 413.81	0.00%	01/01/2021	
20	Level 2 - up to 200 in attendance + extra fees	\$ 466.70	Y	01/01/2020	\$ 466.70	\$ 60.67	\$ 527.37	0.00%	01/01/2021	
21	Level 3 - up to 300 in attendance + extra fees	\$ 552.17	Y	01/01/2020	\$ 552.17	\$ 71.78	\$ 623.95	0.00%	01/01/2021	
22	Level 4 - 301 or more in attendance + extra fees	\$ 650.39	Y	01/01/2020	\$ 650.39	\$ 84.55	\$ 734.94	0.00%	01/01/2021	
23	CIVIC SQUARE									
24	Level 1 - up to 100 in attendance + extra fees	\$ 186.57	Y	01/01/2020	\$ 186.57	\$ 24.25	\$ 210.82	0.00%	01/01/2021	
25	Level 2 - up to 200 in attendance + extra fees	\$ 279.57	Y	01/01/2020	\$ 279.57	\$ 36.34	\$ 315.91	0.00%	01/01/2021	
26	Level 3 - up to 300 in attendance + extra fees	\$ 370.27	Y	01/01/2020	\$ 370.27	\$ 48.14	\$ 418.41	0.00%	01/01/2021	
27	Level 4 - 301 or more in attendance + extra fees	\$ 467.88	Y	01/01/2020	\$ 467.88	\$ 60.82	\$ 528.70	0.00%	01/01/2021	
28	CITY HALL MEETING ROOMS									
29	Conestoga Room - first 3 hours + staffing	\$ 79.12	Y	01/01/2020	\$ 79.12	\$ 10.29	\$ 89.41	0.00%	01/01/2021	
30	Conestoga Room - each additional hour + staffing	\$ 21.39	Y	01/01/2020	\$ 21.39	\$ 2.78	\$ 24.17	0.00%	01/01/2021	
31	Heritage Room - first 3 hours + staffing	\$ 70.48	Y	01/01/2020	\$ 70.48	\$ 9.16	\$ 79.64	0.00%	01/01/2021	
32	Heritage Room - each additional hour + staffing	\$ 21.39	Y	01/01/2020	\$ 21.39	\$ 2.78	\$ 24.17	0.00%	01/01/2021	
33	Council Chambers - first 3 hours	\$ 219.51	Y	01/01/2020	\$ 219.51	\$ 28.54	\$ 248.05	0.00%	01/01/2021	
34	Council Chambers - each additional hour	\$ 52.54	Y	01/01/2020	\$ 52.54	\$ 6.83	\$ 59.37	0.00%	01/01/2021	
35	Council Chambers - first 3 hours & AV Equip + staffing	\$ 310.77	Y	01/01/2020	\$ 310.77	\$ 40.40	\$ 351.17	0.00%	01/01/2021	
36	Council Chambers - each additional hour and AV + staffing	\$ 87.25	Y	01/01/2020	\$ 87.25	\$ 11.34	\$ 98.59	0.00%	01/01/2021	
37	Schmalz Room - first 3 hours + staffing	\$ 69.86	Y	01/01/2020	\$ 69.86	\$ 9.08	\$ 78.94	0.00%	01/01/2021	
38	Schmalz Room - each additional hour + staffing	\$ 23.67	Y	01/01/2020	\$ 23.67	\$ 3.08	\$ 26.75	0.00%	01/01/2021	
39	Learning Room - first 3 hours + staffing	\$ 70.48	Y	01/01/2020	\$ 70.48	\$ 9.16	\$ 79.64	0.00%	01/01/2021	
40	Learning Room - each additional hour + staffing	\$ 23.67	Y	01/01/2020	\$ 23.67	\$ 3.08	\$ 26.75	0.00%	01/01/2021	
41	EXTRA FEES									
42	BFI Garbage Disposal Unit	At cost TBD	Y	01/01/2014	At cost TBD	At cost TBD	At cost TBD	0.00%	01/01/2021	
43	Additional Security per hour	At cost TBD	Y	01/01/2014	At cost TBD	At cost TBD	At cost TBD	0.00%	01/01/2021	
44	Display booth only	\$ 30.59	Y	01/01/2020	\$ 30.59	\$ 3.98	\$ 34.57	0.00%	01/01/2021	
45	Display cabinet removal of goods	\$ 16.16	Y	01/01/2020	\$ 16.16	\$ 2.10	\$ 18.26	0.00%	01/01/2021	
46	Rotunda Light Adjustments	\$ 139.78	Y	01/01/2020	\$ 139.78	\$ 18.17	\$ 157.95	0.00%	01/01/2021	
47	Rental Attendant	\$ 24.23	Y	01/01/2020	\$ 24.23	\$ 3.15	\$ 27.38	0.00%	01/01/2021	
48	Extra day setup	\$ 184.85	Y	01/01/2020	\$ 184.85	\$ 24.03	\$ 208.88	0.00%	01/01/2021	
49	Tent 10X10	\$ 132.13	Y	01/01/2020	\$ 132.13	\$ 17.18	\$ 149.31	0.00%	01/01/2021	
50	Tent 10X20	\$ 223.57	Y	01/01/2020	\$ 223.57	\$ 29.06	\$ 252.63	0.00%	01/01/2021	
51	Tent lights - clamp	\$ 5.08	Y	01/01/2020	\$ 5.08	\$ 0.66	\$ 5.74	0.00%	01/01/2021	
52	Chairs - padded folding	\$ 2.54	Y	01/01/2020	\$ 2.54	\$ 0.33	\$ 2.87	0.00%	01/01/2021	
53	Table - 6ft rectangular	\$ 7.12	Y	01/01/2020	\$ 7.12	\$ 0.93	\$ 8.05	0.00%	01/01/2021	
54	Table - bistro	\$ 9.40	Y	01/01/2020	\$ 9.40	\$ 1.22	\$ 10.62	0.00%	01/01/2021	
55	Table - 5ft round	\$ 8.63	Y	01/01/2020	\$ 8.63	\$ 1.12	\$ 9.75	0.00%	01/01/2021	
56	Projector	\$ 254.06	Y	01/01/2020	\$ 254.06	\$ 33.03	\$ 287.09	0.00%	01/01/2021	
57	Screen	\$ 40.64	Y	01/01/2020	\$ 40.64	\$ 5.28	\$ 45.92	0.00%	01/01/2021	
58	Sound system - small	\$ 121.95	Y	01/01/2020	\$ 121.95	\$ 15.85	\$ 137.80	0.00%	01/01/2021	
59	Sound system - large	\$ 152.44	Y	01/01/2020	\$ 152.44	\$ 19.82	\$ 172.26	0.00%	01/01/2021	
60	Stanchions	\$ 12.20	Y	01/01/2020	\$ 12.20	\$ 1.59	\$ 13.79	0.00%	01/01/2021	
61	Extension cords	\$ 5.08	Y	01/01/2020	\$ 5.08	\$ 0.66	\$ 5.74	0.00%	01/01/2021	
62	Cable mats	\$ 7.12	Y	01/01/2020	\$ 7.12	\$ 0.93	\$ 8.05	0.00%	01/01/2021	
63	Barricades	\$ 7.12	Y	01/01/2020	\$ 7.12	\$ 0.93	\$ 8.05	0.00%	01/01/2021	
64	Podium	\$ 20.32	Y	01/01/2020	\$ 20.32	\$ 2.64	\$ 22.96	0.00%	01/01/2021	
65	Van - plus staffing	0.41 per km, \$51.32 flat fee	Y	01/01/2020	0.41 per km, \$51.32 flat fee	0.05 per km, \$6.67 flat fee	0.46 per km, \$57.99 flat fee	0.00%	01/01/2021	
66	Trailer (per day, when used with Special Events van and staff)	\$ 50.82	Y	01/01/2020	\$ 50.82	\$ 6.61	\$ 57.43	0.00%	01/01/2021	
67	A-frames	\$ 10.17	Y	01/01/2020	\$ 10.17	\$ 1.32	\$ 11.49	0.00%	01/01/2021	
68	Electrical panels	\$ 25.39	Y	01/01/2020	\$ 25.39	\$ 3.30	\$ 28.69	0.00%	01/01/2021	

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
69	VICTORIA PARK PAVILION									
70	VPP upstairs	\$ 74.34	Y	01/01/2020	\$ 74.34	\$ 9.66	\$ 84.00	0.00%	01/01/2021	
71	VPP licensed event fee	\$ 275.49	Y	01/01/2020	\$ 275.49	\$ 35.81	\$ 311.30	0.00%	01/01/2021	
72	Facility Attendant (per hour)	\$ 31.86	Y	01/01/2020	\$ 31.86	\$ 4.14	\$ 36.00	0.00%	01/01/2021	
73	Insurance VPP - licensed									Per Insurance Rate Schedule
74	Insurance VPP - Non licensed									Per Insurance Rate Schedule
75	SOCAN Charges - VPP with dancing									Per SOCAN rate schedule
76	SOCAN Charges - VPP without dancing									Per SOCAN rate schedule
77	2021 VPP Wedding Package - weekends (Friday-Sunday) and holidays (incl. Set up, Staff, Table/Chairs, PA System, SOCAN Licensed rate)	\$ 3,500.00	Y	01/01/2020	\$ 3,500.00	\$ 455.00	\$ 3,955.00	0.00%	01/01/2021	
78	Proposed 2022 VPP Wedding Package - weekends (Friday - Sunday) and holidays (incl. Set up, Staff, Table/Chairs, PA System, SOCAN Licensed rate)	\$ 3,500.00	Y	01/01/2020	\$ 4,500.00	\$ 585.00	\$ 5,085.00	28.57%	01/01/2021	Fee increase based on market comparison and previous Council direction to phase increase over 3 years.

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
79	ENGINEERING									
80	Municipal Consent Plan Review	\$ 643.00	N	01/01/2020	\$ 643.00	\$ -	\$ 643.00	0.00%	01/01/2021	
81	Lawyers' Requests re: availability of services, unregistered easements, outstanding frontage charges and contemplated local improvements	\$ 123.89	Y	01/01/2020	\$ 123.89	\$ 16.11	\$ 140.00	0.00%	01/01/2021	
82	Engineering admin fee for review of engineering drawings for subdivisions	4.5% construction costs	N	01/01/2014	4.5% construction costs	\$ -	4.5% construction costs	0.00%	01/01/2021	
83	Fourth and subsequent subdivision review	\$ 5,755.00	N	01/01/2020	\$ 5,755.00	\$ -	\$ 5,755.00	0.00%	01/01/2021	
84	Change of Ownership for Stormwater Management Pond	\$ 115.00	N	01/01/2020	\$ 115.00	\$ -	\$ 115.00	0.00%	01/01/2021	
85	Development Manual	\$ 279.65	Y	01/01/2020	\$ 279.65	\$ 36.35	\$ 316.00	0.00%	01/01/2021	
86	Development Charge Policy	\$ 84.07	Y	01/01/2020	\$ 84.07	\$ 10.93	\$ 95.00	0.00%	01/01/2021	
87	Application - DC Credit for Service Agreement	\$ 5,442.48	Y	01/01/2020	\$ 5,442.48	\$ 707.52	\$ 6,150.00	0.00%	01/01/2021	
88	Site Alteration									
89	Permit	\$ 290.00	N	01/01/2020	\$ 290.00	\$ -	\$ 290.00	0.00%	01/01/2021	
90	Permit with Revisions	\$ 180.00	N	01/01/2020	\$ 180.00	\$ -	\$ 180.00	0.00%	01/01/2021	
91	Permit Renewal	\$ 118.00	N	01/01/2020	\$ 118.00	\$ -	\$ 118.00	0.00%	01/01/2021	
92	Engineering Prints									
93	Per D size sheet of paper	\$ 7.08	Y	01/01/2020	\$ 7.08	\$ 0.92	\$ 8.00	0.00%	01/01/2021	
94	Damage Deposits									
95	Price per meter of frontage	\$ 129.00	N	01/01/2020	\$ 129.00	\$ -	\$ 129.00	0.00%	01/01/2021	
96	Damage deposit inspection	\$46 per metre of frontage, to max of \$460	N	01/01/2020	\$46 per metre of frontage, to max of \$460	\$ -	\$46 per metre of frontage, to max of \$460	0.00%	01/01/2021	
97	Engineering and Environmental Assessment Documents	\$ 215.04	Y	01/01/2020	\$ 215.04	\$ 27.96	\$ 243.00	0.00%	01/01/2021	
98	MISCELLANEOUS FEES:									
99	Storm Water Management Fee (per hectare)	\$ 103,590.00	N	01/01/2020	\$ 103,590.00	\$ -	\$ 103,590.00	0.00%	01/01/2021	
100	Water connection through reconstruction project (new or upgraded)	\$ 1,535.00	N	01/01/2020	\$ 1,535.00	\$ -	\$ 1,535.00	0.00%	01/01/2021	
101	Sanitary connection through reconstruction project (new or upgraded)	\$ 1,535.00	N	01/01/2020	\$ 1,535.00	\$ -	\$ 1,535.00	0.00%	01/01/2021	
102	Storm/Sump Pump connection through reconstruction project	\$ 545.00	N	01/01/2020	\$ 545.00	\$ -	\$ 545.00	0.00%	01/01/2021	
103	Refund for Storm/Sump Pump connection through reconstruction project	\$ 445.00	N	01/01/2020	\$ 445.00	\$ -	\$ 445.00	0.00%	01/01/2021	
104	Site Servicing Permit Review	\$ 555.00	N	01/01/2020	\$ 555.00	\$ -	\$ 555.00	0.00%	01/01/2021	
105	On Site Plumbing Applications (On-site servicing, DND)	\$ 555.00	N	01/01/2020	\$ 555.00	\$ -	\$ 555.00	0.00%	01/01/2021	
106	Driveway Ramp Widening Permit	\$ 340.00	N	01/01/2020	\$ 340.00	\$ -	\$ 340.00	0.00%	01/01/2021	
107	Driveway Ramp Widening Permit - Inspection Refund	\$ 215.00	N	01/01/2020	\$ 215.00	\$ -	\$ 215.00	0.00%	01/01/2021	
108	Driveway Ramp Widening through Site Plan(Deemed Not Development)	\$ 665.00	N	01/01/2020	\$ 665.00	\$ -	\$ 665.00	0.00%	01/01/2021	
109	Driveway Ramp Widening through Site Plan(Deemed Not Development)- Inspection Refund	\$ 330.00	N	01/01/2020	\$ 330.00	\$ -	\$ 330.00	0.00%	01/01/2021	
110	Asphalt Driveway Apron (per m2) 40mm-HL3 and 60mm-HL4	\$ 155.00	N	01/01/2020	\$ 155.00	\$ -	\$ 155.00	0.00%	01/01/2021	
111	Sewer Surcharge Review	\$ 980.00	N	01/01/2020	\$ 980.00	\$ -	\$ 980.00	0.00%	01/01/2021	
112	Sewer Capacity Analysis Request	\$ 570.00	N	01/01/2020	\$ 570.00	\$ -	\$ 570.00	0.00%	01/01/2021	

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
113	APPLICATION FEES:									
114	Administration Fee (Applies to all application fees)	11% of application fee amount	N	01/01/2018	11% of application fee amount	\$ -	11% of application fee amount	0.00%	01/01/2021	
115	Sewer Service Fees:									Applies to fees 116 to 144 - Fee will either be used to complete the work, or 60% will be held as a guarantee. Once satisfactory work is completed, 11% of the fee will be retained to cover administrative costs with the balance refunded to the applicant.
116	2 Lane Rd -Fully Serviced (66' ROW)									
117	Sanitary - 0-3m depth	\$ 12,055.00	N	01/01/2020	\$ 12,055.00	\$ -	\$ 12,055.00	0.00%	01/01/2021	
118	Sanitary - 3-5m depth	\$ 19,725.00	N	01/01/2020	\$ 19,725.00	\$ -	\$ 19,725.00	0.00%	01/01/2021	
119	Storm - near side MH or CB	\$ 7,120.00	N	01/01/2020	\$ 7,120.00	\$ -	\$ 7,120.00	0.00%	01/01/2021	
120	Storm - Far side	\$ 14,185.00	N	01/01/2020	\$ 14,185.00	\$ -	\$ 14,185.00	0.00%	01/01/2021	
121	2 Lane Rd- No curb, gutter or sidewalk									
122	Sanitary - 0-3m depth	\$ 10,510.00	N	01/01/2020	\$ 10,510.00	\$ -	\$ 10,510.00	0.00%	01/01/2021	
123	Sanitary - 3-5m depth	\$ 16,800.00	N	01/01/2020	\$ 16,800.00	\$ -	\$ 16,800.00	0.00%	01/01/2021	
124	Storm - near side MH or CB	\$ 5,515.00	N	01/01/2020	\$ 5,515.00	\$ -	\$ 5,515.00	0.00%	01/01/2021	
125	Storm - Far side	\$ 12,575.00	N	01/01/2020	\$ 12,575.00	\$ -	\$ 12,575.00	0.00%	01/01/2021	
126	4 Lane Rd - Fully Serviced (86'ROW)									
127	Sanitary - 0-3m depth	\$ 14,470.00	N	01/01/2020	\$ 14,470.00	\$ -	\$ 14,470.00	0.00%	01/01/2021	
128	Sanitary - 3-5m depth	\$ 23,740.00	N	01/01/2020	\$ 23,740.00	\$ -	\$ 23,740.00	0.00%	01/01/2021	
129	Storm - near side MH or CB	\$ 7,120.00	N	01/01/2020	\$ 7,120.00	\$ -	\$ 7,120.00	0.00%	01/01/2021	
130	Storm - Far side	\$ 15,225.00	N	01/01/2020	\$ 15,225.00	\$ -	\$ 15,225.00	0.00%	01/01/2021	
131	4 Lane Rd - No curb, gutter or sidewalk									
132	Sanitary - 0-3m depth	\$ 12,915.00	N	01/01/2020	\$ 12,915.00	\$ -	\$ 12,915.00	0.00%	01/01/2021	
133	Sanitary - 3-5m depth	\$ 20,770.00	N	01/01/2020	\$ 20,770.00	\$ -	\$ 20,770.00	0.00%	01/01/2021	
134	Storm - near side MH or CB	\$ 5,515.00	N	01/01/2020	\$ 5,515.00	\$ -	\$ 5,515.00	0.00%	01/01/2021	
135	Storm - Far side	\$ 17,285.00	N	01/01/2020	\$ 17,285.00	\$ -	\$ 17,285.00	0.00%	01/01/2021	
136	Add structure									
137	Sanitary	\$ 3,450.00	N	01/01/2020	\$ 3,450.00	\$ -	\$ 3,450.00	0.00%	01/01/2021	
138	Storm	\$ 3,450.00	N	01/01/2020	\$ 3,450.00	\$ -	\$ 3,450.00	0.00%	01/01/2021	
139	Catchbasin	\$ 2,075.00	N	01/01/2020	\$ 2,075.00	\$ -	\$ 2,075.00	0.00%	01/01/2021	
140	Concrete Work									
141	Sidewalk - 200mm thick/m2	\$ 115.00	N	01/01/2020	\$ 115.00	\$ -	\$ 115.00	0.00%	01/01/2021	
142	Sidewalk or concrete boulevard - 125mm thick/m2	\$ 105.00	N	01/01/2020	\$ 105.00	\$ -	\$ 105.00	0.00%	01/01/2021	
143	Curb and Gutter/m hand placed	\$ 100.00	N	01/01/2020	\$ 100.00	\$ -	\$ 100.00	0.00%	01/01/2021	
144	Concrete Driveway Apron - 200mm thick/m2	\$ 115.00	N	01/01/2020	\$ 115.00	\$ -	\$ 115.00	0.00%	01/01/2021	
145	Water Service Fees:									Applies to fees 146 to 180 - Fee will either be used to complete the work, or 60% will be held as a guarantee. Once satisfactory work is completed, 11% of the fee will be retained to cover administrative costs with the balance refunded to the applicant.
146	25mm (1") Road:									
147	2 lanes	\$ 8,910.00	N	01/01/2020	\$ 8,910.00	\$ -	\$ 8,910.00	0.00%	01/01/2021	
148	4 lanes	\$ 11,480.00	N	01/01/2020	\$ 11,480.00	\$ -	\$ 11,480.00	0.00%	01/01/2021	
149	with sewer	\$ 2,300.00	N	01/01/2020	\$ 2,300.00	\$ -	\$ 2,300.00	0.00%	01/01/2021	
150	boulevard - no pavement	\$ 5,850.00	N	01/01/2020	\$ 5,850.00	\$ -	\$ 5,850.00	0.00%	01/01/2021	
151	40mm (1-1/2") Road:									
152	2 lanes	\$ 9,305.00	N	01/01/2020	\$ 9,305.00	\$ -	\$ 9,305.00	0.00%	01/01/2021	
153	4 lanes	\$ 11,510.00	N	01/01/2020	\$ 11,510.00	\$ -	\$ 11,510.00	0.00%	01/01/2021	
154	with sewer	\$ 2,465.00	N	01/01/2020	\$ 2,465.00	\$ -	\$ 2,465.00	0.00%	01/01/2021	
155	boulevard - no pavement	\$ 6,280.00	N	01/01/2020	\$ 6,280.00	\$ -	\$ 6,280.00	0.00%	01/01/2021	

Note - total fee including applicable taxes will be rounded to the nearest five cents

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
156	50mm (2") Road:									
157	2 lanes	\$ 9,750.00	N	01/01/2020	\$ 9,750.00	\$ -	\$ 9,750.00	0.00%	01/01/2021	
158	4 lanes	\$ 12,005.00	N	01/01/2020	\$ 12,005.00	\$ -	\$ 12,005.00	0.00%	01/01/2021	
159	with sewer	\$ 2,740.00	N	01/01/2020	\$ 2,740.00	\$ -	\$ 2,740.00	0.00%	01/01/2021	
160	boulevard - no pavement	\$ 7,090.00	N	01/01/2020	\$ 7,090.00	\$ -	\$ 7,090.00	0.00%	01/01/2021	
161	100mm (4") Road:									
162	2 lanes	\$ 15,110.00	N	01/01/2020	\$ 15,110.00	\$ -	\$ 15,110.00	0.00%	01/01/2021	
163	4 lanes	\$ 17,495.00	N	01/01/2020	\$ 17,495.00	\$ -	\$ 17,495.00	0.00%	01/01/2021	
164	with sewer	\$ 2,740.00	N	01/01/2020	\$ 2,740.00	\$ -	\$ 2,740.00	0.00%	01/01/2021	
165	boulevard - no pavement	\$ 8,800.00	N	01/01/2020	\$ 8,800.00	\$ -	\$ 8,800.00	0.00%	01/01/2021	
166	150mm (6") Road:									
167	2 lanes	\$ 16,445.00	N	01/01/2020	\$ 16,445.00	\$ -	\$ 16,445.00	0.00%	01/01/2021	
168	4 lanes	\$ 18,830.00	N	01/01/2020	\$ 18,830.00	\$ -	\$ 18,830.00	0.00%	01/01/2021	
169	with sewer	\$ 6,285.00	N	01/01/2020	\$ 6,285.00	\$ -	\$ 6,285.00	0.00%	01/01/2021	
170	boulevard - no pavement	\$ 10,605.00	N	01/01/2020	\$ 10,605.00	\$ -	\$ 10,605.00	0.00%	01/01/2021	
171	200mm (8") Road:									
172	2 lanes	\$ 19,005.00	N	01/01/2020	\$ 19,005.00	\$ -	\$ 19,005.00	0.00%	01/01/2021	
173	4 lanes	\$ 19,645.00	N	01/01/2020	\$ 19,645.00	\$ -	\$ 19,645.00	0.00%	01/01/2021	
174	with sewer	\$ 7,615.00	N	01/01/2020	\$ 7,615.00	\$ -	\$ 7,615.00	0.00%	01/01/2021	
175	boulevard - no pavement	\$ 11,510.00	N	01/01/2020	\$ 11,510.00	\$ -	\$ 11,510.00	0.00%	01/01/2021	
176	300mm (12") Road:									
177	2 lanes	\$ 19,960.00	N	01/01/2020	\$ 19,960.00	\$ -	\$ 19,960.00	0.00%	01/01/2021	
178	4 lanes	\$ 21,010.00	N	01/01/2020	\$ 21,010.00	\$ -	\$ 21,010.00	0.00%	01/01/2021	
179	with sewer	\$ 8,665.00	N	01/01/2020	\$ 8,665.00	\$ -	\$ 8,665.00	0.00%	01/01/2021	
180	boulevard - no pavement	\$ 12,560.00	N	01/01/2020	\$ 12,560.00	\$ -	\$ 12,560.00	0.00%	01/01/2021	
181	Fire Hydrants:									Applies to fees 182 to 187 - Fee will either be used to complete the work, or 60% will be held as a guarantee. Once satisfactory work is completed, 11% of the fee will be retained to cover administrative costs with the balance refunded to the applicant.
182	Removal of hydrant (no new hydrant required)	\$ 2,680.00	N	01/01/2020	\$ 2,680.00	\$ -	\$ 2,680.00	0.00%	01/01/2021	
183	Installation of new hydrant by Kitchener Utilities	\$ 10,300.00	N	01/01/2020	\$ 10,300.00	\$ -	\$ 10,300.00	0.00%	01/01/2021	
184	Installation of new hydrant by private contractor	\$ 10,300.00	N	01/01/2020	\$ 10,300.00	\$ -	\$ 10,300.00	0.00%	01/01/2021	
185	Hydrant relocation <3m (no restoration and re-use hydrant)	\$ 5,570.00	N	01/01/2020	\$ 5,570.00	\$ -	\$ 5,570.00	0.00%	01/01/2021	
186	Hydrant relocation >3m and/or restoration required (re-use hydrant)	\$ 10,710.00	N	01/01/2020	\$ 10,710.00	\$ -	\$ 10,710.00	0.00%	01/01/2021	
187	Hydrant relocation >3m and/or restoration required (new hydrant)	\$ 12,930.00	N	01/01/2020	\$ 12,930.00	\$ -	\$ 12,930.00	0.00%	01/01/2021	
188	LRT:									Applies to fees 189 to 195 - Fee will either be used to complete the work, or 60% will be held as a guarantee. Once satisfactory work is completed, 11% of the fee will be retained to cover administrative costs with the balance refunded to the applicant.
189	Sanitary or Storm connection along LRT route									
190	0-200 mm (same location, upsize one pipe size)	\$ 8,200.00	N	01/01/2020	\$ 8,200.00	\$ -	\$ 8,200.00	0.00%	01/01/2021	
191	0-300 mm (different location, upsize more than one pipe size)	\$ 21,860.00	N	01/01/2020	\$ 21,860.00	\$ -	\$ 21,860.00	0.00%	01/01/2021	
192	300 mm and over (different location, upsize more than one pipe size)	\$ 27,325.00	N	01/01/2020	\$ 27,325.00	\$ -	\$ 27,325.00	0.00%	01/01/2021	
193	Water connection along LRT route									
194	25mm-50mm	\$ 10,935.00	N	01/01/2020	\$ 10,935.00	\$ -	\$ 10,935.00	0.00%	01/01/2021	
195	100mm-200mm	\$ 21,860.00	N	01/01/2020	\$ 21,860.00	\$ -	\$ 21,860.00	0.00%	01/01/2021	

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196	MISCELLANEOUS FEES:									
197	Sewer/Storm Inspection Fees:									
198	3rd and subsequent engineering inspection fee for site plans	\$ 545.00	N	01/01/2020	\$ 545.00	\$ -	\$ 545.00	0.00%	01/01/2021	
199	3rd and subsequent engineering inspection fee for subdivisions	\$ 1,545.00	N	01/01/2020	\$ 1,545.00	\$ -	\$ 1,545.00	0.00%	01/01/2021	
200	Sanitary/Storm pipes/Concrete work (by others) to City pipes (Engineering inspection)	\$ 1,790.00	N	01/01/2020	\$ 1,790.00	\$ -	\$ 1,790.00	0.00%	01/01/2021	
201	Watermain connection abandonment (by Others)-inspect by City	\$ 570.00	N	01/01/2020	\$ 570.00	\$ -	\$ 570.00	0.00%	01/01/2021	
202	Watermain tapping/inspection/testing by City - 25mm(1") - 75mm(3")	\$ 570.00	N	01/01/2020	\$ 570.00	\$ -	\$ 570.00	0.00%	01/01/2021	
203	Watermain tapping/inspection by City - 100mm (4") and above	\$ 2,675.00	N	01/01/2020	\$ 2,675.00	\$ -	\$ 2,675.00	0.00%	01/01/2021	
204	Watermain inspection daily rate (work by others, inspection by City)	\$ 555.00	N	01/01/2020	\$ 555.00	\$ -	\$ 555.00	0.00%	01/01/2021	
205	Water Connections - Abandonment (Killing) Fees:									
206	25mm (1") to 100mm (4")	\$ 5,540.00	N	01/01/2020	\$ 5,540.00	\$ -	\$ 5,540.00	0.00%	01/01/2021	
207	150mm (6") and 200mm (8")	\$ 7,610.00	N	01/01/2020	\$ 7,610.00	\$ -	\$ 7,610.00	0.00%	01/01/2021	
208	Frontage Charges (Water):									
209	City - per meter	\$ 82.00	N	01/01/2020	\$ 82.00	\$ -	\$ 82.00	0.00%	01/01/2021	
210	City - per foot	\$ 25.00	N	01/01/2020	\$ 25.00	\$ -	\$ 25.00	0.00%	01/01/2021	
211	Future Sidewalks/Trails:									
212	Future Multi-Use Trail (per m2)	\$ 49.00	N	01/01/2020	\$ 49.00	\$ -	\$ 49.00	0.00%	01/01/2021	
213	Future Sidewalk - 200mm thick (per m2)	\$ 129.00	N	01/01/2020	\$ 129.00	\$ -	\$ 129.00	0.00%	01/01/2021	
214	Future Sidewalk - 125mm thick (per m2)	\$ 115.00	N	01/01/2020	\$ 115.00	\$ -	\$ 115.00	0.00%	01/01/2021	

