

**CITY OF KITCHENER
BUILDING ENTERPRISE
STATEMENT OF REVENUE AND EXPENSES AND STABILIZATION RESERVE FUND**
for the twelve months ended December 31, 2019
(with comparative figures for the twelve months ended December 31, 2018)

	2019			Note	2018
	ACTUAL	BUDGET	VARIANCE *		ACTUAL
REVENUE					
Building Revenues	9,780,936	6,075,017	3,705,919	1	4,250,802
	<u>9,780,936</u>	<u>6,075,017</u>	<u>3,705,919</u>		<u>4,250,802</u>
EXPENSES					
Direct	4,150,744	4,295,670	144,926	2	3,761,824
Indirect	1,048,607	1,052,813	4,206		1,054,327
	<u>5,199,351</u>	<u>5,348,483</u>	<u>149,132</u>		<u>4,816,151</u>
Net Revenue (Expense)	4,581,585	726,534	3,855,051		(565,349)
STABILIZATION RESERVE FUND					
Opening Balance	7,597,894	7,597,894	-		7,993,548
Net Revenues (Expense) year end only	4,581,585	726,534	3,855,051		(565,349)
Interest Revenue (Expense) year end only	197,658	149,026	48,632		169,694
Closing Balance	<u>12,377,137</u>	<u>8,473,454</u>	<u>3,903,683</u>		<u>7,597,894</u>

VARIANCE EXPLANATION:

** Numbers in brackets are unfavourable variances*

- 1 - Permit activity was higher than budget in all building category types due to increased demand. The budget accounted for a significant decrease in permit activity after the March 1, 2019 downtown development charge exemption expiry. However, permit activity remained steady after the exemption expiry, and there was an increase in apartment units beyond estimates.
- 2 - Expenses were lower than budget due to staff vacancies.