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215	PLANNING									
216	Committee of Adjustment - Pre-submission Consultation (if required)	\$ 222.00	N	01/01/2020	\$ 222.00	\$ -	\$ 222.00	0.00%	01/01/2021	
217	Demolition Control Application:									
218	- First building on site demolished (includes notification sign)	\$ 583.00	N	01/01/2020	\$ 583.00	\$ -	\$ 583.00	0.00%	01/01/2021	
219	- Each additional building on site demo'd	\$ 274.00	N	01/01/2020	\$ 274.00	\$ -	\$ 274.00	0.00%	01/01/2021	
220	- Demolition Control - Exemption	\$ 88.00	N	01/01/2020	\$ 88.00	\$ -	\$ 88.00	0.00%	01/01/2021	
221	Documents copied to CD (zoning by-law, community plans, UDM, OP, etc.)	\$ 22.12	Y	01/01/2014	\$ 22.12	\$ 2.88	\$ 25.00	0.00%	01/01/2021	Flat fee
222	Fence Variance Application	\$ 600.00	N	01/01/2020	\$ 600.00	\$ -	\$ 600.00	0.00%	01/01/2021	
223	Group Home Registration (NEW)	\$ 283.00	N	01/01/2020	\$ 283.00	\$ -	\$ 283.00	0.00%	01/01/2021	
224	Group Home Registration (RENEWAL)	\$ 71.00	N	01/01/2020	\$ 71.00	\$ -	\$ 71.00	0.00%	01/01/2021	
225	Heritage Grant Application	\$ 73.00	N	01/01/2020	\$ 73.00	\$ -	\$ 73.00	0.00%	01/01/2021	
226	Information Letters - Planning/Zoning	\$ 157.00	N	01/01/2020	\$ 157.00	\$ -	\$ 157.00	0.00%	01/01/2021	
227	Letters of Compliance:									
228	Res. Single, Semi, Duplex									
229	- Regular	\$ 128.00	N	01/01/2020	\$ 128.00	\$ -	\$ 128.00	0.00%	01/01/2021	
230	- Express	\$ 202.00	N	01/01/2020	\$ 202.00	\$ -	\$ 202.00	0.00%	01/01/2021	
231	All Other									
232	- Regular	\$ 269.00	N	01/01/2020	\$ 269.00	\$ -	\$ 269.00	0.00%	01/01/2021	
233	- Express	\$ 407.00	N	01/01/2020	\$ 407.00	\$ -	\$ 407.00	0.00%	01/01/2021	
234	Naming of Private Road	\$ 548.00	N	01/01/2020	\$ 548.00	\$ -	\$ 548.00	0.00%	01/01/2021	
235	Neighbourhood Information Meeting Fee (per meeting, as required)	\$ 1,114.00	N	01/01/2020	\$ 1,114.00	\$ -	\$ 1,114.00	0.00%	01/01/2021	
236	Official Plan Amendment:	\$ 8,734.00	N	01/01/2020	\$ 8,734.00	\$ -	\$ 8,734.00	0.00%	01/01/2021	
237	Public notice advertisement fee	\$ 609.00	N	01/01/2020	\$ 609.00	\$ -	\$ 609.00	0.00%	01/01/2021	
238	Recirculation fee	\$ 575.00	N	01/01/2020	\$ 575.00	\$ -	\$ 575.00	0.00%	01/01/2021	
239	- if combined OPA/ZBA	\$ 861.00	N	01/01/2020	\$ 861.00	\$ -	\$ 861.00	0.00%	01/01/2021	
240	Presubmission consultation	\$ 653.00	N	01/01/2020	\$ 653.00	\$ -	\$ 653.00	0.00%	01/01/2021	
241	- if combined OPA/ZBA - presubmission consultation	\$ 981.00	N	01/01/2020	\$ 981.00	\$ -	\$ 981.00	0.00%	01/01/2021	
242	Part Lot Control By-Law Renewal	\$ 436.00	N	01/01/2020	\$ 436.00	\$ -	\$ 436.00	0.00%	01/01/2021	
243	Photocopies/Printing - black & white, per page	\$ 0.18	Y	01/01/2016	\$ 0.18	\$ 0.02	\$ 0.20	0.00%	01/01/2021	Flat fee
244	Photocopies/Printing - colour, per page	\$ 0.66	Y	01/01/2019	\$ 0.66	\$ 0.09	\$ 0.75	0.00%	01/01/2021	Flat fee
245	Planning Application Signs	\$ 240.00	N	01/01/2020	\$ 240.00	\$ -	\$ 240.00	0.00%	01/01/2021	
246	Routine Disclosure Requests (fee per 15 minutes of processing time; photocopying charges extra)	\$ 7.50	N	01/01/2016	\$ 7.50	\$ -	\$ 7.50	0.00%	01/01/2021	Flat fee
247	Sign Variance Application	\$ 900.00	N	01/01/2020	\$ 900.00	\$ -	\$ 900.00	0.00%	01/01/2021	
248	Signs:									
249	New Home Development Signs	\$ 947.00	N	01/01/2020	\$ 947.00	\$ -	\$ 947.00	0.00%	01/01/2021	
250	Permanent Signs									
251	- per square metre of sign face	\$ 34.00	N	01/01/2020	\$ 34.00	\$ -	\$ 34.00	0.00%	01/01/2021	
252	MINIMUM of	\$ 240.00	N	01/01/2020	\$ 240.00	\$ -	\$ 240.00	0.00%	01/01/2021	
253	- Home Business	\$ 79.00	N	01/01/2020	\$ 79.00	\$ -	\$ 79.00	0.00%	01/01/2021	
254	- Billboard	\$ 1,086.00	N	01/01/2020	\$ 1,086.00	\$ -	\$ 1,086.00	0.00%	01/01/2021	
255	Video Projection Sign (per year/sign face)	\$ 1,520.00	N	01/01/2020	\$ 1,520.00	\$ -	\$ 1,520.00	0.00%	01/01/2021	
256	<i>*Permanent sign fees double if installed before obtaining a sign permit</i>									
257	Portable Signs (including banner & inflatable)									
258	- Same business, both sides	\$ 90.00	N	01/01/2020	\$ 90.00	\$ -	\$ 90.00	0.00%	01/01/2021	
259	- Different businesses, one per side	\$ 128.00	N	01/01/2020	\$ 128.00	\$ -	\$ 128.00	0.00%	01/01/2021	
260	New portable sign location if not shown on Landscape Plan or already approved, per site	\$ 136.00	N	01/01/2020	\$ 136.00	\$ -	\$ 136.00	0.00%	01/01/2021	
261	<i>*Portable sign fees double if installed before obtaining a sign permit</i>									
262	Site Plan - Miscellaneous									

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263	General Fee (charged for plans which are not folded upon submission of any application)	\$ 25.00	N	01/01/2012	\$ 25.00	\$ -	\$ 25.00	0.00%	01/01/2021	Flat fee
264	Recirculation fee	\$ 512.00	N	01/01/2020	\$ 512.00	\$ -	\$ 512.00	0.00%	01/01/2021	
265	Site Plan Confirmation Letter	\$ 206.00	N	01/01/2020	\$ 206.00	\$ -	\$ 206.00	0.00%	01/01/2021	
266	Subdivisions and Vacant Land Condominium:									
267	Presubmission consultation	\$ 1,304.00	N	01/01/2020	\$ 1,304.00	\$ -	\$ 1,304.00	0.00%	01/01/2021	
268	Application fee PLUS	\$ 9,065.00	N	01/01/2020	\$ 9,065.00	\$ -	\$ 9,065.00	0.00%	01/01/2021	
269	- Per hectare fee	\$ 190.00	N	01/01/2020	\$ 190.00	\$ -	\$ 190.00	0.00%	01/01/2021	
270	- Maximum	\$ 18,340.00	N	01/01/2020	\$ 18,340.00	\$ -	\$ 18,340.00	0.00%	01/01/2021	
271	Public notice advertisement fee	\$ 1,218.00	N	01/01/2020	\$ 1,218.00	\$ -	\$ 1,218.00	0.00%	01/01/2021	
272	Agency delivery fee	\$ 100.00	N	01/01/2014	\$ 100.00	\$ -	\$ 100.00	0.00%	01/01/2021	Flat fee
273	Major modification	\$ 6,591.00	N	01/01/2020	\$ 6,591.00	\$ -	\$ 6,591.00	0.00%	01/01/2021	
274	Minor modification	\$ 3,420.00	N	01/01/2020	\$ 3,420.00	\$ -	\$ 3,420.00	0.00%	01/01/2021	
275	Registration/single stage	\$ 2,769.00	N	01/01/2020	\$ 2,769.00	\$ -	\$ 2,769.00	0.00%	01/01/2021	
276	- Each additional	\$ 274.00	N	01/01/2020	\$ 274.00	\$ -	\$ 274.00	0.00%	01/01/2021	
277	Temporary Use By-law (Zoning) - maximum 3 years	\$ 5,465.00	N	01/01/2020	\$ 5,465.00	\$ -	\$ 5,465.00	0.00%	01/01/2021	
278	Temporary Use By-law (Zoning) - renewal (maximum 3 years)	\$ 1,267.00	N	01/01/2020	\$ 1,267.00	\$ -	\$ 1,267.00	0.00%	01/01/2021	
279	Zoning By-law Amendment Recirculation fee	\$ 575.00	N	01/01/2020	\$ 575.00	\$ -	\$ 575.00	0.00%	01/01/2021	
280	- if combined ZBA/OPA	\$ 861.00	N	01/01/2020	\$ 861.00	\$ -	\$ 861.00	0.00%	01/01/2021	
281	Zoning (Occupancy) Certificate	\$ 158.00	N	01/01/2020	\$ 158.00	\$ -	\$ 158.00	0.00%	01/01/2021	
282	- for home business only	\$ 77.00	N	01/01/2020	\$ 77.00	\$ -	\$ 77.00	0.00%	01/01/2021	

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
283	TRANSPORTATION PLANNING									
284	Road Occupancy Permit	\$ 115.55	N	01/01/2020	\$ 115.55	\$ -	\$ 115.55	0.00%	01/01/2021	
285	Roadway Closure and/or Partial Closure (Per Lane/Per Day) to a maximum of \$150	\$ 78.80	N	01/01/2020	\$ 78.80	\$ -	\$ 78.80	0.00%	01/01/2021	
286	Mobile Crane Operation	\$ 210.10	N	01/01/2020	\$ 210.10	\$ -	\$ 210.10	0.00%	01/01/2021	

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
287	PLANNING/ENGINEERING									
288	Tree Conservation									
289	Permit	\$ 128.00	N	01/01/2020	\$ 128.00	\$ -	\$ 128.00	0.00%	01/01/2021	
290	Permit with Revisions	\$ 66.00	N	01/01/2020	\$ 66.00	\$ -	\$ 66.00	0.00%	01/01/2021	
291	Permit Renewal	\$ 66.00	N	01/01/2020	\$ 66.00	\$ -	\$ 66.00	0.00%	01/01/2021	
292	Condominium, other than vacant land:									
293	Application fee PLUS	\$ 5,772.00	N	01/01/2020	\$ 5,772.00	\$ -	\$ 5,772.00	0.00%	01/01/2021	
294	Modification/exemption	\$ 824.00	N	01/01/2020	\$ 824.00	\$ -	\$ 824.00	0.00%	01/01/2021	
295	Registration	\$ 1,868.00	N	01/01/2020	\$ 1,868.00	\$ -	\$ 1,868.00	0.00%	01/01/2021	
296	Condominium conversion:									
297	Application fee PLUS	\$ 7,389.00	N	01/01/2020	\$ 7,389.00	\$ -	\$ 7,389.00	0.00%	01/01/2021	
298	- per unit fee	\$ 112.00	N	01/01/2020	\$ 112.00	\$ -	\$ 112.00	0.00%	01/01/2021	
299	Minor site audit review fee (under 30 units)	\$ 888.00	N	01/01/2020	\$ 888.00	\$ -	\$ 888.00	0.00%	01/01/2021	
300	Major site audit review fee (over 30 units)	\$ 1,183.00	N	01/01/2020	\$ 1,183.00	\$ -	\$ 1,183.00	0.00%	01/01/2021	
301	Modification/exemption	\$ 1,058.00	N	01/01/2020	\$ 1,058.00	\$ -	\$ 1,058.00	0.00%	01/01/2021	
302	Registration	\$ 4,539.00	N	01/01/2020	\$ 4,539.00	\$ -	\$ 4,539.00	0.00%	01/01/2021	
303	Condominium Presubmission Consultation (not vacant land)	\$ 653.00	N	01/01/2020	\$ 653.00	\$ -	\$ 653.00	0.00%	01/01/2021	
304	Part Lot Control									
305	Per original lot, block or part thereof	\$ 3,084.00	N	01/01/2020	\$ 3,084.00	\$ -	\$ 3,084.00	0.00%	01/01/2021	
306	First easement (e.g. maintenance easement) PLUS	\$ 3,084.00	N	01/01/2020	\$ 3,084.00	\$ -	\$ 3,084.00	0.00%	01/01/2021	To establish a fee for easements (e.g. maintenance easements) required for single detached lots. The initial fee for the first easement reflects the standard part lot control (PLC) fee.
307	- each subsequent easement required on single detached lots	\$ 200.00	N	01/01/2020	\$ 200.00	\$ -	\$ 200.00	0.00%	01/01/2021	Subsequent easements on the same application will be at a reduced fee of \$200. This fee appropriately reflects staff time taken to review the PLC for easements on individual lots and provides fairness to the applicant applying for this type of easement through the PLC.
308	Site Plan Approval:									
309	Full Site Plan - PLUS	\$ 4,841.00	N	01/01/2020	\$ 4,841.00	\$ -	\$ 4,841.00	0.00%	01/01/2021	
310	Per residential unit - AND/OR	\$ 96.00	N	01/01/2020	\$ 96.00	\$ -	\$ 96.00	0.00%	01/01/2021	
311	Per square metre GFA - AND/OR									
312	- non-residential	\$ 2.01	N	01/01/2020	\$ 2.01	\$ -	\$ 2.01	0.00%	01/01/2021	
313	- renovation	\$ 0.46	N	01/01/2020	\$ 0.46	\$ -	\$ 0.46	0.00%	01/01/2021	
314	Commercial parking facilities, per vehicular parking space	\$ 64.00	N	01/01/2020	\$ 64.00	\$ -	\$ 64.00	0.00%	01/01/2021	
315	Stamp Plan A - PLUS	\$ 2,905.00	N	01/01/2020	\$ 2,905.00	\$ -	\$ 2,905.00	0.00%	01/01/2021	
316	Per residential unit - AND/OR	\$ 96.00	N	01/01/2020	\$ 96.00	\$ -	\$ 96.00	0.00%	01/01/2021	
317	Per square metre GFA - AND/OR									
318	- non-residential	\$ 2.01	N	01/01/2020	\$ 2.01	\$ -	\$ 2.01	0.00%	01/01/2021	
319	- renovation	\$ 0.46	N	01/01/2020	\$ 0.46	\$ -	\$ 0.46	0.00%	01/01/2021	
320	Commercial parking facilities, per vehicular parking space	\$ 64.00	N	01/01/2020	\$ 64.00	\$ -	\$ 64.00	0.00%	01/01/2021	
321	Stamp Plan B	\$ 512.00	N	01/01/2020	\$ 512.00	\$ -	\$ 512.00	0.00%	01/01/2021	
322	Site Plan Pre-submission Consultation	\$ 914.00	N	01/01/2020	\$ 914.00	\$ -	\$ 914.00	0.00%	01/01/2021	
323	Review of Site Development Works Drawings	5% of cost estimate	N	01/01/2014	5% of cost estimate	\$ -	5% of cost estimate	0.00%	01/01/2021	
324	Letter of Credit Release Additional Inspection Fee	\$ 367.00	N	01/01/2020	\$ 367.00	\$ -	\$ 367.00	0.00%	01/01/2021	
325	Zoning By-law Amendment	\$ 11,618.00	N	01/01/2020	\$ 11,618.00	\$ -	\$ 11,618.00	0.00%	01/01/2021	
326	Public notice advertisement fee	\$ 609.00	N	01/01/2020	\$ 609.00	\$ -	\$ 609.00	0.00%	01/01/2021	
327	Presubmission consultation	\$ 653.00	N	01/01/2020	\$ 653.00	\$ -	\$ 653.00	0.00%	01/01/2021	
328	- if combined ZBA/OPA	\$ 981.00	N	01/01/2020	\$ 981.00	\$ -	\$ 981.00	0.00%	01/01/2021	
329	Zoning By-law Amendment for Removal of Holding Provision	\$ 1,267.00	N	01/01/2020	\$ 1,267.00	\$ -	\$ 1,267.00	0.00%	01/01/2021	
330	PARKING									

Note - total fee including applicable taxes will be rounded to the nearest five cents

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
331	Monthly Parking - Surface Lots (excluding those listed above)	\$ 140.35	Y	01/01/2020	\$ 140.35	\$ 18.25	\$ 158.60	0.00%	01/01/2021	
332	Monthly Parking - Garages	\$ 159.38	Y	01/01/2020	\$ 159.38	\$ 20.72	\$ 180.10	0.00%	01/01/2021	
333	Monthly Parking - D/O (reserved)	\$ 177.83	Y	01/01/2020	\$ 177.83	\$ 23.12	\$ 200.95	0.00%	01/01/2021	
334	Remote Parking Lot Rate - Bramm Street	\$ 116.64	Y	01/01/2020	\$ 116.64	\$ 15.16	\$ 131.80	0.00%	01/01/2021	
335	Hourly Rates (meter/pay & display)	\$ 2.12	Y	01/01/2020	\$ 2.12	\$ 0.28	\$ 2.40	0.00%	01/01/2021	
336	Hourly Rates (Hospital Lots)	\$ 2.57	Y	01/01/2020	\$ 2.57	\$ 0.33	\$ 2.90	0.00%	01/01/2021	
337	Garage Rates for 2 hours*	\$ 2.92	Y	01/01/2019	\$ 2.92	\$ 0.38	\$ 3.30	0.00%	01/01/2021	
338	Garage Rates per 1/2 hour, after 1st 2 hours	\$ 1.55	Y	01/01/2020	\$ 1.55	\$ 0.20	\$ 1.75	0.00%	01/01/2021	
339	*Market Garage Rate for 1st hour, after that regular garage rates apply; and parking validation with vendor purchase	\$ 1.46	Y	01/01/2020	\$ 1.46	\$ 0.19	\$ 1.65	0.00%	01/01/2021	
340	Civic District Garage Rate per 1/2 hour for 1st hour only, after that regular garage rates apply	\$ 1.02	Y	01/01/2020	\$ 1.02	\$ 0.13	\$ 1.15	0.00%	01/01/2021	
341	Garage Rates Daily Maximum	\$ 13.27	Y	01/01/2020	\$ 13.27	\$ 1.73	\$ 15.00	0.00%	01/01/2021	
342	Theatre Rate	\$ 7.08	Y	09/01/2018	\$ 7.08	\$ 0.92	\$ 8.00	0.00%	01/01/2021	
343	Premium Theatre Rate - Lot 14 and Lot 19 (Excluding Valid Accessible Parking Permit holders)	\$ 8.85	Y	09/01/2018	\$ 8.85	\$ 1.15	\$ 10.00	0.00%	01/01/2021	
344	Meter Bagging /day	\$ 27.74	Y	01/01/2020	\$ 27.74	\$ 3.61	\$ 31.35	0.00%	01/01/2021	
345	Surface lot daily parking daily maximum	\$ 10.53	Y	01/01/2020	\$ 10.53	\$ 1.37	\$ 11.90	0.00%	01/01/2021	
346	Surface lot daily parking (Hospital) daily maximum	\$ 12.48	Y	01/01/2020	\$ 12.48	\$ 1.62	\$ 14.10	0.00%	01/01/2021	
347	Commercial Permit	\$ 360.93	Y	01/01/2020	\$ 360.93	\$ 46.92	\$ 407.85	0.00%	01/01/2021	
348	Cash in Lieu of Parking (Downtown Area)	\$ 41,367.10	N	01/01/2020	\$ 41,367.10	\$ -	\$ 41,367.10	0.00%	01/01/2021	
349	City Business Permit	\$ 216.50	Y	01/01/2020	\$ 216.50	\$ 28.15	\$ 244.65	0.00%	01/01/2021	
350	Sports Storage Fees - Duke & Ontario Garage (per square foot)	\$ 2.10	Y	01/01/2020	\$ 2.10	\$ 0.27	\$ 2.37	0.00%	01/01/2021	
351	Electric Charging Station Rate per hour	\$ 0.44	Y	01/01/2018	\$ 0.44	\$ 0.06	\$ 0.50	0.00%	01/01/2021	
352	Garage - Special Event Rate (After 5 pm and/or Saturdays)	\$ 4.42	Y	01/01/2019	\$ 4.42	\$ 0.57	\$ 4.99	0.00%	01/01/2021	
353	Garage - Night Time Rate (4 pm to 9 am Monday - Friday) + Saturdays and Sundays	\$ 60.93	Y	01/01/2020	\$ 60.93	\$ 7.92	\$ 68.85	0.00%	01/01/2021	Charles & Benton garage only.
354	Saturday Flat Rate for Market Customers - Charles & Benton Garage (with OTR)	\$ 1.77	Y	01/01/2020	\$ 1.77	\$ 0.23	\$ 2.00	0.00%	01/01/2021	Charles & Benton garage only. Approved by Council in 2018.
355	Saturday Flat Rate for Market Vendors and Vendor Staff - Charles & Benton Garage	\$ 2.65	Y	01/01/2020	\$ 2.65	\$ 0.35	\$ 3.00	0.00%	01/01/2021	Charles & Benton garage only. Approved by Council in 2018.
356	City Hall Garage Rate - 5 pm to midnight (Monday to Saturday)	\$ 4.42	Y	01/01/2020	\$ 4.42	\$ 0.58	\$ 5.00	0.00%	01/01/2021	Pilot for City Hall Garage only.

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357	BUILDING									
358	** Except where specifically noted otherwise, where the fee calculation is based on a monetary amount per sq ft and the amount calculated totals less than \$95, a fee of \$95 shall be paid.									The Building Enterprise is proposing a 10% reduction to most of the permit fees for the 2021 budget. Favourable results over the last few years have allowed the Building Stabilization reserve fund to reach its target level.
359	BUILDING PERMITS - Fees tied to cost of providing service associated with regulatory function **									
360	New Buildings, Additions, Mezzanines									
361	- Group A: Assembly (finished)-per ft2	\$ 2.30	N	01/01/2017	\$ 2.07	\$ -	\$ 2.07	-10.00%	01/01/2021	
362	Assembly (shell)- per ft2	\$ 2.02	N	01/01/2017	\$ 1.82	\$ -	\$ 1.82	-9.90%	01/01/2021	
363	Outdoor patio	\$ 180.00	N	01/01/2017	\$ 162.00	\$ -	\$ 162.00	-10.00%	01/01/2021	
364	Outdoor public pool	\$ 790.00	N	01/01/2017	\$ 711.00	\$ -	\$ 711.00	-10.00%	01/01/2021	
365	- Group B: Institutional (finished)-per ft2	\$ 2.45	N	01/01/2017	\$ 2.21	\$ -	\$ 2.21	-9.80%	01/01/2021	
366	Institutional (shell)-per ft2	\$ 2.15	N	01/01/2017	\$ 1.94	\$ -	\$ 1.94	-9.77%	01/01/2021	
367	- Group C: Residential:									
368	Single family, Semi, Row, Townhouse, Duplex-per ft2	\$ 1.19	N	01/01/2017	\$ 1.07	\$ -	\$ 1.07	-10.08%	01/01/2021	
369	Garage/Carport (per bay)	\$ 106.00	N	01/01/2017	\$ 95.00	\$ -	\$ 95.00	-10.38%	01/01/2021	
370	Shed or porch	\$ 106.00	N	01/01/2017	\$ 95.00	\$ -	\$ 95.00	-10.38%	01/01/2021	
371	Deck or pool	\$ 106.00	N	01/01/2017	\$ 95.00	\$ -	\$ 95.00	-10.38%	01/01/2021	
372	Apartment building-per ft2	\$ 1.19	N	01/01/2017	\$ 1.07	\$ -	\$ 1.07	-10.08%	01/01/2021	
373	Hotels/Motels-per ft2	\$ 1.95	N	01/01/2017	\$ 1.76	\$ -	\$ 1.76	-9.74%	01/01/2021	
374	Residential care facility-per ft2	\$ 1.38	N	01/01/2017	\$ 1.24	\$ -	\$ 1.24	-10.14%	01/01/2021	
375	- Group D: Business & personal services:									
376	Office buildings (shell)-per ft2	\$ 1.65	N	01/01/2017	\$ 1.49	\$ -	\$ 1.49	-9.70%	01/01/2021	
377	Office buildings (finished)-per ft2	\$ 1.95	N	01/01/2017	\$ 1.76	\$ -	\$ 1.76	-9.74%	01/01/2021	
378	- Group E: Mercantile:									
379	Retail stores (shell)-per ft2	\$ 1.09	N	01/01/2017	\$ 0.98	\$ -	\$ 0.98	-10.09%	01/01/2021	
380	Retail stores (finished)-per ft2	\$ 1.37	N	01/01/2017	\$ 1.23	\$ -	\$ 1.23	-10.22%	01/01/2021	
381	- Group F: Industrial:									
382	Warehouse, factories (shell)-per ft2	\$ 0.66	N	01/01/2017	\$ 0.59	\$ -	\$ 0.59	-10.61%	01/01/2021	
383	Warehouse, factories (finished)-per ft2	\$ 0.78	N	01/01/2017	\$ 0.70	\$ -	\$ 0.70	-10.26%	01/01/2021	
384	Interior finishing of warehouse or factory areas only-per ft2	\$ 0.15	N	01/01/2017	\$ 0.14	\$ -	\$ 0.14	-6.67%	01/01/2021	
385	Parking garage-per ft2	\$ 0.72	N	01/01/2017	\$ 0.65	\$ -	\$ 0.65	-9.72%	01/01/2021	
386	Farm building-per ft2	\$ 0.38	N	01/01/2017	\$ 0.34	\$ -	\$ 0.34	-10.53%	01/01/2021	
387	Foundation or Conditional Permit-per ft2	\$ 0.15	N	01/01/2017	\$ 0.14	\$ -	\$ 0.14	-6.67%	01/01/2021	
388	Interior finishes to previously unfinished area (including finishing of residential basements and major renovations) - all classifications-per ft2	\$ 0.41	N	01/01/2017	\$ 0.37	\$ -	\$ 0.37	-9.76%	01/01/2021	
389	New roof structure-per ft2	\$ 0.24	N	01/01/2017	\$ 0.22	\$ -	\$ 0.22	-8.33%	01/01/2021	
390	Parking garage renovations-per ft2	\$ 0.09	N	01/01/2015	\$ 0.08	\$ -	\$ 0.08	-11.11%	01/01/2021	
391	Minor Alterations									
392	Single partitions, washrooms, new entry, new demising wall, canopies	\$ 181.00	N	01/01/2017	\$ 163.00	\$ -	\$ 163.00	-9.94%	01/01/2021	
393	Special Categories									
394	Air supported structures-per ft2	\$ 0.44	N	01/01/2017	\$ 0.40	\$ -	\$ 0.40	-9.09%	01/01/2021	
395	Temporary tents (per site and event)	\$ 181.00	N	01/01/2017	\$ 163.00	\$ -	\$ 163.00	-9.94%	01/01/2021	
396	Temporary buildings	\$ 181.00	N	01/01/2017	\$ 163.00	\$ -	\$ 163.00	-9.94%	01/01/2021	
397	Portables/per site (excluding port-a-pak)	\$ 181.00	N	01/01/2017	\$ 163.00	\$ -	\$ 163.00	-9.94%	01/01/2021	
398	Demolitions (minimum of \$163)-per ft2	\$ 0.03	N	01/01/2014	\$ 0.03	\$ -	\$ 0.03	0.00%	01/01/2021	
399	Change of use	\$ 181.00	N	01/01/2017	\$ 163.00	\$ -	\$ 163.00	-9.94%	01/01/2021	
400	Minor demolition (up to SDD)	\$ 106.00	N	01/01/2017	\$ 95.00	\$ -	\$ 95.00	-10.38%	01/01/2021	

Note - total fee including applicable taxes will be rounded to the nearest five cents

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401	Miscellaneous									
402	Ext. barrier free ramp	\$ 71.00	N	01/01/2017	\$ 64.00	\$ -	\$ 64.00	-9.86%	01/01/2021	
403	Fireplace/woodstove (each)	\$ 106.00	N	01/01/2017	\$ 95.00	\$ -	\$ 95.00	-10.38%	01/01/2021	
404	Retaining wall (per linear foot)	\$ 3.04	N	01/01/2017	\$ 2.74	\$ -	\$ 2.74	-9.87%	01/01/2021	
405	Balcony guard (replace per linear foot)	\$ 0.62	N	01/01/2017	\$ 0.56	\$ -	\$ 0.56	-9.68%	01/01/2021	
406	Balcony repairs/balcony	\$ 14.06	N	01/01/2017	\$ 12.65	\$ -	\$ 12.65	-10.03%	01/01/2021	
407	Shoring & underpinning (per linear foot)	\$ 3.38	N	01/01/2017	\$ 3.04	\$ -	\$ 3.04	-10.06%	01/01/2021	
408	Ceiling (new or replace)-per ft2	\$ 0.06	N	01/01/2014	\$ 0.05	\$ -	\$ 0.05	-16.67%	01/01/2021	
409	Façade improvement	\$ 181.00	N	01/01/2017	\$ 163.00	\$ -	\$ 163.00	-9.94%	01/01/2021	
410	Reclad wall -per ft2	\$ 0.08	N	01/01/2015	\$ 0.07	\$ -	\$ 0.07	-12.50%	01/01/2021	
411	All designated structures (except retaining walls, public pools & signs)	\$ 323.00	N	01/01/2017	\$ 291.00	\$ -	\$ 291.00	-9.91%	01/01/2021	
412	Solar Collector; low rise residential	\$ 106.00	N	01/01/2017	\$ 95.00	\$ -	\$ 95.00	-10.38%	01/01/2021	
413	Solar Collector; all other application types	\$ 323.00	N	01/01/2017	\$ 291.00	\$ -	\$ 291.00	-9.91%	01/01/2021	
414	Elevator/escalator/lift	\$ 323.00	N	01/01/2017	\$ 291.00	\$ -	\$ 291.00	-9.91%	01/01/2021	
415	Fire retrofit (per storey)	\$ 106.00	N	01/01/2017	\$ 95.00	\$ -	\$ 95.00	-10.38%	01/01/2021	
416	Mechanical Work - Work independent of building permit:									
417	HVAC Permit (residential per suite)	\$ 106.00	N	01/01/2017	\$ 95.00	\$ -	\$ 95.00	-10.38%	01/01/2021	
418	HVAC Permit (non-residential)-per ft2	\$ 0.12	N	01/01/2017	\$ 0.11	\$ -	\$ 0.11	-8.33%	01/01/2021	
419	Sprinkler system (minimum \$163)-per ft2	\$ 0.06	N	01/01/2015	\$ 0.05	\$ -	\$ 0.05	-16.67%	01/01/2021	
420	Commercial kitchen, spray booth, dust collectors	\$ 181.00	N	01/01/2017	\$ 163.00	\$ -	\$ 163.00	-9.94%	01/01/2021	
421	Standpipe and hose system (retrofit)	\$ 106.00	N	01/01/2017	\$ 95.00	\$ -	\$ 95.00	-10.38%	01/01/2021	
422	Electrical Work - Work independent of building permit:									
423	Fire alarm system & electrical work (min. \$163)-per ft2	\$ 0.06	N	01/01/2015	\$ 0.05	\$ -	\$ 0.05	-16.67%	01/01/2021	
424	Electromagnetic locks (each) & hold open devices	\$ 43.00	N	01/01/2017	\$ 39.00	\$ -	\$ 39.00	-9.30%	01/01/2021	
425	Emergency lighting (per storey)	\$ 106.00	N	01/01/2017	\$ 95.00	\$ -	\$ 95.00	-10.38%	01/01/2021	
426	Plumbing Work - Work independent of building permit:									
427	Plumbing permit (per fixture min. fee \$95.00)	\$ 12.26	N	01/01/2017	\$ 11.00	\$ -	\$ 11.00	-10.28%	01/01/2021	
428	Disconnect plumbing from septic	\$ 106.00	N	01/01/2017	\$ 95.00	\$ -	\$ 95.00	-10.38%	01/01/2021	
429	Connect to storm or sewer	\$ 106.00	N	01/01/2017	\$ 95.00	\$ -	\$ 95.00	-10.38%	01/01/2021	
430	Catchbasins/manholes/roof drains (each)	\$ 12.26	N	01/01/2017	\$ 11.00	\$ -	\$ 11.00	-10.28%	01/01/2021	
431	Building/site services (per linear foot)	\$ 0.66	N	01/01/2017	\$ 0.59	\$ -	\$ 0.59	-10.61%	01/01/2021	
432	Sewage System									
433	Installation of a new sewage system	\$ 513.00	N	01/01/2017	\$ 462.00	\$ -	\$ 462.00	-9.94%	01/01/2021	
434	Major repair	\$ 257.00	N	01/01/2017	\$ 231.00	\$ -	\$ 231.00	-10.12%	01/01/2021	
435	Minor repair	\$ 106.00	N	01/01/2017	\$ 95.00	\$ -	\$ 95.00	-10.38%	01/01/2021	
436	Examine revised plans (minimum \$106)-per ft2	\$ 0.20	N	01/01/2019	\$ 0.20	\$ -	\$ 0.20	0.00%	01/01/2021	
437	Minimum permit fee (unless otherwise noted)	\$ 106.00	N	01/01/2017	\$ 95.00	\$ -	\$ 95.00	-10.38%	01/01/2021	
438	Transfer permit	\$ 106.00	N	01/01/2017	\$ 95.00	\$ -	\$ 95.00	-10.38%	01/01/2021	
439	Permit to occupy unfinished building	\$ 106.00	N	01/01/2017	\$ 95.00	\$ -	\$ 95.00	-10.38%	01/01/2021	
440	Special Inspection Fee per hour (i.e. weeknight, weekend)	\$ 204.00	N	01/01/2017	\$ 184.00	\$ -	\$ 184.00	-9.80%	01/01/2021	
441	Special Research Request/Written Request per hour	\$ 62.00	N	01/01/2017	\$ 56.00	\$ -	\$ 56.00	-9.68%	01/01/2021	
442	Extra Fees									
443	New construction Single Family, Duplex, Semi-detached, Townhouse & Triplex Dwelling Units/permit	\$ 500.00	N	03/01/2011	\$ 450.00	\$ -	\$ 450.00	-10.00%	01/01/2021	
444	New construction and additions to Multi-residential, Commercial, Industrial & Institutional Projects/1,000. CV max. \$5,000	\$ 10.00	N	03/01/2011	\$ 10.00	\$ -	\$ 10.00	0.00%	01/01/2021	
445	Additions/alterations to Single Family, Duplex, Semi-detached, Townhouse & Triplex Dwelling Units/permit	\$ 250.00	N	03/01/2011	\$ 250.00	\$ -	\$ 250.00	0.00%	01/01/2021	
446	Alterations/interior finish permits to Multi-residential, Commercial, Industrial & Institutional Projects/permit	\$ 1,000.00	N	03/01/2011	\$ 1,000.00	\$ -	\$ 1,000.00	0.00%	01/01/2021	
447	Building Reports/Stats Can Reports (per month)	\$ 5.71	Y	01/01/2017	\$ 5.13	\$ 0.74	\$ 5.87	-10.16%	01/01/2021	
448	Subscriptions (Building Reports/Stats Can) (Annual)	\$ 31.59	Y	01/01/2019	\$ 28.43	\$ 4.11	\$ 32.54	-10.00%	01/01/2021	
449	Property Surveys - Records FOI	\$ 12.50	N	01/01/2013	\$ 12.50	\$ -	\$ 12.50	0.00%	01/01/2021	Legislated fee cannot be changed.
450	Administration Fee	\$ 5.00	N	03/01/2011	\$ 5.00	\$ -	\$ 5.00	0.00%	01/01/2021	Legislated fee cannot be changed.

Note - total fee including applicable taxes will be rounded to the nearest five cents

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
451	Staff Time/15 min.	\$ 7.50	N	03/01/2011	\$ 7.50	\$ -	\$ 7.50	0.00%	01/01/2021	Legislated fee cannot be changed.
452	File View (street file), cost/severed page	\$ 1.00	N	01/01/2016	\$ 1.00	\$ -	\$ 1.00	0.00%	01/01/2021	Legislated fee cannot be changed.
453	Photocopies (Black & White) - per copy	\$ 0.18	Y	01/01/2016	\$ 0.18	\$ 0.02	\$ 0.20	0.00%	01/01/2021	Flat fee.
454	Request for Environmental records	\$ 181.50	N	01/01/2019	\$ 181.50	\$ -	\$ 181.50	0.00%	01/01/2021	
455	Grading Certificate/Sewage System Maintenance Letter	\$ 22.00	N	01/01/2017	\$ 20.00	\$ -	\$ 20.00	-9.09%	01/01/2021	
456	Coloured Photocopies - per copy	\$ 0.66	Y	01/01/2013	\$ 0.66	\$ 0.09	\$ 0.75	0.00%	01/01/2021	Flat fee.

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
457	COMMUNITY SERVICES									
458	<i>FIRE</i>									
459	Fire Prevention Administration									
460	Fire Report copies	\$ 88.20	N	01/01/2020	\$ 88.20	\$ -	\$ 88.20	0.00%	01/01/2021	
461	Status Letter - Discretionary/Commercial Inspection process	\$36.70 + \$5.70/unit	N	01/01/2020	\$36.70 + \$5.70/unit	\$ -	\$36.70 + \$5.70/unit	0.00%	01/01/2021	
462	Status Letter - Applies to specific inspection or enforcement results, not Discretionary/Commercial Inspections.	\$ 37.75	N	01/01/2020	\$ 37.75	\$ -	\$ 37.75	0.00%	01/01/2021	
463	File Search	\$ 136.35	Y	01/01/2020	\$ 136.35	\$ 17.73	\$ 154.08	0.00%	01/01/2021	
464	Additional Hour Charge	\$ 80.90	Y	01/01/2020	\$ 80.90	\$ 10.52	\$ 91.42	0.00%	01/01/2021	
465	Fireworks Display Permit	\$ 88.20	N	01/01/2020	\$ 88.20	\$ -	\$ 88.20	0.00%	01/01/2021	
466	Open Air Burning Permit	\$ 88.20	N	01/01/2020	\$ 88.20	\$ -	\$ 88.20	0.00%	01/01/2021	
467	Open Burning Response - Subsequent to original response (consumable materials are additional)	\$546.00/unit first hour, \$272.95/unit per 1/2 hour after	N	01/01/2020	\$546.00/unit first hour, \$272.95/unit per 1/2 hour after	\$ -	\$546.00/unit first hour, \$272.95/unit per 1/2 hour after	0.00%	01/01/2021	
468	Fire Route - Establishment or Review of existing.	\$ 217.20	Y	01/01/2020	\$ 217.20	\$ 28.24	\$ 245.44	0.00%	01/01/2021	
469	Fire Route - Additional Hour Charge.	\$ 80.90	Y	01/01/2020	\$ 80.90	\$ 10.52	\$ 91.42	0.00%	01/01/2021	
470	Fire Prevention - Inspections / Activities	\$ -			\$ -					
471	Fire Regulation Compliance Inspection including 1st hour charge	\$ 217.20	Y	01/01/2020	\$ 217.20	\$ 28.24	\$ 245.44	0.00%	01/01/2021	
472	Additional Hour Charge	\$ 80.90	Y	01/01/2020	\$ 80.90	\$ 10.52	\$ 91.42	0.00%	01/01/2021	
473	Re-Inspection Fee - Hourly	\$ 80.90	Y	01/01/2020	\$ 80.90	\$ 10.52	\$ 91.42	0.00%	01/01/2021	
474	Retrofit Inspections including 1st hour charge	\$ 217.20	Y	01/01/2020	\$ 217.20	\$ 28.24	\$ 245.44	0.00%	01/01/2021	
475	Additional Hour Charge	\$ 80.90	Y	01/01/2020	\$ 80.90	\$ 10.52	\$ 91.42	0.00%	01/01/2021	
476	Requested Inspections with a business application including 1st hour charge	\$ 217.20	Y	01/01/2020	\$ 217.20	\$ 28.24	\$ 245.44	0.00%	01/01/2021	
477	Additional Hour Charge	\$ 80.90	Y	01/01/2020	\$ 80.90	\$ 10.52	\$ 91.42	0.00%	01/01/2021	
478	Fire Investigations - Townships (Per Hour)	\$ 111.50	Y	01/01/2020	\$ 111.50	\$ 14.50	\$ 126.00	0.00%	01/01/2021	
479	Liquor License Inspections including 1st hour charge	\$ 245.45	Y	01/01/2020	\$ 245.45	\$ 31.91	\$ 277.36	0.00%	01/01/2021	
480	Additional Hour Charge	\$ 91.40	Y	01/01/2020	\$ 91.40	\$ 11.88	\$ 103.28	0.00%	01/01/2021	
481	Rental 50' Length of Hose - per day	\$ 34.70	Y	01/01/2020	\$ 34.70	\$ 4.51	\$ 39.21	0.00%	01/01/2021	
482	Rental Allied Equipment - per day	\$ 34.70	Y	01/01/2020	\$ 34.70	\$ 4.51	\$ 39.21	0.00%	01/01/2021	
483	Air Bottle Recharge	\$ 17.35	Y	01/01/2020	\$ 17.35	\$ 2.26	\$ 19.61	0.00%	01/01/2021	
484	Fire Prevention - Request Inspections - Discretionary/Commercial/Residential									
485	Single Family Home	\$ 208.80	Y	01/01/2020	\$ 208.80	\$ 27.14	\$ 235.94	0.00%	01/01/2021	
486	Duplex 9.8 (Owner to provide proof of use as of July 14, 1994)	\$ 313.00	Y	01/01/2020	\$ 313.00	\$ 40.69	\$ 353.69	0.00%	01/01/2021	
487	Residential 3 - 5 Units	\$ 522.40	Y	01/01/2020	\$ 522.40	\$ 67.91	\$ 590.31	0.00%	01/01/2021	
488	Residential - More than 5 units - 3 stories or Less.	\$ 731.70	Y	01/01/2020	\$ 731.70	\$ 95.12	\$ 826.82	0.00%	01/01/2021	
489	Residential - 4 - 6 Stories	\$ 941.00	Y	01/01/2020	\$ 941.00	\$ 122.33	\$ 1,063.33	0.00%	01/01/2021	
490	Residential - 7 - 11 Stories	\$ 1,150.35	Y	01/01/2020	\$ 1,150.35	\$ 149.55	\$ 1,299.90	0.00%	01/01/2021	
491	Residential - 12 - 18 Stories	\$ 1,359.75	Y	01/01/2020	\$ 1,359.75	\$ 176.77	\$ 1,536.52	0.00%	01/01/2021	
492	Residential - More than 18 Stories (base + cost/additional floor)	\$1359.75 + \$50.90/additional floor	Y	01/01/2020	\$1359.75 + \$50.90/additional floor	\$176.77 + \$6.62/additional floor	\$1536.52 + \$57.52/additional floor	0.00%	01/01/2021	
493	Residential - Parking Garage	\$ 208.80	Y	01/01/2020	\$ 208.80	\$ 27.14	\$ 235.94	0.00%	01/01/2021	
494	Residential - Parking Garage with tenant storage permitted in garage.	\$ 522.40	Y	01/01/2020	\$ 522.40	\$ 67.91	\$ 590.31	0.00%	01/01/2021	

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495	Commercial - Single Tenancy- Less than 1500m2 - 1 floor (building only, hourly rate applies after 1st hour for additional processes)	\$ 313.00	Y	01/01/2020	\$ 313.00	\$ 40.69	\$ 353.69	0.00%	01/01/2021	
496	Commercial - Multiple Tenancy- Less than 1500m2 - 1 floor - additional charge per unit (building only, hourly rate applies after 1st hour for additional processes)	\$313.00 + \$101.55/ additional unit	Y	01/01/2020	\$313.00 + \$101.55/ additional unit	\$40.69 +\$13.20/add 'l unit	\$353.69 + \$114.75/addition al unit	0.00%	01/01/2021	
497	Commercial - Single Tenancy- Greater than 1500m2 or less than 1500m2 with more than 1 floor (building only, hourly rate applies after 1st hour for additional processes)	\$ 627.00	Y	01/01/2020	\$ 627.00	\$ 81.51	\$ 708.51	0.00%	01/01/2021	
498	Commercial - Multiple Tenancy- More than 1500m2 or less than 1500m2 with more than 1 floor - additional charge per unit. (building only, hourly rate applies after 1st hour for additional processes)	\$627 + \$101.55/addition al unit	Y	01/01/2020	\$627 + \$101.55/addition al unit	\$81.51+ \$13.20/addi tional unit	\$708.51 + \$114.75/addition al unit	0.00%	01/01/2021	
499	Fire Alarm Monitoring/Month:	\$ -			\$ -					
500	1G5 Residential Fire Alarm Monitoring Fee - Monthly	\$ 7.00	Y	01/01/2020	\$ 7.00	\$ 0.91	\$ 7.91	0.00%	01/01/2021	
501	Extra Units/Unit - Monthly	\$ 4.35	Y	01/01/2020	\$ 4.35	\$ 0.57	\$ 4.92	0.00%	01/01/2021	
502	Direct Detect Monthly Residential Maintenance Fee - 2 or 3 Smoke Alarms	\$ 5.25	Y	01/01/2020	\$ 5.25	\$ 0.68	\$ 5.93	0.00%	01/01/2021	
503	Each additional device (smoke alarm, CO detector) - monthly	\$ 1.00	Y	01/01/2020	\$ 1.00	\$ 0.13	\$ 1.13	0.00%	01/01/2021	
504	1G1 Monitor Commercial Non-Required (monthly) - DVAC or AES	\$ 32.10	Y	01/01/2020	\$ 32.10	\$ 4.17	\$ 36.27	0.00%	01/01/2021	
505	1G2 Monitor Commercial Required (monthly) - DVAC or AES	\$ 51.45	Y	01/01/2020	\$ 51.45	\$ 6.69	\$ 58.14	0.00%	01/01/2021	
506	1G3 DVAC Charge - Commercial (monthly)	Cost Recovery + 10% admin fee	Y	01/01/2014	Cost Recovery + 10% admin fee		Cost Recovery + 10% admin fee	0.00%	01/01/2021	
507	1G10 Monitor Dealer Non-Required - Monthly dealer pricing (COK bills dealer, dealer bills customer)	\$ 12.00	Y	01/01/2020	\$ 12.00	\$ 1.56	\$ 13.56	0.00%	01/01/2021	
508	1G4 Monitor Dealer Required - Monthly dealer pricing (COK bills dealer, dealer bills customer)	\$ 17.85	Y	01/01/2020	\$ 17.85	\$ 2.32	\$ 20.17	0.00%	01/01/2021	
509	1G11 Monitor Small Premise -used for non-required monitoring only (small commercial buildings, churches, 3 story walk ups, student housing, schools)	\$ 19.25	Y	01/01/2020	\$ 19.25	\$ 2.50	\$ 21.75	0.00%	01/01/2021	
510	1G13 Monitor/DVAC Replacement (monthly)	\$ 64.25	Y	01/01/2020	\$ 64.25	\$ 8.35	\$ 72.60	0.00%	01/01/2021	
511	Direct Detect - General Charges									
512	Direct Detect Service Calls - During Business Hours - Hourly*	\$ 92.00	Y	01/01/2020	\$ 92.00	\$ 11.96	\$ 103.96	0.00%	01/01/2021	
513	<i>*After Hours (minimum call out time of 3 hours)</i>									
514	Response to Provincial Highways/Truck									
515	First hour	\$ 477.00	N	01/01/2019	\$ 485.00	\$ -	\$ 485.00	1.68%	01/01/2021	Fee is legislated by the province.
516	Each 1/2 hour thereafter	\$ 238.50	N	01/01/2019	\$ 242.50	\$ -	\$ 242.50	1.68%	01/01/2021	Fee is legislated by the province.
517	Other Fire Services - Charges									
518	Fire Response and Investigation Recovery (consumable materials additional)	\$468.50 unit first hour, \$234.25/unit per ½ hour after	Y	01/01/2020	\$468.50 unit first hour, \$234.25/unit per ½ hour after	\$60.91 first hour, \$30.45/unit per 1/2 hour after	\$529.41/unit first hour, \$264.70/unit per ½ hour after	0.00%	01/01/2021	
519	Technical Responses (consumable materials additional)	\$546/unit first hour, \$273/unit per 1/2 hour after	N	01/01/2020	\$546/unit first hour, \$273/unit per 1/2 hour after	\$ -	\$546/unit first hour, \$273/unit per 1/2 hour after	0.00%	01/01/2021	
520	Fire Extinguisher Training (Does not Include Not-for Profit Groups)	\$ 23.90	Y	01/01/2020	\$ 23.90	\$ 3.11	\$ 27.01	0.00%	01/01/2021	
521	Training Other Fire Departments & Agencies (hourly rate/trainer) (Course materials and expenses extra)	\$ 112.80	Y	01/01/2020	\$ 112.80	\$ 14.66	\$ 127.46	0.00%	01/01/2021	
522	Dispatch systems administration and analysis (Per Hour)	\$ 70.05	Y	01/01/2020	\$ 70.05	\$ 9.11	\$ 79.16	0.00%	01/01/2021	
523	Post Fire Property Security/Safety (Per Hour)	\$ 163.45	Y	01/01/2020	\$ 163.45	\$ 21.25	\$ 184.70	0.00%	01/01/2021	
524	Rental of Public Education Equipment to Other Municipal Fire Departments (Fixed Fee + consumable materials)	\$ 100.00	N	01/01/2020	\$ 100.00	\$ -	\$ 100.00	0.00%	01/01/2021	
525	Propane Facility RSMP Review Initial Request for Municipal Data for RSMP *									

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526	Application + 1st hour charge	\$ 223.50	Y	01/01/2020	\$ 223.50	\$ 29.06	\$ 252.56	0.00%	01/01/2021	
527	Additional Hour Charge	\$ 83.20	Y	01/01/2020	\$ 83.20	\$ 10.82	\$ 94.02	0.00%	01/01/2021	
528	*Plus additional costs for specialist consulting									
529	Submission of Propane RSMP and Plan Review									
530	Application + 1st hour charge	\$ 223.50	Y	01/01/2020	\$ 223.50	\$ 29.06	\$ 252.56	0.00%	01/01/2021	
531	Additional Hour Charge	\$ 83.20	Y	01/01/2020	\$ 83.20	\$ 10.82	\$ 94.02	0.00%	01/01/2021	
532	Upon completion of Site Work and Installations									
533	Final Site Inspection + 1st hour charge	\$ 223.50	Y	01/01/2020	\$ 223.50	\$ 29.06	\$ 252.56	0.00%	01/01/2021	
534	Additional Hour Charge	\$ 83.20	Y	01/01/2020	\$ 83.20	\$ 10.82	\$ 94.02	0.00%	01/01/2021	

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
535	ENFORCEMENT									
536	Snow Clearing - Admin fee	\$ 89.30	N	01/01/2020	\$ 89.30	\$ -	\$ 89.30	0.00%	01/01/2021	
537	Grass/Weed - Admin fee	\$ 50.45	N	01/01/2020	\$ 50.45	\$ -	\$ 50.45	0.00%	01/01/2021	
538	Orders to Comply	20% of costs	N	01/01/2013	20% of costs	\$ -	20% of costs	0.00%	01/01/2021	
539	Fees for Inspections	\$ 86.35	N	01/01/2020	\$ 86.35	\$ -	\$ 86.35	0.00%	01/01/2021	
540	Compliance Letters	\$ 78.70	N	01/01/2020	\$ 78.70	\$ -	\$ 78.70	0.00%	01/01/2021	
541	Photocopies/Printing - black & white, per page	\$ 0.18	Y	01/01/2017	\$ 0.18	\$ 0.02	\$ 0.20	0.00%	01/01/2021	Flat fee, this fee does not increase every year.
542	Photocopies/Printing - colour, per page	\$ 0.66	Y	01/01/2017	\$ 0.66	\$ 0.09	\$ 0.75	0.00%	01/01/2021	Flat fee, this fee does not increase every year.
543	Return of Confiscated Signs (small and easily removable)	\$ 32.80	N	01/01/2020	\$ 32.80	\$ -	\$ 32.80	0.00%	01/01/2021	
544	Return of Confiscated Signs (Larger)	\$ 121.30	N	01/01/2020	\$ 121.30	\$ -	\$ 121.30	0.00%	01/01/2021	
545	Chicken Registration Fee	\$ 50.00	N	01/01/2019	\$ 50.00	\$ -	\$ 50.00	0.00%	01/01/2021	Flat fee per Chicken Bylaw does not increase every year
546	DOG LICENSING FEES:*									
547	First and Renewal Licenses									
548	Sterilized Dogs:									
549	After 30 days of first license being required for the dog or after expiry of previous license	\$ 50.26	N	01/01/2020	\$ 50.26	\$ -	\$ 50.26	0.00%	01/01/2021	
550	Within 30 days of first license being required for the dog or within 30 days prior to current license expiry	\$ 33.86	N	01/01/2020	\$ 33.86	\$ -	\$ 33.86	0.00%	01/01/2021	
551	Non-Sterilized Dogs:	\$ -			\$ -				01/01/2021	
552	After 30 days of first license being required for the dog or after expiry of previous license	\$ 100.57	N	01/01/2020	\$ 100.57	\$ -	\$ 100.57	0.00%	01/01/2021	
553	Within 30 days of first license being required for the dog or within 30 days prior to current license expiry	\$ 66.65	N	01/01/2020	\$ 66.65	\$ -	\$ 66.65	0.00%	01/01/2021	
554	Designated Dogs:	\$ -			\$ -				01/01/2021	
555	After 30 days of first license being required for the dog or after expiry of previous license	\$ 133.36	N	01/01/2020	\$ 133.36	\$ -	\$ 133.36	0.00%	01/01/2021	
556	Within 30 days of first license being required for the dog or within 30 days prior to current license expiry	\$ 89.64	N	01/01/2020	\$ 89.64	\$ -	\$ 89.64	0.00%	01/01/2021	
557	Transfer License: Reduced fee applies to valid licenses from another municipality if purchased within 30 days of moving to Kitchener	\$ 8.73	N	01/01/2020	\$ 8.73	\$ -	\$ 8.73	0.00%	01/01/2021	
558	Animal Boarding fee	\$ 36.77	N	01/01/2020	\$ 36.77	\$ -	\$ 36.77	0.00%	01/01/2021	
559	Impound Fee for 1st day or part thereof, where a dog has been impounded	\$ 44.80	N	01/01/2020	\$ 44.80	\$ -	\$ 44.80	0.00%	01/01/2021	
560	<i>*Discount for all license purchases by Seniors (upon proof of age 65 or older)</i>	\$ 5.46	N	01/01/2020	\$ 5.46	\$ -	\$ 5.46	0.00%	01/01/2021	
561	Replacement of lost tag	\$ 7.66	N	01/01/2020	\$ 7.66	\$ -	\$ 7.66	0.00%	01/01/2021	

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562	NEIGHBOURHOOD PROGRAMS & SERVICES									
563	ROOM RENTALS - ALL CENTRES									
564	<i>Affiliated sport groups receive a 3% reduction off room rental rates as listed</i>									
565	Administrative Fee for Contract Changes	\$ 22.20	Y	01/01/2020	\$ 22.20	\$ 2.89	\$ 25.09	0.00%	01/01/2021	
566	Rental Deposit Required (Minimum)	\$ 155.82	N	01/01/2020	\$ 155.82	\$ -	\$ 155.82	0.00%	01/01/2021	
567	Community Centre Attendants - Specified Holidays	\$ 31.93	Y	01/01/2020	\$ 31.93	\$ 4.15	\$ 36.08	0.00%	01/01/2021	
568	Community Centre Attendant	\$ 22.50	Y	01/01/2020	\$ 22.50	\$ 2.93	\$ 25.43	0.00%	01/01/2021	
569	Kitchen reheating flat fee	\$ 31.52	Y	01/01/2020	\$ 31.52	\$ 4.10	\$ 35.62	0.00%	01/01/2021	
570	Set up/take down hourly fee where available	\$ 19.30	Y	01/01/2020	\$ 19.30	\$ 2.51	\$ 21.81	0.00%	01/01/2021	
571	Set up/take down hourly fee - Specified Holiday	\$ 28.95	Y	01/01/2020	\$ 28.95	\$ 3.76	\$ 32.71	0.00%	01/01/2021	
572	SOCAN									Per SOCAN rate schedule.
573	ReSound									Per ReSound rate schedule.
574	Damage Deposit	\$ 455.44	N	01/01/2020	\$ 455.44	\$ -	\$ 455.44	0.00%	01/01/2021	
575	BRIDGEPORT COMMUNITY CENTRE									
576	Rm#1	\$ 48.15	Y	01/01/2020	\$ 48.15	\$ 6.26	\$ 54.41	0.00%	01/01/2021	
577	Rm #2	\$ 17.31	Y	01/01/2020	\$ 17.31	\$ 2.25	\$ 19.56	0.00%	01/01/2021	
578	Rm#3	\$ 34.27	Y	01/01/2020	\$ 34.27	\$ 4.46	\$ 38.73	0.00%	01/01/2021	
579	Licensed Event Fee - Rm # 1	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
580	Licensed Event Fee - Rm # 2	\$ 52.53	Y	01/01/2020	\$ 52.53	\$ 6.83	\$ 59.36	0.00%	01/01/2021	
581	Licensed Event Fee - Rm #3	\$ 52.53	Y	01/01/2020	\$ 52.53	\$ 6.83	\$ 59.36	0.00%	01/01/2021	
582	Insurance - Licensed Event									Per Insurance Rate Schedule.
583	Insurance Non-licensed Event									Per Insurance Rate Schedule.
584	CENTREVILLE – CHICOPEE COMMUNITY CENTRE									
585	Gym (Single)	\$ 48.15	Y	01/01/2020	\$ 48.15	\$ 6.26	\$ 54.41	0.00%	01/01/2021	
586	Room #1	\$ 17.31	Y	01/01/2020	\$ 17.31	\$ 2.25	\$ 19.56	0.00%	01/01/2021	
587	Room #2	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
588	Licensed Event Fee - Gym (Single)	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
589	Licensed Event - Room 2	\$ 52.53	Y	01/01/2020	\$ 52.53	\$ 6.83	\$ 59.36	0.00%	01/01/2021	
590	Insurance - Non Licensed									Per Insurance Rate Schedule.
591	Insurance - Licensed event									Per Insurance Rate Schedule.
592	CHANDLER MOWAT COMMUNITY CENTRE									
593	Room #1	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
594	Room #2	\$ 17.31	Y	01/01/2020	\$ 17.31	\$ 2.25	\$ 19.56	0.00%	01/01/2021	
595	Multi purpose room/Gym (Single)	\$ 53.69	Y	01/01/2020	\$ 53.69	\$ 6.98	\$ 60.67	0.00%	01/01/2021	
596	Kitchen (Cooking) per hour	\$ 26.27	Y	01/01/2020	\$ 26.27	\$ 3.42	\$ 29.69	0.00%	01/01/2021	
597	Licensed event Fee - Multi Purpose Room/Gym (Single)	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
598	Licensed Event Fee - Room 1, 2	\$ 52.53	Y	01/01/2020	\$ 52.53	\$ 6.83	\$ 59.36	0.00%	01/01/2021	
599	Insurance - Non Licensed									Per Insurance Rate Schedule.
600	Insurance - Licensed event									Per Insurance Rate Schedule.
601	COUNTRY HILLS COMMUNITY CENTRE									
602	Room 1	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
603	Room 2	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
604	Room 3	\$ 34.27	Y	01/01/2020	\$ 34.27	\$ 4.46	\$ 38.73	0.00%	01/01/2021	
605	Multipurpose Room/Gym (double)	\$ 68.53	Y	01/01/2020	\$ 68.53	\$ 8.91	\$ 77.44	0.00%	01/01/2021	
606	1/2 Multipurpose Room/Gym(single)	\$ 48.15	Y	01/01/2020	\$ 48.15	\$ 6.26	\$ 54.41	0.00%	01/01/2021	
607	Kitchen Only - Cooking per hour	\$ 26.27	Y	01/01/2020	\$ 26.27	\$ 3.42	\$ 29.69	0.00%	01/01/2021	
608	Licensed Event Fee - multipurpose Room/Gym (Double)	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
609	Licensed Event Fee - 1/2 multipurpose Room/Gym (Single)	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
610	Licensed Event Fee - Room 1, 2 or 3	\$ 52.53	Y	01/01/2020	\$ 52.53	\$ 6.83	\$ 59.36	0.00%	01/01/2021	
611	Insurance - Non Licensed									
612	Insurance - Licensed event									

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613	DOON PIONEER PARK COMMUNITY CENTRE									
614	Multipurpose Room/Gym (single)	\$ 53.69	Y	01/01/2020	\$ 53.69	\$ 6.98	\$ 60.67	0.00%	01/01/2021	
615	Room 1	\$ 33.94	Y	01/01/2020	\$ 33.94	\$ 4.41	\$ 38.35	0.00%	01/01/2021	
616	Room 2	\$ 17.15	Y	01/01/2020	\$ 17.15	\$ 2.23	\$ 19.38	0.00%	01/01/2021	
617	Room 3	\$ 33.94	Y	01/01/2020	\$ 33.94	\$ 4.41	\$ 38.35	0.00%	01/01/2021	
618	Gymnasium	\$ 53.17	Y	01/01/2020	\$ 53.17	\$ 6.91	\$ 60.08	0.00%	01/01/2021	
619	Licensed Event Fee - multipurpose room/Gym (single)	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
620	Licensed Event Fee - Meeting Room	\$ 52.53	Y	01/01/2020	\$ 52.53	\$ 6.83	\$ 59.36	0.00%	01/01/2021	
621	Insurance - Non Licensed									Per Insurance Rate Schedule.
622	Insurance - Licensed event									Per Insurance Rate Schedule.
623	KINGSDALE COMMUNITY CENTRE									
624	Room 2	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
625	Room 3	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
626	Room 4	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
627	Room 5	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
628	Preschool Room	\$ 34.27	Y	01/01/2020	\$ 34.27	\$ 4.46	\$ 38.73	0.00%	01/01/2021	
629	Gym (Single)	\$ 53.69	Y	01/01/2020	\$ 53.69	\$ 6.97	\$ 60.66	0.00%	01/01/2021	
630	Kitchen Only - Cooking per hour	\$ 26.27	Y	01/01/2020	\$ 26.27	\$ 3.42	\$ 29.69	0.00%	01/01/2021	
631	Licensed event fee - Room 2,3,4,5	\$ 52.53	Y	01/01/2020	\$ 52.53	\$ 6.83	\$ 59.36	0.00%	01/01/2021	
632	Licensed event fee - Gym	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
633	MILL COURTLAND COMMUNITY CENTRE									Per Insurance Rate Schedule.
634	Room 2 (large multipurpose room)	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
635	Room 1 (craft room)	\$ 17.31	Y	01/01/2020	\$ 17.31	\$ 2.25	\$ 19.56	0.00%	01/01/2021	
636	Multipurpose Room/Gym (single)	\$ 48.15	Y	01/01/2020	\$ 48.15	\$ 6.26	\$ 54.41	0.00%	01/01/2021	
637	Licensed Event Fee -Multipurpose Room/ Gym (single)	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
638	Licensed Event Fee - Room 2	\$ 52.53	Y	01/01/2020	\$ 52.53	\$ 6.83	\$ 59.36	0.00%	01/01/2021	
639	Insurance - Non licensed									Per Insurance Rate Schedule.
640	Insurance - Licensed event									Per Insurance Rate Schedule.
641	VICTORIA HILLS COMMUNITY CENTRE									
642	Multipurpose Room A (old single gym)	\$ 48.15	Y	01/01/2020	\$ 48.15	\$ 6.26	\$ 54.41	0.00%	01/01/2021	
643	Multipurpose Room B (dance room)	\$ 34.27	Y	01/01/2020	\$ 34.27	\$ 4.46	\$ 38.73	0.00%	01/01/2021	
644	Multipurpose Room C (new single gym)	\$ 48.15	Y	01/01/2020	\$ 48.15	\$ 6.26	\$ 54.41	0.00%	01/01/2021	
645	Multipurpose Room D (new single gym)	\$ 48.15	Y	01/01/2020	\$ 48.15	\$ 6.26	\$ 54.41	0.00%	01/01/2021	
646	Multipurpose Room C&D (Double gym)	\$ 68.53	Y	01/01/2020	\$ 68.53	\$ 8.91	\$ 77.44	0.00%	01/01/2021	
647	Room 1	\$ 17.31	Y	01/01/2020	\$ 17.31	\$ 2.25	\$ 19.56	0.00%	01/01/2021	
648	Room 2	\$ 17.31	Y	01/01/2020	\$ 17.31	\$ 2.25	\$ 19.56	0.00%	01/01/2021	
649	Room 3 and 4	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
650	Kitchen (cooking) fee/hour	\$ 26.27	Y	01/01/2020	\$ 26.27	\$ 3.42	\$ 29.69	0.00%	01/01/2021	
651	Licensed Event fee - MP Room A	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
652	Licensed event fee - Dance Room B	\$ 52.53	Y	01/01/2020	\$ 52.53	\$ 6.83	\$ 59.36	0.00%	01/01/2021	
653	Licensed event fee - MP Room C	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
654	Licensed event fee - MP Room D	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
655	Licensed event fee - MP Room C & D	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
656	Licensed Event fee - Room 3/4	\$ 52.53	Y	01/01/2020	\$ 52.53	\$ 6.83	\$ 59.36	0.00%	01/01/2021	
657	Insurance - Non Licensed									Per Insurance Rate Schedule.
658	Insurance - Licensed									Per Insurance Rate Schedule.

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659	FOREST HEIGHTS COMMUNITY CENTRE									
660	Room 1	\$ 17.31	Y	01/01/2020	\$ 17.31	\$ 2.25	\$ 19.56	0.00%	01/01/2021	
661	Room 2	\$ 34.27	Y	01/01/2020	\$ 34.27	\$ 4.46	\$ 38.73	0.00%	01/01/2021	
662	Room 4	\$ 34.27	Y	01/01/2020	\$ 34.27	\$ 4.46	\$ 38.73	0.00%	01/01/2021	
663	Multipurpose Room/Gym (single)	\$ 53.69	Y	01/01/2020	\$ 53.69	\$ 6.98	\$ 60.67	0.00%	01/01/2021	
664	Kitchen (Cooking) fee/hour	\$ 26.27	Y	01/01/2020	\$ 26.27	\$ 3.42	\$ 29.69	0.00%	01/01/2021	
665	Licensed Event Fee - Multipurpose Room/Gym (single)	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
666	Licensed Event Fee - Room 1 and/or 2	\$ 52.53	Y	01/01/2020	\$ 52.53	\$ 6.83	\$ 59.36	0.00%	01/01/2021	
667	Insurance - Non Licensed									Per Insurance Rate Schedule.
668	Insurance - Licensed event									Per Insurance Rate Schedule.
669	STANLEY PARK COMMUNITY CENTRE									
670	Meeting Room 1	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
671	Meeting Room 2	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
672	Dance/Meeting Room	\$ 34.27	Y	01/01/2020	\$ 34.27	\$ 4.46	\$ 38.73	0.00%	01/01/2021	
673	Gym (Triple)	\$ 83.37	Y	01/01/2020	\$ 83.37	\$ 10.84	\$ 94.21	0.00%	01/01/2021	
674	Dance Room Full	\$ 48.15	Y	01/01/2020	\$ 48.15	\$ 6.26	\$ 54.41	0.00%	01/01/2021	
675	Gym 2/3 (double)	\$ 68.53	Y	01/01/2020	\$ 68.53	\$ 8.91	\$ 77.44	0.00%	01/01/2021	
676	Gym 1/3 (single)	\$ 53.69	Y	01/01/2020	\$ 53.69	\$ 6.98	\$ 60.67	0.00%	01/01/2021	
677	Kitchen (Cooking) fee/hour	\$ 26.27	Y	01/01/2020	\$ 26.27	\$ 3.42	\$ 29.69	0.00%	01/01/2021	
678	Licensed Event Fee - Gym (triple)	\$ 83.37	Y	01/01/2020	\$ 83.37	\$ 10.84	\$ 94.21	0.00%	01/01/2021	
679	Licensed Event Fee - 2/3 Gym (double)	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
680	Licensed Event Fee - 1/3 Gym (single)	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
681	Licensed Event Fee - Rooms 1, 2 & Dance/Meeting Room	\$ 52.53	Y	01/01/2020	\$ 52.53	\$ 6.83	\$ 59.36	0.00%	01/01/2021	
682	Licensed Event Fee - Dance Room Full	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
683	Insurance - Non Licensed									Per Insurance Rate Schedule.
684	Insurance - Licensed event									Per Insurance Rate Schedule.
685	WILLIAMSBURG COMMUNITY CENTRE									
686	Room 1	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
687	Room 2	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
688	Room 1 & 2	\$ 41.04	Y	01/01/2020	\$ 41.04	\$ 5.34	\$ 46.38	0.00%	01/01/2021	
689	ROCKWAY SENIOR CENTRE									
690	Workshop	\$ 17.31	Y	01/01/2020	\$ 17.31	\$ 2.25	\$ 19.56	0.00%	01/01/2021	
691	King Street Room	\$ 17.31	Y	01/01/2020	\$ 17.31	\$ 2.25	\$ 19.56	0.00%	01/01/2021	
692	Games Room	\$ 17.31	Y	01/01/2020	\$ 17.31	\$ 2.25	\$ 19.56	0.00%	01/01/2021	
693	Boardroom	\$ 17.31	Y	01/01/2020	\$ 17.31	\$ 2.25	\$ 19.56	0.00%	01/01/2021	
694	Program Room	\$ 17.31	Y	01/01/2020	\$ 17.31	\$ 2.25	\$ 19.56	0.00%	01/01/2021	
695	Multipurpose room	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
696	Heritage Room (studio)	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
697	Meeting Room	\$ 34.27	Y	01/01/2020	\$ 34.27	\$ 4.46	\$ 38.73	0.00%	01/01/2021	
698	Auditorium	\$ 53.69	Y	01/01/2020	\$ 53.69	\$ 6.98	\$ 60.67	0.00%	01/01/2021	
699	Patio	\$ 41.04	Y	01/01/2020	\$ 41.04	\$ 5.34	\$ 46.38	0.00%	01/01/2021	
700	License fee - auditorium	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
701	License fee - meeting room	\$ 52.53	Y	01/01/2020	\$ 52.53	\$ 6.83	\$ 59.36	0.00%	01/01/2021	
702	License fee - multi-purpose room	\$ 52.53	Y	01/01/2020	\$ 52.53	\$ 6.83	\$ 59.36	0.00%	01/01/2021	
703	Licensed Event Fee - Patio	\$ 52.53	Y	01/01/2020	\$ 52.53	\$ 6.83	\$ 59.36	0.00%	01/01/2021	
704	Insurance coverage - non-licensed									Per Insurance Rate Schedule.
705	Insurance coverage - licensed									Per Insurance Rate Schedule.

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706	DOWNTOWN COMMUNITY CENTRE									
707	Gym 1 (single)	\$ 53.67	Y	01/01/2020	\$ 53.67	\$ 6.98	\$ 60.65	0.00%	01/01/2021	
708	Gym 2 (single)	\$ 53.67	Y	01/01/2020	\$ 53.67	\$ 6.98	\$ 60.65	0.00%	01/01/2021	
709	Gym 1 & 2 (double)	\$ 68.53	Y	01/01/2020	\$ 68.53	\$ 8.91	\$ 77.44	0.00%	01/01/2021	
710	Workshop	\$ 17.31	Y	01/01/2020	\$ 17.31	\$ 2.25	\$ 19.56	0.00%	01/01/2021	
711	Senior Day Program Room 1	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
712	Charles St Room	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
713	Vic School Room	\$ 17.31	Y	01/01/2020	\$ 17.31	\$ 2.25	\$ 19.56	0.00%	01/01/2021	
714	Multipurpose Room A	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
715	Multipurpose Room B	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
716	Multipurpose Room A & B	\$ 41.04	Y	01/01/2020	\$ 41.04	\$ 5.34	\$ 46.38	0.00%	01/01/2021	
717	Upstairs Kitchen (Cooking) - fee/hour	\$ 26.27	Y	01/01/2020	\$ 26.27	\$ 3.42	\$ 29.69	0.00%	01/01/2021	
718	Preschool Room	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
719	Youth room	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
720	Licensed Event Fee - Gym 1 & 2 (double)	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
721	Licensed Event Fee - Gym 1 (single)	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
722	Licensed Event Fee - Gym 2 (single)	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
723	Licensed Event Fee - Other Rooms	\$ 52.53	Y	01/01/2020	\$ 52.53	\$ 6.83	\$ 59.36	0.00%	01/01/2021	
724	Licensed Event Fee - Room A & B	\$ 52.53	Y	01/01/2020	\$ 52.53	\$ 6.83	\$ 59.36	0.00%	01/01/2021	
725	Insurance coverage - non-licensed									Per Insurance Rate Schedule.
726	Insurance coverage - licensed									Per Insurance Rate Schedule.
727	CSD DIRECT PROGRAMS									
728	MOBILE SKATEPARK	\$ 478.95	Y	01/01/2020	\$ 478.95	\$ 62.26	\$ 541.21	0.00%	01/01/2021	
729	KITCHENER GROUP CARD									
730	Adult 55+	\$ 14.22	Y	01/01/2020	\$ 14.22	\$ 1.85	\$ 16.07	0.00%	01/01/2021	
731	Adults 18 – 54	\$ 17.31	Y	01/01/2020	\$ 17.31	\$ 2.25	\$ 19.56	0.00%	01/01/2021	
732	Preschool, Children and Youth	\$ 14.22	Y	01/01/2020	\$ 14.22	\$ 1.85	\$ 16.07	0.00%	01/01/2021	
733	MEAL PROGRAM									
734	Meal Ticket	\$ 9.54	Y	01/01/2020	\$ 9.54	\$ 1.24	\$ 10.78	0.00%	01/01/2021	
735	Meal Ticket Partner Program	\$ 10.45	Y		\$ 10.45	\$ 1.36	\$ 11.81	0.00%	01/01/2021	
736	PROGRAMS CATEGORY A (Per Hour)									
737	Adult 55+	\$ 3.99	Y	01/01/2020	\$ 3.99	\$ 0.52	\$ 4.51	0.00%	01/01/2021	
738	Adults 18 - 54 years	\$ 4.86	Y	01/01/2020	\$ 4.86	\$ 0.63	\$ 5.49	0.00%	01/01/2021	
739	Pre-school, Children and Youth	\$ 3.99	N	01/01/2020	\$ 3.99	\$ -	\$ 3.99	0.00%	01/01/2021	
740	PROGRAMS CATEGORY B (PER HOUR)									
741	Adult 55+	\$ 4.75	Y	01/01/2020	\$ 4.75	\$ 0.62	\$ 5.37	0.00%	01/01/2021	
742	Adults 18 - 54 years	\$ 5.79	Y	01/01/2020	\$ 5.79	\$ 0.75	\$ 6.54	0.00%	01/01/2021	
743	Pre-school, Children and Youth	\$ 4.75	N	01/01/2020	\$ 4.75	\$ -	\$ 4.75	0.00%	01/01/2021	
744	PROGRAMS CATEGORY C (PER HOUR)									
745	Adult 55+	\$ 5.36	Y	01/01/2020	\$ 5.36	\$ 0.70	\$ 6.06	0.00%	01/01/2021	
746	Adults 18 - 54 years	\$ 6.53	Y	01/01/2020	\$ 6.53	\$ 0.85	\$ 7.38	0.00%	01/01/2021	
747	Pre-school, Children & Youth	\$ 5.36	N	01/01/2020	\$ 5.36	\$ -	\$ 5.36	0.00%	01/01/2021	
748	PROGRAMS CATEGORY D (PER HOUR)									
749	Adult 55+	\$ 7.25	Y	01/01/2020	\$ 7.25	\$ 0.94	\$ 8.19	0.00%	01/01/2021	
750	Adults 18 - 54 years	\$ 8.85	Y	01/01/2020	\$ 8.85	\$ 1.15	\$ 10.00	0.00%	01/01/2021	
751	Pre-school, Children & Youth	\$ 7.25	N	01/01/2020	\$ 7.25	\$ -	\$ 7.25	0.00%	01/01/2021	
752	PROGRAMS CATEGORY E (PER HOUR)									
753	Adult 55+	\$ 9.43	Y	01/01/2020	\$ 9.43	\$ 1.23	\$ 10.66	0.00%	01/01/2021	
754	Adults 18 - 54 years	\$ 11.52	Y	01/01/2020	\$ 11.52	\$ 1.50	\$ 13.02	0.00%	01/01/2021	
755	Pre-school, Children & Youth	\$ 9.34	N	01/01/2020	\$ 9.34	\$ -	\$ 9.34	0.00%	01/01/2021	

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
756	PAY AS YOU PLAY									
757	Adult 55+ (single ticket)	\$ 3.43	Y	01/01/2020	\$ 3.43	\$ 0.45	\$ 3.88	0.00%	01/01/2021	
758	Adult 55+ (book of 10 tickets)	\$ 30.87	Y	01/01/2020	\$ 30.87	\$ 4.01	\$ 34.88	0.00%	01/01/2021	Aligns with the 10% savings for a book of 10 purchase.
759	Adult 55+ (book of 20 tickets)	\$ 54.88	Y	01/01/2020	\$ 54.88	\$ 7.13	\$ 62.01	0.00%	01/01/2021	Aligns with the 20% savings for a book of 20 purchase.
760	Adults-18 to 54 years (single ticket)	\$ 4.18	Y	01/01/2020	\$ 4.18	\$ 0.54	\$ 4.72	0.00%	01/01/2021	Aligns with Adult 55+ single ticket plus 22% (Adult 55+ discount).
761	Adults-18 to 54 years (book of 10 tickets)	\$ 37.66	Y	01/01/2020	\$ 37.66	\$ 4.90	\$ 42.56	0.00%	01/01/2021	Aligns with the 10% savings for a book of 10 purchase.
762	Adults - 18 to 54 years (book of 20 tickets)	\$ 66.95	Y	01/01/2020	\$ 66.95	\$ 8.70	\$ 75.65	0.00%	01/01/2021	Aligns with the 20% savings for a book of 20 purchase.
763	Pre-school, Children & Youth (single ticket)	\$ 2.00	Y	01/01/2020	\$ 2.00	\$ 0.26	\$ 2.26	0.00%	01/01/2021	
764	Pre-school, Children & Youth (book of 10 tickets)	\$ 18.26	Y	01/01/2020	\$ 18.26	\$ 2.37	\$ 20.63	0.00%	01/01/2021	Aligns with the 10% savings for a book of 10 purchase.
765	Pre-school, Children & Youth (book of 20 tickets)	\$ 32.47	Y	01/01/2020	\$ 32.47	\$ 4.22	\$ 36.69	0.00%	01/01/2021	
766	Family (single ticket)	\$ 10.39	Y	01/01/2020	\$ 10.39	\$ 1.35	\$ 11.74	0.00%	01/01/2021	
767	PRIVATE PROGRAMS (PER HOUR)									
768	Adult 55+	\$ 45.16	Y	01/01/2020	\$ 45.16	\$ 5.87	\$ 51.03	0.00%	01/01/2021	
769	Adults 18 - 54 years	\$ 55.08	Y	01/01/2020	\$ 55.08	\$ 7.16	\$ 62.24	0.00%	01/01/2021	
770	Pre-school, Children & Youth	\$ 45.16	N	01/01/2020	\$ 45.16	\$ -	\$ 45.16	0.00%	01/01/2021	
771	SEMI PRIVATE PROGRAMS (PER HOUR)									
772	Adult 55+	\$ 22.58	Y	01/01/2020	\$ 22.58	\$ 2.94	\$ 25.52	0.00%	01/01/2021	
773	Adults 18 - 54 years	\$ 27.54	Y	01/01/2020	\$ 27.54	\$ 3.58	\$ 31.12	0.00%	01/01/2021	
774	Pre-school, Children & Youth	\$ 22.58	N	01/01/2020	\$ 22.58	\$ -	\$ 22.58	0.00%	01/01/2021	
775	SENIOR DAY PROGRAM									
776	Day Program	\$ 15.90	N	01/01/2020	\$ 15.90	\$ -	\$ 15.90	0.00%	01/01/2021	
777	Extended Day (per day)	\$ 5.00	N		\$ 5.00	\$ -	\$ 5.00	0.00%	01/01/2021	
778	YOUTH PROGRAMS									
779	MultiSport Mondays	\$ 61.21	N	01/01/2020	\$ 61.21	\$ -	\$ 61.21	0.00%	01/01/2021	
780	Youth Camp	\$ 149.74	N	01/01/2020	\$ 149.74	\$ -	\$ 149.74	0.00%	01/01/2021	
781	BLYD	\$ 76.52	N	01/01/2020	\$ 76.52	\$ -	\$ 76.52	0.00%	01/01/2021	
782	Neighbourhood Camps									
783	Half day camp	\$ 39.67	N	01/01/2020	\$ 39.67	\$ -	\$ 39.67	0.00%	01/01/2021	
784	Schools Out Camps	\$ 65.61	N	01/01/2020	\$ 65.61	\$ -	\$ 65.61	0.00%	01/01/2021	
785	Full day & full day specialty camp programs	\$ 107.00	N	01/01/2020	\$ 107.00	\$ -	\$ 107.00	0.00%	01/01/2021	
786	Before/After Care for Full Day Programs (per week)	\$ 12.00	N	01/01/2020	\$ 12.00	\$ -	\$ 12.00	0.00%	01/01/2021	
787	MOBILE SKATEPARK	\$ 470.00	Y	01/01/2020	\$ 470.00	\$ 61.10	\$ 531.10	0.00%	01/01/2021	

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788	KITCHENER MEMORIAL AUDITORIUM COMPLEX (KMAC)									
789	ROOM RENTALS									
790	Banquet Rate	\$ 473.13	Y	01/01/2020	\$ 473.13	\$ 61.51	\$ 534.64	0.00%	01/01/2021	
791	Tournament Rate	\$ 369.22	Y	01/01/2020	\$ 369.22	\$ 48.00	\$ 417.22	0.00%	01/01/2021	
792	Hall Rental	\$ 52.99	Y	01/01/2020	\$ 52.99	\$ 6.89	\$ 59.88	0.00%	01/01/2021	
793	Meeting Room Rental	\$ 48.30	Y	01/01/2020	\$ 48.30	\$ 6.28	\$ 54.58	0.00%	01/01/2021	
794	ICE RENTALS - Multi Pad									
795	Non-prime	\$ 149.64	Y	09/01/2020	\$ 149.64	\$ 19.45	\$ 169.09	0.00%	09/01/2021	
796	Non-prime Affiliated Sports - Dom Cardillo Arena	\$ 149.64	Y	09/01/2020	\$ 149.64	\$ 19.45	\$ 169.09	0.00%	09/01/2021	
797	Prime time Affiliated Sports - Dom Cardillo Arena	\$ 151.54	Y	09/01/2020	\$ 151.54	\$ 19.70	\$ 171.24	0.00%	09/01/2021	
798	Prime time League	\$ 240.27	Y	09/01/2020	\$ 240.27	\$ 31.24	\$ 271.51	0.00%	09/01/2021	
799	Casual/Seasonal/Tournament	\$ 263.94	Y	09/01/2020	\$ 263.94	\$ 34.31	\$ 298.25	0.00%	09/01/2021	
800	Floor Rental/HR/Tournament	\$ 74.03	Y	04/01/2020	\$ 74.03	\$ 9.62	\$ 83.65	0.00%	04/01/2021	
801	ICE RENTALS - SINGLE PAD									
802	Non-Prime	\$ 141.15	Y	09/01/2020	\$ 141.15	\$ 18.35	\$ 159.50	0.00%	09/01/2021	
803	Non-prime Affiliated Sports	\$ 132.06	Y	09/01/2020	\$ 132.06	\$ 17.17	\$ 149.23	0.00%	09/01/2021	
804	Prime time affiliated Sports	\$ 132.06	Y	09/01/2020	\$ 132.06	\$ 17.17	\$ 149.23	0.00%	09/01/2021	
805	Prime Time League	\$ 214.74	y	09/01/2020	\$ 214.74	\$ 27.92	\$ 242.66	0.00%	09/01/2021	
806	Casual/Seasonal/Tournament	\$ 240.94	Y	09/01/2020	\$ 240.94	\$ 31.32	\$ 272.26	0.00%	09/01/2021	
807	Floor Rental/Tournament Floor	\$ 71.46	Y	04/01/2020	\$ 71.46	\$ 9.29	\$ 80.75	0.00%	04/01/2021	
808	SKATING PROGRAMS									
809	Shinny	\$ 6.84	Y	09/01/2020	\$ 6.84	\$ 0.89	\$ 7.73	0.00%	09/01/2021	
810	ADMISSIONS									
811	Children 17 and under/session	\$ 3.98	Y	09/01/2020	\$ 3.98	\$ 0.52	\$ 4.50	0.00%	09/01/2021	
812	Adult/session	\$ 5.53	Y	09/01/2020	\$ 5.53	\$ 0.72	\$ 6.25	0.00%	09/01/2021	
813	Family/session	\$ 12.39	Y	09/01/2020	\$ 12.39	\$ 1.61	\$ 14.00	0.00%	09/01/2021	
814	Seniors/session	\$ 3.98	Y	09/01/2020	\$ 3.98	\$ 0.52	\$ 4.50	0.00%	09/01/2021	
815	CENTENNIAL STADIUM									
816	Affiliated Track & field	\$ 75.00	Y	04/01/2020	\$ 75.00	\$ 9.75	\$ 84.75	0.00%	04/01/2021	
817	Affiliated Centennial Field	\$ 44.01	Y	04/01/2020	\$ 44.01	\$ 5.72	\$ 49.73	0.00%	04/01/2021	
818	Non-Affiliated Centennial Field	\$ 66.16	Y	04/01/2020	\$ 66.16	\$ 8.60	\$ 74.76	0.00%	04/01/2021	
819	Lights - Centennial	\$ 62.98	Y	04/01/2020	\$ 62.98	\$ 8.19	\$ 71.17	0.00%	04/01/2021	
820	Lights - Jack Couch	\$ 58.08	Y	04/01/2020	\$ 58.08	\$ 7.55	\$ 65.63	0.00%	04/01/2021	
821	JACK COUCH BALL PARK									
822	Sr. Panthers Practice and Game	\$ 91.04	Y	04/01/2020	\$ 91.04	\$ 11.84	\$ 102.88	0.00%	04/01/2021	
823	Jr. Panthers Practice and Game	\$ 87.26	Y	04/01/2020	\$ 87.26	\$ 11.34	\$ 98.60	0.00%	04/01/2021	
824	Affiliated Jack Couch Park	\$ 36.36	Y	04/01/2020	\$ 36.36	\$ 4.73	\$ 41.09	0.00%	04/01/2021	
825	Non-affiliated Jack Couch Park	\$ 56.30	Y	04/01/2020	\$ 56.30	\$ 7.32	\$ 63.62	0.00%	04/01/2021	
826	MISCELLANEOUS ITEMS									
827	Stage set up/removal	\$ 117.79	Y	01/01/2020	\$ 117.79	\$ 15.31	\$ 133.10	0.00%	01/01/2021	
828	Room set up/clean up	\$ 117.79	Y	01/01/2020	\$ 117.79	\$ 15.31	\$ 133.10	0.00%	01/01/2021	
829	Stage – 4’ x 8’ section	\$ 59.96	Y	01/01/2020	\$ 59.96	\$ 7.79	\$ 67.75	0.00%	01/01/2021	
830	Capital Reserve Fund	\$ 2.70	Y	01/01/2020	\$ 2.70	\$ 0.35	\$ 3.05	0.00%	01/01/2021	
831	Tournament CRF	\$ 10.50	Y	01/01/2020	\$ 10.50	\$ 1.37	\$ 11.87	0.00%	01/01/2021	

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832	SPORT DEVELOPMENT									
833	FIELD UNIT PRICES/HOUR									
834	Budd Park Indoor									
835	Bud Indoor Field Adult	\$ 133.19	Y	01/01/2020	\$ 133.19	\$ 17.31	\$ 150.50	0.00%	01/01/2021	
836	Budd Indoor field Minor	\$ 120.13	Y	01/01/2020	\$ 120.13	\$ 15.62	\$ 135.75	0.00%	01/01/2021	
837	Budd Indoor field non prime	\$ 60.61	Y	01/01/2020	\$ 60.61	\$ 7.88	\$ 68.49	0.00%	01/01/2021	
838	Budd Park- Lounge Rental	\$ 43.86	Y	01/01/2018	\$ 43.86	\$ 5.70	\$ 49.56	0.00%	01/01/2021	
839	SPORTS FIELDS									
840	Field Unit Prices/hour									
841	Diamonds									
842	A1 - City Adult	\$ 57.43	Y	01/01/2019	\$ 57.43	\$ 7.47	\$ 64.90	0.00%	01/01/2021	
843	A1 - City Minor	\$ 37.10	Y	01/01/2020	\$ 37.10	\$ 4.82	\$ 41.92	0.00%	01/01/2021	
844	A2 - City Adult	\$ 51.52	Y	01/01/2020	\$ 51.52	\$ 6.70	\$ 58.22	0.00%	01/01/2021	
845	A2 - City Minor	\$ 33.36	Y	01/01/2020	\$ 33.36	\$ 4.34	\$ 37.70	0.00%	01/01/2021	
846	Practice rate - affiliated minor groups	\$ 21.95	Y	01/01/2020	\$ 21.95	\$ 2.85	\$ 24.80	0.00%	01/01/2021	
847	B - City Adult	\$ 18.63	Y	01/01/2020	\$ 18.63	\$ 2.42	\$ 21.05	0.00%	01/01/2021	
848	B - City Minor	\$ 12.17	Y	01/01/2020	\$ 12.17	\$ 1.58	\$ 13.75	0.00%	01/01/2021	
849	S - Adult	\$ 14.99	Y	01/01/2020	\$ 14.99	\$ 1.95	\$ 16.94	0.00%	01/01/2021	
850	S - Minor	\$ 9.84	Y	01/01/2020	\$ 9.84	\$ 1.28	\$ 11.12	0.00%	01/01/2021	
851	Soccer/Football Fields									
852	A1 - City Adult	\$ 65.86	Y	01/01/2020	\$ 65.86	\$ 8.56	\$ 74.42	0.00%	01/01/2021	
853	A1 - City Minor	\$ 43.82	Y	01/01/2020	\$ 43.82	\$ 5.70	\$ 49.52	0.00%	01/01/2021	
854	A2 - City Adult	\$ 35.07	Y	01/01/2020	\$ 35.07	\$ 4.56	\$ 39.63	0.00%	01/01/2021	
855	A2 - City Minor	\$ 22.97	Y	01/01/2020	\$ 22.97	\$ 2.99	\$ 25.96	0.00%	01/01/2021	
856	B1 - City Adult	\$ 15.10	Y	01/01/2020	\$ 15.10	\$ 1.96	\$ 17.06	0.00%	01/01/2021	
857	B1 - City Minor	\$ 9.84	Y	01/01/2020	\$ 9.84	\$ 1.28	\$ 11.12	0.00%	01/01/2021	
858	Other Charges									
859	Admin fee per group per season (Ball B,S;Football B, S2)	\$ 96.22	Y	01/01/2020	\$ 96.22	\$ 12.51	\$ 108.73	0.00%	01/01/2021	

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860	AQUATICS PROGRAMS									
861	RECREATION SWIMS									
862	Children 17 and under and Seniors swim admission	\$ 3.54	Y	01/01/2019	\$ 3.54	\$ 0.46	\$ 4.00	0.00%	01/01/2021	
863	Book of 5 tickets	\$ 16.38	Y	01/01/2020	\$ 16.38	\$ 2.13	\$ 18.51	0.00%	01/01/2021	
864	Book of 20 tickets	\$ 62.25	Y	01/01/2020	\$ 62.25	\$ 8.09	\$ 70.34	0.00%	01/01/2021	
865	Book of 60 tickets	\$ 177.00	Y	01/01/2020	\$ 177.00	\$ 23.01	\$ 200.01	0.00%	01/01/2021	
866	Adult 18 and over admission	\$ 5.31	Y	01/01/2018	\$ 5.31	\$ 0.69	\$ 6.00	0.00%	01/01/2021	
867	Book of 5 tickets	\$ 25.00	Y	01/01/2020	\$ 25.00	\$ 3.25	\$ 28.25	0.00%	01/01/2021	
868	Book of 20 tickets	\$ 99.00	Y	01/01/2020	\$ 99.00	\$ 12.87	\$ 111.87	0.00%	01/01/2021	
869	Book of 60 tickets	\$ 284.16	Y	01/01/2020	\$ 284.16	\$ 36.94	\$ 321.10	0.00%	01/01/2021	
870	Family admission	\$ 12.08	Y	01/01/2020	\$ 12.08	\$ 1.57	\$ 13.65	0.00%	01/01/2021	
871	Family book of 5 tickets	\$ 53.32	Y	01/01/2020	\$ 53.32	\$ 6.93	\$ 60.25	0.00%	01/01/2021	
872	Daily Rate - Child, Senior	\$ 5.47	Y	01/01/2020	\$ 5.47	\$ 0.71	\$ 6.18	0.00%	01/01/2021	
873	Daily Rate - Adult	\$ 8.52	Y	01/01/2020	\$ 8.52	\$ 1.11	\$ 9.63	0.00%	01/01/2021	
874	Daily Rate - Family	\$ 19.37	Y	01/01/2020	\$ 19.37	\$ 2.52	\$ 21.89	0.00%	01/01/2021	
875	Weekend Rate - Child, Senior	\$ 9.12	Y	01/01/2020	\$ 9.12	\$ 1.19	\$ 10.31	0.00%	01/01/2021	
876	Weekend Rate - Adult	\$ 14.36	Y	01/01/2020	\$ 14.36	\$ 1.87	\$ 16.23	0.00%	01/01/2021	
877	Weekend Rate - Family	\$ 32.36	Y	01/01/2020	\$ 32.36	\$ 4.21	\$ 36.57	0.00%	01/01/2021	
878	LANE SWIM PASS									
879	Annual - 18 and over	\$ 570.12	Y	01/01/2020	\$ 570.12	\$ 74.12	\$ 644.24	0.00%	01/01/2021	Grandfathered pass- only offered to previous holders.
880	Annual – senior citizen ***	\$ 274.20	Y	01/01/2020	\$ 274.20	\$ 35.65	\$ 309.85	0.00%	01/01/2021	Grandfathered pass- only offered to previous holders.
881	Lane Swim replacement pass	\$ 21.70	Y	01/01/2020	\$ 21.70	\$ 2.82	\$ 24.52	0.00%	01/01/2021	
882	ANNUAL AQUA FIT PASS									
883	Adult - 12 month	\$ 784.11	Y	01/01/2020	\$ 784.11	\$ 101.93	\$ 886.04	0.00%	01/01/2021	Grandfathered pass- only offered to previous holders.
884	Senior citizen- 12 month***	\$ 414.17	Y	01/01/2020	\$ 414.17	\$ 53.84	\$ 468.01	0.00%	01/01/2021	Grandfathered pass- only offered to previous holders.
885	3 MONTH PASS - All Inclusive									
886	Child and Senior	\$ 145.44	Y	01/01/2020	\$ 145.44	\$ 18.91	\$ 164.35	0.00%	01/01/2021	
887	Adult	\$ 228.57	Y	01/01/2020	\$ 228.57	\$ 29.71	\$ 258.28	0.00%	01/01/2021	
888	3 MONTH PASS - Swim Pass (No Aquafitness)									
889	Child and Senior	\$ 109.12	Y	01/01/2020	\$ 109.12	\$ 14.19	\$ 123.31	0.00%	01/01/2021	
890	Adult	\$ 171.43	Y	01/01/2020	\$ 171.43	\$ 22.29	\$ 193.72	0.00%	01/01/2021	
891	Family	\$ 252.35	Y	01/01/2020	\$ 252.35	\$ 32.81	\$ 285.16	0.00%	01/01/2021	
892	INSTRUCTIONAL DROP-IN PROGRAMS									
893	Drop In Lessons (30 minutes)	\$ 5.31	Y	01/01/2020	\$ 5.31	\$ 0.69	\$ 6.00	0.00%	01/01/2021	
894	Family Lessons (30 minutes)	\$ 6.86	Y	01/01/2020	\$ 6.86	\$ 0.89	\$ 7.75	0.00%	01/01/2021	
895	BIRTHDAYS									
896	Exclusive Pool - Breithaupt & F.H.P.	\$ 167.00	Y	01/01/2020	\$ 167.00	\$ 21.71	\$ 188.71	0.00%	01/01/2021	
897	non exclusive LHP	\$ 125.00	Y	01/01/2020	\$ 125.00	\$ 16.25	\$ 141.25	0.00%	01/01/2021	
898	Non Exclusive - Breithaupt. & F.H.P.	\$ 125.00	Y	01/01/2020	\$ 125.00	\$ 16.25	\$ 141.25	0.00%	01/01/2021	
899	KITCHENER CARD									
900	14 years and under	\$ 33.73	N	01/01/2020	\$ 33.73	\$ -	\$ 33.73	0.00%	01/01/2021	
901	15 years and over	\$ 69.25	Y	01/01/2020	\$ 69.25	\$ 9.00	\$ 78.25	0.00%	01/01/2021	
902	REGISTRATION FEE – BASIC RATE 9 LESSONS									
903	Lessons - Adults 18 and over	\$ 79.38	Y	01/01/2020	\$ 79.38	\$ 10.32	\$ 89.70	0.00%	01/01/2021	
904	Senior citizen	\$ 79.38	Y	01/01/2020	\$ 79.38	\$ 10.32	\$ 89.70	0.00%	01/01/2021	
905	Teen lessons; Adapted Aquatics; Level tots, super tots, B,C,D,E,E,F and Intro	\$ 83.41	N	01/01/2020	\$ 83.41	\$ -	\$ 83.41	0.00%	01/01/2021	
906	Adult lifesaving (Bronze Star/Medallion/Cross/EFA)	\$ 174.17	Y	01/01/2020	\$ 174.17	\$ 22.64	\$ 196.81	0.00%	01/01/2021	
907	Level water babies, A, Adult & tots advanced, G, H, I, J, K	\$ 80.39	N	01/01/2020	\$ 80.39	\$ -	\$ 80.39	0.00%	01/01/2021	
908	Parent and baby fit Swim	\$ 86.25	Y	01/01/2020	\$ 86.25	\$ 11.21	\$ 97.46	0.00%	01/01/2021	
909	LIFESAVING SWIM PATROL LEVELS									

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910	LSS Rookie; Ranger; Star Patrol	\$ 83.41	N	01/01/2020	\$ 83.41	\$ -	\$ 83.41	0.00%	01/01/2021	
911	LIFESAVING COURSES - exam fee and materials not included									
912	Per hour rate	\$ 5.80	N	01/01/2020	\$ 5.80	\$ -	\$ 5.80	0.00%	01/01/2021	
913	Bronze Star +Basic First Aid + CPRA	\$ 86.89	N	01/01/2020	\$ 86.89	\$ -	\$ 86.89	0.00%	01/01/2021	
914	Bronze medallion/Emergency First Aid/CPR-B Youth Rate (+ materials)	\$ 139.03	Y	01/01/2020	\$ 139.03	\$ 18.07	\$ 157.10	0.00%	01/01/2021	
915	Bronze cross/CPR-C Adult rate (+materials)	\$ 115.86	Y	01/01/2020	\$ 115.86	\$ 15.06	\$ 130.92	0.00%	01/01/2021	
916	Emergency First Aid	\$ 41.08	Y	01/01/2020	\$ 41.08	\$ 5.34	\$ 46.42	0.00%	01/01/2021	
917	CPR-C	\$ 30.84	Y	01/01/2020	\$ 30.84	\$ 4.01	\$ 34.85	0.00%	01/01/2021	
918	LEADERSHIP									
919	Per Hour rate	\$ 6.94	Y	01/01/2020	\$ 6.94	\$ 0.90	\$ 7.84	0.00%	01/01/2021	
920	Lifesaving Society Assistant Inst.	\$ 111.04	Y	01/01/2020	\$ 111.04	\$ 14.44	\$ 125.48	0.00%	01/01/2021	
921	Lifesaving Society swim Instructors	\$ 138.81	Y	01/01/2020	\$ 138.81	\$ 18.05	\$ 156.86	0.00%	01/01/2021	
922	Assistant Water Safety Instructor	\$ 207.92	Y	01/01/2020	\$ 207.92	\$ 27.03	\$ 234.95	0.00%	01/01/2021	
923	National lifeguard service (+materials)	\$ 244.00	Y	01/01/2020	\$ 244.00	\$ 31.72	\$ 275.72	0.00%	01/01/2021	
924	Lifesaving Society Instructors (+materials)	\$ 166.58	Y	01/01/2020	\$ 166.58	\$ 21.66	\$ 188.24	0.00%	01/01/2021	
925	Red Cross Water Safety Instructor	\$ 166.59	Y	01/01/2020	\$ 166.59	\$ 21.66	\$ 188.25	0.00%	01/01/2021	
926	Standard First Aid/CPR-C	\$ 111.04	Y	01/01/2020	\$ 111.04	\$ 14.44	\$ 125.48	0.00%	01/01/2021	
927	Lifeguard training - Elite Bundle	\$ 558.67	Y	01/01/2020	\$ 558.67	\$ 72.63	\$ 631.30	0.00%	01/01/2021	
928	ADVANCED LEADERSHIP									
929	Advanced leadership per hour rate	\$ 6.94	Y	01/01/2020	\$ 6.94	\$ 0.90	\$ 7.84	0.00%	01/01/2021	
930	Advanced Instructors + Examiners standard clinic - NEW	\$ 62.47	Y	01/01/2020	\$ 62.47	\$ 8.12	\$ 70.59	0.00%	01/01/2021	
931	Aquatic Supervisor Training	\$ 83.29	Y	01/01/2020	\$ 83.29	\$ 10.83	\$ 94.12	0.00%	01/01/2021	
932	Re-certification Fees									
933	Bronze Cross	\$ 21.70	Y	01/01/2020	\$ 21.70	\$ 2.82	\$ 24.52	0.00%	01/01/2021	
934	N.L.S.	\$ 27.77	Y	01/01/2020	\$ 27.77	\$ 3.61	\$ 31.38	0.00%	01/01/2021	
935	Red cross Instructor Recertification	\$ 37.24	Y	01/01/2020	\$ 37.24	\$ 4.84	\$ 42.08	0.00%	01/01/2021	
936	Standard First Aid/CPR-C	\$ 60.01	Y	01/01/2020	\$ 60.01	\$ 7.80	\$ 67.81	0.00%	01/01/2021	
937	Red Cross Babysitting course	\$ 46.35	N	01/01/2020	\$ 46.35	\$ -	\$ 46.35	0.00%	01/01/2021	
938	PRIVATE LESSONS									
939	Private lessons for 14 and under	\$ 32.00	N	01/01/2020	\$ 32.00	\$ -	\$ 32.00	0.00%	01/01/2021	Fee is set to recover private lesson wages.
940	Book of 9 Tickets	\$ 255.00	N	01/01/2020	\$ 255.00	\$ -	\$ 255.00	0.00%	01/01/2021	Fee is set to recover private lesson wages.
941	Private lessons for 15 and over per ½ hour	\$ 32.00	Y	01/01/2020	\$ 32.00	\$ 4.16	\$ 36.16	0.00%	01/01/2021	Fee is set to recover private lesson wages.
942	Book of 9 Tickets	\$ 255.00	Y	01/01/2020	\$ 255.00	\$ 33.15	\$ 288.15	0.00%	01/01/2021	Fee is set to recover private lesson wages.
943	Semi-private lessons for 14 and under	\$ 17.00	N	01/01/2020	\$ 17.00	\$ -	\$ 17.00	0.00%	01/01/2021	Fee is set to recover private lesson wages.
944	Book of 9 Tickets	\$ 137.82	N	01/01/2020	\$ 137.82	\$ -	\$ 137.82	0.00%	01/01/2021	
945	Semi private for 15 and over per ½ hour	\$ 17.78	Y	01/01/2020	\$ 17.78	\$ 2.31	\$ 20.09	0.00%	01/01/2021	
946	Book of 9 Tickets	\$ 137.63	Y	01/01/2020	\$ 137.63	\$ 17.89	\$ 155.52	0.00%	01/01/2021	
947	LEARN TO PROGRAMS									
948	Learn to Dive	\$ 109.59	N	01/01/2020	\$ 109.59	\$ -	\$ 109.59	0.00%	01/01/2021	
949	Learn to race	\$ 120.99	N	01/01/2020	\$ 120.99	\$ -	\$ 120.99	0.00%	01/01/2021	
950	WATER SPORT PROGRAMS									
951	Learn to play Water polo	\$ 100.67	N	01/01/2020	\$ 100.67	\$ -	\$ 100.67	0.00%	01/01/2021	
952	Fun Fit WaterPolo	\$ 100.67	N	01/01/2020	\$ 100.67	\$ -	\$ 100.67	0.00%	01/01/2021	
953	Specialty Fitness Program/hour	\$ 15.48	Y	01/01/2020	\$ 15.48	\$ 2.01	\$ 17.49	0.00%	01/01/2021	
954	Masters Swimming Club - per hour rate	\$ 6.06	Y	01/01/2020	\$ 6.06	\$ 0.79	\$ 6.85	0.00%	01/01/2021	
955	Boot Camp Triathlon/Cross training - Per hour rate	\$ 10.62	Y	01/01/2020	\$ 10.62	\$ 1.38	\$ 12.00	0.00%	01/01/2021	Fee is set to recover specialty class wages.
956	Kayaking - per hour rate	\$ 10.62	Y	01/01/2020	\$ 10.62	\$ 1.38	\$ 12.00	0.00%	01/01/2021	Fee is set to recover specialty class wages.
957	Water Yoga /Water Zumba(cost/hour)	\$ 10.62	Y	01/01/2020	\$ 10.62	\$ 1.38	\$ 12.00	0.00%	01/01/2021	Fee is set to recover specialty class wages.
958	SPECIALTY PROGRAMS									
959	Specialty program hourly rate	\$ 5.46	N	01/01/2020	\$ 5.46	\$ -	\$ 5.46	0.00%	01/01/2021	
960	Supply fee - Camps	\$ 11.85	N	01/01/2020	\$ 11.85	\$ -	\$ 11.85	0.00%	01/01/2021	

Note - total fee including applicable taxes will be rounded to the nearest five cents

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
961	POOL RENTALS - Breithaupt, Forest Heights, Cameron Heights, Wilson, Idlewood (ALL RATES ARE PER HOUR)									
962	0 – 50 prime time	\$ 154.23	Y	01/01/2020	\$ 154.23	\$ 20.05	\$ 174.28	0.00%	01/01/2021	
963	51 – 100 prime time	\$ 176.79	Y	01/01/2020	\$ 176.79	\$ 22.98	\$ 199.77	0.00%	01/01/2021	
964	101 – 200 prime time	\$ 233.86	Y	01/01/2020	\$ 233.86	\$ 30.40	\$ 264.26	0.00%	01/01/2021	
965	201 – 250 prime time	\$ 259.03	Y	01/01/2020	\$ 259.03	\$ 33.67	\$ 292.70	0.00%	01/01/2021	
966	<i>Non prime time - 20% off Prime Time Rates</i>									
967	<i>statutory holiday rate per hour = 1.5 X rate.</i>									
968	EXERCISE POOL RENTALS (PER HOUR)									
969	Exclusive - Breithaupt and F.H.P.	\$ 96.44	Y	01/01/2020	\$ 96.44	\$ 12.54	\$ 108.98	0.00%	01/01/2021	
970	Exclusive - FHP 21-50	\$ 154.23	Y	01/01/2020	\$ 154.23	\$ 20.05	\$ 174.28	0.00%	01/01/2021	
971	AQUATIC SPORTS CLUB RENTAL									
972	0 – 50 prime time	\$ 113.53	Y	01/01/2020	\$ 113.53	\$ 14.76	\$ 128.29	0.00%	01/01/2021	
973	51 - 100 prime time	\$ 133.75	Y	01/01/2020	\$ 133.75	\$ 17.39	\$ 151.14	0.00%	01/01/2021	
974	Tournament rate (4 hours plus)	\$ 75.70	Y	01/01/2020	\$ 75.70	\$ 9.84	\$ 85.54	0.00%	01/01/2021	
975	<i>Non prime time - 20% off Prime Time Rates</i>									
976	SCHOOL BOARD RENTALS									
977	Swim to survive rate	\$ 18.78	N	01/01/2020	\$ 18.78	\$ -	\$ 18.78	0.00%	01/01/2021	
978	Splash field trip rate per instructor	\$ 36.35	N	01/01/2020	\$ 36.35	\$ -	\$ 36.35	0.00%	01/01/2021	
979	Splash field trip per child rate - new	\$ 3.00	N	01/01/2020	\$ 3.00	\$ -	\$ 3.00	0.00%	01/01/2021	
980	GRRC , HCCP RENTAL RATES (PER HOUR)									
981	0 – 50 prime time	\$ 176.79	Y	01/01/2020	\$ 176.79	\$ 22.98	\$ 199.77	0.00%	01/01/2021	
982	51 – 100 prime time	\$ 233.67	Y	01/01/2020	\$ 233.67	\$ 30.38	\$ 264.05	0.00%	01/01/2021	
983	101 – 200 prime time	\$ 259.03	Y	01/01/2020	\$ 259.03	\$ 33.67	\$ 292.70	0.00%	01/01/2021	
984	201 – 300 prime time	\$ 343.98	Y	01/01/2020	\$ 343.98	\$ 44.72	\$ 388.70	0.00%	01/01/2021	
985	300+ add onto rate per hour	\$ 27.07	Y	01/01/2020	\$ 27.07	\$ 3.52	\$ 30.59	0.00%	01/01/2021	
986	<i>Non prime time - 20% off Prime Time Rates</i>									
987	Slide	\$ 66.52	Y	01/01/2020	\$ 66.52	\$ 8.65	\$ 75.17	0.00%	01/01/2021	
988	Extra guard per hour	\$ 32.29	Y	01/01/2020	\$ 32.29	\$ 4.20	\$ 36.49	0.00%	01/01/2021	
989	After hours rental rate (add front office staff time to hourly rate)	\$ 35.48	Y	01/01/2020	\$ 35.48	\$ 4.61	\$ 40.09	0.00%	01/01/2021	
990	After hours rental rate - Specified holidays	\$ 53.58	Y	01/01/2020	\$ 53.58	\$ 6.97	\$ 60.55	0.00%	01/01/2021	
991	BREITHAUPT CENTRE									
992	Rooms 103,201,202,205	\$ 17.31	Y	01/01/2020	\$ 17.31	\$ 2.25	\$ 19.56	0.00%	01/01/2021	
993	Room 206	\$ 24.68	Y	01/01/2020	\$ 24.68	\$ 3.21	\$ 27.89	0.00%	01/01/2021	
994	Room 109	\$ 34.27	Y	01/01/2020	\$ 34.27	\$ 4.46	\$ 38.73	0.00%	01/01/2021	
995	Room 207	\$ 48.15	Y	01/01/2020	\$ 48.15	\$ 6.26	\$ 54.41	0.00%	01/01/2021	
996	Gymnasium	\$ 68.53	Y	01/01/2020	\$ 68.53	\$ 8.91	\$ 77.44	0.00%	01/01/2021	
997	Room 109 Liquor License Fee	\$ 52.53	Y	01/01/2020	\$ 52.53	\$ 6.83	\$ 59.36	0.00%	01/01/2021	
998	Rooms 207 Liquor License fee	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
999	Gymnasium Liquor License fee	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
1000	Insurance - Non Licensed									Per Insurance Rate Schedule.
1001	Insurance - Licensed Event									Per Insurance Rate Schedule.
1002	BREITHAUPT CENTRE CAMPS									
1003	Full Day Camps	\$ 169.89	N	01/01/2020	\$ 169.89	\$ -	\$ 169.89	0.00%	01/01/2021	
1004	GRAND RIVER RECREATION COMPLEX									
1005	Meeting Room	\$ 17.40	Y	01/01/2020	\$ 17.40	\$ 2.26	\$ 19.66	0.00%	01/01/2021	
1006	Oktoberfest Lions Hall	\$ 48.14	Y	01/01/2020	\$ 48.14	\$ 6.26	\$ 54.40	0.00%	01/01/2021	
1007	Kitchen	\$ 32.70	Y	01/01/2020	\$ 32.70	\$ 4.25	\$ 36.95	0.00%	01/01/2021	
1008	Lions Hall Liquor License fee	\$ 78.80	Y	01/01/2020	\$ 78.80	\$ 10.24	\$ 89.04	0.00%	01/01/2021	
1009	Kiwanis Park rental rates - park shelter flat rate per day	\$ 26.55	Y	01/01/2020	\$ 26.55	\$ 3.45	\$ 30.00	0.00%	01/01/2021	Flat rate needs to cover staff wages for cleaning.
1010	Insurance - Non Licensed									Per Insurance Rate Schedule.
1011	Insurance - Licensed Event									Per Insurance Rate Schedule.

Note - total fee including applicable taxes will be rounded to the nearest five cents

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1012	GOLF									
1013	MEMBERSHIPS									
1014	Junior Introductory	\$ 315.00	Y	01/01/2020	\$ 315.00	\$ 40.95	\$ 355.95	0.00%	01/01/2021	
1015	Junior	\$ 385.00	Y	01/01/2020	\$ 385.00	\$ 50.05	\$ 435.05	0.00%	01/01/2021	
1016	Adult full	\$ 1,530.00	Y	01/01/2020	\$ 1,530.00	\$ 198.90	\$ 1,728.90	0.00%	01/01/2021	
1017	Adult Full Couple	\$ 2,907.00	Y	01/01/2020	\$ 2,907.00	\$ 377.91	\$ 3,284.91	0.00%	01/01/2021	
1018	55+ Restricted	\$ 999.00	Y	01/01/2020	\$ 999.00	\$ 129.87	\$ 1,128.87	0.00%	01/01/2021	
1019	55+ Restricted Couple	\$ 1,887.00	Y	01/01/2020	\$ 1,887.00	\$ 245.31	\$ 2,132.31	0.00%	01/01/2021	
1020	Classic 9 Doon - 7days	\$ 663.00	Y	01/01/2020	\$ 663.00	\$ 86.19	\$ 749.19	0.00%	01/01/2021	
1021	Classic 9 Doon - 5days	\$ 587.00	Y	01/01/2020	\$ 587.00	\$ 76.31	\$ 663.31	0.00%	01/01/2021	
1022	Intermediate Full (19-35)	\$ 1,071.00	Y	01/01/2020	\$ 1,071.00	\$ 139.23	\$ 1,210.23	0.00%	01/01/2021	
1023	Pitch n' Putt	\$ 95.00	Y	01/01/2020	\$ 95.00	\$ 12.35	\$ 107.35	0.00%	01/01/2021	
1024	Pitch n' Putt Family	\$ 210.00	Y	01/01/2020	\$ 210.00	\$ 27.30	\$ 237.30	0.00%	01/01/2021	
1025	GREEN FEES									
1026	9 hole course- 9 holes - 7 days/week	\$ 22.57	Y	01/01/2020	\$ 22.57	\$ 2.93	\$ 25.50	0.00%	01/01/2021	
1027	9 hole course-18 holes - 7 days/week	\$ 32.52	Y	01/01/2020	\$ 32.52	\$ 4.23	\$ 36.75	0.00%	01/01/2021	
1028	18 hole fee for Juniors & Classic 9 Member	\$ 25.22	Y	01/01/2020	\$ 25.22	\$ 3.28	\$ 28.50	0.00%	01/01/2021	
1029	League - 9 holes	\$ 20.13	Y	01/01/2020	\$ 20.13	\$ 2.62	\$ 22.75	0.00%	01/01/2021	
1030	Daily Rate - Monday to Thursday and weekends from 11:00 am to the start of twilight time	\$ 34.29	Y	01/01/2020	\$ 34.29	\$ 4.46	\$ 38.75	0.00%	01/01/2021	
1031	Friday Rate	\$ 36.28	Y	01/01/2020	\$ 36.28	\$ 4.72	\$ 41.00	0.00%	01/01/2021	
1032	Weekend Prime Rate - Open to 11 a.m. Saturdays & Sundays including Statutory Holidays	\$ 43.36	Y	01/01/2020	\$ 43.36	\$ 5.64	\$ 49.00	0.00%	01/01/2021	
1033	Twilight - 3pm to close	\$ 22.57	Y	01/01/2020	\$ 22.57	\$ 2.93	\$ 25.50	0.00%	01/01/2021	
1034	PITCH N PUTT - 9 Hole									
1035	Adult	\$ 8.41	Y	01/01/2020	\$ 8.41	\$ 1.09	\$ 9.50	0.00%	01/01/2021	
1036	Child	\$ 5.53	Y	01/01/2020	\$ 5.53	\$ 0.72	\$ 6.25	0.00%	01/01/2021	
1037	Senior	\$ 6.19	Y	01/01/2020	\$ 6.19	\$ 0.80	\$ 6.99	0.00%	01/01/2021	
1038	Family (4)	\$ 19.91	Y	01/01/2020	\$ 19.91	\$ 2.59	\$ 22.50	0.00%	01/01/2021	
1039	DRIVING RANGE									
1040	Small Bucket	\$ 4.78	Y	01/01/2020	\$ 4.78	\$ 0.62	\$ 5.40	0.00%	01/01/2021	
1041	Medium Bucket	\$ 6.55	Y	01/01/2020	\$ 6.55	\$ 0.85	\$ 7.40	0.00%	01/01/2021	
1042	Large Bucket	\$ 10.18	Y	01/01/2020	\$ 10.18	\$ 1.32	\$ 11.50	0.00%	01/01/2021	
1043	POWER CAR RENTALS	\$ -			\$ -					
1044	18 holes	\$ 34.29	Y	01/01/2019	\$ 34.29	\$ 4.46	\$ 38.75	0.00%	01/01/2021	
1045	Twilight / 9 holes	\$ 21.68	Y	01/01/2019	\$ 21.68	\$ 2.82	\$ 24.50	0.00%	01/01/2021	
1046	Full Cart Membership	\$ 782.39	Y	01/01/2019	\$ 782.39	\$ 101.71	\$ 884.10	0.00%	01/01/2021	
1047	Weekday Cart Membership (Mon-Fri)	\$ 541.42	Y	01/01/2019	\$ 541.42	\$ 70.38	\$ 611.80	0.00%	01/01/2021	
1048	Cart Membership	\$ 105.31	Y	01/01/2019	\$ 105.31	\$ 13.69	\$ 119.00	0.00%	01/01/2021	
1049	Power Cart member fee - 18 hole	\$ 10.62	Y	01/01/2019	\$ 10.62	\$ 1.38	\$ 12.00	0.00%	01/01/2021	
1050	Power Cart member fee - 9 hole	\$ 5.75	Y	01/01/2019	\$ 5.75	\$ 0.75	\$ 6.50	0.00%	01/01/2021	
1051	ROOM RENTALS									
1052	Capacity 20 or under 1/2 day	\$ 98.62	Y	01/01/2020	\$ 98.62	\$ 12.82	\$ 111.44	0.00%	01/01/2021	
1053	Capacity 20 or Full day	\$ 162.03	Y	01/01/2020	\$ 162.03	\$ 21.06	\$ 183.09	0.00%	01/01/2021	
1054	Capacity 120 1/2 day	\$ 493.12	Y	01/01/2020	\$ 493.12	\$ 64.11	\$ 557.23	0.00%	01/01/2021	
1055	Capacity 120 Full Day	\$ 749.74	Y	01/01/2020	\$ 749.74	\$ 97.47	\$ 847.21	0.00%	01/01/2021	
1056	Discounts offered on room rental for multiple booking dates & non-prime times.									
1057	Weekly Specials offered based on tee time utilization/capacity									

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1058	INFRASTRUCTURE SERVICES									
1059	OPERATIONS - ROADS & TRAFFIC									
1060	TRAFFIC/SIGN MANUFACTURING									
1061	Sign Manufacturing (internal)	Actual Cost	N	01/01/2016	Actual Cost	\$ -	Actual Cost	0.00%	01/01/2021	
1062	Sign Manufacturing Custom (external)	Actual Cost + 60% overhead	Y	01/01/2016	Actual Cost + 60% overhead	\$ -	Actual Cost + 60% overhead	0.00%	01/01/2021	
1063	Sign Manufacturing Inventoried (external)	Actual Cost + 15% overhead	Y	01/01/2016	Actual Cost + 15% overhead	\$ -	Actual Cost + 15% overhead	0.00%	01/01/2021	
1064	Barricade Rentals Installation (labour, equipment, 15% overhead + applicable rental fee/day)	Rental Fee \$2.09/day to max. \$106.47	N	01/01/2020	Rental Fee \$2.09/day to max. \$106.47	\$ -	Rental Fee \$2.09/day to max. \$106.47	0.00%	01/01/2021	
1065	Fencing Rentals Installation (labour, equipment, 15% overhead + applicable rental fee/day)	Rental Fee \$2.09/day to max. \$443.25	N	01/01/2020	Rental Fee \$2.09/day to max. \$443.25	\$ -	Rental Fee \$2.09/day to max. \$443.25	0.00%	01/01/2021	
1066	Delineator Rentals Installation (Labour, Equip, 15% Overhead + Rental Fee/day)	Rental Fee \$2.09/day to max. \$106.47	N	01/01/2020	Rental Fee \$2.09/day to max. \$106.47	\$ -	Rental Fee \$2.09/day to max. \$106.47	0.00%	01/01/2021	
1067	Construction Signage Installation (Labour, Equip, 15% Overhead + Rental Fee/Day)	\$6.60/day to max. \$225.50	N	01/01/2020	\$6.60/day to max. \$225.50	\$ -	\$6.60/day to max. \$225.50	0.00%	01/01/2021	
1068	Bollard Relocations	Actual Cost + 15% overhead	N	01/01/2019	Actual Cost + 15% overhead	\$ -	Actual Cost + 15% overhead	0.00%	01/01/2021	
1069	Utility Cuts									
1070	Curb/Gutter/lineal meter	\$ 184.34	Y	01/01/2020	\$ 184.34	\$ 23.96	\$ 208.30	0.00%	01/01/2021	
1071	Sidewalk Flat Rate (for < = 7.5 sq meter)	\$ 1,236.00	Y	01/01/2020	\$ 1,236.00	\$ 160.68	\$ 1,396.68	0.00%	01/01/2021	
1072	Sidewalk/sq meter (for > 7.5 sq meter)	\$ 167.18	Y	01/01/2020	\$ 167.18	\$ 21.73	\$ 188.91	0.00%	01/01/2021	
1073	Roadway - greater than 20 sq meter	\$98.65/m2 + \$228.30 mobilization fee	Y	01/01/2020	\$98.65/m2 + \$228.30 mobilization fee	\$12.82/m2 + \$29.68 mobilization fee	\$111.47/m2 + \$257.98 mobilization fee	0.00%	01/01/2021	
1074	Roadway - less than 20 sq meter	\$130.15/m2 + \$228.30 mobilization fee	Y	01/01/2020	\$130.15/m2 + \$228.30 mobilization fee	\$16.92/m2 + \$29.68 mobilization fee	\$147.07/m2 + \$257.98 mobilization fee	0.00%	01/01/2021	
1075	Asphalt - Driveway Ramps/sq meter	\$ 78.61	Y	01/01/2020	\$ 78.61	\$ 10.22	\$ 88.83	0.00%	01/01/2021	
1076	Roads Misc.									
1077	Grading of Lots, etc.	Labour, Material & Equipment	N	01/01/2016	Labour, Material & Equipment	\$ -	Labour, Material & Equipment	0.00%	01/01/2021	
1078	Accident Clean-up	Labour, Material & Equipment	N	01/01/2016	Labour, Material & Equipment	\$ -	Labour, Material & Equipment	0.00%	01/01/2021	
1079	Concrete									
1080	Mud jacking/sq meter	\$ 24.75	Y	01/01/2020	\$ 24.75	\$ 3.22	\$ 27.97	0.00%	01/01/2021	

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1081	PARKS & CEMETERIES									
1082	PARKS									
1083	Sidewalk Snow Clearing (per linear meter)									
1084	Downtown	\$ 27.26	N	01/01/2020	\$ 27.26	\$ -	\$ 27.26	0.00%	01/01/2021	
1085	Standard Sidewalks	\$ 8.28	N	01/01/2020	\$ 8.28	\$ -	\$ 8.28	0.00%	01/01/2021	

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1086	CEMETERIES									
1087	INTERMENT CHARGES									
1088	Provincial License Fee	\$ 12.00	Y	01/01/2018	\$ 12.00	\$ 1.56	\$ 13.56	0.00%	01/01/2021	This fee is legislated.
1089	Adult, standard depth	\$ 1,258.00	Y	01/01/2020	\$ 1,258.00	\$ 163.54	\$ 1,421.54	0.00%	01/01/2021	
1090	Adult, extra deep	\$ 1,578.00	Y	01/01/2020	\$ 1,578.00	\$ 205.14	\$ 1,783.14	0.00%	01/01/2021	
1091	Child	\$ 367.00	Y	01/01/2020	\$ 367.00	\$ 47.71	\$ 414.71	0.00%	01/01/2021	
1092	Infant	No Charge			No Charge		No Charge	0.00%	01/01/2021	
1093	Opening/sealing of crypt (end opening)	\$ 945.00	Y	01/01/2020	\$ 945.00	\$ 122.85	\$ 1,067.85	0.00%	01/01/2021	
1094	Non-Municipal Cemetery-cremation	\$ 81.00	Y	01/01/2020	\$ 81.00	\$ 10.53	\$ 91.53	0.00%	01/01/2021	
1095	Non-Municipal Cemetery-adult	\$ 132.00	Y	01/01/2020	\$ 132.00	\$ 17.16	\$ 149.16	0.00%	01/01/2021	
1096	Saturday Committal Services arriving after 3 p.m. per 1/2 hour	\$ 129.00	Y	01/01/2020	\$ 129.00	\$ 16.77	\$ 145.77	0.00%	01/01/2021	
1097	weekday Funerals arriving after 3:30 per 1/2 hour	\$ 129.00	Y	01/01/2020	\$ 129.00	\$ 16.77	\$ 145.77	0.00%	01/01/2021	
1098	CREMATION INTERMENT CHARGES									
1099	Cremated remains-includes: recording, documentation, staffing	\$ 455.00	Y	01/01/2020	\$ 455.00	\$ 59.15	\$ 514.15	0.00%	01/01/2021	
1100	Research Processing Charge	\$ 166.00	Y	01/01/2020	\$ 166.00	\$ 21.58	\$ 187.58	0.00%	01/01/2021	
1101	Use of cremation Urn Vault-Manager's Permission Only	\$ 584.00	Y	01/01/2020	\$ 584.00	\$ 75.92	\$ 659.92	0.00%	01/01/2021	
1102	Additional Interment (same grave)	\$ 166.00	Y	01/01/2020	\$ 166.00	\$ 21.58	\$ 187.58	0.00%	01/01/2021	
1103	Scattering of cremated remains	\$ 276.00	Y	01/01/2020	\$ 276.00	\$ 35.88	\$ 311.88	0.00%	01/01/2021	
1104	Ossuary	\$ 228.00	Y	01/01/2020	\$ 228.00	\$ 29.64	\$ 257.64	0.00%	01/01/2021	
1105	CREMATORIUM SERVICE									
1106	Provincial License Fee	\$ 12.00	Y	01/01/2018	\$ 12.00	\$ 1.56	\$ 13.56	0.00%	01/01/2021	This fee is legislated.
1107	Adult (over 12 years old)+ return	\$ 560.00	Y	01/01/2019	\$ 560.00	\$ 72.80	\$ 632.80	0.00%	01/01/2021	
1108	Child	\$ 252.00	Y	01/01/2020	\$ 252.00	\$ 32.76	\$ 284.76	0.00%	01/01/2021	
1109	Infant (up to 2 years of age)	No Charge			No Charge		No Charge	-	01/01/2021	
1110	Scheduled Viewing (If missed or late for appointment)	\$ 200.00	Y	01/01/2020	\$ 200.00	\$ 26.00	\$ 226.00	0.00%	01/01/2021	
1111	Urgent crematorium service -by request only-additional fee	\$ 150.00	Y	01/01/2020	\$ 150.00	\$ 19.50	\$ 169.50	0.00%	01/01/2021	
1112	LOT PRICES									
1113	Single adult, premium grave lot allowing flush marker only	\$ 3,080.00	y	01/01/2020	\$ 3,080.00	\$ 400.40	\$ 3,480.40	0.00%	01/01/2021	
1114	Single adult grave lot allowing flush marker only	\$ 2,050.00	Y	01/01/2020	\$ 2,050.00	\$ 266.50	\$ 2,316.50	0.00%	01/01/2021	
1115	Adult, preferred single, allowing upright marker	\$ 2,600.00	Y	01/01/2020	\$ 2,600.00	\$ 338.00	\$ 2,938.00	0.00%	01/01/2021	
1116	Adult, premium preferred single, allowing upright marker	\$ 3,600.00	Y	01/01/2020	\$ 3,600.00	\$ 468.00	\$ 4,068.00	0.00%	01/01/2021	
1117	2 grave adult lot allowing upright marker	\$ 4,300.00	Y	01/01/2020	\$ 4,300.00	\$ 559.00	\$ 4,859.00	0.00%	01/01/2021	
1118	2 grave premium lot allowing upright marker	\$ 5,300.00	Y	01/01/2020	\$ 5,300.00	\$ 689.00	\$ 5,989.00	0.00%	01/01/2021	
1119	3 grave adult lot allowing upright marker	\$ 6,040.00	Y	01/01/2020	\$ 6,040.00	\$ 785.20	\$ 6,825.20	0.00%	01/01/2021	
1120	3 grave premium lot allowing upright marker	\$ 7,320.00	Y	01/01/2020	\$ 7,320.00	\$ 951.60	\$ 8,271.60	0.00%	01/01/2021	
1121	4 grave lot allowing upright marker	\$ 8,325.00	Y	01/01/2020	\$ 8,325.00	\$ 1,082.25	\$ 9,407.25	0.00%	01/01/2021	
1122	War Veterans Lot, flush marker 3' x 10'	\$ 855.00	Y	01/01/2020	\$ 855.00	\$ 111.15	\$ 966.15	0.00%	01/01/2021	
1123	Youth lot, flush marker	\$ 720.00	Y	01/01/2020	\$ 720.00	\$ 93.60	\$ 813.60	0.00%	01/01/2021	
1124	Child lot, flush marker 2'x4.5'	\$ 340.00	Y	01/01/2020	\$ 340.00	\$ 44.20	\$ 384.20	0.00%	01/01/2021	
1125	Infant lot, flush marker 1'x3'	\$ 235.00	Y	01/01/2020	\$ 235.00	\$ 30.55	\$ 265.55	0.00%	01/01/2021	
1126	Child lot, allowing upright marker 5'x3'	\$ 710.00	Y	01/01/2020	\$ 710.00	\$ 92.30	\$ 802.30	0.00%	01/01/2021	
1127	Child lot, allowing flush marker 5'x 3'	\$ 405.00	Y	01/01/2020	\$ 405.00	\$ 52.65	\$ 457.65	0.00%	01/01/2021	
1128	Infant lot, allowing flush marker 3'x1.5'	\$ 235.00	Y	01/01/2020	\$ 235.00	\$ 30.55	\$ 265.55	0.00%	01/01/2021	
1129	PROMONTORY POINT/ MC, MJ, 2K, 2S, 2V LOT PRICES									
1130	2 grave Adult Lot, allowing upright marker (6' x 10' or equivalent)	\$ 5,300.00	Y	01/01/2020	\$ 5,300.00	\$ 689.00	\$ 5,989.00	0.00%	01/01/2021	
1131	Adult, preferred single, allowing upright marker (4' x 10')	\$ 3,605.00	Y	01/01/2020	\$ 3,605.00	\$ 468.65	\$ 4,073.65	0.00%	01/01/2021	
1132	Green Burial - Sanctuary Wood lots (8'x12') includes trees	\$ 8,000.00	Y	01/01/2020	\$ 8,000.00	\$ 1,040.00	\$ 9,040.00	0.00%	01/01/2021	
1133	CREMATION LOT PRICES									
1134	Ossuary/ includes documentation, recording, staffing	\$ 228.00	Y	01/01/2020	\$ 228.00	\$ 29.64	\$ 257.64	0.00%	01/01/2021	
1135	Bronze Memorial Plaque	\$ 770.00	Y	01/01/2020	\$ 770.00	\$ 100.10	\$ 870.10	0.00%	01/01/2021	
1136	Bronze Plaque Installation	\$ 144.00	Y	01/01/2020	\$ 144.00	\$ 18.72	\$ 162.72	0.00%	01/01/2021	

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1137	CREMATION LOT PRICES									
1138	Cremation Lot, flush marker (1' x 3') (P & 2M)	\$ 482.00	Y	01/01/2020	\$ 482.00	\$ 62.66	\$ 544.66	0.00%	01/01/2021	
1139	Cremation Lot, flush marker (2' x 4.5')	\$ 862.00	Y	01/01/2020	\$ 862.00	\$ 112.06	\$ 974.06	0.00%	01/01/2021	
1140	Cremation Lot, flush marker (3' x 3')	\$ 862.00	Y	01/01/2020	\$ 862.00	\$ 112.06	\$ 974.06	0.00%	01/01/2021	
1141	Cremation Lot, flush-estates (4' x 4.5') allows 14" x 30"mrkr	\$ 1,540.00	Y	01/01/2020	\$ 1,540.00	\$ 200.20	\$ 1,740.20	0.00%	01/01/2021	
1142	Cremation Lot, upright marker-Section 2S/2V (5'x6') Ceremonial Garden (3'x4')	\$ 3,255.00	Y	01/01/2020	\$ 3,255.00	\$ 423.15	\$ 3,678.15	0.00%	01/01/2021	
1143	War Veterans Cremation Lot, flush marker (3' x 3')	\$ 692.00	Y	01/01/2020	\$ 692.00	\$ 89.96	\$ 781.96	0.00%	01/01/2021	
1144	Flush Marker Lots (Willows, 2D, 2J & Acacia Gardens)	\$ 1,180.00	Y	01/01/2020	\$ 1,180.00	\$ 153.40	\$ 1,333.40	0.00%	01/01/2021	
1145	Upright Marker Lots (3' x 5') (Willows)	\$ 1,890.00	Y	01/01/2020	\$ 1,890.00	\$ 245.70	\$ 2,135.70	0.00%	01/01/2021	
1146	PROMONTORY POINT LOT PRICES									
1147	Reflection Stones, Cremation Lots	\$ 7,410.00	Y	01/01/2020	\$ 7,410.00	\$ 963.30	\$ 8,373.30	0.00%	01/01/2021	
1148	Bronze Memorial Plaque	\$ 1,480.00	Y	01/01/2020	\$ 1,480.00	\$ 192.40	\$ 1,672.40	0.00%	01/01/2021	
1149	Bronze Plaque Installation	\$ 144.00	Y	01/01/2020	\$ 144.00	\$ 18.72	\$ 162.72	0.00%	01/01/2021	
1150	Cremation Lot, upright marker (3' x 6')	\$ 3,255.00	Y	01/01/2020	\$ 3,255.00	\$ 423.15	\$ 3,678.15	0.00%	01/01/2021	
1151	Cremation Lot, flush marker (3' x 3')	\$ 2,465.00	Y	01/01/2020	\$ 2,465.00	\$ 320.45	\$ 2,785.45	0.00%	01/01/2021	
1152	STONEY RIDGE & MEADOW LARK COMMONS LOT PRICES									
1153	Reflection Stones	\$ 7,410.00	Y	01/01/2020	\$ 7,410.00	\$ 963.30	\$ 8,373.30	0.00%	01/01/2021	
1154	Wall Cremation Lots	\$ 6,600.00	Y		\$ 6,600.00	\$ 858.00	\$ 7,458.00	0.00%	01/01/2021	
1155	Bronze Memorial Plaque 16" x 10"	\$ 1,480.00	Y	01/01/2020	\$ 1,480.00	\$ 192.40	\$ 1,672.40	0.00%	01/01/2021	
1156	Bronze Memorial Plaque 16" x 24" unique product/bronze costs	\$ 2,070.00	Y	01/01/2020	\$ 2,070.00	\$ 269.10	\$ 2,339.10	0.00%	01/01/2021	
1157	Bronze Memorial Plaque 18" x 24" unique product/bronze costs	\$ 2,375.00	Y	01/01/2020	\$ 2,375.00	\$ 308.75	\$ 2,683.75	0.00%	01/01/2021	
1158	Bronze Memorial Plaque 24" x 30" unique product/bronze costs	\$ 4,445.00	Y	01/01/2020	\$ 4,445.00	\$ 577.85	\$ 5,022.85	0.00%	01/01/2021	
1159	Installation of Bronze Plaque	\$ 144.00	Y	01/01/2020	\$ 144.00	\$ 18.72	\$ 162.72	0.00%	01/01/2021	
1160	Cremation Lot, upright marker (3' x 5')	\$ 2,675.00	Y	01/01/2020	\$ 2,675.00	\$ 347.75	\$ 3,022.75	0.00%	01/01/2021	
1161	Foundation cost (pre poured in Stoney Ridge and Cremorial Gardens for Crem Up-no annual increase)	\$ 486.00	Y	01/01/2019	\$ 486.00	\$ 63.18	\$ 549.18	0.00%	01/01/2021	
1162	Cremation Lot, premium flush marker (3' x 3')	\$ 2,225.00	Y	01/01/2020	\$ 2,225.00	\$ 289.25	\$ 2,514.25	0.00%	01/01/2021	
1163	SCATTERING GARDENS									
1164	Bronze Dedication Plaque	\$ 770.00	Y	01/01/2020	\$ 770.00	\$ 100.10	\$ 870.10	0.00%	01/01/2021	
1165	Plaque Installation	\$ 144.00	Y	01/01/2020	\$ 144.00	\$ 18.72	\$ 162.72	0.00%	01/01/2021	
1166	Garden Lot - Flush Marker lot (Acacia Gardens)	\$ 692.00	Y	01/01/2020	\$ 692.00	\$ 89.96	\$ 781.96	0.00%	01/01/2021	
1167	Columbarium UNITS									
1168	Garden of Hope Niche Wall, Exterior Niche 3	\$ 584.00	Y	01/01/2020	\$ 584.00	\$ 75.92	\$ 659.92	0.00%	01/01/2021	Resale price only.
1169	Willows	\$ 1,770.00	Y	01/01/2020	\$ 1,770.00	\$ 230.10	\$ 2,000.10	0.00%	01/01/2021	
1170	Estate Columbarium, 2 niche front/accommodates 4 urns	\$ 6,620.00	Y	01/01/2020	\$ 6,620.00	\$ 860.60	\$ 7,480.60	0.00%	01/01/2021	
1171	Estate Columbarium, 3 niche front/accommodates 6 urns	\$ 7,805.00	Y	01/01/2020	\$ 7,805.00	\$ 1,014.65	\$ 8,819.65	0.00%	01/01/2021	
1172	Estate Columbarium, 4 niche front/accommodates 8 urns	\$ 8,990.00	Y	01/01/2020	\$ 8,990.00	\$ 1,168.70	\$ 10,158.70	0.00%	01/01/2021	
1173	Renaissance estate tower	\$ 4,460.00	Y	01/01/2020	\$ 4,460.00	\$ 579.80	\$ 5,039.80	0.00%	01/01/2021	
1174	Foundation Charge (pre poured for estate columbaria)	\$ 175.00	Y	01/01/2020	\$ 175.00	\$ 22.75	\$ 197.75	0.00%	01/01/2021	
1175	Exterior Niche 4 & Niche 5; Doves in Flight; Meadow Lark	\$ 3,475.00	Y	01/01/2020	\$ 3,475.00	\$ 451.75	\$ 3,926.75	0.00%	01/01/2021	
1176	Catholic Priest Niche Fee (Renaissance towers)	\$ 2,500.00	Y	01/01/2020	\$ 2,500.00	\$ 325.00	\$ 2,825.00	0.00%	01/01/2021	
1177	Arbor Tree	\$ 8,800.00	Y	01/01/2020	\$ 8,800.00	\$ 1,144.00	\$ 9,944.00	0.00%	01/01/2021	
1178	PROMONTORY POINT NICHE PRICES									
1179	Bottom and top Rows of peaked unit	\$ 3,005.00	Y	01/01/2020	\$ 3,005.00	\$ 390.65	\$ 3,395.65	0.00%	01/01/2021	
1180	All others in unit	\$ 3,475.00	Y	01/01/2020	\$ 3,475.00	\$ 451.75	\$ 3,926.75	0.00%	01/01/2021	
1181	Bronze Wreath for Outdoor Columbarium Units	\$ 880.00	Y	01/01/2020	\$ 880.00	\$ 114.40	\$ 994.40	0.00%	01/01/2021	
1182	Plaque installation fee	\$ 144.00	Y	01/01/2020	\$ 144.00	\$ 18.72	\$ 162.72	0.00%	01/01/2021	
1183	Niche replacement door	\$ 575.00	Y	01/01/2020	\$ 575.00	\$ 74.75	\$ 649.75	0.00%	01/01/2021	

Note - total fee including applicable taxes will be rounded to the nearest five cents

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1184	DEDICATION CENTRE NICHES									
1185	Unit A-8, B-15, 21, 29, 35, C-36, 42, 50, 56 D-57, 63	\$ 3,415.00	Y	01/01/2020	\$ 3,415.00	\$ 443.95	\$ 3,858.95	0.00%	01/01/2021	
1186	Unit A-9, 13, B-16, 20, 30, 34, C-37, 41, C-51, 55, D-58, 62 Glass	\$ 3,415.00	Y	01/01/2020	\$ 3,415.00	\$ 443.95	\$ 3,858.95	0.00%	01/01/2021	
1187	Unit A-10,11,12B-17,18,19B-31,21,33,C-38,39,40,52,53,54,D-59,60,61	\$ 3,950.00	Y	01/01/2020	\$ 3,950.00	\$ 513.50	\$ 4,463.50	0.00%	01/01/2021	
1188	Unit A-1,7,B-22,28,C-43,49,D-64,70	\$ 5,625.00	Y	01/01/2020	\$ 5,625.00	\$ 731.25	\$ 6,356.25	0.00%	01/01/2021	
1189	Unit A-2,6,B-23,27,C-44,48,D-65,69	\$ 5,625.00	Y	01/01/2020	\$ 5,625.00	\$ 731.25	\$ 6,356.25	0.00%	01/01/2021	
1190	Unit A-3,4,5B-24,25,26,C-45,46,47,D-66,67,68	\$ 6,175.00	Y	01/01/2020	\$ 6,175.00	\$ 802.75	\$ 6,977.75	0.00%	01/01/2021	
1191	Glass Fronted Units									
1192	Memorialization with Photoceramic	\$ 595.00	Y	01/01/2020	\$ 595.00	\$ 77.35	\$ 672.35	0.00%	01/01/2021	
1193	Memorialization with Plaque Only	\$ 135.00	Y	01/01/2020	\$ 135.00	\$ 17.55	\$ 152.55	0.00%	01/01/2021	
1194	MAUSOLEUM UNITS/GARDEN OF HOPE									
1195	EXTERIOR SINGLES									
1196	Rows A and E	\$ 9,200.00	Y	01/01/2020	\$ 9,200.00	\$ 1,196.00	\$ 10,396.00	0.00%	01/01/2021	Resale price only
1197	Rows B, C, and D	\$ 9,200.00	Y	01/01/2020	\$ 9,200.00	\$ 1,196.00	\$ 10,396.00	0.00%	01/01/2021	Resale price only
1198	INTERIOR SINGLES									
1199	Rows A and E	\$ 11,500.00	Y	01/01/2020	\$ 11,500.00	\$ 1,495.00	\$ 12,995.00	0.00%	01/01/2021	Resale price only
1200	Rows B,C and D	\$ 11,500.00	Y	01/01/2020	\$ 11,500.00	\$ 1,495.00	\$ 12,995.00	0.00%	01/01/2021	Resale price only
1201	Interior Tandem	\$ 17,300.00	Y	01/01/2020	\$ 17,300.00	\$ 2,249.00	\$ 19,549.00	0.00%	01/01/2021	Resale price only
1202	Replacement of vase/light unit	\$ 780.00	Y	01/01/2020	\$ 780.00	\$ 101.40	\$ 881.40	0.00%	01/01/2021	
1203	Replacement of vase unit	\$ 470.00	Y	01/01/2020	\$ 470.00	\$ 61.10	\$ 531.10	0.00%	01/01/2021	
1204	One time electricity charge for light	\$ 455.00	Y	01/01/2020	\$ 455.00	\$ 59.15	\$ 514.15	0.00%	01/01/2021	
1205	Mausoleum Interior single crypts	\$ 1,170.00	Y	01/01/2020	\$ 1,170.00	\$ 152.10	\$ 1,322.10	0.00%	01/01/2021	Resale price only
1206	Mausoleum Niches	\$ 585.00	Y	01/01/2020	\$ 585.00	\$ 76.05	\$ 661.05	0.00%	01/01/2021	Resale price only
1207	Spruce Grove Wall Niches	\$ 585.00	Y	01/01/2020	\$ 585.00	\$ 76.05	\$ 661.05	0.00%	01/01/2021	Resale price only
1208	Exterior Niche #1 and #2	\$ 585.00	Y	01/01/2020	\$ 585.00	\$ 76.05	\$ 661.05	0.00%	01/01/2021	Resale price only
1209	PHOTOGRAPHIC IMAGES									
1210	Colour images with frame	\$ 610.00	Y	01/01/2020	\$ 610.00	\$ 79.30	\$ 689.30	0.00%	01/01/2021	
1211	Decorative Crypt Vase Lens	\$ 108.00	Y	01/01/2020	\$ 108.00	\$ 14.04	\$ 122.04	0.00%	01/01/2021	
1212	DISINTERMENT OF BODIES OR REMAINS does not include cost of grave opening at a new location									
1213	Adult, standard depth with an outer case	\$ 2,650.00	Y	01/01/2020	\$ 2,650.00	\$ 344.50	\$ 2,994.50	0.00%	01/01/2021	
1214	Adult, standard depth with NO outer case	\$ 3,825.00	Y	01/01/2020	\$ 3,825.00	\$ 497.25	\$ 4,322.25	0.00%	01/01/2021	
1215	Child	\$ 790.00	Y	01/01/2020	\$ 790.00	\$ 102.70	\$ 892.70	0.00%	01/01/2021	
1216	Infant	\$ 390.00	Y	01/01/2020	\$ 390.00	\$ 50.70	\$ 440.70	0.00%	01/01/2021	
1217	Cremated remains	\$ 405.00	Y	01/01/2020	\$ 405.00	\$ 52.65	\$ 457.65	0.00%	01/01/2021	
1218	Cremated remains – common ground	\$ 250.00	Y	01/01/2020	\$ 250.00	\$ 32.50	\$ 282.50	0.00%	01/01/2021	
1219	Additional charge if concrete or metal outer case	\$ 325.00	Y	01/01/2020	\$ 325.00	\$ 42.25	\$ 367.25	0.00%	01/01/2021	
1220	UPRIGHT MARKER CHARGES									
1221	Charge for concrete (per cubic foot) includes installation fee	\$ 30.00	Y	01/01/2018	\$ 30.00	\$ 3.90	\$ 33.90	0.00%	01/01/2021	
1222	Memorial surcharge 1	\$ 100.00	Y	01/01/2018	\$ 100.00	\$ 13.00	\$ 113.00	0.00%	01/01/2021	This fee is legislated.
1223	Memorial surcharge 2	\$ 200.00	Y	01/01/2018	\$ 200.00	\$ 26.00	\$ 226.00	0.00%	01/01/2021	This fee is legislated.
1224	Removal of existing foundation	\$ 410.00	Y	01/01/2020	\$ 410.00	\$ 53.30	\$ 463.30	0.00%	01/01/2021	
1225	Inspection fee	\$ 220.00	Y	01/01/2020	\$ 220.00	\$ 28.60	\$ 248.60	0.00%	01/01/2021	This fee is legislated.
1226	SETTING OF MARKERS									
1227	Flush markers less than 173 square inches	\$ 144.00	Y	01/01/2020	\$ 144.00	\$ 18.72	\$ 162.72	0.00%	01/01/2021	
1228	Flush markers >173 square inches but< 288 square inches	\$ 205.00	Y	01/01/2020	\$ 205.00	\$ 26.65	\$ 231.65	0.00%	01/01/2021	
1229	Care & Maintenance	\$ 50.00	Y	01/01/2018	\$ 50.00	\$ 6.50	\$ 56.50	0.00%	01/01/2021	This fee is legislated.
1230	Flush markers > 288 square inches	\$ 240.00	Y	01/01/2020	\$ 240.00	\$ 31.20	\$ 271.20	0.00%	01/01/2021	
1231	Care & Maintenance	\$ 50.00	Y	01/01/2018	\$ 50.00	\$ 6.50	\$ 56.50	0.00%	01/01/2021	This fee is legislated.
1232	Flower Containers supplied by owner	\$ 79.00	Y	01/01/2020	\$ 79.00	\$ 10.27	\$ 89.27	0.00%	01/01/2021	
1233	Galvanized flower containers – supplied/installed by cemetery	\$ 93.00	Y	01/01/2020	\$ 93.00	\$ 12.09	\$ 105.09	0.00%	01/01/2021	
1234	Die cast flower containers–supplied/installed by cemetery	\$ 200.00	Y	01/01/2020	\$ 200.00	\$ 26.00	\$ 226.00	0.00%	01/01/2021	
1235	Niche vase (supplied & installed)	\$ 161.00	Y	01/01/2020	\$ 161.00	\$ 20.93	\$ 181.93	0.00%	01/01/2021	
1236	Crypt Door Removal	\$ 114.00	Y	01/01/2020	\$ 114.00	\$ 14.82	\$ 128.82	0.00%	01/01/2021	

Note - total fee including applicable taxes will be rounded to the nearest five cents

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1237	FLOWER BEDS									
1238	Installation of a new flowerbed by cemetery									
1239	Prepare for planting	\$ 33.00	Y	01/01/2020	\$ 33.00	\$ 4.29	\$ 37.29	0.00%	01/01/2021	
1240	Water & Fertilizing	\$ 75.00	Y	01/01/2020	\$ 75.00	\$ 9.75	\$ 84.75	0.00%	01/01/2021	
1241	Supply annuals, plant and maintain (/year)	\$ 160.00	Y	01/01/2020	\$ 160.00	\$ 20.80	\$ 180.80	0.00%	01/01/2021	
1242	Prepare, supply, plant, maintain and tulips	\$ 218.00	Y	01/01/2020	\$ 218.00	\$ 28.34	\$ 246.34	0.00%	01/01/2021	
1243	Prepare, supply, plant, maintain and tulips and wreath	\$ 265.00	Y	01/01/2020	\$ 265.00	\$ 34.45	\$ 299.45	0.00%	01/01/2021	
1244	EVERGREENS/SHRUBS									
1245	Planting cost (per plant)	\$ 18.55	Y	01/01/2020	\$ 18.55	\$ 2.41	\$ 20.96	0.00%	01/01/2021	
1246	HOLIDAY CHARGES									
1247	Interment and cremation charge	\$ 610.00	Y	01/01/2020	\$ 610.00	\$ 79.30	\$ 689.30	0.00%	01/01/2021	
1248	Non-Municipal Cemeteries	\$ 855.00	Y	01/01/2020	\$ 855.00	\$ 111.15	\$ 966.15	0.00%	01/01/2021	
1249	Infant/cremation burial requiring one staff	\$ 308.00	Y	01/01/2020	\$ 308.00	\$ 40.04	\$ 348.04	0.00%	01/01/2021	
1250	Additional charge for cremation/retort	\$ 323.00	Y	01/01/2020	\$ 323.00	\$ 41.99	\$ 364.99	0.00%	01/01/2021	
1251	MISCELLANEOUS CHARGES									
1252	Replacement Card or Key	\$ 25.00	Y	01/01/2018	\$ 25.00	\$ 3.25	\$ 28.25	0.00%	01/01/2021	
1253	Concrete and/or Metal Vault/Liner surcharge	\$ 37.00	Y	01/01/2019	\$ 37.00	\$ 4.81	\$ 41.81	0.00%	01/01/2021	
1254	Cremated remains – common ground	\$ 330.00	Y	01/01/2020	\$ 330.00	\$ 42.90	\$ 372.90	0.00%	01/01/2021	
1255	Regional Services - Adult flush marker	\$ 973.00	N	01/01/2019	\$ 973.00	\$ -	\$ 973.00	0.00%	01/01/2021	This is a set price by the Region of Waterloo based on their funding.
1256	Use of Mortuary (per month)	\$ 87.00	Y	01/01/2020	\$ 87.00	\$ 11.31	\$ 98.31	0.00%	01/01/2021	
1257	ADMINISTRATIVE CHARGES									
1258	Refund of Interment Rights Administrative Fee	\$ 350.00	Y	01/01/2018	\$ 350.00	\$ 45.50	\$ 395.50	0.00%	01/01/2021	This fee is legislated.
1259	Transfer of interment rights Deed Rights	\$ 315.00	Y	01/01/2020	\$ 315.00	\$ 40.95	\$ 355.95	0.00%	01/01/2021	
1260	Application for Reservation by Rights Holder									
1261	Application for Reservation - Rights Holder Deceased	\$ 99.00	Y	01/01/2020	\$ 99.00	\$ 12.87	\$ 111.87	0.00%	01/01/2021	
1262	Application for Reservation for Mt. Hope or St. Peters	\$ 315.00	Y	01/01/2020	\$ 315.00	\$ 40.95	\$ 355.95	0.00%	01/01/2021	
1263	Service Fee-duplicate deed	\$ 54.00	Y	01/01/2020	\$ 54.00	\$ 7.02	\$ 61.02	0.00%	01/01/2021	
1264	Administrative Fee-Refund lesser of 10% or \$350.00	Per Act	Y	01/01/2018	Per Act	Per Act	Per Act	0.00%	01/01/2021	This fee is legislated.
1265	Genealogical Research	\$ 37.00	Y	01/01/2020	\$ 37.00	\$ 4.81	\$ 41.81	0.00%	01/01/2021	
1266	Removal/Transfer remains to FH (from Niche)	\$ 84.00	Y	01/01/2020	\$ 84.00	\$ 10.92	\$ 94.92	0.00%	01/01/2021	
1267	CARE AND MAINTENANCE OF LOTS SOLD PRIOR TO 1953	\$ 200.00	Y	01/01/2018	\$ 200.00	\$ 26.00	\$ 226.00	0.00%	01/01/2021	This fee is legislated.
1268	WILLIAMSBURG DEDICATION CENTRE									
1269	Mon to Fri - 8 a.m. - 4 p.m. 15 minutes maximum	No Charge			No Charge		No Charge			
1270	Monday to Friday Memorial Service, 1 hour/No Room set-up	\$ 132.00	Y	01/01/2020	\$ 132.00	\$ 17.16	\$ 149.16	0.00%	01/01/2021	
1271	Monday to Saturday Services (room set-up incl. up to 3 hours)	\$ 490.00	Y	01/01/2020	\$ 490.00	\$ 63.70	\$ 553.70	0.00%	01/01/2021	
1272	Sunday Services (room set-up incl. up to 3 hours)	\$ 710.00	Y	01/01/2020	\$ 710.00	\$ 92.30	\$ 802.30	0.00%	01/01/2021	
1273	Saturday Memorial Service 1 hour, no set up	\$ 179.22	Y	01/01/2020	\$ 179.22	\$ 23.30	\$ 202.52	0.00%	01/01/2021	
1274	Weddings -flat fee-including rehearsal	\$ 525.00	Y	01/01/2020	\$ 525.00	\$ 68.25	\$ 593.25	0.00%	01/01/2021	
1275	Weddings -flat fee-including rehearsal- 2019 quotes	\$ 535.00	y	01/01/2020	\$ 535.00	\$ 69.55	\$ 604.55	0.00%	01/01/2021	
1276	Facility Attendant Conversion	\$ 186.00	y	01/01/2020	\$ 186.00	\$ 24.18	\$ 210.18	0.00%	01/01/2021	
1277	Wedding Package Special (celebrant + reception hour)Reception prior to 3:00 pm	\$ 1,044.00	y	01/01/2020	\$ 1,044.00	\$ 135.72	\$ 1,179.72	0.00%	01/01/2021	
1278	MEMORIAL PROGRAM									
1279	Memorial tree, including granite mounted bronze plaque	\$ 1,615.00	Y	01/01/2020	\$ 1,615.00	\$ 209.95	\$ 1,824.95	0.00%	01/01/2021	
1280	Larger rock for additional plaque (memorial tree option)	\$ 650.00	Y	01/01/2020	\$ 650.00	\$ 84.50	\$ 734.50	0.00%	01/01/2021	
1281	Temporary Remembrance Markers	\$ 161.00	Y	01/01/2020	\$ 161.00	\$ 20.93	\$ 181.93	0.00%	01/01/2021	
1282	Memorial Leaf with Plaque	\$ 797.00	Y	01/01/2020	\$ 797.00	\$ 103.61	\$ 900.61	0.00%	01/01/2021	
1283	Plaque installation fee	\$ 144.00	Y	01/01/2020	\$ 144.00	\$ 18.72	\$ 162.72	0.00%	01/01/2021	
1284	Memorial Bridge Railing (small)	\$ 1,845.00	Y	01/01/2020	\$ 1,845.00	\$ 239.85	\$ 2,084.85	0.00%	01/01/2021	
1285	Memorial Bridge Railing (large)	\$ 2,455.00	Y	01/01/2020	\$ 2,455.00	\$ 319.15	\$ 2,774.15	0.00%	01/01/2021	
1286	Railing installation	\$ 183.00	Y	01/01/2020	\$ 183.00	\$ 23.79	\$ 206.79	0.00%	01/01/2021	
1287	Memorial Benches, including bronze plaque	\$ 2,780.00	Y	01/01/2020	\$ 2,780.00	\$ 361.40	\$ 3,141.40	0.00%	01/01/2021	
1288	A WORK OF ART									
1289	Butterfly plaque	\$ 232.00	Y	01/01/2020	\$ 232.00	\$ 30.16	\$ 262.16	0.00%	01/01/2021	

Note - total fee including applicable taxes will be rounded to the nearest five cents

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1290	LEGISLATED CHANGES:									
1291	Mt. Hope Cemetery									
1292	Single grave adult lot	\$ 688.00	Y	01/01/2020	\$ 688.00	\$ 89.44	\$ 777.44	0.00%	01/01/2021	Resale price only
1293	Preferred single upright lot	\$ 688.00	Y	01/01/2020	\$ 688.00	\$ 89.44	\$ 777.44	0.00%	01/01/2021	Resale price only
1294	2 grave adult lot, upright	\$ 915.00	Y	01/01/2020	\$ 915.00	\$ 118.95	\$ 1,033.95	0.00%	01/01/2021	Resale price only
1295	6 grave adult lot, upright	\$ 1,145.00	Y	01/01/2020	\$ 1,145.00	\$ 148.85	\$ 1,293.85	0.00%	01/01/2021	Resale price only
1296	10 grave adult lot, upright	\$ 2,295.00	Y	01/01/2020	\$ 2,295.00	\$ 298.35	\$ 2,593.35	0.00%	01/01/2021	Resale price only
1297	Infant lot flush marker 2' x 4'	\$ 331.00	Y	01/01/2020	\$ 331.00	\$ 43.03	\$ 374.03	0.00%	01/01/2021	
1298	Cremation lot, flush 2' x 4'	\$ 862.00	Y	01/01/2020	\$ 862.00	\$ 112.06	\$ 974.06	0.00%	01/01/2021	
1299	Bridgeport Cemetery									
1300	Infant/cremation lot, flush 2' x 4'	\$ 332.00	Y	01/01/2020	\$ 332.00	\$ 43.16	\$ 375.16	0.00%	01/01/2021	Resale price only
1301	Cremation lot, flush 2' x 4'	\$ 862.00	Y	01/01/2020	\$ 862.00	\$ 112.06	\$ 974.06	0.00%	01/01/2021	

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1302	UTILITIES									
1303	GAS									
1304	Gas Meter Set - residential (retrofit)	\$ 120.00	Y	01/01/2020	\$ 120.00	\$ 15.60	\$ 135.60	0.00%	01/01/2021	Matching minimum charge fee for service work.
1305	Gas Meter Set - residential (New Housing)	\$ 120.00	Y	01/01/2020	\$ 120.00	\$ 15.60	\$ 135.60	0.00%	01/01/2021	Matching minimum charge fee for service work.
1306	Gas Meter Set - Commercial/industrial	\$ 120.00	Y	01/01/2020	\$ 120.00	\$ 15.60	\$ 135.60	0.00%	01/01/2021	Matching minimum charge fee for service work.
1307	Gas meter disputes	\$ 219.71	Y	01/01/2020	\$ 219.71	\$ 28.56	\$ 248.27	0.00%	01/01/2021	
1308	Multi Meter Manifold	\$ 510.00	N	01/01/2020	\$ 510.00	\$ 65.00	\$ 575.00	0.00%	01/01/2021	
1309	5 PSI Meter Set (if load between 1,000 & 3,500 cfh)	\$ 4,590.00	Y	01/01/2020	\$ 4,590.00	\$ 596.70	\$ 5,186.70	0.00%	01/01/2021	
1310	Cage for 5 PSI Meter Set	\$ 2,800.00	Y	01/01/2020	\$ 2,800.00	\$ 364.00	\$ 3,164.00	0.00%	01/01/2021	5 PSI meter sets are required to be enclosed with a cage to protect this sensitive equipment. Based on current contractor pricing.
1311	Gas Service Abandonment - Steel	\$ 1,530.00	Y	01/01/2020	\$ 1,530.00	\$ 198.90	\$ 1,728.90	0.00%	01/01/2021	
1312	Gas Service Abandonment - Plastic	\$ 1,020.00	Y	01/01/2020	\$ 1,020.00	\$ 132.60	\$ 1,152.60	0.00%	01/01/2021	
1313	Impact Post (100mm diameter) for Meter Set Protection	\$ 550.00	Y	01/01/2020	\$ 550.00	\$ 71.50	\$ 621.50	0.00%	01/01/2021	Cost per impact post to protect new gas meter set, in accordance with current standards. Costs based on current contractor pricing.
1314	Impact Post (150mm) for Meter Set Protection	\$ 612.00	Y	01/01/2020	\$ 612.00	\$ 79.56	\$ 691.56	0.00%	01/01/2021	
1315	Gas Design Fee per km of natural gas main (Subdivision or Multi-residential Development with Multiple Buildings)	\$ 1,020.00	Y	01/01/2020	\$ 1,020.00	\$ 132.60	\$ 1,152.60	0.00%	01/01/2021	
1316	Gas Design Fee (Single Service requiring a design)	\$ 510.00	Y	01/01/2020	\$ 510.00	\$ 66.30	\$ 576.30	0.00%	01/01/2021	
1317	Gas Redesign Fee	50% of original design fee	Y	01/01/2020	50% of original design fee		50% of original design fee	0.00%	01/01/2021	
1318	Residential OPCO Regulator (Over Pressure Cut Off)	\$ 255.00	Y	01/01/2020	\$ 255.00	\$ 33.15	\$ 288.15	0.00%	01/01/2021	
1319	Commercial Internal Monitor Regulator	\$ 816.00	Y	01/01/2020	\$ 816.00	\$ 106.08	\$ 922.08	0.00%	01/01/2021	
1320	Site Not Ready Fee	\$ 510.00	Y	01/01/2020	\$ 510.00	\$ 66.30	\$ 576.30	0.00%	01/01/2021	
1321	An Aid to Construction may apply based on actual gas service costs.		Y	01/01/2020					01/01/2021	Customers applying for a gas service for a new or revised gas service, may be required to pay a portion of the cost based on payback calculation.
1322	Gas Loss from damages (fee varies based on size, material and time)	M1 Rate x m3 of gas lost + 15% admin fees	Y	01/01/2020	M1 Rate x m3 of gas lost + 15% admin fees		M1 Rate x m3 of gas lost + 15% admin fees	0.00%	01/01/2021	
1323	Broken, buried value box repair	\$ 2,122.42	Y	01/01/2020	\$ 2,122.42	\$ 275.91	\$ 2,398.33	0.00%	01/01/2021	
1324	Excavation Charges	\$ 212.24	Y	01/01/2020	\$ 212.24	\$ 27.59	\$ 239.83	0.00%	01/01/2021	
1325	Frost Charges for Winter Excavation by Meter	\$ 66.00	Y	01/01/2020	\$ 66.00	\$ 8.58	\$ 74.58	0.00%	01/01/2021	This per meter charge is based on the maximum depth of 1.2m of full frost, current contractor pricing.
1326	RENTAL GAS WATER HEATER RATES - YEARLY									Customers have indicated a preference for larger increases every few years as opposed to frequent small rate increases. Last increase was in 2018. Since then both capital & labour costs to operate the program have increased. A rate increase is now required to cover increased tank costs & inflation over the past 2 years.
1327	CONVENTIONAL									
1328	40-R	\$ 142.49	Y	01/01/2020	\$ 142.49	\$ 18.52	\$ 161.01	0.00%	01/01/2021	
1329	50-R	\$ 155.35	Y	01/01/2020	\$ 155.35	\$ 20.20	\$ 175.55	0.00%	01/01/2021	
1330	60-R	\$ 168.28	Y	01/01/2020	\$ 168.28	\$ 21.88	\$ 190.16	0.00%	01/01/2021	
1331	75-R	\$ 234.42	Y	01/01/2020	\$ 234.42	\$ 30.47	\$ 264.89	0.00%	01/01/2021	
1332	40-R-FV	\$ 185.48	Y	01/01/2020	\$ 185.48	\$ 24.11	\$ 209.59	0.00%	01/01/2021	
1333	50-R-FV	\$ 188.88	Y	01/01/2020	\$ 188.88	\$ 24.55	\$ 213.43	0.00%	01/01/2021	
1334	60-R-FV	\$ 196.08	Y	01/01/2020	\$ 196.08	\$ 25.49	\$ 221.57	0.00%	01/01/2021	

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1335	POWER VENTED									
1336	40-PV	\$ 257.56	Y	01/01/2020	\$ 257.56	\$ 33.48	\$ 291.04	0.00%	01/01/2021	
1337	50-PV	\$ 264.43	Y	01/01/2020	\$ 264.43	\$ 34.38	\$ 298.81	0.00%	01/01/2021	
1338	60-PV	\$ 297.09	Y	01/01/2020	\$ 297.09	\$ 38.62	\$ 335.71	0.00%	01/01/2021	
1339	75-PV	\$ 334.83	Y	01/01/2020	\$ 334.83	\$ 43.53	\$ 378.36	0.00%	01/01/2021	
1340	40-PV-FV	\$ 257.56	Y	01/01/2020	\$ 257.56	\$ 33.48	\$ 291.04	0.00%	01/01/2021	
1341	50-PV-FV	\$ 264.43	Y	01/01/2020	\$ 264.43	\$ 34.38	\$ 298.81	0.00%	01/01/2021	
1342	60-PV-FV	\$ 315.05	Y	01/01/2020	\$ 315.05	\$ 40.96	\$ 356.01	0.00%	01/01/2021	
1343	75 -PV_FV	\$ 334.83	Y	01/01/2020	\$ 334.83	\$ 43.53	\$ 378.36	0.00%	01/01/2021	
1344	DIRECT VENT									
1345	50-DV	\$ 214.57	Y	01/01/2020	\$ 214.57	\$ 27.89	\$ 242.46	0.00%	01/01/2021	
1346	50-DV-FV	\$ 244.64	Y	01/01/2020	\$ 244.64	\$ 31.80	\$ 276.44	0.00%	01/01/2021	
1347	50-PV-DV	\$ 294.44	Y	01/01/2020	\$ 294.44	\$ 38.28	\$ 332.72	0.00%	01/01/2021	
1348	50-PV-DV-H	\$ 321.97	Y	01/01/2020	\$ 321.97	\$ 41.86	\$ 363.83	0.00%	01/01/2021	
1349	COMBO HEATING TANKS									
1350	APPOLO 40-PV	\$ 287.36	Y	01/01/2020	\$ 287.36	\$ 37.36	\$ 324.72	0.00%	01/01/2021	
1351	GSW 50-PV	\$ 294.44	Y	01/01/2020	\$ 294.44	\$ 38.28	\$ 332.72	0.00%	01/01/2021	
1352	APOLLO 50-PV	\$ 294.44	Y	01/01/2020	\$ 294.44	\$ 38.28	\$ 332.72	0.00%	01/01/2021	
1353	APOLLO 50-DV	\$ 264.43	Y	01/01/2020	\$ 264.43	\$ 34.38	\$ 298.81	0.00%	01/01/2021	
1354	POLARIS PR-34	\$ 643.82	Y	01/01/2020	\$ 643.82	\$ 83.70	\$ 727.52	0.00%	01/01/2021	
1355	TANKLESS/ON DEMAND HEATERS									
1356	53-DVN	\$ 400.59	Y	01/01/2020	\$ 400.59	\$ 52.08	\$ 452.67	0.00%	01/01/2021	
1357	66-DVN	\$ 422.11	Y	01/01/2020	\$ 422.11	\$ 54.87	\$ 476.98	0.00%	01/01/2021	
1358	74-DVN	\$ 443.58	Y	01/01/2020	\$ 443.58	\$ 57.67	\$ 501.25	0.00%	01/01/2021	
1359	ANTI-SCALD VALVE RENTAL	\$ 12.24	Y	01/01/2020	\$ 12.24	\$ 1.59	\$ 13.83	0.00%	01/01/2021	
1360	Termination Option RWH	\$ 110.42	Y	01/01/2020	\$ 110.42	\$ 14.35	\$ 124.77	0.00%	01/01/2021	
1361	SERVICE PRICING - ALL TYPES									
1362	08:00 to 17:00									
1363	First 45 minutes & Minimum Charge	\$ 120.00	Y	01/01/2020	\$ 120.00	\$ 15.60	\$ 135.60	0.00%	01/01/2021	
1364	Additional Hours	\$ -			\$ -					
1365	15 min	\$ 30.00	Y	01/01/2020	\$ 30.00	\$ 3.90	\$ 33.90	0.00%	01/01/2021	
1366	30 min	\$ 60.00	Y	01/01/2020	\$ 60.00	\$ 7.80	\$ 67.80	0.00%	01/01/2021	
1367	45 min	\$ 90.00	Y	01/01/2020	\$ 90.00	\$ 11.70	\$ 101.70	0.00%	01/01/2021	
1368	60 min	\$ 120.00	Y	01/01/2020	\$ 120.00	\$ 15.60	\$ 135.60	0.00%	01/01/2021	
1369	Stat Holidays - Persons working	\$ 155.00	Y	01/01/2020	\$ 155.00	\$ 20.15	\$ 175.15	0.00%	01/01/2021	
1370	Stat Holidays - On-call	\$ 195.00	Y	01/01/2020	\$ 195.00	\$ 25.35	\$ 220.35	0.00%	01/01/2021	
1371	17:00 to 24:00 & Weekends									
1372	First 45 minutes & Minimum Charge	\$ 155.00	Y	01/01/2020	\$ 155.00	\$ 20.15	\$ 175.15	0.00%	01/01/2021	
1373	Additional Hours									
1374	15 min	\$ 39.00	Y	01/01/2020	\$ 39.00	\$ 5.07	\$ 44.07	0.00%	01/01/2021	
1375	30 min	\$ 77.00	Y	01/01/2020	\$ 77.00	\$ 10.01	\$ 87.01	0.00%	01/01/2021	
1376	45 min	\$ 116.00	Y	01/01/2020	\$ 116.00	\$ 15.08	\$ 131.08	0.00%	01/01/2021	
1377	60 min	\$ 155.00	Y	01/01/2020	\$ 155.00	\$ 20.15	\$ 175.15	0.00%	01/01/2021	
1378	Natural Gas Appliance Safety Check	\$ 193.00	Y	01/01/2020	\$ 193.00	\$ 25.09	\$ 218.09	0.00%	01/01/2021	

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1379	Direct Purchase Billing									
1380	Direct Purchase Administration Charge - Fixed Monthly	\$ 80.00	Y	01/01/2020	\$ 80.00	\$ 10.40	\$ 90.40	0.00%	01/01/2021	This fee is intended to recover the costs incurred for administrative activities related to the set up and ongoing facilitation of Direct Purchase Contracts.
1381	Direct Purchase Administration Charge - Monthly Charge per account	\$ 0.20	Y	01/01/2020	\$ 0.20	\$ 0.03	\$ 0.23	0.00%	01/01/2021	
1382	Distributor Consolidated Billing Charge - per retail residential customer monthly	\$ 1.10	Y	01/01/2020	\$ 1.10	\$ 0.14	\$ 1.24	0.00%	01/01/2021	This fee is intended to recover costs incurred to allow Kitchener Utilities the ability to charge their customers commodity and transportation on the customer's gas bill. This fee is only charged when Kitchener Utilities bills for commodity and transportation on behalf of the gas supplier.
1383	Distributor Consolidated Billing Charge - per retail commercial customer monthly	\$ 2.10	Y	01/01/2020	\$ 2.10	\$ 0.27	\$ 2.37	0.00%	01/01/2021	
1384	Distributor Consolidated Billing Charge - per retail industrial customer monthly	\$ 5.20	Y	01/01/2020	\$ 5.20	\$ 0.68	\$ 5.88	0.00%	01/01/2021	
1385	Invoice Vendor Adjustments	Greater of \$1.85 or .65%	Y	01/01/2020	Greater of \$1.85 or .65%		Greater of \$1.85 or .65%		01/01/2021	This fee is intended to recover costs incurred for Kitchener Utilities to charge gas supplier adjustment amounts on the customer's gas bill. This fee is only charged when KU bills for commodity and transportation on behalf of the gas supplier and the gas supplier submits a related credit or debit adjustment amount to be applied to the customer's gas bill.

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1386	WATER									
1387	User rates for water consumption will be approved as part of the annual budget process									
1388	QMS Form 1 Review Fee	\$ 1,447.76	N	01/01/2020	\$ 1,447.76	\$ -	\$ 1,447.76	0.00%	01/01/2021	
1389	Frozen Water Service Customer Side investigation Weekdays	\$ 180.98	N	01/01/2020	\$ 180.98	\$ -	\$ 180.98	0.00%	01/01/2021	
1390	Frozen Water Service Customer Side investigation Weekends	\$ 361.92	N	01/01/2020	\$ 361.92	\$ -	\$ 361.92	0.00%	01/01/2021	
1391	Bulk Water Fill Rate	Published Cost of Water per M3 plus 15% admin	N	01/01/2020	Published Cost of Water per M3 plus 15% admin	\$ -	Published Cost of Water per M3 plus 15% admin	0.00%	01/01/2021	
1392	Backflow Prevention Device Permit (Per Device)	\$ 83.68	Y	01/01/2020	\$ 83.68	\$ 10.88	\$ 94.56	0.00%	01/01/2021	
1393	Backflow Prevention Device (Borrow)	\$263.25 plus cost of water Per M3	N	01/01/2020	\$263.25 plus cost of water Per M3	\$ -	\$263.25 plus cost of water Per M3	0.00%	01/01/2021	
1394	Seasonal Meter Install/Remove	\$ 101.32	N	01/01/2020	\$ 101.32	\$ -	\$ 101.32	0.00%	01/01/2021	
1395	Confined space entry for meter in chambers	\$ 234.18	N	01/01/2020	\$ 234.18	\$ -	\$ 234.18	0.00%	01/01/2021	
1396	Subdivision Inspection - first 2 are free, charge for third	\$ 693.67	N	01/01/2020	\$ 693.67	\$ -	\$ 693.67	0.00%	01/01/2021	
1397	Internal Issues (e.g. poor pressure/no water)	\$175.75 to \$351.44	N	01/01/2020	\$175.75 to \$351.44	\$ -	\$175.75 to \$351.44	0.00%	01/01/2021	
	Turn water on after hours	\$ 200.43	n							
1398	Frozen Water service thaw - Customer Side	\$ 717.66	N	01/01/2020	\$ 717.66	\$ -	\$ 717.66	0.00%	01/01/2021	
1399	Water resampling due to adverse conditions - Temporary Watermain	\$ 386.43	N	01/01/2020	\$ 386.43	\$ -	\$ 386.43	0.00%	01/01/2021	
1400	Fire flow charge	\$ 247.30	Y	01/01/2020	\$ 247.30	\$ 32.15	\$ 279.45	0.00%	01/01/2021	
1401	Water meter disputes	\$ 219.71	N	01/01/2020	\$ 219.71	\$ -	\$ 219.71	0.00%	01/01/2021	
1402	Water Meter - Builder non compliance, \$250 for first offence, \$250 increasing increments	\$ 255.00	N	01/01/2020	\$ 255.00	\$ -	\$ 255.00	0.00%	01/01/2021	
1403	new water meter fee - 5/8"	\$ 142.80	N	01/01/2020	\$ 142.80	\$ -	\$ 142.80	0.00%	01/01/2021	
1404	new water meter fee - 1"	\$ 338.64	N	01/01/2020	\$ 338.64	\$ -	\$ 338.64	0.00%	01/01/2021	
1405	new water meter fee - 1 1/2"	\$ 697.68	N	01/01/2020	\$ 697.68	\$ -	\$ 697.68	0.00%	01/01/2021	
1406	new water meter fee - 2"	\$ 841.50	N	01/01/2020	\$ 841.50	\$ -	\$ 841.50	0.00%	01/01/2021	
1407	new water meter fee - 3", 4"	cost of meter plus \$133	N	01/01/2020	cost of meter plus \$133	\$ -	cost of meter plus \$133		01/01/2021	

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1408	SANITARY AND STORMWATER UTILITIES									
1409	User rates for sanitary sewer usage will be approved as part of the annual budget process									
1410	User rates for monthly stormwater system usage will be approved as part of the annual budget process									
1411	Sewer Blockades									
1412	Regular hours - flat rate	\$ 288.68	N	01/01/2020	\$ 288.68	\$ -	\$ 288.68	0.00%	01/01/2021	
1413	Overtime hours - flat rate	\$ 439.47	N	01/01/2020	\$ 439.47	\$ -	\$ 439.47	0.00%	01/01/2021	
1414	Sewer Cleaning									
1415	Regular hours - min. 2 hour charge, after 2hrs = labour, material & equipment	\$ 382.74	N	01/01/2020	\$ 382.74	\$ -	\$ 382.74	0.00%	01/01/2021	
1416	Overtime hours - min. 2 hour charge, after 2hrs = labour, material & equipment	\$ 483.46	N	01/01/2020	\$ 483.46	\$ -	\$ 483.46	0.00%	01/01/2021	
1417	Double-time hours - min. 2 hour charge, after 2hrs = labour, material & equipment	\$ 577.91	N	01/01/2020	\$ 577.91	\$ -	\$ 577.91	0.00%	01/01/2021	
1418	Catchbasin Cleaning									
1419	Regular hours - min. 2 hour charge, after 2hrs = labour, material & equipment	\$ 382.74	N	01/01/2020	\$ 382.74	\$ -	\$ 382.74	0.00%	01/01/2021	
1420	Overtime hours - min. 2 hour charge, after 2hrs = labour, material & equipment	\$ 483.46	N	01/01/2020	\$ 483.46	\$ -	\$ 483.46	0.00%	01/01/2021	
1421	Double-time hours - min. 2 hour charge, after 2hrs = labour, material & equipment	\$ 577.91	N	01/01/2020	\$ 577.91	\$ -	\$ 577.91	0.00%	01/01/2021	
1422	Material Disposal Fee for Sewer Cleaning and Catch basin Cleaning - if required - flat rate	\$ 382.74	N	01/01/2020	\$ 382.74	\$ -	\$ 382.74	0.00%	01/01/2021	
1423	Street Sweeping									
1424	Regular hours - minimum charge	\$ 295.17	N	01/01/2020	\$ 295.17	\$ -	\$ 295.17	0.00%	01/01/2021	
1425	Overtime hours - minimum charge	\$ 351.69	N	01/01/2020	\$ 351.69	\$ -	\$ 351.69	0.00%	01/01/2021	
1426	Double-time hours - minimum charge	\$ 414.42	N	01/01/2020	\$ 414.42	\$ -	\$ 414.42	0.00%	01/01/2021	

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1427	CORPORATE SERVICES									
1428	<i>TECHNOLOGY INNOVATION & SERVICES</i>									
1429	Kitchener Atlas Book	\$ 125.52	Y	01/01/2020	\$ 125.52	\$ 16.32	\$ 141.84	0.00%	01/01/2021	
1430	Custom Mapping Services per hour	\$ 66.94	Y	01/01/2020	\$ 66.94	\$ 8.70	\$ 75.64	0.00%	01/01/2021	
1431	Standard Map - Ward, Planning Community, etc.	\$ 6.64	Y	01/01/2020	\$ 6.64	\$ 0.86	\$ 7.50	0.00%	01/01/2021	
1432	Zoning Map	\$ 13.95	Y	01/01/2020	\$ 13.95	\$ 1.81	\$ 15.76	0.00%	01/01/2021	

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1433	LEGAL									
1434	Subdivision/Condominium Agreements	\$1215.16 to \$2403.36 plus disbursements	Y	01/01/2020	\$1215.16 to \$2403.36 plus disbursements	\$157.97 to \$312.43	\$1,373.13 to \$2,715.79 plus disbursements	0.00%	01/01/2021	
1435	Amendment to Subdivision, Condominium agreements/other development related agreements (i.e.. agreements under the Development Charge Act or Building Code Act, etc.) + disbursements	\$440.72 to \$1,600.07 plus disbursements	Y	01/01/2020	\$440.72 to \$1,600.07 plus disbursements	\$57.29 to \$208.00	\$498.01 to \$1,808.07 plus disbursements	0.00%	01/01/2021	
1436	Environmental Agreements (borehole/access, etc.)	\$ 260.33	Y	01/01/2020	\$ 260.33	\$ 33.84	\$ 294.17	0.00%	01/01/2021	
1437	Subdivision Plan Clearance/Transfer and easement registrations/Draft document review and approval	\$170.15 to \$802.36 plus disbursements	Y	01/01/2020	\$170.15 to \$802.36 plus disbursements	\$22.12 to \$104.31	\$192.27 to \$906.67 plus disbursements	0.00%	01/01/2021	
1438	Site Plan Agreements and amendments	\$571.79 plus disbursements	Y	01/01/2020	\$571.79 plus disbursements	\$ 74.33	\$646.12 plus disbursements	0.00%	01/01/2021	
1439	Deed/Easement acquired under Planning Authority	disbursements		01/01/2020	disbursements		disbursements	0.00%	01/01/2021	
1440	Committee of Adjustment Agreements (preparation & review)	\$253.81 to \$1,198.43 plus disbursements	Y	01/01/2020	\$253.81 to \$1,198.43 plus disbursements	\$33.00 to \$155.79	\$286.81 to \$1,354.22 plus disbursements	0.00%	01/01/2021	
1441	Off-Site Parking Agreements	\$287.29 plus disbursements	Y	01/01/2020	\$287.29 plus disbursements	\$ 37.35	\$324.64 plus disbursements	0.00%	01/01/2021	
1442	Garden Suite	\$287.29 plus disbursements	Y	01/01/2020	\$287.29 plus disbursements	\$ 37.35	\$324.64 plus disbursements	0.00%	01/01/2021	
1443	Other Agreements/Misc. Services, Misc. agreements (e.g., Municipal Access, Heritage easements, leases, licenses, air rights & misc. real estate documents (e.g., Deeds, Quit Claims))	\$223.14 to \$1,118.47 plus disbursements	Y	01/01/2020	\$223.14 to \$1,118.47 plus disbursements	\$29.01 to \$145.40	\$250 to \$1,252 plus disbursements	0.00%	01/01/2021	
1444	Easements prepared at the request of and conveyed to other Utilities	\$132.01 plus disbursements	Y	01/01/2020	\$132.01 plus disbursements	\$ 17.16	\$149.17 plus disbursements	0.00%	01/01/2021	
1445	Part Lot Control By-laws	\$241.73 plus disbursements	Y	01/01/2020	\$241.73 plus disbursements	\$ 31.42	\$273.15 plus disbursements	0.00%	01/01/2021	
1446	Part Lot Control Extension By-laws	\$241.73 plus disbursements	Y	01/01/2020	\$241.73 plus disbursements	\$ 31.42	\$273.15 plus disbursements	0.00%	01/01/2021	
1447	Releases/Letters of Compliance for Registered Agreements	\$ 132.02	Y	01/01/2020	\$ 132.02	\$ 17.16	\$149.18 plus disbursements	0.00%	01/01/2021	
1448	Street/Lane Closings, Note: fee will be charged to each person, receiving a conveyance of a portion of a closed road/lane. Disbursements are pro-rated.	\$247.31 to \$1,359.28 plus disbursements	Y	01/01/2020	\$247.31 to \$1,359.28 plus disbursements	\$32.15 to \$176.71	\$279.46 to \$1,536 plus disbursements	0.00%	01/01/2021	
1449	Industrial Restrictive Covenants - Consents	\$ 178.51	Y	01/01/2020	\$ 178.51	\$ 23.21	\$ 201.72	0.00%	01/01/2021	
1450	Tieback Agreements - Initial Fee	\$ 1,000.00	Y	01/01/2020	\$ 1,000.00	\$ 130.00	\$ 1,130.00	0.00%	01/01/2021	
1451	Tieback Agreements - resubmission Fee	\$ 500.00	Y	01/01/2020	\$ 500.00	\$ 65.00	\$ 565.00	0.00%	01/01/2021	
1452	Tieback Agreements - Processing Fee	\$ 500.00	Y	01/01/2020	\$ 500.00	\$ 65.00	\$ 565.00	0.00%	01/01/2021	
1453	Encroachment Agreements:									
1454	(Building, Patio's, Porches and other structures)									
1455	Application	\$ 260.33	Y	01/01/2020	\$ 260.33	\$ 33.84	\$ 294.17	0.00%	01/01/2021	
1456	Processing Fee	\$218.48 plus disbursements	Y	01/01/2020	\$218.48 plus disbursements	\$ 28.40	\$246.88 plus disbursements	0.00%	01/01/2021	
1457	Annual Fee	Market Value of Land x Area of Land x 10% (min \$290.08)	Y	01/01/2020	Market Value of Land x Area of Land x 10% (min \$290.08)	minimum of \$37.71	Market Value of Land x Area of Land x 10% (minimum \$328.79)	0.00%	01/01/2021	
1458	Downtown Patio Encroachment Fee/Season (occupancy of 10 or fewer)	\$ 114.36	Y	01/01/2020	\$ 114.36	\$ 14.87	\$ 129.23	0.00%	01/01/2021	
1459	Downtown Patio Encroachment Fee/Season (occupancy of 11 seats or more)	\$ 367.25	Y	01/01/2020	\$ 367.25	\$ 47.74	\$ 414.99	0.00%	01/01/2021	

Note - total fee including applicable taxes will be rounded to the nearest five cents

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1460	Miscellaneous Letters	\$87.40 to \$235.22	Y	01/01/2020	\$87.40 to \$235.22	\$11.36 to \$30.58	\$99.02 to \$265.79	0.00%	01/01/2021	
1461	Highway establishment and opening By-laws	\$287.29 plus disbursements	Y	01/01/2020	\$287.29 plus disbursements	\$ 37.35	\$324.63 plus disbursements	0.00%	01/01/2021	
1462	Miscellaneous By-laws (0.3 m reserve, street name change, etc.)	\$170.15 to \$554.12 plus disbursements	Y	01/01/2020	\$170.15 to \$554.12 plus disbursements	\$22.12 to \$72.04	\$192.26 to \$626.15 plus disbursements	0.00%	01/01/2021	

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1463	LEGISLATED SERVICES									
1464	COUNCIL MINUTES									
1465	Individual Sets/page	\$ 0.35	Y	01/01/2019	\$ 0.35	\$ 0.05	\$ 0.40	0.00%	01/01/2021	
1466	STANDING COMMITTEE MINUTES									
1467	Individual Sets/page	\$ 0.35	Y	01/01/2019	\$ 0.35	\$ 0.05	\$ 0.40	0.00%	01/01/2021	
1468	COMMITTEE OF ADJUSTMENT									
1469	Minor Variance (Zoning)	\$ 1,287.00	N	01/01/2019	\$ 1,287.00	\$ -	\$ 1,287.00	0.00%	01/01/2021	
1470	Consent	\$ 1,523.00	N	01/01/2019	\$ 1,523.00	\$ -	\$ 1,523.00	0.00%	01/01/2021	
1471	Certificate of Official	\$ 263.00	N	01/01/2019	\$ 263.00	\$ -	\$ 263.00	0.00%	01/01/2021	
1472	Application to Change Conditions	\$ 747.00	N	01/01/2019	\$ 747.00	\$ -	\$ 747.00	0.00%	01/01/2021	
1473	Deferral Fee K20	\$ 420.00	N	01/01/2019	\$ 420.00	\$ -	\$ 420.00	0.00%	01/01/2021	
1474	Commissioning of Non-City Related Documents	\$ 17.70	Y	01/01/2013	\$ 17.70	\$ 2.30	\$ 20.00	0.00%	01/01/2021	
1475	Commissioning of Domestic & Foreign Pension Documents	\$13.27 for first document, \$4.42/additional document	Y	01/01/2013	\$13.27 for first document, \$4.42/additional document	\$1.73 for first document, \$0.58/additional document	\$15.00 for first document, \$5.00/additional document	0.00%	01/01/2021	
1476	INFORMATION ACCESS REQUEST									
1477	Administration Fee	\$ 5.00	N	03/01/2011	\$ 5.00	\$ -	\$ 5.00	0.00%	01/01/2021	Legislated fee, cannot be changed.
1478	Staff Time/15 min.	\$ 7.50	N	03/01/2011	\$ 7.50	\$ -	\$ 7.50	0.00%	01/01/2021	Legislated fee, cannot be changed.
1479	Photocopies/page	\$ 0.20	N	03/01/2011	\$ 0.20	\$ -	\$ 0.20	0.00%	01/01/2021	Legislated fee, cannot be changed.
1480	Assessment View/Page	\$ 1.45	N	01/01/2019	\$ 1.45	\$ -	\$ 1.45	0.00%	01/01/2021	
1481	Marriage License	\$ 154.00	N	01/01/2013	\$ 154.00	\$ -	\$ 154.00	0.00%	01/01/2021	
1482	Lottery/Bingo License	\$130.00 for Bingo Licenses, 3% of prize value for all other lotteries	N	03/01/2011	\$130.00 for Bingo Licenses, 3% of prize value for all other lotteries	\$ -	\$130.00 for Bingo Licenses, 3% of prize value for all other lotteries	0.00%	01/01/2021	
1483	Death Registration	\$ 28.00	N	01/01/2013	\$ 28.00	\$ -	\$ 28.00	0.00%	01/01/2021	
1484	Municipal Information Forms	\$ 17.70	Y		\$ 17.70	\$ 2.30	\$20.00	0.00%	01/01/2021	Reviewing, Stamping forms for Liquor License Applications.
1485	Property Standards Appeals	\$ 165.00	N	01/01/2019	\$ 165.00	\$ -	\$ 165.00	0.00%	01/01/2021	

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1486	LICENSING									
1487	Adult Entertainment Parlours - Annual:									
1488	Class A - New	\$ 450.00	N	01/01/2020	\$ 450.00	\$ -	\$ 450.00	0.00%	01/01/2021	
1489	Class A - Renewal	\$ 102.00	N	01/01/2020	\$ 102.00	\$ -	\$ 102.00	0.00%	01/01/2021	
1490	Class A - Late	\$ 248.00	N	01/01/2020	\$ 248.00	\$ -	\$ 248.00	0.00%	01/01/2021	
1491	Class B - New	\$ 820.00	N	01/01/2020	\$ 820.00	\$ -	\$ 820.00	0.00%	01/01/2021	
1492	Class B - Renewal	\$ 102.00	N	01/01/2020	\$ 102.00	\$ -	\$ 102.00	0.00%	01/01/2021	
1493	Class B - Late	\$ 249.00	N	01/01/2020	\$ 249.00	\$ -	\$ 249.00	0.00%	01/01/2021	
1494	Class C - New	\$ 847.00	N	01/01/2020	\$ 847.00	\$ -	\$ 847.00	0.00%	01/01/2021	
1495	Class C - Renewal	\$ 114.00	N	01/01/2020	\$ 114.00	\$ -	\$ 114.00	0.00%	01/01/2021	
1496	Class C - Late	\$ 263.00	N	01/01/2020	\$ 263.00	\$ -	\$ 263.00	0.00%	01/01/2021	
1497	Class D - Operator - New	\$ 5,090.00	N	01/01/2020	\$ 5,090.00	\$ -	\$ 5,090.00	0.00%	01/01/2021	
1498	Class D - Operator - Renewal	\$ 4,990.00	N	01/01/2020	\$ 4,990.00	\$ -	\$ 4,990.00	0.00%	01/01/2021	
1499	Class D - Operator - Late	\$ 5,150.00	N	01/01/2020	\$ 5,150.00	\$ -	\$ 5,150.00	0.00%	01/01/2021	
1500	Class D - Attendant - New	\$ 123.00	N	01/01/2020	\$ 123.00	\$ -	\$ 123.00	0.00%	01/01/2021	
1501	Class D - Attendant - Renewal	\$ 123.00	N	01/01/2020	\$ 123.00	\$ -	\$ 123.00	0.00%	01/01/2021	
1502	Class D - Attendant - Late	\$ 123.00	N	01/01/2020	\$ 123.00	\$ -	\$ 123.00	0.00%	01/01/2021	
1503	Class E - New	\$ 6,113.00	N	01/01/2020	\$ 6,113.00	\$ -	\$ 6,113.00	0.00%	01/01/2021	
1504	Class E - Renewal	\$ 6,113.00	N	01/01/2020	\$ 6,113.00	\$ -	\$ 6,113.00	0.00%	01/01/2021	
1505	Class E - Late	\$ 6,113.00	N	01/01/2020	\$ 6,113.00	\$ -	\$ 6,113.00	0.00%	01/01/2021	
1506	Alternative Massage Centres - New	\$ 418.00	N	01/01/2020	\$ 418.00	\$ -	\$ 418.00	0.00%	01/01/2021	
1507	Alternative Massage Centres - Renewal	\$ 148.00	N	01/01/2020	\$ 148.00	\$ -	\$ 148.00	0.00%	01/01/2021	
1508	Alternative Massage Centres - Late	\$ 307.00	N	01/01/2020	\$ 307.00	\$ -	\$ 307.00	0.00%	01/01/2021	
1509	Auctioneer - New	\$ 100.00	N	04/01/2018	\$ 100.00	\$ -	\$ 100.00	0.00%	01/01/2021	
1510	Auctioneer - Renewal	\$ 75.00	N	04/01/2018	\$ 75.00	\$ -	\$ 75.00	0.00%	01/01/2021	
1511	Auctioneer - Late	\$ 100.00	N	04/01/2018	\$ 100.00	\$ -	\$ 100.00	0.00%	01/01/2021	
1512	Beauty Salon - New	\$ 215.00	N	04/01/2018	\$ 215.00	\$ -	\$ 215.00	0.00%	01/01/2021	
1513	Beauty Salon - Renewal	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2021	
1514	Beauty Salon - Late	\$ 165.00	N	04/01/2018	\$ 165.00	\$ -	\$ 165.00	0.00%	01/01/2021	
1515	Busker - New	\$ 55.00	N	01/01/2018	\$ 55.00	\$ -	\$ 55.00	0.00%	01/01/2021	
1516	Busker - Renewal	\$ 55.00	N	04/01/2018	\$ 55.00	\$ -	\$ 55.00	0.00%	01/01/2021	
1517	Busker - Late	\$ 55.00	N	04/01/2018	\$ 55.00	\$ -	\$ 55.00	0.00%	01/01/2021	
1518	Contractors - New	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2021	
1519	Contractors - Renewal	\$ 75.00	N	04/01/2018	\$ 75.00	\$ -	\$ 75.00	0.00%	01/01/2021	
1520	Contractors - Late	\$ 115.00	N	04/01/2018	\$ 115.00	\$ -	\$ 115.00	0.00%	01/01/2021	
1521	Convenience Store - New	\$ 215.00	N	04/01/2018	\$ 215.00	\$ -	\$ 215.00	0.00%	01/01/2021	
1522	Convenience Store - Renewal	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2021	
1523	Convenience Store - Late	\$ 170.00	N	04/01/2018	\$ 170.00	\$ -	\$ 170.00	0.00%	01/01/2021	
1524	Driving School - New	\$ 135.00	N	04/01/2018	\$ 135.00	\$ -	\$ 135.00	0.00%	01/01/2021	
1525	Driving School - Renewal	\$ 75.00	N	04/01/2018	\$ 75.00	\$ -	\$ 75.00	0.00%	01/01/2021	
1526	Driving School - Late	\$ 100.00	N	04/01/2018	\$ 100.00	\$ -	\$ 100.00	0.00%	01/01/2021	
1527	Farmers' Market - Stationary - New	\$ 225.00	N	04/01/2018	\$ 225.00	\$ -	\$ 225.00	0.00%	01/01/2021	
1528	Farmers' Market - Stationary - Renewal	\$ 175.00	N	04/01/2018	\$ 175.00	\$ -	\$ 175.00	0.00%	01/01/2021	
1529	Farmers' Market - Stationary - Late	\$ 210.00	N	04/01/2018	\$ 210.00	\$ -	\$ 210.00	0.00%	01/01/2021	
1530	Farmers' Market - Pop-up	\$ 125.00	N	01/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2021	
1531	Fireworks Vendor - Class A - New	\$ 565.00	N	01/01/2020	\$ 565.00	\$ -	\$ 565.00	0.00%	01/01/2021	
1532	Fireworks Vendor - Class B - New	\$ 228.00	N	01/01/2020	\$ 228.00	\$ -	\$ 228.00	0.00%	01/01/2021	
1533	Fireworks Vendor - Class B - Renewal	\$ 94.00	N	01/01/2020	\$ 94.00	\$ -	\$ 94.00	0.00%	01/01/2021	
1534	Fireworks Vendor - Class B - Late	\$ 214.00	N	01/01/2020	\$ 214.00	\$ -	\$ 214.00	0.00%	01/01/2021	
1535	Fireworks Vendor - Class C - New	\$ 457.00	N	01/01/2020	\$ 457.00	\$ -	\$ 457.00	0.00%	01/01/2021	
1536	Fireworks Vendor - Class C - Renewal	\$ 94.00	N	01/01/2020	\$ 94.00	\$ -	\$ 94.00	0.00%	01/01/2021	
1537	Fireworks Vendor - Class C - Late	\$ 214.00	N	01/01/2020	\$ 214.00	\$ -	\$ 214.00	0.00%	01/01/2021	
1538	Food Shop with Liquor License - New	\$ 310.00	N	04/01/2018	\$ 310.00	\$ -	\$ 310.00	0.00%	01/01/2021	
1539	Food Shop with Liquor License - Renewal	\$ 200.00	N	04/01/2018	\$ 200.00	\$ -	\$ 200.00	0.00%	01/01/2021	

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1540	Food Shop with Liquor License - Late	\$ 240.00	N	04/01/2018	\$ 240.00	\$ -	\$ 240.00	0.00%	01/01/2021	
1541	Food Shop without Liquor License - New	\$ 275.00	N	04/01/2018	\$ 275.00	\$ -	\$ 275.00	0.00%	01/01/2021	
1542	Food Shop without Liquor License - Renewal	\$ 185.00	N	04/01/2018	\$ 185.00	\$ -	\$ 185.00	0.00%	01/01/2021	
1543	Food Shop without Liquor License - Late	\$ 230.00	N	04/01/2018	\$ 230.00	\$ -	\$ 230.00	0.00%	01/01/2021	
1544	Food Truck - New	\$ 225.00	N	04/01/2018	\$ 225.00	\$ -	\$ 225.00	0.00%	01/01/2021	
1545	Food Truck - Renewal	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2021	
1546	Food Truck - Late	\$ 165.00	N	04/01/2018	\$ 165.00	\$ -	\$ 165.00	0.00%	01/01/2021	
1547	Launderette - New	\$ 225.00	N	04/01/2018	\$ 225.00	\$ -	\$ 225.00	0.00%	01/01/2021	
1548	Launderette - Renewal	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2021	
1549	Launderette - Late	\$ 165.00	N	01/01/2018	\$ 165.00	\$ -	\$ 165.00	0.00%	01/01/2021	
1550	Lodging/Boarding Houses - New	\$ 1,099.00	N	01/01/2020	\$ 1,099.00	\$ -	\$ 1,099.00	0.00%	01/01/2021	
1551	Lodging/Boarding Houses - Renewal	\$ 892.00	N	01/01/2020	\$ 892.00	\$ -	\$ 892.00	0.00%	01/01/2021	
1552	Lodging/Boarding Houses - Late	\$ 1,009.00	N	01/01/2020	\$ 1,009.00	\$ -	\$ 1,009.00	0.00%	01/01/2021	
1553	Mobile Business - New	\$ 225.00	N	04/01/2018	\$ 225.00	\$ -	\$ 225.00	0.00%	01/01/2021	
1554	Mobile Business - Renewal	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2021	
1555	Mobile Business - Late	\$ 165.00	N	04/01/2018	\$ 165.00	\$ -	\$ 165.00	0.00%	01/01/2021	
1556	Motor Vehicle Facility - New	\$ 225.00	N	04/01/2018	\$ 225.00	\$ -	\$ 225.00	0.00%	01/01/2021	
1557	Motor Vehicle Facility - Renewal	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2021	
1558	Motor Vehicle Facility - Late	\$ 165.00	N	04/01/2018	\$ 165.00	\$ -	\$ 165.00	0.00%	01/01/2021	
1559	Nightclub - New	\$ 290.00	N	04/01/2018	\$ 290.00	\$ -	\$ 290.00	0.00%	01/01/2021	
1560	Nightclub - Renewal	\$ 185.00	N	04/01/2018	\$ 185.00	\$ -	\$ 185.00	0.00%	01/01/2021	
1561	Nightclub - Late	\$ 230.00	N	04/01/2018	\$ 230.00	\$ -	\$ 230.00	0.00%	01/01/2021	
1562	Old Gold - New	\$ 135.00	N	04/01/2018	\$ 135.00	\$ -	\$ 135.00	0.00%	01/01/2021	
1563	Old Gold - Renewal	\$ 75.00	N	04/01/2018	\$ 75.00	\$ -	\$ 75.00	0.00%	01/01/2021	
1564	Old Gold - Late	\$ 100.00	N	04/01/2018	\$ 100.00	\$ -	\$ 100.00	0.00%	01/01/2021	
1565	Payday Loan Establishments - New	\$ 575.00	N	01/01/2020	\$ 575.00	\$ -	\$ 575.00	0.00%	01/01/2021	
1566	Payday Loan Establishments - Renewal	\$ 375.00	N	01/01/2020	\$ 375.00	\$ -	\$ 375.00	0.00%	01/01/2021	
1567	Payday Loan Establishments - Late	\$ 450.00	N	01/01/2020	\$ 450.00	\$ -	\$ 450.00	0.00%	01/01/2021	
1568	Permanent Vendor	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2021	
1569	Pet Care Establishment - New	\$ 130.00	N	04/01/2018	\$ 130.00	\$ -	\$ 130.00	0.00%	01/01/2021	
1570	Pet Care Establishment - Renewal	\$ 75.00	N	04/01/2018	\$ 75.00	\$ -	\$ 75.00	0.00%	01/01/2021	
1571	Pet Care Establishment - Late	\$ 100.00	N	04/01/2018	\$ 100.00	\$ -	\$ 100.00	0.00%	01/01/2021	
1572	Pet Shop - New	\$ 130.00	N	04/01/2018	\$ 130.00	\$ -	\$ 130.00	0.00%	01/01/2021	
1573	Pet Shop - Renewal	\$ 75.00	N	04/01/2018	\$ 75.00	\$ -	\$ 75.00	0.00%	01/01/2021	
1574	Pet Shop - Late	\$ 100.00	N	04/01/2018	\$ 100.00	\$ -	\$ 100.00	0.00%	01/01/2021	
1575	Places of Amusement - New	\$ 180.00	N	04/01/2018	\$ 180.00	\$ -	\$ 180.00	0.00%	01/01/2021	
1576	Places of Amusement - Renewal	\$ 135.00	N	04/01/2018	\$ 135.00	\$ -	\$ 135.00	0.00%	01/01/2021	
1577	Places of Amusement - Late	\$ 175.00	N	04/01/2018	\$ 175.00	\$ -	\$ 175.00	0.00%	01/01/2021	
1578	Pop-up Shop	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2021	
1579	Public Hall - New	\$ 310.00	N	04/01/2018	\$ 310.00	\$ -	\$ 310.00	0.00%	01/01/2021	
1580	Public Hall - Renewal	\$ 200.00	N	04/01/2018	\$ 200.00	\$ -	\$ 200.00	0.00%	01/01/2021	
1581	Public Hall - Late	\$ 240.00	N	04/01/2018	\$ 240.00	\$ -	\$ 240.00	0.00%	01/01/2021	
1582	Refreshment Vehicle - Class A - New	\$ 225.00	N	04/01/2018	\$ 225.00	\$ -	\$ 225.00	0.00%	01/01/2021	
1583	Refreshment Vehicle - Class A - Renewal	\$ 175.00	N	04/01/2018	\$ 175.00	\$ -	\$ 175.00	0.00%	01/01/2021	
1584	Refreshment Vehicle - Class A - Late	\$ 210.00	N	04/01/2018	\$ 210.00	\$ -	\$ 210.00	0.00%	01/01/2021	
1585	Refreshment Vehicle - Class B - New	\$ 165.00	N	04/01/2018	\$ 165.00	\$ -	\$ 165.00	0.00%	01/01/2021	
1586	Refreshment Vehicle - Class B - Renewal	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2021	
1587	Refreshment Vehicle - Class B - Late	\$ 165.00	N	04/01/2018	\$ 165.00	\$ -	\$ 165.00	0.00%	01/01/2021	
1588	Refreshment Vehicle - Class C - New	\$ 185.00	N	04/01/2018	\$ 185.00	\$ -	\$ 185.00	0.00%	01/01/2021	
1589	Refreshment Vehicle - Class C - Renewal	\$ 135.00	N	04/01/2018	\$ 135.00	\$ -	\$ 135.00	0.00%	01/01/2021	
1590	Refreshment Vehicle - Class C - Late	\$ 175.00	N	04/01/2018	\$ 175.00	\$ -	\$ 175.00	0.00%	01/01/2021	
1591	Special Events	\$ 225.00	N	04/01/2018	\$ 225.00	\$ -	\$ 225.00	0.00%	01/01/2021	
1592	Street Vendors - New	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2021	
1593	Street Vendors - Renewal	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2021	
1594	Street Vendors - Late	\$ 125.00	N	04/01/2018	\$ 125.00	\$ -	\$ 125.00	0.00%	01/01/2021	

Note - total fee including applicable taxes will be rounded to the nearest five cents

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1595	Temporary Vendor (up to 3 consecutive days)	\$ 100.00	N	04/01/2018	\$ 100.00	\$ -	\$ 100.00	0.00%	01/01/2021	
1596	Theatre - New	\$ 275.00	N	04/01/2018	\$ 275.00	\$ -	\$ 275.00	0.00%	01/01/2021	
1597	Theatre - Renewal	\$ 185.00	N	04/01/2018	\$ 185.00	\$ -	\$ 185.00	0.00%	01/01/2021	
1598	Theatre - Late	\$ 230.00	N	04/01/2018	\$ 230.00	\$ -	\$ 230.00	0.00%	01/01/2021	

#	FEE DESCRIPTION	2020 RATE (EXCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2021 RATE (EXCL HST)	HST	2021 RATE (INCL HST)	% INC vs 2020 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1599	FINANCIAL SERVICES									
1600	REVENUE									
1601	Tax Certificate - Mailed in 48 hours	\$ 60.00	N	01/01/2013	\$ 60.00	\$ -	\$ 60.00	0.00%	01/01/2021	
1602	Tax Certificate - Rush Service - Faxed in 24 hours	\$ 80.00	N	01/01/2016	\$ 80.00	\$ -	\$ 80.00	0.00%	01/01/2021	
1603	Utility Certificate	\$ 60.00	N	01/01/2013	\$ 60.00	\$ -	\$ 60.00	0.00%	01/01/2021	
1604	Various Requests (detailed Tax Statement, Utility Receipt)	\$ 25.00	N	01/01/2013	\$ 25.00	\$ -	\$ 25.00	0.00%	01/01/2021	
1605	Reprinting multiple bills (more than 2)	\$ 5.00	Y	01/01/2015	\$ 5.00	\$ 0.65	\$ 5.65	0.00%	01/01/2021	
1606	Utility account administration fee	\$ 40.00	Y	01/01/2015	\$ 40.00	\$ 5.20	\$ 45.20	0.00%	01/01/2021	
1607	Property Ownership Changes	\$ 40.00	N	01/01/2015	\$ 40.00	\$ -	\$ 40.00	0.00%	01/01/2021	
1608	Collections notice delivery fee	\$ 15.30	Y	01/01/2019	\$ 15.30	\$ 1.99	\$ 17.29	0.00%	01/01/2021	
1609	Disconnection Fee	\$ 54.12	Y	01/01/2019	\$ 54.12	\$ 7.04	\$ 61.16	0.00%	01/01/2021	
1610	NSF Cheque Charge	\$ 35.00	N	01/01/2011	\$ 35.00	\$ -	\$ 35.00	0.00%	01/01/2021	
1611	Tampered Meter Cost Recovery	Overhead Cost Recovery			Overhead Cost Recovery		Overhead Cost Recovery	0.00%	01/01/2021	
1612	No Meter Read Access Fee	Overhead Cost Recovery		01/01/2019	Overhead Cost Recovery		Overhead Cost Recovery	0.00%	01/01/2021	
1613	Remove meter for arrears	\$ 101.33	Y	01/01/2020	\$ 101.33	\$ 13.17	\$ 114.50	0.00%	01/01/2021	
1614	Tenant deposit residential - water	\$50 or \$150	N	01/01/2011	\$50 or \$150	\$ -	\$50 or \$150	0.00%	01/01/2021	
1615	Tenant deposit residential - gas	\$ 150.00	N	01/01/2011	\$ 150.00	\$ -	\$ 150.00	0.00%	01/01/2021	
1616	Tenant deposit commercial - water	varies based on business type and size of building	N	03/05/2011	varies based on business type and size of building	\$ -	varies based on business type and size of building	0.00%	01/01/2021	
1617	Tenant deposit commercial - gas	varies based on business type and size of building	N	03/06/2011	varies based on business type and size of building	\$ -	varies based on business type and size of building	0.00%	01/01/2021	
1618	Transfer of utility arrears to a property tax account	\$ 35.00	Y	01/01/2020	\$ 35.00	\$ 4.55	\$ 39.55	0.00%	01/01/2021	
1619	Collection reminder notices	\$ 5.00	N	01/01/2020	\$ 5.00	\$ -	\$ 5.00	0.00%	01/01/2021	



RESERVE SUMMARY

(000's)	2019 Actual	2020 Budget	2020 Actual	2021 Budget
CORPORATE:				
Arbitration	67	78	105	67
Insurance	1,305	1,681	1,591	1,927
Mediation	27	28	28	29
Sick Leave	4,210	4,010	5,433	4,793
WSIB	2,611	2,193	3,608	2,633
Learning & Development	194	57	327	332
Total Corporate Reserves	8,414	8,047	11,092	9,781
<i>Minimum Corporate Reserves</i>	<i>21,953</i>	<i>21,923</i>	<i>21,943</i>	<i>21,953</i>
<i>Maximum Corporate Reserves</i>	<i>33,016</i>	<i>32,971</i>	<i>33,001</i>	<i>33,016</i>
DEVELOPMENT:				
Development Charges	2,244	4,428	8,549	8,882
<i>Minimum Development Reserves</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
<i>Maximum Development Reserves</i>	<i>5,000</i>	<i>5,000</i>	<i>5,000</i>	<i>5,000</i>
(000's)	2019 Actual	2020 Budget	2020 Actual	2021 Budget
PROGRAM SPECIFIC:				
Activa Group Sportsplex	326	327	327	327
Economic Development	12,530	7,631	8,656	1,501
EDIF 2.0	-	-	-	2,603
Election	140	247	265	392
Oktoberfest	-	2	11	12
Public Art	68	64	65	61
Municipal Accommodation Tax	148	501	264	31
Energy Retrofit	42	90	297	196
Total Program Specific Reserves	13,254	8,862	9,885	5,123
<i>Minimum Program Specific Reserves</i>	<i>15</i>	<i>15</i>	<i>15</i>	<i>15</i>
<i>Maximum Program Specific Reserves</i>	<i>21,085</i>	<i>23,386</i>	<i>22,921</i>	<i>23,386</i>
(000's)	2019 Actual	2020 Budget	2020 Actual	2021 Budget
STABILIZATION:				
Building Enterprise Stabilization	12,377	12,217	13,711	12,502
Gas Utility (Delivery) Stabilization	5,734	4,231	4,374	4,181
Gas Utility (Supply) Stabilization	3,419	3,120	4,240	2,967
Golf Enterprise Stabilization	(1,040)	(1,052)	(1,032)	(1,441)
Parking Enterprise Stabilization	1,270	1,204	1,885	886
Sanitary Sewer Utility Stabilization	7,171	7,427	9,349	9,019
Storm Water Utility Stabilization	260	374	784	844
Water Utility Stabilization	4,990	5,177	7,539	7,171
Investment Stabilization	1,766	1,813	1,795	38
Tax Stabilization	4,595	4,731	8,097	3,199
Weather Events	1,037	1,064	2,011	2,031
Total Stabilization Reserves	41,579	40,306	52,753	41,397
<i>Minimum Stabilization Reserves</i>	<i>33,339</i>	<i>33,947</i>	<i>33,755</i>	<i>34,499</i>
<i>Maximum Stabilization Reserves</i>	<i>62,733</i>	<i>63,166</i>	<i>63,818</i>	<i>64,989</i>
(000's)	2019 Actual	2020 Budget	2020 Actual	2021 Budget
CAPITAL				
Building Enterprise Capital	65	8	7	7
Gas Utility Capital	3,259	3,260	3,280	640
Golf Enterprise Capital	(83)	(93)	68	(59)
Parking Enterprise Capital	1,923	1,207	743	756
Sanitary Sewer Utility Capital	1,995	1,200	6,396	4,792
Storm Water Utility Capital	1,475	300	380	170
Water Utility Capital	2,555	2,477	3,992	4,101
Tax Capital	5,120	1,655	2,632	2,637
DC Recovery	2,441	1,602	1,592	1,183
Auditorium Ticket Sales	523	537	398	351
Technology Infrastructure	1,492	1,710	1,660	1,674
Equipment	7,175	4,846	7,966	5,507
Facility Infrastructure	-	-	-	-
Federal Gas Tax	5,275	2,227	355	1,263
Gas Utility Investment	2,525	4,311	4,293	7,452
Hydro Investment	3,700	3,969	3,683	9,001
Business Parks	(2,823)	1,779	(2,233)	1,692
Land Inventory	(3)	1,475	755	2,128
Recreational Land	2,035	2,208	4,273	4,573
Total Capital Reserves	38,649	34,678	40,240	47,868
<i>Minimum Capital Reserves</i>	<i>44,666</i>	<i>46,047</i>	<i>45,729</i>	<i>47,425</i>
<i>Maximum Capital Reserves</i>	<i>169,069</i>	<i>165,462</i>	<i>164,508</i>	<i>169,856</i>
(000's)	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Total Reserves:	104,140	96,321	122,519	113,051
<i>Minimum Total Reserves</i>	<i>99,973</i>	<i>101,932</i>	<i>101,442</i>	<i>103,892</i>
<i>Maximum Total Reserves</i>	<i>290,903</i>	<i>289,985</i>	<i>289,248</i>	<i>296,247</i>

**2021 RESERVE FUNDS
Budget**

		Corporate Reserves						Development Charges
('000's)		Arbitration	Insurance	Mediation	Sick Leave	WSIB	Learning & Development	
A	Opening Balance	105	1,591	28	5,433	3,608	327	8,549
	Revenues							
	Transfer from Operating	40	-	-	-	378	267	-
	Transfer from Capital	-	-	-	-	-	-	-
	Transfer from Reserve Fund	-	-	-	-	-	-	-
	Transfer from Internal Charges	-	2,523	-	-	-	-	-
	Interest Income	2	37	1	75	35	7	177
	Other	-	67	-	3,015	1,098	-	17,401
B	Subtotal Revenues	42	2,627	1	3,090	1,511	274	17,578
	Expenses							
	Transfer to Operating	-	-	-	-	-	30	-
	Transfer to Capital	-	-	-	-	-	-	15,916
	Transfer to Reserve Fund	-	-	-	-	-	-	1,329
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	-
	Transfer to Internal Charges	-	-	-	-	-	-	-
	Direct Expenditures	80	2,291	-	3,604	2,217	239	-
	Other	-	-	-	126	269	-	-
C	Subtotal Expenses	80	2,291	-	3,730	2,486	269	17,245
D	Net Change (B-C)	(38)	336	1	(640)	(975)	5	333
E	Ending Balance (A+D)	67	1,927	29	4,793	2,633	332	8,882
	Reserve Fund Target Level							
	Minimum	65	2,210	25	9,806	9,577	260	-
	Maximum	98	3,315	125	14,709	14,365	390	5,000

**2021 RESERVE FUNDS
Budget**

		Program Specific Reserves							
('000's)		Activa Group	Economic Development	EDIF 2.0	Election	Oktoberfest	Public Art	Municipal Accom Tax	Energy Retrofit
A	Opening Balance	327	8,656	-	265	11	65	264	297
	Revenues								-
	Transfer from Operating	-	30	536	127	17	-	-	-
	Transfer from Capital	-	-	85	-	-	-	-	-
	Transfer from Reserve Fund	-	-	6,150	-	-	5	-	-
	Transfer from Internal Charges	-	-	-	-	-	-	-	-
	Interest Income	7	98	57	7	-	1	3	5
	Other	1	-	816	(1)	1	-	189	94
B	Subtotal Revenues	8	128	7,644	133	18	6	192	99
	Expenses								
	Transfer to Operating	-	-	-	-	-	-	-	-
	Transfer to Capital	2	1,258	5,041	-	-	-	-	200
	Transfer to Reserve Fund	-	6,005	-	-	-	-	150	-
		-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-
	Transfer to Internal Charges	-	-	-	-	-	-	-	-
	Direct Expenditures	6	20	-	6	17	10	-	-
	Other	-	-	-	-	-	-	275	-
C	Subtotal Expenses	8	7,283	5,041	6	17	10	425	200
D	Net Change (B-C)	-	(7,155)	2,603	127	1	(4)	(233)	(101)
E	Ending Balance (A+D)	327	1,501	2,603	392	12	61	31	196
	Reserve Fund Target Level								
	Minimum	-	-	-	-	15	-	-	-
	Maximum	500	10,000	10,000	471	50	65	1,900	400

**2021 RESERVE FUNDS
Budget**

		Stabilization Reserves										
('000's)		Building Enterprise	Gas Utility (Delivery)	Gas Utility (Supply)	Golf Enterprise	Parking Enterprise	Sanitary Sewer Utility	Storm Water	Water Utility	Investment Stabilization	Tax Stabilization	Weather Events
A	Opening Balance	13,711	4,374	4,240	(1,032)	1,885	9,349	784	7,539	1,795	8,097	2,011
	Revenues											
	Transfer from Operating	-	-	-	-	-	702	49	-	-	110	-
	Transfer from Capital	-	-	-	-	-	-	-	-	-	-	-
	Transfer from Reserve Fund	-	-	-	-	-	-	-	-	-	-	-
	Transfer from Internal Charges	-	-	-	-	-	-	-	-	-	-	-
	Interest Income	300	76	77	(32)	22	170	11	139	33	51	19
	Other	-	-	-	146	673	-	-	(1)	-	1,693	1
B	Subtotal Revenues	300	76	77	114	695	872	60	138	33	1,854	20
	Expenses											
	Transfer to Operating	1,509	269	1,350	523	1,694	-	-	206	1,790	6,752	-
	Transfer to Capital	-	-	-	-	-	-	-	-	-	-	-
	Transfer to Reserve Fund	-	-	-	-	-	1,202	-	300	-	-	-
		-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-
	Transfer to Internal Charges	-	-	-	-	-	-	-	-	-	-	-
	Direct Expenditures	-	-	-	-	-	-	-	-	-	-	-
	Other	-	-	-	-	-	-	-	-	-	-	-
C	Subtotal Expenses	1,509	269	1,350	523	1,694	1,202	-	506	1,790	6,752	-
D	Net Change (B-C)	(1,209)	(193)	(1,273)	(409)	(999)	(330)	60	(368)	(1,757)	(4,898)	20
E	Ending Balance (A+D)	12,502	4,181	2,967	(1,441)	886	9,019	844	7,171	38	3,199	2,031
	Reserve Fund Target Level											
	Minimum	5,766	3,943	2,935	301	695	5,934	2,181	4,759	-	6,366	1,620
	Maximum	8,649	5,915	4,403	452	1,043	8,901	3,271	7,138	2,882	19,098	3,239

**2021 RESERVE FUNDS
Budget**

		Capital Reserves							
('000's)		Building Enterprise	Gas Utility Capital	Golf Enterprise	Parking Enterprise	Sanitary Sewer Utility	Storm Water	Water Utility	Tax Capital
A	Opening Balance	7	3,280	68	743	6,396	380	3,992	2,632
	Revenues								
	Transfer from Operating	-	-	88	-	-	-	-	-
	Transfer from Capital	-	-	-	-	-	-	-	-
	Transfer from Reserve Fund	-	-	-	-	1,202	-	300	-
	Transfer from Internal Charges	-	-	-	-	-	-	-	-
	Interest Income	-	40	-	15	4	-	79	5
	Other	-	-	1	-	-	-	-	-
B	Subtotal Revenues	-	40	89	15	1,206	-	379	5
	Expenses								
	Transfer to Operating	-	-	-	-	-	-	-	-
	Transfer to Capital	-	2,680	-	2	2,810	210	270	-
	Transfer to Reserve Fund	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-
	Transfer to Internal Charges	-	-	-	-	-	-	-	-
	Direct Expenditures	-	-	216	-	-	-	-	-
	Other	-	-	-	-	-	-	-	-
C	Subtotal Expenses	-	2,680	216	2	2,810	210	270	-
D	Net Change (B-C)	-	(2,640)	(127)	13	(1,604)	(210)	109	5
E	Ending Balance (A+D)	7	640	(59)	756	4,792	170	4,101	2,637
	Reserve Fund Target Level								
	Minimum	12	5,500	393	1,231	11,679	8,607	9,900	750
	Maximum	36	16,500	1,180	3,693	35,036	25,821	29,800	5,932

**2021 RESERVE FUNDS
Budget**

		Capital Reserves										
('000's)		DC Recovery	Auditorium Ticket Sales	Technology Infrastructure	Equipment	Facility Infr	Federal Gas Tax	Gas Utility Investment	Hydro Investment	Business Parks	Land Inventory	Recreational Land
A	Opening Balance	1,592	398	1,660	7,966	-	355	4,293	3,683	(2,233)	755	4,273
	Revenues											
	Transfer from Operating	-	51	-	2,996	690	-	15,232	-	-	-	94
	Transfer from Capital	-	-	-	976	-	-	-	-	-	269	-
	Transfer from Reserve Fund	1,329	-	-	-	-	-	-	-	642	-	-
	Transfer from Internal Charges	-	-	1,621	84	-	-	-	-	-	-	-
	Interest Income	28	8	34	97	-	11	119	129	(6)	30	48
	Other	-	(1)	28	392	-	7,397	-	6,539	3,289	1,124	849
B	Subtotal Revenues	1,357	58	1,683	4,545	690	7,408	15,351	6,668	3,925	1,423	991
	Expenses											
	Transfer to Operating	-	105	-	-	-	-	9,091	1,350	-	-	-
	Transfer to Capital	1,124	-	-	5,977	690	6,500	3,101	-	-	-	691
	Transfer to Reserve Fund	642	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-
	Transfer to Internal Charges	-	-	-	-	-	-	-	-	-	-	-
	Direct Expenditures	-	-	1,620	-	-	-	-	-	-	50	-
	Other	-	-	49	1,026	-	-	-	-	-	-	-
C	Subtotal Expenses	1,766	105	1,669	7,003	690	6,500	12,192	1,350	-	50	691
D	Net Change (B-C)	(409)	(47)	14	(2,458)	-	908	3,159	5,318	3,925	1,373	300
E	Ending Balance (A+D)	1,183	351	1,674	5,508	-	1,263	7,452	9,001	1,692	2,128	4,573
	Reserve Fund Target Level											
	Minimum	-	163	550	3,010	-	-	2,500	2,500	-	-	-
	Maximum	5,000	489	1,650	9,030	-	3,699	7,500	7,500	5,000	5,000	5,000